

**SECURITIES AND EXCHANGE COMMISSION**  
**SEC FORM 17-A, AS AMENDED**

**ANNUAL REPORT PURSUANT TO SECTION 17**  
**OF THE SECURITIES REGULATION CODE AND SECTION 141**  
**OF THE CORPORATION CODE OF THE PHILIPPINES**

1. For the fiscal year ended  
Dec 31, 2017
2. SEC Identification Number  
142312
3. BIR Tax Identification No.  
000-083-856-000
4. Exact name of issuer as specified in its charter  
GINEBRA SAN MIGUEL INC,
5. Province, country or other jurisdiction of incorporation or organization  
Philippines
6. Industry Classification Code(SEC Use Only)
7. Address of principal office  
3rd and 6th Floors, San Miguel Properties Centre, St. Francis Street, Ortigas Center,  
Mandaluyong City  
Postal Code  
1550
8. Issuer's telephone number, including area code  
(+632) 841-5100
9. Former name or former address, and former fiscal year, if changed since last report  
N/A
10. Securities registered pursuant to Sections 8 and 12 of the SRC or Sections 4 and 8 of the RSA

Title of Each Class	Number of Shares of Common Stock Outstanding and Amount of Debt Outstanding
COMMON	286,327,841
PREFERRED	32,786,885

11. Are any or all of registrant's securities listed on a Stock Exchange?  
 Yes          No  
 If yes, state the name of such stock exchange and the classes of securities listed therein:  
 Philippine Stock Exchange, Inc. - Common
12. Check whether the issuer:

(a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17.1 thereunder or Section 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and 141 of The Corporation Code of the Philippines during the preceding twelve (12) months (or for such shorter period that the registrant was required to file such reports)

Yes            No

(b) has been subject to such filing requirements for the past ninety (90) days

Yes            No

13. State the aggregate market value of the voting stock held by non-affiliates of the registrant. The aggregate market value shall be computed by reference to the price at which the stock was sold, or the average bid and asked prices of such stock, as of a specified date within sixty (60) days prior to the date of filing. If a determination as to whether a particular person or entity is an affiliate cannot be made without involving unreasonable effort and expense, the aggregate market value of the common stock held by non-affiliates may be calculated on the basis of assumptions reasonable under the circumstances, provided the assumptions are set forth in this Form

As of December 31, 2017 and March 31, 2018 is P1,581,023,478.60 and P1,502,295.678.00, respectively.

**APPLICABLE ONLY TO ISSUERS INVOLVED IN  
INSOLVENCY SUSPENSION OF PAYMENTS PROCEEDINGS  
DURING THE PRECEDING FIVE YEARS**

14. Check whether the issuer has filed all documents and reports required to be filed by Section 17 of the Code subsequent to the distribution of securities under a plan confirmed by a court or the Commission.

Yes            No

**DOCUMENTS INCORPORATED BY REFERENCE**

15. If any of the following documents are incorporated by reference, briefly describe them and identify the part of SEC Form 17-A into which the document is incorporated:

(a) Any annual report to security holders

None

(b) Any information statement filed pursuant to SRC Rule 20

None

(c) Any prospectus filed pursuant to SRC Rule 8.1

None

The Exchange does not warrant and holds no responsibility for the veracity of the facts and representations contained in all corporate disclosures, including financial reports. All data contained herein are prepared and submitted by the disclosing party to the Exchange, and are disseminated solely for purposes of information. Any questions on the data contained herein should be addressed directly to the Corporate Information Officer of the disclosing party.



## Ginebra San Miguel, Inc. GSMI

**PSE Disclosure Form 17-1 - Annual Report**  
*References: SRC Rule 17 and  
Section 17.2 and 17.8 of the Revised Disclosure Rules*

<b>For the fiscal year ended</b>	Dec 31, 2017
<b>Currency</b>	Php (in Thousands)

### Balance Sheet

	Year Ending	Previous Year Ending
	Dec 31, 2017	Dec 31, 2016
<b>Current Assets</b>	6,657,579	7,774,943
<b>Total Assets</b>	13,317,276	15,161,942
<b>Current Liabilities</b>	7,766,373	10,184,942
<b>Total Liabilities</b>	8,303,343	10,731,205
<b>Retained Earnings/(Deficit)</b>	5,141,390	4,539,147
<b>Stockholders' Equity</b>	5,013,933	4,430,737
<b>Stockholders' Equity - Parent</b>	4,948,164	4,248,825
<b>Book Value Per Share</b>	15.71	13.88

### Income Statement

	Year Ending	Previous Year Ending
	Dec 31, 2017	Dec 31, 2016
<b>Gross Revenue</b>	20,892,379	18,572,497
<b>Gross Expense</b>	19,585,067	17,655,753
<b>Non-Operating Income</b>	102,929	84,343
<b>Non-Operating Expense</b>	461,793	492,389
<b>Income/(Loss) Before Tax</b>	948,448	508,698
<b>Income Tax Expense</b>	346,205	147,313
<b>Net Income/(Loss) After Tax</b>	602,243	361,385

Net Income/(Loss) Attributable to Parent Equity Holder	779,152	375,794
Earnings/(Loss) Per Share (Basic)	1.93	1.09
Earnings/(Loss) Per Share (Diluted)	1.93	1.09

#### Financial Ratios

	Formula	Fiscal Year Ended	Previous Fiscal Year
		Dec 31, 2017	Dec 31, 2016
<b>Liquidity Analysis Ratios:</b>			
;; Current Ratio or Working Capital Ratio	Current Assets / Current Liabilities	0.86	0.76
;; Quick Ratio	(Current Assets - Inventory - Prepayments) / Current Liabilities	0.25	0.32
;; Solvency Ratio	Total Assets / Total Liabilities	1.6	1.41
<b>Financial Leverage Ratios</b>			
;; Debt Ratio	Total Debt/Total Assets	0.62	0.71
;; Debt-to-Equity Ratio	Total Debt/Total Stockholders' Equity	1.66	2.42
;; Interest Coverage	Earnings Before Interest and Taxes (EBIT) / Interest Charges	4.36	2.22
;; Asset to Equity Ratio	Total Assets / Total Stockholders' Equity	2.66	3.42
<b>Profitability Ratios</b>			
;; Gross Profit Margin	Sales - Cost of Goods Sold or Cost of Service / Sales	0.25	0.25
;; Net Profit Margin	Net Profit / Sales	0.03	0.02
;; Return on Assets	Net Income / Total Assets	0.05	0.02
;; Return on Equity	Net Income / Total Stockholders' Equity	0.12	0.08
Price/Earnings Ratio	Price Per Share / Earnings Per Common Share	13.91	11.65

#### Other Relevant Information

Please see attached SEC Form 17-A, which we filed with the Securities and Exchange Commission on April 13, 2018.

#### Filed on behalf by:

Name	Conchita Jamora
Designation	General Counsel and Assistant Corporate Secretary

COVER SHEET

1 4 2 3 1 2  
S. E. C. Registration Number

G I N E B R A  
S A N M I G U E L  
I N C .

(Company's Full Name)

3<sup>RD</sup> A N D 6<sup>TH</sup> F L O O R S ,  
S A N M I G U E L  
P R O P E R T I E S C E N T R E ,  
S T . F R A N C I S S T R E E T ,  
O R T I G A S C E N T E R ,  
M A N D A L U Y O N G C I T Y

(Business Address: No. Street City/Town/Province)

CONCHITA P. JAMORA  
Contact Person

841-5100  
Company Telephone Number

1 2  
Month

3 1  
Day

SEC Form 17-A  
FORM TYPE

Month Day  
Annual Meeting

Secondary License Type, If Applicable

Dept. Requiring this Doc.  
Number/Section

Amended Articles

Total No. of Stockholders

Total Amount of Borrowings  
Domestic Foreign

To be accomplished by SEC Personnel concerned

File Number

LCU

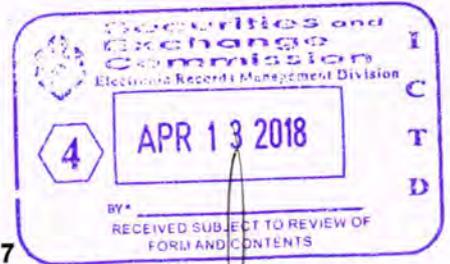
Document I. D.

Cashier

STAMPS

Remarks = pls. use black ink for scanning purposes

SEC FORM 17-A



**ANNUAL REPORT PURSUANT TO SECTION 17  
OF THE SECURITIES REGULATION CODE AND SECTION 141  
OF THE CORPORATION CODE OF THE PHILIPPINES**

1. For the fiscal year ended December 31, 2017.
2. SEC Identification Number 142312
3. BIR Tax Identification No. **000-083-856-00**
4. Exact name of issuer as specified in its charter **GINEBRA SAN MIGUEL INC.**
5. **Philippines**  
Province, Country or other jurisdiction of  
incorporation or organization
6. \_\_\_\_\_ (SEC Use Only)  
Industry Classification Code:
7. **3<sup>rd</sup> & 6<sup>th</sup> Floors, San Miguel Properties Centre**  
**St. Francis Street, Ortigas Center**  
**Mandaluyong City, Philippines**  
Address of principal office
- 1550**  
Postal Code
8. **(632) 841-5100**  
Issuer's telephone number, including area code
9. **N/A**  
Former name, former address, and former fiscal year, if changed since last report
10. Securities registered pursuant to Sections 8 and 12 of the SRC, or Sec. 4 and 8 of the RSA

<b>Title of Each Class</b>	<b>Number of Shares of Stock Outstanding and Outstanding Debt as of December 31, 2017</b>
----------------------------	---

Common	286,327,841
Preferred	<u>32,786,885</u>
	319,114,726

Short term borrowings:	5,532,340,000
Long term borrowings:	114,285,714

11. Are any or all of these securities listed on a Stock Exchange?

Yes [  ] No [  ]

If yes, state the name of such stock exchange and the classes of securities listed therein:

**Philippine Stock Exchange, Inc.**

**Common**

12. Check whether the issuer:

(a) has filed all reports required to be filed by Section 17 of the SRC and SRC Rule 17 thereunder or Section 11 of the RSA and RSA Rule 11(a)-1 thereunder, and Sections 26 and

141 of The Corporation Code of the Philippines during the preceding twelve (12) months (or for such shorter period that the registrant was required to file such reports):

Yes [  ]                      No [  ]

(b) has been subject to such filing requirements for the past ninety (90) days:

Yes [  ]                      No [  ]

13. The aggregate market value of the common voting stock held by non-affiliates of the Company as of December 31, 2017 and March 31, 2017 is P1,581,023,478.60 and P1,502,295,678.

#### **DOCUMENTS INCORPORATED BY REFERENCE**

14. The following documents are incorporated by reference:

## PART I - BUSINESS AND GENERAL INFORMATION

### Item 1. Business

#### Business Development

Ginebra San Miguel Inc. (the "Company" or "GSMI"), a majority-owned subsidiary of San Miguel Corporation ("SMC"), whose ultimate parent company is Top Frontier Investment Holdings, Inc. ("Top Frontier"), has been engaged in the manufacture and sale of alcoholic and non-alcoholic beverages (NAB) until it disposed of its NAB assets in favor of San Miguel Brewery Inc. ("SMB") in April 2015. The NAB assets pertain to property, plant and equipment, as well as finished goods and other inventories.

The Company was formed on July 10, 1987 as the legal entity for the acquisition by SMC of the production assets of a liquor production company that has been in operation since 1902. The Company now operates three (3) liquor bottling facilities located in the following areas: (1) Mandaue City, Cebu; (2) Sta. Barbara, Pangasinan; and (3) Cabuyao, Laguna.

The Company is a public company under Section 17.2 of the Securities Regulation Code and its common shares are listed with The Philippine Stock Exchange, Inc. (the "PSE").

Aside from primarily manufacturing and selling its own liquor products, the Company also toll-manufactures for third parties for the production of the latter's alcoholic and non-alcoholic beverages.

On April 5, 2018, SMC and San Miguel Food and Beverage, Inc. (the "SMFB", formerly San Miguel Pure Foods Company, Inc.) signed a Deed of Exchange whereby SMC agreed to convey and transfer to SMFB 216,972,000 common shares held by SMC in GSMI and 7,859,319,270 common shares in San Miguel Brewery Inc. In consideration of the said transfer and upon approval by the SEC of the increase in the authorized capital stock of SMFB, SMFB shall issue 4,242,549,130 common shares in favor of SMC at Php79.28 per share. SMFB will file with the SEC the relevant documents required for the approval of the application for the amendment of the articles of incorporation to increase its authorized capital stock.

#### *Domestic Subsidiaries and Operations*

Of the Company's domestic subsidiaries, the significant ones are Distileria Bago, Inc. (DBI) and East Pacific Star Bottlers Phils Inc. ("EPSBPI"), which have been in operation for more than three (3) years.

DBI became a wholly-owned subsidiary of the Company in 1996. On August 14, 2009, DBI amended its Articles of Incorporation to include among its primary purposes, the manufacture, production and tolling of not only distilled alcohol but also other types of alcohol and their by-products. It owns a distillery located in Bago City, Negros Occidental, that converts sugar cane molasses into alcohol.

EPSBPI, on the other hand, is principally engaged in the toll-manufacture and bottling of alcoholic and non-alcoholic beverages. It was purchased by the Company on January 27, 2012. The acquisition forged synergies with the Company's on-going operations and provided additional capacity for the contemplated expansion plans of the Company. EPSBPI owns bottling facilities in Cauayan, Isabela and in Ligao City, Albay, which are currently being used principally in connection with the Company's liquor business.

In August 2015, the Company sold certain properties located in Calumpit, Bulacan and Tagoloan, Misamis Oriental. The Company's gain from this sale was recognized and included in the "Gain on sale of property and equipment" account in its 2015 consolidated statements of income.

## *International Subsidiaries/Affiliates and Operations*

To fast-track entry into regional markets, the Company in November 2004 entered into a Share Purchase Agreement ("SPA") with the Thai Life Group of Companies (the "Thai Life") for the purchase of 40% ownership of the outstanding shares of C.N.T. Wine and Liquor Company Limited ("CNT"), a limited company organized under the laws of Thailand. CNT possesses a license in Thailand to engage in the business of manufacturing alcohol and manufacturing, selling and distributing brandy, wine and distilled spirits products both for domestic and export markets. Also, on the same date, the Company and Thai Life entered into a Joint Venture Agreement ("JVA"). The JVA established the terms and conditions regarding the ownership and operation of CNT and the joint control rights, obligations and responsibilities of the Company and Thai Life, as stockholders. The Company likewise incorporated Ginebra San Miguel International Ltd. ("GSMIL") and subsequently assigned its rights and obligations under the SPA and the JVA to GSMIL, including its right to purchase 40% ownership of the outstanding shares of CNT. The acquisition of CNT was completed in December of the same year. CNT was later renamed Thai San Miguel Liquor Company Limited ("TSML").

On June 29, 2007, the Company incorporated GSM International Holdings Limited ("GSMIHL"), a wholly-owned subsidiary in Thailand. GSMIHL holds 40% of the shares of Thai Ginebra Trading Company Limited ("TGT"), another joint venture company formed with Thai Life. TGT functions as the selling and distribution arm of TSML.

On August 27, 2008 and September 11, 2008, the Company incorporated Global Beverages Holdings Limited ("GBHL") and Siam Holdings Limited ("SHL"), respectively, as its wholly-owned subsidiaries. Both are entities established as holding companies for the acquisition of additional investment in TSML and TGT.

On October 14, 2008, SHL acquired 49% ownership of the outstanding shares of Siam Wine and Liquor Limited ("SWL"), a limited company organized under the laws of Thailand. On the same date, SWL acquired 10% ownership of the outstanding capital stock of TSML and TGT. Accordingly, the share in TSML and TGT of the Company and its subsidiaries was increased from 40% to 44.9%.

Other than the foregoing, there was no bankruptcy, receivership or similar proceeding or material reclassification, merger, consolidation, purchase or sale of a significant amount of assets by the Company which was not in the ordinary course of business during the past three (3) years. The other developments in the Company are also discussed in the Company's Management Discussion and Analysis attached hereto as **Annex "C"**.

### **Products**

The Company's products are listed in **Annex "A"** of this report.

Products and operations of the Company are further discussed in the Company's Management's Discussion and Analysis attached as **Annex "C"**.

Ginebra San Miguel, the flagship product of the Company, contributed 89.1% of the total revenues of the Company, while the other products that complete the liquor business of the Company comprise about 9.5% of its total revenues. These products are available nationwide while some are exported to select countries.

Other products and businesses comprise the remaining 1.4% of total revenues.

### **Distribution methods of the products**

The Company primarily distributes majority of its liquor products nationwide to consumers through territorial distributorship by a network of dealers and through the Company's sales offices. Furthermore, some off-premise outlets such as supermarkets, grocery stores, sari-sari stores and convenience stores, as well as on-premise outlets such as bars, restaurants and hotels are directly served by the Company or through its Key Accounts Group. The Company has ninety-nine (99) dealers who are responsible for distributing and selling the Company's products within a

geographical area consisting of specified outlets and nine (9) sales offices as of year-end 2017. For areas where there are no appointed dealers, the Company's sales offices directly serve the wholesalers or retailers.

The Logistics Group of the Company is responsible for planning and delivering the products from the plants to sales offices, dealers, wholesalers and retailers. Thereafter, the products are sold to retailers and consumers nationwide.

### **Status of any publicly-announced new products**

In the 4<sup>th</sup> quarter of 2017, to support its flagship Ginebra San Miguel and further grow its flavored gin, and ready-mixed product portfolio, the Company launched and released two (2) new variants of GSM Blue Flavors – Margarita and Gin Pomelo through selected convenience stores nationwide. Towards the end of the same year, the Company introduced pilot runs for its newest product, Añejo Gold Medium Rum, in South Mindanao and certain areas in Western Visayas.

GSM Blue Flavors Margarita combines the tang of lime, sweetness of orange liqueur with lime and distinctive strength of tequila flavor. On the other hand, GSM Blue Flavors Gin Pomelo is based on the original Pinoy concoction widely known as "Ginpom".

With the recall and history of strong patronage for the brand "Añejo", the Company developed Añejo Gold Medium Rum. This new product was launched to address the gap in the market for a spirit that was not too strong, not too light – just right and balance and to capture the young adult market. Añejo Gold Medium Rum is specifically formulated to be 67.5 proof, which gives a moderate alcohol kick and is made from alcohol that has been aged in oak barrels for twelve (12) years and then blended with high quality ingredients.

### **Competition**

The Company is the gin market leader in the local liquor industry. Major competitors include Tanduay Distillers, Inc., Emperador Distillers, Inc., and Distileria Limtuaco Inc. Competition in the hard liquor industry revolves around brand equity, price, security of raw material supply, production efficiency and distribution network.

Major players compete in their development of brand equity, as the industry's consumers generally develop affinities and loyalty to the brands that they patronize. The Company effectively takes the lead as it continues to build upon the brand legacy that it has established in over a hundred years of operation thru effective advertising and promotional programs.

Even as the industry approaches maturity, major players also compete by adopting a product portfolio that potentially caters to shifting consumer preferences. The Company is very receptive to these shifts, which, coupled with the Company's ample resources, enables it to develop and mobilize new product variants for consumers to keep up with competition.

The highly elastic demand for mainstream liquor products also leads major players to compete on the basis of pricing. In this area, the Company employs rational pricing policies that are in line with prevailing consumer purchasing power and current operating cost levels. Also, the Company ensures that its products provide utmost value for money to its consumers.

The liquor industry is dependent on the supply of molasses, the raw material for alcohol production. While the molasses supply has remained stable, the steady increase in demand for fuel alcohol since the implementation of the Biofuel Act of 2006 has resulted in a deficiency of supply for beverage alcohol production. To augment the shortage, the Company has resorted to the importation of beverage alcohol from neighboring countries given that ASEAN countries are exempted to pay tariff or custom duty under the Common Effective Preferential Tariff scheme for imports and exports between members.

Liquor manufacturers also compete in terms of production efficiencies, as the price-sensitive nature of the industry's consumers makes them more reliant on cost improvements than on price increases to brace against profit squeezes from an inflationary operating environment. The Company

continues to implement strategies to maximize the retrieval of its second-hand bottles, the usage of which in production, may result to significant improvements in the Company's cost structure.

Lastly, manufacturers compete in the breadth of their distribution network. The Company's distribution network of ninety-nine (99) dealers, nine (9) sales offices, three (3) Company-owned liquor bottling plants and two (2) subsidiary-owned bottling plants are strategically dispersed throughout the country, ensuring that consumers are immediately served with high-quality liquor products.

### **Raw Materials and Supplies**

The Company uses the following materials in its products:

#### **A. Alcohol**

The alcohol used in the Company's liquor products is distilled alcohol produced from the fermentation of molasses which is a by-product in the manufacture of raw sugar from sugarcane. Generally, the Company purchases molasses from Philippines (particularly in Negros), Thailand, and Indonesia, which is then delivered to its wholly-owned subsidiary, DBI, in Negros Occidental. After converting the molasses into alcohol, DBI then delivers the distilled alcohol back to the Company's facilities as part of the raw materials for liquor. The Company pays a corresponding fee to DBI in the toll-processing of the Company's molasses.

The Company sources its total alcohol requirement from DBI and other domestic and foreign open markets. Of its total alcohol usage in 2017, 61% came from DBI.

#### **B. Sugar**

The Company uses sugar in the production of liquor products. Majority of the Company's sugar requirements are sourced from All Asian Countertrade, Inc.

#### **C. Flavoring**

Gin essences and other flavoring agents are used in the production of gin. In 2017, the Company purchased ingredients mainly from the following suppliers: Symrise Asia Pacific PTE LTD, PT Mane Indonesia LTD, Givaudan Singapore PTE LTD, Firmenich Asia PTE LTD, Anstie Distillers International Limited.

#### **D. Bottles**

The Company's liquor products are packaged in glass bottles, majority of which are manufactured by San Miguel Yamamura Packaging Corporation ("SMYPC"), an SMC subsidiary. Glass bottles account for a significant portion of the cost of goods sold for the Company's liquor products. The cost is managed by maintaining a network of washed second-hand territorial bottle suppliers across the country who retrieve the bottles from the market for the Company. Due to the intensified retrieval programs, second-hand bottles account for 68% of total bottle used in 2017.

### **Customers**

The Company has various customers: dealers, wholesalers, retailers, off-premise outlets such as supermarkets, grocery stores, sari-sari stores and convenience stores and on-premise outlets such as bars, restaurants and hotels. The Company is not dependent upon a single or few customers, the loss of any of which will have a material adverse effect on the Company and its subsidiaries taken as a whole.

### **Transactions with and /or dependence on related parties**

The Company, in the normal course of business, has significant transactions with related parties such as those pertaining to the purchases of raw materials, containers, bottles and other

packaging materials as well as the sale of liquor and by-products. The sales to and purchases from related parties are made at normal market prices.

The Company's transactions with related parties are described in Note 27 of the Company's 2017 Audited Consolidated Financial Statements attached hereto as Annex "D".

### **Intellectual Property**

The Company recognizes that intellectual property is essential and indispensable in the success of its business and in distinguishing its products and business from those of others. Accordingly, the Company sees to it that the trademarks, industrial design and copyright used or intended to be used in its products and business are protected by registering them, among others, with the Intellectual Property Office of the Philippines (IPOPHL) and equivalent government offices abroad. The Company also ensures that such registrations are maintained and renewed upon expiry of their respective terms, subject to pertinent laws, rules and regulations.

All trademarks used by the Company in its products sold in the Philippines and in the relevant foreign markets are either registered or have pending registration applications in its name or in the name of its parent company, SMC. The use by the Company of the SMC-registered marks are duly authorized by SMC. The Company, has applied for registration or registered in its name, among others, the trademarks Vino Kulafu and Primera Light Brandy, and label designs and bottles for Ginebra San Miguel, while the trademarks G.S.M. Blue, G.S.M. Blue Flavors, Antonov Vodka and Don Enrique Mixkila are registered in the name of SMC. The Company also has an industrial design registration for its bottle Ginebra San Miguel (Round/Bilog) and has existing copyright certificates of registration over certain pictorial illustrations, periodicals and newspapers, and radio materials.

The trademarks used by the Company in its business operations are likewise registered in various countries, which include, among others, Thailand, United States of America, China, Canada, Hong Kong, India, Italy, Kuwait, New Zealand and Taiwan.

Knowing the importance of protecting and defending its intellectual property rights, the Company, when necessary, files complaints for trademark infringement and unfair competition, as well as oppose applications for registration of marks similar to that of the Company.

### **Government Approval and Regulation**

The Company and its subsidiaries (collectively, the "Group"), cognizant of the fact that the success of their business lies, among others, in the observance of government laws and regulations, have seen to it that the Group complies with laws, as well as rules and regulations governing their business operations.

The Group is regulated by the government and various regulatory agencies. Thus, the Group has obtained all permits, licenses and government approvals necessary in the conduct of its business, including, but not limited to, permits and licenses from the relevant local government units, Bureau of Internal Revenue ("BIR"), Bureau of Customs ("BOC"), Department of Environment and Natural Resources, Food and Drug Authority ("FDA"), and other government regulatory agencies and administrative bodies.

With respect to the manufacture, sale and distribution of its products, the Group is governed, among others, by the Foods, Drugs and Devices, and Cosmetics Act, as amended by the FDA Act of 2009 and the Consumer Act of the Philippines, the provisions of which with respect to food products are principally enforced by the FDA, a governmental agency under the Department of Health.

As regards labor and employment, as well as in engaging service providers, the Group is guided by the Labor Code of the Philippines, as amended, its implementing rules and regulations and other issuances of the Department of Labor and Employment, including among others, Department Order No. 174, Series of 2017 or the Rules Implementing Articles 106 to 109 of the Labor Code, as amended, relative to contracting or subcontracting arrangements. In its recruitment and implementation of employment policies, the Group is cognizant of the Anti-Age Discrimination in Employment Act, which was enacted to promote equal employment opportunities for everyone on the

basis of abilities, knowledge, skills and qualifications rather than age, and prohibits/penalizes arbitrary age limitations in employment.

On matters relating to the operations of the Group which affect the environment, the Group is subject, among others, to the provisions of the Philippine Clean Water Act of 2004 (R.A. 9275), Toxic Substances and Hazardous and Nuclear Wastes Control Act of 1990 (R.A. 6969) and Ecological Solid Waste Management Act of 2000 (R.A. 9003) implemented and enforced by the Department of Environment and Natural Resources and its related and/or attached agencies.

Anent its corporate registration and securities, the Group is governed by the Corporation Code of the Philippines, as amended, and the Securities Regulations Code ("SRC") and its Implementing Rules and Regulations, which provisions are principally enforced by the Securities and Exchange Commission ("SEC"). The Company also complies with memorandum circulars and issuances of the SEC.

On the matter of taxation and other charges, the Group is subject to the National Internal Revenue Code of 1997 ("NIRC"), as amended by Republic Act No. 9334 and further amended by Republic Act No. 10351. In the course of its business operation, the Company, among others, is subjected to income tax and value added tax. As to the Company's liquor products, they are specifically subject to excise taxes as provided for in the NIRC and the relevant circulars and issuances of the concerned government agencies such as those issued by the Department of Finance and BIR. As the Group imports materials from foreign countries, it is likewise governed by the rules and regulations issued by the BOC and is likewise subject to BOC duties, taxes and other charges. The Group is also subject to local taxes based on the prevailing tax ordinances, in areas where it operates.

As to personal data acquired by the Group, the Group complies with the Data Privacy Act of 2012 and its Implementing Rules and Regulations, which laws are intended to protect the fundamental human right of privacy of communication while ensuring free flow of information to promote innovation and growth. It has passed and adopted a Personal Data Privacy Policy and has appointed a common Data Protection Officer and Compliance Officers for Privacy.

With respect to other laws that that may impact on the way the Group operates, the Group is aware of and ensures compliance with Republic Act No. 10667 or otherwise known as the Philippine Competition Act, which was signed into law on July 21, 2015 and became effective on August 8, 2015. This law lays down a consolidated framework on competition policy, prohibits and penalizes all forms of anti-competitive agreements, abuse of dominant position and anti-competitive mergers and acquisitions, with the objective of protecting consumer welfare and advancing domestic and international trade and economic development.

The Group, consistent with good corporate governance, continues to conduct and operate its business in accordance with all relevant laws, rules and regulations.

### **Research and Development**

Research and development costs amounted to P36.7 million, P30.8 million and P33.1 million for 2017, 2016 and 2015, respectively. Spending on research and development are mostly for new product development and various market research, which is less than 1% of the total revenue during each of the last three (3) fiscal years.

### **Costs and Effects of Compliance with Environmental Laws**

As part of its continuing compliance with and adherence to environmental laws, the Company and its relevant subsidiaries have collectively spent P82.6 million in 2017, P82.4 million in 2016 and P79.6 million in 2015 for the improvement of the wastewater treatment facilities of their various plants. These investments, particularly in the distillery plant of DBI, created the opportunity to generate and use methane gas in lieu of the traditional bunker fuel oil to supply its power requirement.

## Human Resources and Labor Matters

As of December 31, 2017, the Company has a total of seven hundred seventy-eight (778) regular employees, while DBI and EPSBPI have a total of one hundred thirty-two (132) and one hundred one (101) regular employees, respectively. The number of regular employees of GSMI is expected to increase by 13% in 2018 as the Company implements operational changes in its three (3) plants. DBI's manpower requirement is also expected to increase by 25% attributable to its plan to fill-up positions brought about by organizational changes which will be implemented in 2018. EPSBPI, on the other hand, does not expect its number of employees to materially change in 2018.

Details of the regular employees of GSMI, DBI and EPSBPI are as follows:

DESCRIPTION	ADMINISTRATIVE				OPERATIONS				TOTAL
	GSMI	DBI	EPSBPI	TOTAL	GSMI	DBI	EPSBPI	TOTAL	
No. of employees	262	14	7	283	516	118	94	728	1011
Under CBA	0	0	0	0	148	75	0	223	223
Non-CBA	262	14	7	283	368	43	94	505	788

The Company is party to a Collective Bargaining Agreement ("CBA") with the monthly-paid and daily-paid employees of its plant in Sta. Barbara, Pangasinan ("Sta. Barbara Plant") and the daily-paid employees of its plant in Subangdaku, Mandaue City ("Mandaue Plant"). However, the daily-paid employees of the Company in its Cabuyao, Laguna plant ("Cabuyao Plant") entered into individual Memoranda of Agreement with the Company for their economic package. As for DBI, it has a CBA with the monthly-paid employees of its plant in Bago City, Negros Occidental ("DBI Plant").

The status of the respective CBAs and Memoranda of Agreement of GSMI and DBI as of December 31, 2017 is summarized in the table below:

BUSINESS UNIT / PLANT	UNION AFFILIATION	EXPIRATION OF ECONOMIC PROVISION	REMARKS
GSMI - Mandaue Plant (Dailies)	GSMI - FREEWAS Daily Paid Employees Union	December 31, 2018	The Union is composed of twenty-one (21) members. The three (3)-year CBA covers the period from January 1, 2016 to December 31, 2018.
GSMI - Cabuyao Plant (Dailies)	United Independent Union of GSMI - Cabuyao Plant	December 31, 2018	The Union is composed of seventy-two (72) members. The Memoranda of Agreement individually executed by the concerned employees with the Company for their economic package is effective from January 1, 2016 to December 31, 2018.
GSMI - Sta. Barbara Plant (Monthlies)	La Tondeña Distillers, Inc. Workers Union - Sta. Barbara Plant (LATODIWU) Monthly Paid Independent Union	December 31, 2019	The Union is composed of twenty-one (21) members. The three (3)-year CBA covers the period from January 1, 2017 to December 31, 2019.
GSMI - Sta. Barbara Plant (Dailies)	GSMI Sta. Barbara Plant Daily-paid Workers Independent Union	December 31, 2019	The Union is composed of thirty-four (34) members. The three (3)-year CBA covers the period from January 1, 2017 to December 31, 2019.
DBI Plant (Monthlies)	(CIO - DBEU) - Congress of	December 31, 2019	The Union is composed of seventy-five (75) members.

	Independent Organizations Distileria Bago Employees Union		The three (3)-year CBA covers the period from January 1, 2017 to December 31, 2019.
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There have been no strikes or threatened strikes in the Company and in any of its subsidiaries for the past three (3) years.

The Company maintains a retirement plan pursuant to which all regular monthly-paid and daily-paid employees of the Company are eligible members.

The retirement plan is described in Note 29 of the 2017 Audited Consolidated Financial Statements of the Company attached hereto as **Annex "D"**.

## **Major Risks**

### Competitor Risk

With the industry approaching maturity, major players compete by adopting a product portfolio that caters to shifting consumer preferences. Over the years, the Company has expanded its product portfolio to include gin, Chinese wine, ready-mixed or flavored gin, brandy, vodka and rum products.

### Regulatory Risk

Changes in regulations and actions by national or local regulators can result in increased competitive pressures, such as the excise tax increases for alcoholic beverages. The Company cushions the effect of these increases through price increases in its products and improvements in manufacturing cost.

### Raw Material Supply/Price Risk

The Company still faces volatility of local supply and prices of molasses since the current demand-supply situation may not be sustainable. When there is volatility in supply, the Company addresses this by regular monitoring of molasses and alcohol requirement and covering its requirements with forward supply contracts. The Company also imports some of its alcohol requirements whenever local supply cannot meet the Company's demand.

### Currency Risk

The Company's exposure to foreign exchange risk resulted from its business transactions denominated in foreign currencies. It is the Company's policy to ensure that capabilities exist for active and prudent management of its foreign exchange.

### Credit Risk

Credit risk, or the risk of counterparties defaulting, is controlled by the application of credit approvals, limits and monitoring procedures. It is the Company's policy to enter into transactions with a diversity of creditworthy parties to mitigate any significant concentration of credit risk. The Company ensures that sales of products are made to customers with appropriate credit history. It maintains an internal mechanism to monitor the granting of credit and management of credit exposures. The Company has made provisions, where necessary, for potential losses on credits extended. Where appropriate, the Company obtains collateral or arranges master netting agreements.

The Company's exposure to credit risk arises from default of the counterpart with a maximum exposure equal to the carrying amount of these instruments, net of the value of collaterals, if any.

The Company does not expect any counterparty to default in its obligations. The Company has no significant concentration of credit risk with any counterparty.

For other risks material to the Company's operations, see Note 32 of the Company's 2017 Audited Consolidated Financial Statements attached hereto as **Annex "D"**.

## **Item 2. Properties**

A summary of information on the general condition and location of the principal properties of the Company and its relevant subsidiaries, including those properties they are leasing is attached hereto as **Annex "B"**.

The Company has no principal properties, which are subject to a lien or mortgage or are subject to specific limitations in usage or ownership. The Company currently does not intend to acquire any material properties.

## **Item 3. Legal Proceedings**

The following are the material pending legal proceedings to which the Company is a party to:

### **A. Tax Cases Pending with the Court of Tax Appeals ("CTA")**

*Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue*  
*CTA Case Nos. 8953 and 8954 (Consolidated)*  
*Third Division*

These cases pertain to GSMI's Claims for Refund with the BIR, in the amount of P581,707,875.00 in Case No. 8953, and P133,550,893.00 in Case No. 8954, or in the total amount of P715,258,768.00, representing payments of excise tax erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the periods from 1 January 2013 up to 31 May 2013 in Case No. 8953, and from 8 January 2013 up to 31 March 2013 in Case No. 8954.

The aforementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on said ethyl alcohol.

These cases are still pending with the CTA.

*Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue*  
*CTA Case No. 9059*  
*Second Division*

This case pertains to GSMI's Claim for Refund with the BIR, in the total amount of Php26,243,274.00, representing payments of excise tax erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the period from 1 June 2013 up to 31 July 2013.

The aforementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on the said ethyl alcohol.

This case is still pending with the CTA.

### **B. Intellectual Property Cases Pending with the Supreme Court ("SC")**

*Ginebra San Miguel Inc. vs. Director General of the Intellectual Property Office*  
*G.R. No. 196372*  
*Third Division*

This case pertains to GSMI's application for the registration of the trademark "GINEBRA" under Class 33 ("gin") with the IPOPHL. The IPOPHL rejected GSMI's application on the ground that "GINEBRA" is a Spanish word for gin, and is a generic term incapable of appropriation.

When the Court of Appeals ("CA") affirmed the IPOPHL's ruling, GSMI filed a Petition for Review on Certiorari (the "Petition") with the SC. The SC denied GSMI's Petition. GSMI moved for a reconsideration thereof, and likewise filed a Motion to Refer its Motion for Reconsideration to the SC En Banc. Unfortunately, the SC denied GSMI's Motion for Reconsideration "with FINALITY", as well as GSMI's Motion to Refer to Court En Banc.

Subsequently, GSMI filed a Manifestation with Motion for Relief from Judgment and invoked the case of "League of Cities vs. Commission of Elections" (G.R. Nos. 176951, 177499 and 178056) to invite the SC En Banc to re-examine the case. This case is still pending with the SC.

*Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.*  
G.R. Nos. 210224 and 219632  
Third Division

These cases pertain to GSMI's complaint for trademark infringement and unfair competition against Tanduay Distillers, Inc. ("TDI") filed with the Regional Trial Court ("RTC"), arising from TDI's distribution and sale of "Ginebra Kapitan" and use of a bottle design similar to that used by GSMI. The RTC dismissed GSMI's complaint.

When GSMI elevated the case to the CA, due to technicalities, two (2) cases were lodged in the CA: 1.) Petition for Review (CA-G.R. SP No. 127255), and 2.) Notice of Appeal (CA-G.R. SP No. 100332).

Acting on GSMI's Petition for Review, the CA reversed, set aside the RTC's Decision, and ruled that "GINEBRA" is associated by the consuming public with GSMI. Giving probative value to the surveys submitted by GSMI, the CA ruled that TDI's use of "GINEBRA" in "Ginebra Kapitan" produces a likelihood of confusion between GSMI's "Ginebra San Miguel" gin product and TDI's "Ginebra Kapitan" gin product. The CA likewise ruled that "TDI knew fully well that GSMI has been using the mark/word "GINEBRA" in its gin products and that GSMI's "Ginebra San Miguel" had already obtained, over the years, a considerable number of loyal customers who associate the mark "GINEBRA" with GSMI.

On the other hand, upon GSMI's Appeal, the CA also set aside the RTC's Decision and ruled that "GINEBRA" is not a generic term, there being no evidence to show that an ordinary person in the Philippines would know that "GINEBRA" is a Spanish word for "gin". According to the CA, because of GSMI's use of the term in the Philippines since the 1800s, the term "GINEBRA" now exclusively refers to GSMI's gin products and to GSMI as a manufacturer. The CA added that "the mere use of the word 'GINEBRA' in "Ginebra Kapitan" is sufficient to incite an average person, even a gin-drinker, to associate it with GSMI's gin product, and that TDI "has designed its bottle and label to somehow make a colorable similarity with the bottle and label of Ginebra S. Miguel".

TDI filed separate Petitions for Review with the SC, docketed as G.R. Nos. 210224 and 219632, which were eventually consolidated by the SC. These cases are still pending with the SC.

*Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.*  
G.R. No. 216104  
Third Division

This case pertains to TDI's application for the registration of the trademark "GINEBRA KAPITAN" for Class 33 ("gin") with the IPOPHL.

GSMI opposed TDI's application, alleging that it would be damaged by the registration of "GINEBRA KAPITAN" because the term "GINEBRA" has acquired secondary meaning and is now exclusively associated with GSMI's gin products. GSMI argued that the registration of "GINEBRA KAPITAN" for use in TDI's gin products will confuse the public and cause damage to GSMI. TDI

countered that "GINEBRA" is generic and incapable of exclusive appropriation, and that "GINEBRA KAPITAN" is not identical or confusingly similar to GSMI's mark.

The IPOP HL ruled in favor of TDI and held that: (a) "GINEBRA" is generic for "gin", (b) GSMI's products are too well known for the purchasing public to be deceived by a new product like Ginebra Kapitan, and (c) TDI's use of "GINEBRA" would supposedly stimulate market competition.

The CA reversed and set aside the IPOP HL's ruling and disapproved the registration of "GINEBRA KAPITAN". The CA ruled that "GINEBRA" could not be considered as a generic word in the Philippines considering that, to the Filipino gin-drinking public, it does not relate to a class of liquor/alcohol but rather has come to refer specifically and exclusively to the gin products of GSMI.

TDI filed a Petition for Review on Certiorari with the SC, which was subsequently consolidated with the case of "Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.", docketed as G.R. No. 210224. This case is still pending with the SC.

#### Item 4. Submission of Matters to a Vote of Security Holders

There were no matters submitted to a vote of security holders during the fourth quarter of the fiscal year covered by this report.

### PART II - OPERATIONAL AND FINANCIAL INFORMATION

#### Item 5. Market for Registrant's Common Equity and Related Stockholder Matters

The Company's common equity is traded in the PSE.

The Company's high and low closing prices for each quarter of the last three (3) fiscal years are as follows:

Quarter	2018		2017		2016	
	High	Low	High	Low	High	Low
1 <sup>st</sup>	32.90	23.05	13.00	12.10	13.50	11.00
2 <sup>nd</sup>	-	-	15.44	12.10	17.98	11.80
3 <sup>rd</sup>	-	-	15.48	13.60	13.48	11.90
4 <sup>th</sup>	-	-	30.30	13.94	13.50	11.90

The closing price of the Company's common shares as of April 3, 2018, the latest practicable date, is P25.20.

The approximate number of shareholders of common shares as of December 31, 2017 is 705.

The top 20 stockholders, as of December 31, 2017, of the Company are as follows:

Rank	Name of Stockholders	Common	Preferred	Total No. of Shares	% of Total O/S
1	San Miguel Corporation	216,972,000	32,786,885	249,758,885	78.27%
2	PCD Nominee Corporation (Filipino)	52,705,198	0	52,705,198	16.52%
3	Ginebra San Miguel Inc. Retirement Plan	9,943,285	0	9,943,285	3.12%
4	PCD Nominee Corporation (Non-Filipino)	3,522,960	0	3,522,960	1.10%
5	La Suerte Cigar & Cigarette Factory	200,000	0	200,000	0.06%
6	Lim Tay	80,000	0	80,000	0.03%
7	Pua Yok Bing	55,000	0	55,000	0.02%
8	Rosalina A. Lioanag	51,500	0	51,500	0.02%

9	Dar B. Licanel	51,500	0	51,500	0.02%
10	Roman T. Yap	50,000	0	50,000	0.02%
11	Emmanuel B. Macalalag	46,500	0	46,500	0.01%
12	Leonardo P. Bico	46,500	0	46,500	0.01%
13	Teodorico T. Lasin	36,500	0	36,500	0.01%
14	Ritche B. Morta	35,000	0	35,000	0.01%
15	Nelson S. Elises	31,500	0	31,500	0.01%
16	Isabel C. Suntay	31,000	0	30,000	0.01%
17	Kerwin P. Santos	30,000	0	30,000	0.01%
18	FMF Development Corp.	30,000	0	30,000	0.01%
19	Cynthia M. Baroy	30,000	0	30,000	0.01%
20	Noel D. Sotiangco	30,000	0	30,000	0.01%

As of December 31, 2017, as reflected in the Public Ownership Report filed with the PSE, the Company's public float or public ownership percentage is 20.57%, computed in accordance with the Revised Listing Rules dated June 9, 2004 issued by the PSE as well as the SEC-approved Amended Rule on Minimum Public Ownership under Memorandum Circular CN-No. 2012-003 dated January 3, 2012 issued by the PSE.

#### Dividends Per Share

Holders of common shares are entitled to receive dividends as the Board may, in its sole discretion, declare from time to time. Holders of preferred shares are entitled to participate and to receive dividends as and when declared by the Board to common stockholders at such rate or amount and period as may be fixed by the Board. Such right to receive dividends may be cumulative. The Board may, in addition, grant holders of preferred shares the right to a fixed dividend rate to be determined upon issuance. The Board, however, is required, subject to certain exceptions, to declare dividends when the Company's retained earnings equal or exceed its paid-up capital stock.

For the past three (3) years, the Company did not declare dividends.

Description of the following securities of the Company may be found in the indicated Notes to the 2017 Audited Consolidated Financial Statements, attached herein as **Annex "D"**:

Equity	Note 19
Share-based Payment Plans	Note 31

The Company has not sold any unregistered securities or exempt securities, including issuance of securities constituting an exempt transaction, within the past three (3) fiscal years. Previously, common shares were issued by the Company under its Employee Stock Purchase Plan (the "Plan"), which as confirmed by the SEC in its Resolution dated January 21, 2008, to be exempt from the registration requirement of the SRC. The shares covered by the Plan are no longer available for subscription as the offering period provided under the Plan expired on January 21, 2013.

#### **Item 6. Management's Discussion and Analysis or Plan of Operation**

The information required by Item 6 is attached hereto as **Annex "C"**.

#### **Item 7. Financial Statements (FS) and Other Documents Required to be filed with the FS under SRC Rule 68, as Amended**

The 2017 Audited Consolidated Financial Statements of the Company, including its Statement of Management's Responsibility and Auditor's Report, are attached as Annex "D" hereto. The Supplementary Schedules (including report of auditors on Supplementary Schedules) are attached as Annexes "D-1" to "D-8" hereof.

The other documents together with their corresponding separate report required to be filed with the FS under SRC Rule 68, as amended are hereto attached to Annex "D" as follows:

Reconciliation of Retained Earnings Available for Dividend Declaration (Part 1,4 (c))	Schedule 1
A map of the conglomerate or group of companies showing the relationships between and among the company and its ultimate parent company, middle parent, subsidiaries or co-subsidiaries, and associates (Par 4(h))	Schedule 2
Tabular schedule of standards and interpretations as of reporting date (Par 4(l))	Schedule 3
Financial Soundness Indicators	Schedule 4

#### Item 8. Information on Independent Accountants and Other Related Matters

From 2006 up to the present, the accounting firm of R.G. Manabat & Co. (formerly Manabat Sanagustin & Co., CPAs) has been the Company's external auditor. Compliant with Part I (3) (b) (ix) of SRC Rule 68, as amended, with respect to the re-engagement of the said audit firm, the Company consistently observes the rule on rotation for the signing partner every after five (5) years.

Fees for the services rendered by the external auditor to the Company and its subsidiaries in connection with the Company's annual financial statements and other statutory and regulatory filings (inclusive of retainer fees and out-of-pocket expenses) amounted to almost P 7 million in 2016 and 7.395 million in 2017.

In compliance with the Company's Amended Manual on Corporate Governance and Audit and Risk Oversight Committee Charter, the Company's Audit and Risk Oversight Committee recommended to the Board the appointment of R.G. Manabat & Co. as the Company's external auditor. Such recommendation, upon approval of the Board, was thereafter presented for the approval of the stockholders during the Regular Stockholders' Meeting. The Audit and Risk Oversight Committee also reviewed and approved the terms of engagement of the external auditor.

### PART III - CONTROL AND COMPENSATION INFORMATION

#### Item 9. Directors and Executive Officers of the Issuer

The Company's Board, conformably with its Amended By-Laws, is composed of nine (9) directors, two (2) of whom are independent directors. The 2017 members of the Board were elected during the Regular Stockholders' Meeting held on May 25, 2017.

The names, age, gender, citizenship and position of the directors and senior executive officers of the Company as of December 31, 2017 are shown in the table below:

Name	Age	Gender	Citizenship	Type/Position
<b><u>Directors</u></b>				
Eduardo M. Cojuangco, Jr.	82	Male	Filipino	Chairman and Chief Executive Officer
Ramon S. Ang	64	Male	Filipino	President
Leo S. Alvez	75	Male	Filipino	Director
Gabriel S. Claudio	63	Male	Filipino	Director
Francisco S. Alejo III	69	Male	Filipino	Director
Mario K. Surio	71	Male	Filipino	Director
Aurora T. Calderon <sup>1</sup>	63	Female	Filipino	Director

<sup>1</sup> Ms. Calderon was elected as Director of the Company on November 9, 2017. She replaced Mr. Bernard D. Marquez who resigned as Director and General Manager of the Company effective September 30, 2017, as

Minita V. Chico-Nazario	78	Female	Filipino	Independent Director
Aurora S. Lagaman	79	Female	Filipino	Independent Director
<b><u>Officers</u></b>				
Virgilio S. Jacinto	61	Male	Filipino	Corporate Secretary and Compliance Officer
Emmanuel B. Macalalag <sup>2</sup>	52	Male	Filipino	General Manager
Cynthia M. Baroy	54	Female	Filipino	Chief Finance Officer/Treasurer
Allan P. Mercado	51	Male	Filipino	National Sales Manager
Roxanne Angela B. Millan	47	Female	Filipino	Human Resources Manager
Ronald Rudolf C. Molina	49	Male	Filipino	National Marketing Manager

More detailed information relative to the aforementioned directors and senior executive officers of the Company, including their directorships for the past five (5) years are as follows:

**Eduardo M. Cojuangco, Jr.** is the Chairman and Chief Executive Officer of the Company, a position he has held since October 21, 1998. He is also the Chairman of the Company's Executive Committee. He also holds positions in the following companies listed with the PSE: Chairman and Chief Executive Officer of San Miguel Corporation; Chairman of San Miguel Pure Foods Company, Inc. and Petron Corporation. He is also the Chairman of Northern Cement Corporation, ECJ and Sons Agricultural Enterprises, Inc. and Eduardo Cojuangco, Jr. Foundation, Inc.; and Director of Caiñaman Farms, Inc. He was previously a director of various companies, including but not limited to Manila Electric Company, United Coconut Planters Bank and Coca-Cola Bottlers Philippines, Inc. He attended the College of Agriculture, University of the Philippines – Los Baños and California Polytechnic College in San Luis, Obispo, U.S.A. He is a recipient of the La Sallian Master Award for his exemplary leadership in Business (November 20, 2010) and Order of Madame de Maillefer (October 28, 2011) both given by the De La Salle University and Doctor of Humanities, Honoris Causa given by Tarlac State University.

**Ramon S. Ang** is the President of the Company and has been a Director of the Company since April 4, 2000. He is the Chairman of the Executive Compensation Committee and a member of the Executive Committee of the Company. He currently holds the following positions in the various subsidiaries and affiliates of the Company: Chairman of Distileria Bago, Inc., Ginebra San Miguel International Ltd. and GSM International Holdings Limited; and Director in Thai San Miguel Liquor Company Limited. He also holds positions in the following PSE-listed companies: Vice Chairman, President and Chief Operating Officer of San Miguel Corporation; Chief Executive Officer and President of Petron Corporation and Top Frontier Investment Holdings, Inc.; and Vice Chairman of San Miguel Pure Foods Company, Inc. His other current positions, include, among others, the following: Chairman and President of San Miguel Properties, Inc., San Miguel Consolidated Power Corporation, Rapid Thoroughfares Inc., and Trans Aire Development Holdings Corp.; Chairman of San Miguel Brewery Inc. and San Miguel Brewery Hong Kong Limited (both listed in the Hong Kong Stock Exchange); San Miguel Foods, Inc., The Pure Foods Hormel Company, Inc., San Miguel Yamamura Packaging Corporation, South Luzon Tollway Corporation, Anchor Insurance Brokerage Corp., Sea Refinery Corporation, Philippine Diamond Hotel & Resort Inc. and Manila North Harbour Port, Inc. Mr. Ang was previously the President and Chief Operating Officer of PAL Holdings, Inc. and Philippine Airlines, Inc., Director of Air Philippines Corporation, and Vice Chairman of Manila Electric Company. He has held directorships in various companies, including domestic and international subsidiaries of San Miguel Corporation in the last five years. He has a Bachelor of Science degree in Mechanical Engineering from Far Eastern University.

**Leo S. Alvez** has been a Director of the Company since April 24, 2002. He is also a member of the Audit and Risk Oversight Committee, Executive Compensation Committee and Corporate Governance Committee of the Company. He is also an incumbent Director of San Miguel

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*disclosed in the Company's SEC Form 17-C filed with the Securities and Exchange Commission on September 25, 2017.*

<sup>2</sup> *Mr. Macalalag was appointed as General Manager of the Company on September 29, 2017 vice Mr. Marquez, as disclosed in the Company's SEC Form 17-C filed with the Securities and Exchange Commission on even date.*

Corporation, a company listed with the PSE. Retired Major General Alvez, a former director of San Miguel Purefoods Company, Inc., has also held various positions in the government. He earned his Bachelor of Science Degree from the Philippine Military Academy and Masters in Business Administration from the University of the Philippines. He also attended various military education courses.

**Gabriel S. Claudio** has been a Director of the Company since November 11, 2010 and a Member of the Company's Corporate Governance Committee. He is presently the Vice Chairman of Risks and Opportunities Assessment Management, Inc.; Director of Philippine Amusement and Gaming Corporation, Rizal Commercial Banking Corporation, Lion's Club Pasig Host Chapter; and a Member of the Board of Trustees of Conflict Resolution Group Foundation, Inc., and TOBY's Sports and Youth Foundation, Inc. He is also a part owner of Pinac Restaurant. He was Chairman of the Board of Trustees of Metropolitan Waterworks and Sewerage System; Director of the Development Bank of the Philippines and Member of the Board of Directors of the Philippine Charity Sweepstakes Office. He also occupied several cabinet positions: Presidential Political Adviser to Presidents Fidel V. Ramos and Gloria Macapagal Arroyo, Presidential Legislative Adviser, Chief of the Presidential Legislative Liaison Office, Cabinet Officer for Regional Development (CORD) for Eastern Visayas and Acting Executive Secretary. He obtained his degree in AB Communication Arts from the Ateneo de Manila University and is a recipient of the Most Outstanding Graduating Communications Arts Major award.

**Francisco S. Alejo III** is a Director of the Company since May 28, 2015 and is a member of the Company's Executive Committee and Audit and Risk Oversight Committee. He is also the incumbent President of San Miguel Pure Foods Company, Inc., a company listed with the PSE. He also holds the following positions: Director of San Miguel Purefoods (Vn) Company Ltd. and The Purefoods-Hormel Company, Inc.; Chairman of Philippine Prime Meat Marketing Corporation; Vice Chairman of San Miguel Foods, Inc., and San Miguel Mills, Inc.; and President of Magnolia Inc. He is also a director of the following private companies: San Miguel Super Coffeemix Co., Inc., San Miguel Foods & Beverage International Limited (BVI) and San Miguel Pure Foods Investment (BVI) Ltd. Mr. Alejo holds a Bachelor's Degree in Business Administration from De La Salle University, and is a graduate of the Advanced Management Program of Harvard Business School.

**Mario K. Surio**, has been a Director of the Company since May 28, 2015 and a member of the Company's Corporate Governance Committee. He is currently a Consultant of San Miguel Corporation. He was previously the President of CEMA Consultancy Services, Inc. and Centech International, Inc. He also previously held the positions of Quality Control Head, Production Manager and Plant Manager of Northern Cement Corporation. Mr. Surio is a licensed Chemical Engineer having obtained his degree from the University of Sto. Tomas. He is an incumbent member of the Philippine Institute of Chemical Engineers.

**Aurora T. Calderon**, is a Director of the Company since November 9, 2017 and is a member of the Company's Executive Compensation Committee and Corporate Governance Committee. She currently holds the following positions in the various subsidiaries and affiliates of the Company: Chairman and President of East Pacific Star Bottler Phils Inc.; Chairman of Global Beverage Holdings Limited and Siam Holdings Limited; and Director of Distilera Bago, Inc., Thai San Miguel Liquor Company Limited, Thai Ginebra Trading Company Limited, Siam Wine and Liquor Limited, Ginebra San Miguel International Ltd. and GSM International Holdings Limited. She is also a Director of the following PSE-listed companies: San Miguel Corporation, Top Frontier Investment Holdings, Inc. and Petron Corporation. Her other current positions, include, among others, the following: Director of SMITS, Inc., Bank of Commerce, San Miguel Yamamura Packaging Corp., San Miguel Consolidated Power Corporation, Rapid Thoroughfares Inc., and TransAire Development Holdings Corp. Ms. Calderon is a certified public accountant who graduated *magna cum laude* from the University of the East with a degree in Business Administration major in Accounting. She is a member of the Financial Executives and the Philippine Institute of Certified Public Accountants.

**Minita V. Chico-Nazario** is an Independent Director of the Company since March 9, 2012, Chairperson of the Company's Audit and Risk Oversight Committee and Member of the Company's Executive Compensation Committee and Corporate Governance Committee. She is also an Independent Director of PSE-listed companies, Top Frontier Investment Holdings, Inc. and San Miguel Pure Foods Company, Inc., and private company, San Miguel Properties, Inc. Her other

current positions, include, among others, the following: Chairman of Philippine Grains International Corporation and Director of Mariveles Grain Corporation.; Consultant of United Coconut Planters Bank and Of Counsel of Tan, Acut, Lopez and Pison Law Offices; and Dean of the College of Law of the University of Perpetual Help System DALTA in Las Piñas City. She has previously held the following positions: Legal Consultant of Philippine Amusement and Gaming Corporation and Metro Manila Development Authority; and Chairman of the Board of Directors and Director of PNOC Exploration Corporation. She has served the judiciary in various capacities for forty-seven (47) years, as Presiding Justice of the Sandiganbayan and Associate Justice of the Supreme Court. She obtained her law degree from the University of the Philippines and is a member of the New York State Bar.

**Aurora S. Lagman** is an Independent Director of the Company since March 15, 2017 and is the Chairperson of the Corporate Governance Committee and a Member of the Audit and Risk Oversight Committee of the Company. She is a part-time faculty member of the College of Law, Bulacan State University, a Member of the Board of Trustees of Society for Judicial Excellence, and adviser of RTC Judges Association of Bulacan, Inc. Among others, she previously held the following positions: Member, Judicial and Bar Council; Associate Justice, Court of Appeals; and Judge, Regional Trial Court, Branch 77, Malolos, Bulacan. She obtained her law degree at the College of Law of Lyceum of the Philippines and attended special studies and short courses abroad such as Program of Instruction for Lawyers, Harvard Law School, Cambridge, Massachusetts, U.S.A. and Special Course on Evidence, National Judicial College, University of Nevada, Reno, U.S.A. She also attended various domestic and foreign trainings, seminars and conferences.

**Virgilio S. Jacinto** is the Company's Corporate Secretary and Compliance Officer since November 11, 2010. He also holds, among others, the following positions in the following PSE-listed companies: Senior Vice-President, General Counsel, Corporate Secretary and Compliance Officer of San Miguel Corporation; Corporate Secretary and Compliance Officer of Top Frontier Investment Holdings, Inc., and Director of Petron Corporation. He is also a director and Corporate Secretary of various domestic and international subsidiaries of the San Miguel Corporation group. He has served as a Director and Corporate Secretary of United Coconut Planters Bank, Director of San Miguel Brewery Inc. and a Partner of Villareal Law Offices, to name a few. He is an Associate Professor VII at the University of the Philippines, College of Law. Atty. Jacinto obtained his law degree from the University of the Philippines where he was class salutatorian and placed sixth in the 1981 Bar Examinations. He holds a Master of Laws degree from Harvard University and a member of the International Honor Society of the PHI KAPPA PHI and Harvard Club (Philippines).

**Emmanuel B. Macalalag** is a Vice President and General Manager of the Company. He currently holds the following positions in the various subsidiaries and affiliates of the Company: Director of Distileria Bago, Inc., East Pacific Star Bottlers Phils Inc. and Thai Ginebra Trading Company Limited. He previously held the following positions in the Company: Manufacturing Group Manager, Manufacturing Operations Group, Planning and Management Services Manager, Business Planning and Development Manager and Business Planning and Investor Relations Manager. He was also a Deputy General Manager/Operations Director of Thai San Miguel Liquor Company Limited. Mr. Macalalag obtained his Bachelor and Master's Degree in Science, Major in Mathematics from De La Salle University and his PhD degree in Operations Research from the University of Melbourne, Australia.

**Cynthia M. Baroy** is a Vice President and Chief Finance Officer/Treasurer of the Company. She is also a Director and Treasurer of Distileria Bago, Inc. (DBI) and East Pacific Star Bottlers Phils Inc., which are domestic operating subsidiaries of the Company. She is also an incumbent Director of the following foreign subsidiaries and affiliates of the Company: GSM International Holdings Limited, Siam Holdings Limited, Global Beverage Holdings Limited, Siam Wine and Liquor Limited, and Thai Ginebra Trading Company Limited. She is also a Member of the Board of Trustees of the Retirement Plan of the Company and DBI. She previously held the following positions: Financial Planning and Analysis Manager of San Miguel Yamamura Packaging Corporation; Finance Manager of Metal Closures & Lithography Business; and, Finance Manager of San Miguel Rengo Packaging Corporation. Ms. Baroy obtained her B.S. Commerce major in Accounting from the University of Sto. Tomas where she graduated Cum Laude. She is a Certified Public Accountant.

**Allan P. Mercado** is an Assistant Vice President and National Sales Manager of the Company. He is also a Director of Siam Holdings Limited. He previously held the following positions Sales and Marketing Support Group Manager of the Company, National Sales Manager of San Miguel Beverages, Inc. and Selling Systems and Training Manager of Coca-Cola Bottlers Phils., Inc. He obtained his Bachelor of Science Degree in Management and Industrial Engineering at the Mapua Institute of Technology.

**Roxanne Angela B. Millan** is an Assistant Vice President and Human Resources Manager of the Company. She was previously the Account Manager for Ginebra San Miguel and Human Resources Associate of the Corporate Services Unit of San Miguel Corporation and Human Resources Officer of San Miguel Foods, Inc. She obtained her Bachelor of Arts Degree in Social Sciences at the University of the Philippines, Manila and has earned academic units for Masters in Human Resources Management at the University of Sto. Tomas. Ms. Millan also completed the Human Capital Management Certificate Course at the Asian Institute of Management.

**Ronald Rudolf C. Molina** is an Assistant Vice President and Marketing Manager of the Company. Previously, he was the Senior Manager and Head of the Marketing for Digital Innovations and Value-Added Services, Postpaid Broadband Business and Brand Equity Management at Smart Communications. Prior to that, he was a Senior Marketing Manager at the Coca-Cola Export Corporation - Philippines Division looking after business in the Visayas, Mindanao and South GMA Regions. He obtained his Bachelor of Arts Degree in Communication Arts at the Ateneo De Manila University.

#### Independent Directors

The Company has two (2) Independent Directors who, apart from their fees and shareholdings, have no business or relationship with the Company, which could or could reasonably be perceived to materially interfere with the exercise of their independent judgment in carrying out their responsibilities as directors. The Independent Directors of the Company in 2017 are Minita V. Chico-Nazario and Aurora S. Lagman.

#### Significant Employees

The Company has no employee who is not an executive officer but who is expected to make a significant contribution to the business.

#### Family Relationships

There are no family relationships up to the fourth civil degree either by consanguinity or affinity among the directors, executive officers, or nominees for election as directors.

#### Parent Company

As of December 31, 2017, San Miguel Corporation owns 78.27% of the shares of the Company.

#### Involvement in Certain Legal Proceedings

None of the directors, nominees for election as director, executive officers or control persons of the Company have been involved in the following legal proceedings, including being the subject of any (a) bankruptcy petition, (b) conviction by final judgment in a criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses, (c) order, judgment or decree of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending or otherwise limiting his/her involvement in any type of business, securities, commodities or banking activities, which is not subsequently reversed, suspended or vacated, or (d) judgment of violation of a securities or commodities law or regulation by a domestic or foreign court of competent jurisdiction (in a civil action), the SEC or comparable foreign body, or a domestic or foreign exchange or other organized trading market or self-regulatory organization, which has not been reversed, suspended or vacated, for the past five (5) years up to the latest date that is material to the evaluation of his/her ability or integrity to hold the relevant position in the Company.

## Item 10. Executive Compensation

The following table summarizes the aggregate compensation (in Millions) paid or incurred during the last two (2) fiscal years and estimated to be paid in the ensuing fiscal year to the Company's President, General Manager and senior executive officers:

NAME	YEAR	SALARY	BONUS	OTHERS	TOTAL
Total Compensation of the President, General Manager and Senior Executive Officers <sup>3</sup>	2018 (estimated)	P25.4	P7.4	P7.5	P40.3
	2017	P22.6	P10.7	P6.5	P39.8
	2016	P29.0	P14.7	P8.2	P51.9
All other officers and directors as a group unnamed	2018 (estimated)	P24.9	P7.1	P8.2	P40.2
	2017	P39.8	P23.3	P13.9	P77.0
	2016	P28.2	P14.3	P10.4	P52.9
TOTAL	2018 (estimated)	P50.3	P14.5	P15.7	P80.5
	2017	P62.4	P34.0	P20.4	P116.8
	2016	P57.2	P29.0	P18.6	P104.8

Article II, Section 9 of the Amended By-Laws of the Company provides that the members of the Board shall receive such compensation as may be approved by a majority vote of the stockholders at a regular or special meeting duly called, subject to such limitations as may be imposed by law.

In 2017, each director received a per diem of Ten Thousand Pesos (P10,000.00) per attendance at Board and Board Committee meetings of the Company. There were five (5) Board, four (4) Audit and Risk Oversight Committee, three (3) Executive Compensation Committee and two (2) Corporate Governance Committee meetings held in 2017.<sup>4</sup>

There were no other arrangements pursuant to which any of the directors was compensated or is to be compensated, directly or indirectly, during the last fiscal year, and the ensuing fiscal year.

<sup>3</sup> Mr. Eduardo M. Cojuangco, Jr., the Chairman of the Board and Chief Executive Officer of the Company, does not receive compensation from the Company other than the per diem for attendance in Board meetings. The President of the Company in 2016 is Bernard D. Marquez. From May 25, 2017 up to present, the President of the Company is Mr. Ramon S. Ang who does not receive any compensation from the Company other than the per diem for attendance in Board meetings. On May 9, 2017, the Board created the Office of the General Manager and Mr. Marquez was appointed as such on May 25, 2017. Upon Mr. Marquez' resignation as Director and General Manager of the Company effective on September 30, 2017, Mr. Emmanuel B. Macalalag was appointed as General Manager of the Company. All these were accordingly disclosed by the Company thru its SEC Form 17-C. Thus, the President and senior officers of the Company as of year-end 2016 are the following: Bernard D. Marquez, Emmanuel B. Macalalag, Rosalina A. Lioanag, Cynthia M. Baroy and Nelson S. Elises. For year-end 2017 and for 2018, the General Manager and senior officers of the Company are Mr. Emmanuel B. Macalalag, Cynthia M. Baroy, Allan P. Mercado, Roxanne Angela B. Millan and Ronald Rudolf C. Molina.

<sup>4</sup> The Audit and Risk Oversight Committee took over the functions of the Audit Committee and the Corporate Governance Committee took over the functions of the Nomination and Hearing Committee. The reorganization of committees was brought about by the approval and adoption of the Company's amended/new Manual on Corporate Governance on May 25, 2017.

There were no employment contracts between the Company and a named executive officer.

The named executive officers of the Company, just like other full-time and permanent employees of the Company, subject to certain requirements,<sup>5</sup> are eligible to subscribe to Company shares under the Company's Employees Stock Purchase Plan (the "Plan"). As of December 31, 2016, the named officers have an aggregate subscription of 91,500 shares under the Plan.

The Plan, which was approved by the SEC in its resolution dated January 21, 2008, was intended primarily to promote a sense of ownership and greater work commitment among employees of the Company and its subsidiaries. Three Million (3,000,000) shares from the Company's authorized and unissued shares were reserved for the Plan. However, the shares covered by the Plan are no longer available for subscription as the offering period provided under the Plan officially ended on January 21, 2013.

There were neither compensatory plans nor arrangements with respect to a named executive officer.

#### **Item 11. Security Ownership of Certain Beneficial Owners and Management**

Owners of record of more than 5% of the Company's voting securities as of December 31, 2017 were as follows:

<b>Title of Class</b>	<b>Name, Address of Record Owner and Relationship with Issuer</b>	<b>Name of Beneficial Owner and Relationship with Record Owner</b>	<b>Citizenship</b>	<b>No. of Shares Held</b>	<b>Percent</b>
Common Preferred <sup>7</sup>	San Miguel Corporation <sup>6</sup> No. 40 San Miguel Avenue, Mandaluyong City, parent company of the issuer	San Miguel Corporation	Filipino	216,972,000 32,786,885	78.27%
Common	PCD Nominee Corporation (Filipino) Ground Floor, Makati Stock Exchange Ayala, Ave., Makati City <sup>8</sup>	various	Filipino	52,705,198	16.52%

The following are the number of shares of the Company's capital stock (all of which are voting shares) owned of record by the directors of the Company, as of December 31, 2017:

<sup>5</sup> All full-time and permanent employees of the Company and its subsidiaries, who have rendered at least one (1) year of continuous service on a regular status (one year after regularization) at the Exercise Date (defined under the Plan), are entitled to subscribe to shares of the capital stock of the Company under the Plan, subject to the terms and conditions provided therein, which subscription shall be subject to the employees' credit profile. Members of the Board of Directors who are not employees of the Company or its subsidiaries are not eligible to participate in the Plan.

<sup>6</sup> The Board of Directors of San Miguel Corporation ("SMC") authorizes any Group A signatory, singly, or any two Group B signatories, jointly, to act and vote in person or by proxy, shares held by SMC in other corporations. The Group A signatories of SMC are Eduardo M. Cojuangco, Jr., Ramon S. Ang, Ferdinand K. Constantino, Virgilio S. Jacinto, Joseph N. Pineda, Aurora T. Calderon and Sergio G. Edeza. The Group B signatories of SMC are Bella O. Navarra, Cecile Caroline U. de Ocampo, Manuel M. Agustin, Virgilio S. de Guzman, Lorenzo G. Fomoso III, Almira C. Dalusung, Ma. Raquel Paula G. Lichauco and Casiano B. Cabalan, Jr.

<sup>7</sup> The Preferred Shareholders shall be entitled to vote in the same manner as Common Shareholders in accordance with the Company's Amended By-Laws.

<sup>8</sup> Registered owner of shares held by participants in the Philippine Depository & Trust Corp., a private company organized to implement an automated book entry of handling securities in the Philippines.

(1) Title of Class	(2) Name of Record Owner	(3) Amount and Nature of Ownership	(4) Citizenship	(5) Percent of Class
Common	Eduardo M. Cojuangco, Jr.	5,000 (r)	Filipino	0.00%
Common	Ramon S. Ang	5,000 (r)	Filipino	0.00%
Common	Francisco S. Alejo III	5,000 (r)	Filipino	0.00%
Common	Gabriel S. Claudio	5,000 (r)	Filipino	0.00%
Common	Aurora T. Calderon	5,000 (r)	Filipino	0.00%
Common	Leo S. Alvez	5,000 (r)	Filipino	0.00%
Common	Minita V. Chico Nazario	5,000 (r)	Filipino	0.00%
Common	Aurora S. Lagman	5,000 (r)	Filipino	0.00%
Common	Mario K. Surio	5,000 (r)	Filipino	0.00%

The aggregate number of shares owned of record by the directors as a group as of December 31, 2017, is 45,000 shares or approximately 0.01% of the Company's outstanding capital stock.

The aggregate number of shares owned of record by all officers and directors as a group as of December 31, 2017 is 293,000 shares or approximately 0.0918% of the Company's outstanding capital stock.

The foregoing beneficial or record owners have no right to acquire additional shares within thirty (30) days from options, warrants, conversion privileges or similar obligations or otherwise.

There is no person holding more than 5% of the Company's voting securities under a voting trust or similar agreement.

Since the beginning of the last fiscal year, there were no arrangements which resulted in a change in control of the Company.

## **Item 12. Certain Relationships and Related Transactions**

See Note 27 (Related Party Disclosures) to the 2017 Audited Consolidated Financial Statements of the Company attached hereto as Annex "D".

There were no transactions with directors, officers or any principal stockholders (owning at least 10% of the total outstanding shares of the Company) not in the ordinary course of business. The Company observes an arm's length policy in its dealings with related parties.

## **PART IV – CORPORATE GOVERNANCE**

### **Item 13. Corporate Governance**

Recognizing that good corporate governance plays a vital role in creating and sustaining shareholder value, the Company on August 6, 2002, institutionalized the principles of good corporate governance in the entire organization by establishing and implementing the Company's Manual on Corporate Governance (the "Manual"). Pursuant to the Manual, the Board created the Audit Committee, Nomination and Hearing Committee and Executive Compensation Committee.

On March 30, 2010, the Board amended the Manual in compliance with the Revised Code of Corporate Governance issued by SEC under its Memorandum Circular No. 6, Series of 2009.

In 2014, the Company amended its Manual twice to align the provisions thereof with the prevailing issuances, rules and circulars of the SEC.

On November 22, 2016, the SEC issued Memorandum Circular No. 19, Series of 2016 (the "Circular") on the Code of Corporate Governance for Publicly-Listed Companies ("CG for PLCs"), which Code took effect on January 1, 2017. The Circular required listed companies to submit to SEC on or before May 31, 2017 an amended or new Manual which should take into account the CG for

PLCs. Conformably with the Circular, the Company formally approved and adopted an amended or new Manual on May 9, 2017. As a consequence of the adoption of the amended or new Manual, the Board reorganized its committees. While the CG for PLCs provides for four (4) committees: Corporate Governance Committee, Audit Committee, Board Risk Oversight Committee, and Related Party Transaction Committee, the Board, considering the Company's size, risk profile and operations, apart from the Executive Committee, established only the following three (3) committees:

- (1) Audit and Risk Oversight Committee, which is tasked to perform the functions of the Audit, Board Risk Oversight and Related Party Transactions Committees. This committee was formerly known as the Audit Committee;
- (2) Corporate Governance Committee, which is mandated to assist the Board in the performance of its corporate governance responsibilities, including, among others, the duty to pre-screen and shortlist all candidates nominated to become a member of the Board. This committee took over the functions of the Nomination and Hearing Committee; and
- (3) Executive Compensation Committee, which is tasked among others to establish a formal and transparent procedure for developing a policy on executive remuneration and for fixing remunerations packages of corporate officers and directors.

Committed to good corporate governance practices and to keep themselves updated on the relevant laws, rules, regulations, circulars and issuances of regulatory bodies, all incumbent directors and officers of the Company, including the internal audit head attended a Corporate Governance Seminar conducted by SEC-accredited providers, Risk, Opportunities, Assessment and Management (ROAM), Inc. and SGV & Co.

## **PART V – EXHIBITS AND SCHEDULES**

### **Item 14. Exhibits and Reports on SEC Form 17-C**

#### (a) Exhibits

The 2017 Audited Consolidated Financial Statements are attached as **Annex "D"** and the Supplementary Schedules (including the report of the auditors on the Supplementary Schedules) are attached as **Annexes "D-1" to "D-8"**. The other Schedules as indicated in the Index to Schedules are either not applicable to the Company or require no answer.

The other documents together with their corresponding separate report required to be filed with the FS under SRC Rule 68, as amended are hereto attached to Annex "D" as "Schedules 1 to 4".

#### (b) Reports on SEC Form 17-C

Reports on Form 17-C filed during the last twelve (12)-month period covered by this report are attached as **Annex "E"**.

***[The space below is intentionally left blank]***

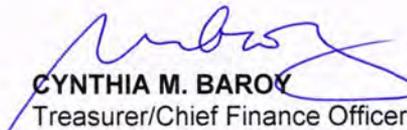
**SIGNATURES**

Pursuant to the requirements of Section 17 of the Code and Section 141 of the Corporation Code, this report is signed on behalf of the issuer by the undersigned, thereunto duly authorized, in the City of Mandaluyong on April ~~11~~ **11 APR 2018** 2018.

By:

  
**EDUARDO M. COJUANGCO, JR.**  
Chairman and Chief Executive Officer

  
**RAMON S. ANG**  
President

  
**CYNTHIA M. BAROY**  
Treasurer/Chief Finance Officer

  
**VIRGILIO S. JACINTO**  
Corporate Secretary and  
Compliance Officer

**11 APR 2018**

**SUBSCRIBED AND SWORN** to before me this \_\_\_\_ day of April, 2018 affiants exhibiting to me their respective passports as follows:

NAME	PASSPORT NO.	DATE OF ISSUE	PLACE OF ISSUE
Eduardo M. Cojuangco, Jr.	EC3542719	February 27, 2015	DFA Manila
Ramon S. Ang	EC3542718	February 27, 2015	DFA Manila
Cynthia M. Baroy	P5612173A	January 13, 2018	DFA NCR East
Virgilio S. Jacinto	EC3608156	March 6, 2015	DFA Manila

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Book No. I  
Series of 2018.

  
**DAN DAVID VINCENT D. ANTONIO**  
Commission No. 0455-17  
Notary Public for Mandaluyong City  
Until December 31, 2018  
GSML, 6th Floor, San Miguel  
Properties Centre, St. Francis Street,  
Ortigas Center, Mandaluyong City  
Roll No. 56053  
PTR No. 2709228; 01/11/18; Mandaluyong City  
IBP No. 1071689; 01/8/2018; Laguna

# Annex "A"

**GINEBRA SAN MIGUEL INC.  
LIST OF PRODUCTS  
AS OF DECEMBER 31, 2017**

1. GINEBRA SAN MIGUEL
2. GINEBRA SAN MIGUEL PREMIUM GIN
3. G.S.M. BLUE DISTILLED SPIRIT
4. G.S.M. BLUE FLAVORS (Brown Coffee, Mojito, Margarita and Gin Pomelo)
5. PRIMERA LIGHT (Premium Brandy Liqueur)
6. VINO KULAFU (Chinese Wine)
7. ANTONOV VODKA
8. DON ENRIQUE MIXKILA DISTILLED SPIRIT
9. AÑEJO GOLD MEDIUM RUM

For Export Only

10. TONDEÑA GOLD RUM
11. TONDEÑA MANILA RUM (Silver, Gold and Dark)
12. MIX GIN
13. MIX RUM
14. MIX VODKA
15. GRAN MATADOR SOLERA GRAN RESERVA BRANDY
16. GRAN MATADOR GOLD
17. ANEJO DARK RUM 5 YEARS

## Annex "B"

**LIST OF PROPERTIES OWNED  
BY GINEBRA SAN MIGUEL INC.  
AND ITS SUBSIDIARIES  
AS OF DECEMBER 31, 2017**

	<b>Owner</b>	<b>Classification</b>	<b>Address</b>	<b>Condition</b>
1	East Pacific Star Bottlers Phils Inc. <i>(Wholly-owned subsidiary of GSMI)</i>	Plant (Buildings and Machineries only)	San Fermin, Cauayan, Isabela	Good
2	Ginebra San Miguel Inc.	Plant (Land, Buildings and Machineries)	Tebag West, Sta. Barbara, Pangasinan	Good
3	Ginebra San Miguel Inc.	Land	Libsong East, Lingayen, Pangasinan	Good
4	Ginebra San Miguel Inc.	Land	Sta. Rita, Olongapo City,	Good
5	Ginebra San Miguel Inc.	Division Office	3 <sup>rd</sup> and 6 <sup>th</sup> Floors SMPC Bldg., St. Francis Ave., Ortigas Centre, Mandaluyong City	Good
6	Ginebra San Miguel Inc.	Plant (Land, Buildings and Machineries)	Silangan Industrial Estate, Brgy Pittland, Terelay Phase, Cabuyao, Laguna	Good
7	Ginebra San Miguel Inc.	Land	Silangan Industrial Estate, Brgy Pittland, Terelay Phase, Cabuyao, Laguna	Good
8	Ginebra San Miguel Inc.	Plant (Land, Buildings and Machineries)	Brgy. Gulang-gulang, Lucena City	Need to Rehabilitate
9	Ginebra San Miguel Inc.	Alcohol Depot (Land and Depot)	Brgy. Cotta, Lucena City	Good
10	East Pacific Star Bottlers Phils Inc. <i>(Wholly-owned subsidiary of GSMI)</i>	Plant (Buildings and Machineries)	Km. 503, Hacienda Mitra, Paulog, Ligao City, Albay	Good
11	Ginebra San Miguel Inc.	Tabangao Alcohol Depot	National Hi-way, Brgy. Tabangao, Aplaya, Batangas	Good
12	Ginebra San Miguel Inc.	Plant (Land, Buildings and Machineries)	Subangdaku, Mandaue City, Cebu	Good
13	Ginebra San Miguel Inc.	Land and Machineries	Brgy. Calumangan, Bago City, Negros Occidental	Good
14	Ginebra San Miguel Inc.	Sales Office	Km. 13.5, Brgy. Taloc, Bago City, Negros Occidental	Good
15	Distileria Bago, Inc. <i>(Wholly-owned subsidiary of GSMI)</i>	Alcohol Distillery Plant (Land, Machineries and Buildings)	Km. 13.5, Brgy. Taloc, Bago City, Negros Occidental	Good

## Annex "B"

**LIST OF PROPERTIES OWNED  
BY GINEBRA SAN MIGUEL INC.  
AND ITS SUBSIDIARIES  
AS OF DECEMBER 31, 2017**

	<b>Owner</b>	<b>Classification</b>	<b>Address</b>	<b>Condition</b>
16	Distileria Bago, Inc. <i>(Wholly-owned subsidiary of GSMI)</i>	Deepwell Water Source (Land and Deepwell facilities)	Brgy., Taloc, Bago City, Negros Occidental	Good
17	Distileria Bago, Inc. <i>(Wholly-owned subsidiary of GSMI)</i>	Land (Relocation Site)	Brgy. Calumangan, Bago City, Negros Occidental	Good

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>	
<b>NORTH LUZON</b>							
1	SMC Shipping & Lighterage Corp.	Alcohol Depot #1	Brgy. Namonitan, Sto. Tomas (Damortis), La Union	Good	272,321	October 31, 2018	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
2	SMC Shipping & Lighterage Corp.	Alcohol Depot # 2	Brgy. Namonitan, Sto. Tomas (Damortis), La Union	Good	272,321	October 31, 2018	
3	Isabela Leaf Tobacco Co. Inc.	Isabela Leaf Tobacco co, Inc. – Warehouse #3	Don Jose Canciller St., Cauayan City, Isabela	Good	133,620 (September 2016 to August 2017) and 141,480 (September 2017 to August 2018)	August 31, 2018	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>
4 Isabela Leaf Tobacco Co. Inc.	Isabela Leaf Tobacco co, Inc. – Warehouse #1	Don Jose Canciller St., Cauayan City, Isabela	Good	215,220.00 (January 2017 to December 2017) and 227,880 (January 2018 to August 2018)	August 31, 2018	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
5 Helen Tan and Editha Lee Co.	Sales Office	Lee Bldg., Nat'l. Hiway, Brgy. Carlatan, San Fernando City, La Union	Good	17,368	December 31, 2019	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
6 East Pacific Star Bottlers, Phils., Inc.	Sales Office	San Fermin, Cauayan, Isabela	Good	20,000	December 31, 2017	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>	
7	San Miguel Properties Inc.	Land (where East Pacific Star Bottlers Phils, Inc., Plant Facilities are installed)	San Fermin, Cauayan, Isabela	Good	134,010 (March 2016 to February 2017) 140,710 (March 2017 to February 2018)	February 28, 2019	Ten (10) years from March 01, 2009 to February 28, 2019
<b>CENTRAL LUZON</b>							
1	Lin Ai Trading	Warehouse and Sales Office	Sitio Torres, Brgy. Sta. Cruz, Porac, Pampanga	Good	355,250	December 31, 2018	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
<b>GMA/NCR</b>							
1	Platinum 168, Inc.	Office Space	5 <sup>th</sup> Floors SMPC Bldg., St. Francis Ave., Ortigas Centre, Mandaluyong City	Good	770,157.00 (September 2016 to August 2017) and 824,067.99 (September 2017 to August 2019)	August 31, 2019	Renewable after expiration upon mutual written agreement of the Lessee and Lessor.

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>
2 Integrated Manufacturing Services Providers Inc.	Warehouse and Sales Office	98 Unit 12&14, Marcos Alvarez Avenue, Talon 1, Las Pinas City	Good	610,105	July 31, 2018	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
3 Maja Development Corp.	Warehouse 8A and Sales Office	Maja Compound, Canley Road, corner E. Rodriguez (C5), Bagong Ilog, City of Pasig	Good	540,000 (June 2016 to May 2017) 567,000 (June 2017 to May 2018) 595,350 (June 2018 to May 2019) (5% increase every year until the end of term)	May 31, 2019	Renewable by GSMI at terms and conditions mutually acceptable to the parties herein, by providing MDC its written intention to renew the agreement at least thirty (180) calendar days prior to expiration of its Term.
4 Maja Development Corp.	Open Area	Maja Compound, Canley Road, corner E. Rodriguez (C5), Bagong Ilog, City of Pasig	Good	150,000 (June 2016 to May 2017) 165,000 (June 2017 to May 2018) 181,500 (June 2018 to May 2019) (10% increase every year until the end of term)	May 31, 2019	

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>
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<b>SOUTH LUZON</b>							
1	Newport Industries & Manufacturing Corp.	Land	Purok 1, Sito Pulang Lupa, Makiling, Calamba Laguna	Good	1,701,709	December 31, 2020	Subject to renewal or extension upon expiration of such period on such terms and conditions as may mutually be agreed upon between the parties.
2	International Development Management Corp.	Alcohol Depot (Tanks 1,2,3)	BBTI, Bauan, Batangas	Good	510,000	September 30, 2019	Renewable by GSMI at terms and conditions mutually acceptable to the parties herein, by providing IDMC its written intention to renew the agreement at least thirty (30) days prior to expiration of its Term.
3	International Development Management Corp.	Alcohol Depot (Tanks 5 & 7)	BBTI, Bauan, Batangas	Good	652,800	September 30, 2019	

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>
4 East Pacific Star Bottlers, Phils. Inc.	Warehouse	Km. 503, Hacienda Mitra, Brgy. Paulog, Ligao City, Albay	Good	295,305	January 31, 2020	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
5 Navotas Ridge Realty Corp.	Tolling Plant Site (of East Pacific Star Bottlers Phils., Inc.)	Km. 503, Hacienda Mitra, Brgy. Paulog, Ligao City, Albay	Good	139,795.43 (5% increase every year until the end of term)	December 31, 2019	Renewable upon mutual agreement of both parties.
6 Navotas Ridge Realty Corp.	Warehouse Extension (East Pacific Star Bottlers Phils., Inc.)	Km. 503, Hacienda Mitra, Brgy. Paulog, Ligao City, Albay	Good	88,336 (5% increase every year until the end of term)	March 31, 2017	Renewable upon mutual agreement of both parties.

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>
7 Axlerate Inc.	Warehouse	Brgy. Gogon, Legaspi City, Albay	Good	330,000.00 (if monthly volume is 75,000cs and below), 310,000 (if monthly volume is 75,001-110,000 cases), 290,000 (if monthly volume is 110,000 cases above)	December 31, 2017	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
8 Broad Concept Landholdings, Inc.	Office	1080 Doña Aurora Boulevard, Gulang Gulang, Lucena City	Good	20,000.00 (December 2014 to November 2017), 20,630.00 (June 2017 to May 2018), 21,292.00 (June 2018 to May 2019), 21,986.00 (June 2019 to May 2020)	November 30, 2020	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>
9 Country Road Realty Inc./Lode Mining Ventures Inc.	Land	Brgy. Tabangao, Aplaya, Batangas City	Good	46,247.94 (escalation rate of 5% annually from year 2017 to year 2021, 10% annually from year 2022 to year 2024.	December 31, 2024	Subject to renewal upon expiration for such period and under such terms and conditions as may be mutually acceptable to the parties; provided further that a written notice of renewal is given by the Lessee to the Lessor at least sixty (60) days prior to the expiration of the lease.
1 Juwes Enterprise	Warehouse	Brgy. Calios, Sta. Cruz, Lgauna	Good	12,000	March 31, 2018	Renewable upon mutual agreement of both parties.
<b>VISAYAS</b>						
1 San Miguel Corporation	Alcohol Depot	Ouano, Mandaue City	Good	57,319.00 (Jan to Dec 2017) and 84,045.65 (Jan to Dec 2018)	December 31, 2020	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor.

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>
2 SMC Shipping & Lighterage Corp.	Warehouse (K )	Mandaue Port, J. Cenniza St., Looc, Mandaue City	Good	246,000.00 (Jan to Dec 2017) and 294,100.00 (Jan to Dec 2018)	December 31, 2018	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
3 Distileria Bago, Inc.	Aged Alcohol Warehouse	Brgy. Taloc, Bago City, Negros Occidental	Good	616,300.00 (October 2016 to October 2017) and 647,115.00 (November 2017 to October 2018)	March 31, 20121	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
4 Sheridan Marketing Inc.	Sales Office	Picas Sigkahan, Diversion Road, Brgy. 59, Tacloban City	Good	15,000	October 15, 2019	Renewable upon mutual agreement of both parties.

# Annex "B"

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
LIST OF PROPERTIES - RENTED  
AS OF DECEMBER, 2017**

<i>Lessor</i>	<i>Classification of Leased Property</i>	<i>Address</i>	<i>Condition</i>	<i>Monthly Rental (In PHP)</i>	<i>Expiry of the Lease Contract</i>	<i>Terms of Renewal</i>	
<b>MINDANAO</b>							
1	San Miguel Corporation	Warehouse & Sales Office	Brgy. Talomo, Ulas, Davao City	Good	45,000	May 31, 2019	Subject to renewal or extension upon expiration of such period on such terms and conditions as may be mutually agreed upon between the parties.
2	LYL Development Corp.	Territory Office	Unit 118, LYL Apartment, Kimwa Compound, Brgy. Baloy, Cagayan De Oro City	Good	14,000	December 31, 2018	Renewable at such terms and conditions mutually acceptable to both Lessee and Lessor or Extended without having executed a written renewal but on a month to month basis under the same contract.
3	Nesoricom Prime Arcade Inc.	Territory Office	Amethyl Compound, BF Arao Avenue, Tiguma, Pagadian City	Good	21,052	May 31, 2020	Renewable upon mutual agreement of both parties.

\*\*\*\*\* Nothing Follows \*\*\*\*\*



## ***GINEBRA SAN MIGUEL INC.***

### **MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL POSITION AND FINANCIAL PERFORMANCE**

This discussion summarizes the significant factors affecting the consolidated financial performance, financial position and cash flows of Ginebra San Miguel Inc. (“the Parent Company”) and its subsidiaries (collectively referred to as the “Group”) for the three-year period ended December 31, 2017. The following discussion should be read in conjunction with the attached audited consolidated statements of financial position of the Group as of December 31, 2017 and 2016, and the related consolidated statements of income, comprehensive income, changes in equity and cash flows for each of the three years in the period ended December 31, 2017. All necessary adjustments to present fairly the Group’s consolidated financial position as of December 31, 2017 and the financial performance and cash flows for the year ended December 31, 2017 and for all the other periods presented, have been made.

#### **I. BASIS OF PREPARATION**

##### Statement of Compliance

The accompanying consolidated financial statements have been prepared in compliance with Philippine Financial Reporting Standards (PFRS). PFRS are based on International Financial Reporting Standards issued by the International Accounting Standards Board. PFRS consist of PFRS, Philippine Accounting Standards (PAS) and Philippine Interpretations issued by the Philippine Financial Reporting Standards Council (FRSC).

##### Basis of Measurement

The consolidated financial statements of the Group have been prepared on a historical cost basis of accounting except for the following items which are measured on an alternative basis at each reporting date:

<u>Items</u>	<u>Measurement Basis</u>
Derivative financial instruments	Fair value
Defined benefit retirement asset (liability)	Fair value of the plan assets less the present value of the defined benefit retirement obligation

##### Functional and Presentation Currency

The consolidated financial statements are presented in Philippine peso, which is the functional currency of the Company. All financial information are rounded off to the nearest thousand (000), except when otherwise indicated.

##### Significant Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in the consolidated financial statements, except for the changes in accounting policies as explained below.

##### Adoption of New and Amended Standards

The FRSC approved the adoption of a number of new and amended standards and interpretation as part of PFRS.

# Annex “C”

## *Amendments to Standards Adopted in 2017*

The Group has adopted the following PFRS starting January 1, 2017 and accordingly, changed its accounting policies in the following areas:

- Disclosure Initiative (*Amendments to PAS 7, Statement of Cash Flows*). The amendments resulted in improved disclosures about the net debt of an entity relevant to the understanding of its cash flows. The amendments require entities to provide disclosures that enable users of the consolidated financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes - e.g., by providing a reconciliation between the opening and closing balances in the consolidated statements of financial position for liabilities arising from financing activities.
- Recognition of Deferred Tax Assets for Unrealized Losses (*Amendments to PAS 12, Income Taxes*). The amendments clarify that: (a) the existence of a deductible temporary difference depends solely on a comparison of the carrying amount of an asset and its tax base at the end of the reporting period, and is not affected by possible future changes in the carrying amount or expected manner of recovery of the asset; (b) the calculation of future taxable profit in evaluating whether sufficient taxable profit will be available in future periods excludes tax deductions resulting from the reversal of the deductible temporary differences; (c) the estimate of probable future taxable profit may include the recovery of some of an entity's assets for more than their carrying amount if there is sufficient evidence that it is probable that the entity will achieve this; and (d) an entity assesses a deductible temporary difference related to unrealized losses in combination with all of its other deductible temporary differences, unless a tax law restricts the utilization of losses to deduction against income of a specific type.
- Annual Improvements to PFRS Cycles 2014 - 2016 contain changes to three standards, of which only the *Amendments to PFRS 12, Disclosures of Interests in Other Entities* on clarification of the scope of the standard is applicable to the Group. The amendments clarify that the disclosure requirements for interests in other entities also apply to interests that are classified as held for sale or distribution.

Except as otherwise indicated, the adoption of amendments to standards did not have a material effect on the financial statements.

## II. FINANCIAL PERFORMANCE

### **2017 vs. 2016**

With the continuous endeavor to strengthen the market position in the hard liquor industry, the Group reported a 43% and 67% improvement in Operating Income and Net Income, respectively.

Revenue growth maintained at 12% in 2017, equivalent to P20,892 million, due to the consistent increase in sales volume of its core brand Ginebra San Miguel and Vino Kulafu. Coupled with various programs on cost improvement to cushion increase in costs of key inputs, the Group was able to generate a proportionate increase in gross profit of 12%.

Selling and marketing expenses increased by 11% on account of additional spending in advertising and promotion programs to support the continuous growth in sales volume.

With the regained strength on its cash position, the Group continually decreased short term loan availments, resulting to a 32% decline in interest expenses, net of interest income.

Other income increased by 34% to P81 million pesos, due to the Company's tolling operation. On the other hand, equity in joint ventures significantly decreased by 93% as a result of the recognition for possible losses on uncollectible receivables by the Thailand venture.

As a result of the remarkable income growth, income taxes raised by 135% to P346 million.

## **2016 vs. 2015**

Revenue of P18,572 million was 12% higher than last year due to the volume improvement of the Company's core brand and price increase on liquor products implemented in January 2016. Gross profit also grew by 7% from the previous year despite the 14% increase in cost of sales.

Additional spending in advertising and promotion programs brought the 4% increase in selling and marketing expenses. On the other hand, general and administrative expenses decreased by 3% on account of lower outside services, insurance, rent, and taxes and licenses.

Interest expense, net of interest income declined by 18% because of the decrease in short-term loan availments and settlement of long-term obligation. Meanwhile, the 12% reduction in share in equity in net loss of joint venture was due to a better operating results in 2016.

Gain on sale of property and equipment was significantly lower than a year ago because of the one-time gain on sale of asset earned in 2015. On the contrary, other income of P60 million was higher compared to last year's other charges of P51 million due to the impairment loss for goodwill recognized in 2015.

Income tax expense decreased by 71% from a year ago because of lower Net Operating Loss Carry Over (NOLCO) in 2016. These resulted in a better net income from continuing operations of P361 million against last year's net loss of P386 million. Moreover, the Parent Company will continue to endeavor and implement its consumer-focused strategies to sustain full recovery and further strengthen its market position in the hard liquor industry.

## **III. FINANCIAL POSITION**

### **2017 vs. 2016**

Cash and cash equivalents were significantly reduced by 74% to pay off short term and long term obligations. As a result, short term loans decreased by P2,465 million or 31% and long term loans by P114 million or 50%.

Continuous improvement in collection and effective management of the Group's receivables reduced trade and other receivables by 30%. These collections supported the purchase and build-up of inventories with a rise of 10% against last year.

Prepaid taxes and other current assets and deferred tax assets were reduced by a total of P224 million due to the utilization of accumulated prior year tax credits.

Investment in joint ventures decreased by 26% on account of translation adjustments which increased by P67 million, offset by the current year equity in net losses of P186 million.

Retirement liabilities and reserve for retirement plan increased to 24% and 26%, respectively, as a result of actuarial valuation for the net defined benefit retirement liability.

# Annex “C”

## 2016 vs. 2015

Cash and cash equivalents increased by 74% while trade and other receivables decreased by 14% because of the improvement in collection and effective management of Company's receivable.

Furthermore, investment in joint ventures decreased by 11% because of the additional impairment loss recognized for the year. The 13% decrease in other noncurrent assets was due to reduction in long-term receivables.

With the Company's sustained recovery in 2016, trade payables, short-term and long-term obligations were settled and managed to decrease by P862 million. Income and other taxes also decreased by 5% because of higher input taxes claimed against output taxes.

Cumulative translation adjustments decreased by 47% due to the translation adjustments in Investment in joint venture's net assets. While the decrease in Reserve for Retirement Plan was due to the recognition of rereasurement loss on the retirement plan assets.

## Equity

The increase (decrease) in equity for the period ended December 31, 2017 and 2016 is due to:

	<b>December 31</b>	
	<b>2017</b>	<b>2016</b>
	<i>(In Millions)</i>	
Income during the period	<b>P602</b>	P361
Other comprehensive loss	<b>(19)</b>	(34)
	<b>P583</b>	P327

## IV. Sources and Uses of Cash

A brief summary of cash flow movements is shown below:

	<b>December 31</b>	
	<b>2017</b>	<b>2016</b>
	<i>(In Millions)</i>	
Net cash flows provided by operating activities	<b>P2,502</b>	P1,632
Net cash flows used in investing activities	<b>(217)</b>	(369)
Net cash flows used in financing activities	<b>(2,863)</b>	(933)

Net cash flows provided by operating activities consist of income before income tax for the period and the effect of changes in current assets and certain current liabilities, including net movement in inventory level.

## Annex “C”

Net cash flows provided by (used in) investing activities include the following:

	December 31	
	2017	2016
	<i>(In Millions)</i>	
Additions to property, plant and equipment	<b>(P218)</b>	(P382)
Decrease in other non current assets	-	12

Major components of net cash flows used in financing activities are as follows:

	December 31	
	2017	2016
	<i>(In Millions)</i>	
Proceeds from:		
Short-term borrowings	<b>P64,909</b>	P74,243
Payments of:		
Short-term borrowings	<b>(67,374)</b>	(74,652)
Long-term borrowings	<b>(114)</b>	(114)
Interest	<b>(283)</b>	(411)

The effect of exchange rate changes on cash and cash equivalents amounted to (P0.33) million and P1.5 million for the periods ended December 31, 2017 and 2016, respectively.

### V. KEY PERFORMANCE INDICATORS

The following are the major performance measures used by the Group. Analyses are employed by comparisons and measurements based on the financial data of the current period against the same period of previous year. Please refer to Item II, “Financial Performance” of the Management Discussion and Analysis (MD&A), for the discussion of certain computed Key Performance Indicators.

KPI	December 31, 2017	December 31, 2016
Liquidity: <b>Current Ratio</b>	<b>0.86</b>	0.76
Solvency: <b>Debt to Equity Ratio</b> <b>Asset to Equity Ratio</b>	<b>1.66</b> <b>2.66</b>	2.42 3.42
Profitability: <b>Return on Average Equity</b> <b>Interest Rate Coverage Ratio</b>	<b>13%</b> <b>4.36</b>	8% 2.22

KPI	Period Ended December 31	
	2017	2016
Operating Efficiency: <b>Volume Growth</b> <b>Revenue Growth</b> <b>Operating Margin</b>	<b>10%</b> <b>12%</b> <b>7%</b>	9% 12% 5%

## Annex “C”

The manner by which the Group calculates the above indicators is as follows:

KPI	Formula
<b>Current Ratio</b>	$\frac{\text{Current Assets}}{\text{Current Liabilities}}$
<b>Debt to Equity Ratio</b>	$\frac{\text{Total Liabilities (Current + Noncurrent)}}{\text{Equity}}$
<b>Asset to Equity Ratio</b>	$\frac{\text{Total Assets (Current + Noncurrent)}}{\text{Equity}}$
<b>Return on Average Equity</b>	$\frac{\text{Net Income}}{\text{Average Equity}}$
<b>Interest Rate Coverage Ratio</b>	$\frac{\text{Earnings Before Interests and Taxes}}{\text{Interest Expense and Other Financing Charges}}$
<b>Volume Growth</b>	$\left( \frac{\text{Sum of All Businesses' Volume}}{\text{Prior Period Volume}} \right) - 1$
<b>Revenue Growth</b>	$\left( \frac{\text{Current Period Net Sales}}{\text{Prior Period Net Sales}} \right) - 1$
<b>Operating Margin</b>	$\frac{\text{Income from Operating Activities}}{\text{Net Sales}}$

### VI. OTHER MATTERS

#### a. *Commitments*

The outstanding purchase commitments of the Company amounted to US\$80,564 (P4,022,565) as of December 31, 2017.

#### b. *Contingencies*

The Company is a party to certain lawsuits or claims (mostly labor related cases) filed by third parties which are either pending decision by the courts or are subject to settlement agreements. The outcome of these lawsuits or claims cannot be presently determined. In the opinion of management and its legal counsel, the eventual liability from these lawsuits or claims, if any, will not have a material effect on the separate financial statements. No provision was recognized in 2017 and 2016.

## Annex “C”

- Tax Cases Pending with the Court of Tax Appeals (CTA)

1. *Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue*  
CTA Case Nos. 8953 and 8954 (Consolidated)  
Third Division

These cases pertain to GSMI's Claims for Refund with the BIR, in the amount of P581,708 in Case No. 8953, and P133,551 in Case No. 8954, or in the total amount of P715,259, representing payments of excise tax erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the periods from 1 January 2013 up to 31 May 2013 in Case No. 8953, and from 8 January 2013 up to 31 March 2013 in Case No. 8954.

The aforementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on said ethyl alcohol.

These cases are still pending with the CTA.

2. *Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue*  
CTA Case No. 9059  
Second Division

This case pertains to GSMI's Claim for Refund with the BIR, in the total amount of Php26,243, representing payments of excise tax erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the period from 1 June 2013 up to 31 July 2013.

The aforementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on the said ethyl alcohol.

This case is still pending with the CTA.

- Intellectual Property Cases Pending with the Supreme Court (SC)

1. *Ginebra San Miguel Inc. vs. Director General of the Intellectual Property Office*  
G.R. No. 196372  
Third Division

This case pertains to GSMI's application for the registration of the trademark "GINEBRA" under Class 33 ("gin") with the Intellectual Property Office of the Philippines (IPOPPL). The IPOPPL rejected GSMI's application on the ground that "GINEBRA" is a Spanish word for gin, and is a generic term incapable of appropriation.

When the Court of Appeals (CA) affirmed the IPOPPL's ruling, GSMI filed a Petition for Review on Certiorari (the Petition) with the SC. The SC denied GSMI's Petition. GSMI moved for a reconsideration thereof, and likewise filed a Motion to Refer its Motion for Reconsideration to the SC *En Banc*. Unfortunately, the SC denied GSMI's Motion for Reconsideration "with FINALITY", as well as GSMI's Motion to Refer to Court *En Banc*.

## Annex “C”

Subsequently, GSMI filed a Manifestation with Motion for Relief from Judgment and invoked the case of *League of Cities vs. Commission of Elections* (G.R. Nos. 176951, 177499 and 178056) to invite the SC *En Banc* to re-examine the case. This case is still pending with the SC.

2. *Tanduy Distillers, Inc. vs. Ginebra San Miguel Inc.*  
G.R. Nos. 210224 and 219632  
Third Division

These cases pertain to GSMI's complaint for trademark infringement and unfair competition against Tanduy Distillers, Inc. (TDI) filed with the Regional Trial Court (RTC), arising from TDI's distribution and sale of "Ginebra Kapitan" and use of a bottle design similar to that used by GSMI. The RTC dismissed GSMI's complaint.

When GSMI elevated the case to the CA, due to technicalities, two (2) cases were lodged in the CA: 1.) Petition for Review (CA-G.R. SP No. 127255), and 2.) Notice of Appeal (CA-G.R. SP No. 100332).

Acting on GSMI's Petition for Review, the CA reversed, set aside the RTC's Decision, and ruled that "GINEBRA" is associated by the consuming public with GSMI. Giving probative value to the surveys submitted by GSMI, the CA ruled that TDI's use of "GINEBRA" in "Ginebra Kapitan" produces a likelihood of confusion between GSMI's "Ginebra San Miguel" gin product and TDI's "Ginebra Kapitan" gin product. The CA likewise ruled that "TDI knew fully well that GSMI has been using the mark/word "GINEBRA" in its gin products and that GSMI's "Ginebra San Miguel" had already obtained, over the years, a considerable number of loyal customers who associate the mark "GINEBRA" with GSMI.

On the other hand, upon GSMI's Appeal, the CA also set aside the RTC's Decision and ruled that "GINEBRA" is not a generic term, there being no evidence to show that an ordinary person in the Philippines would know that "GINEBRA" is a Spanish word for "gin". According to the CA, because of GSMI's use of the term in the Philippines since the 1800s, the term "GINEBRA" now exclusively refers to GSMI's gin products and to GSMI as a manufacturer. The CA added that "the mere use of the word 'GINEBRA' in "Ginebra Kapitan" is sufficient to incite an average person, even a gin-drinker, to associate it with GSMI's gin product, and that TDI "has designed its bottle and label to somehow make a colorable similarity with the bottle and label of Ginebra S. Miguel".

TDI filed separate Petitions for Review with the SC, docketed as G.R. Nos. 210224 and 219632, which were eventually consolidated by the SC. These cases are still pending with the SC.

3. *Tanduy Distillers, Inc. vs. Ginebra San Miguel Inc.*  
G.R. No. 216104  
Third Division

This case pertains to TDI's application for the registration of the trademark "GINEBRA KAPITAN" for Class 33 ("gin") with the IPOPHL.

GSMI opposed TDI's application, alleging that it would be damaged by the registration of "GINEBRA KAPITAN" because the term "GINEBRA" has acquired secondary meaning and is now exclusively associated with GSMI's gin products. GSMI argued that the registration of "GINEBRA KAPITAN" for use in TDI's gin products will confuse the public and cause damage to GSMI. TDI countered that "GINEBRA" is generic and incapable of exclusive appropriation, and that "GINEBRA KAPITAN" is not identical or confusingly similar to GSMI's mark.

## Annex “C”

The IPOP HL ruled in favor of TDI and held that: (a) “GINEBRA” is generic for “gin”, (b) GSMI’s products are too well known for the purchasing public to be deceived by a new product like Ginebra Kapitan, and (c) TDI’s use of “GINEBRA” would supposedly stimulate market competition.

The CA reversed and set aside the IPOP HL’s ruling and disapproved the registration of “GINEBRA KAPITAN”. The CA ruled that “GINEBRA” could not be considered as a generic word in the Philippines considering that, to the Filipino gin-drinking public, it does not relate to a class of liquor/alcohol but rather has come to refer specifically and exclusively to the gin products of GSMI.

TDI filed a Petition for Review on Certiorari with the SC, which was subsequently consolidated with the case of “*Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.*”, docketed as G.R. No. 210224. This case is still pending with the SC.

### c. *Foreign Exchange Rates*

The foreign exchange rates used in translating the Thai Baht accounts of foreign joint ventures to Philippine peso were closing rates of P1.53 and P1.39 in 2017 and 2016, respectively, for consolidated statements of financial position accounts; and average rates of P1.54, P1.39, and P1.33 in 2017, 2016 and 2015, respectively, for income and expense accounts.

- d. Certain accounts in prior years have been reclassified for consistency with the current period presentation. These reclassifications had no effect on the reported financial performance for any period.



# **Annex “D”**

## **GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**

**CONSOLIDATED FINANCIAL STATEMENTS**  
**December 31, 2017, 2016 and 2015**



**STATEMENT OF MANAGEMENT'S RESPONSIBILITY  
FOR CONSOLIDATED FINANCIAL STATEMENTS**

The management of Ginebra San Miguel Inc. (the Company), is responsible for the preparation and fair presentation of the consolidated financial statements, including the additional components attached therein, for the years ended December 31, 2017, 2016 and 2015, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Company's financial reporting process.

The Board of Directors reviews and approves the consolidated financial statements including the schedules attached therein, and submits the same to the stockholders.

R.G. Manabat & Co., the independent auditors appointed by the stockholders, has audited the consolidated financial statements of the Company in accordance with Philippine Standards on Auditing, and in their reports to the stockholders, has expressed their opinion on the fairness of presentation upon completion of such audit.

**EDUARDO M. COJUANGCO, JR.**

Chairman and Chief Executive Officer

**CYNTHIA M. BAROY**

Chief Finance Officer

**RAMON S. ANG**

President

Signed this 14<sup>th</sup> day of March 2018

**GINEBRA SAN MIGUEL, INC.**

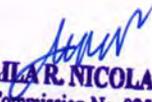
3rd and 6th Floors, San Miguel Properties Centre, St. Francis Street, Ortigas Center, Mandaluyong City, Metro Manila, Philippines 1550 · Telephone: +632 841-5100 · TeleFax: +632 841-5240

A Subsidiary of:  **SAN MIGUEL CORPORATION**

**SUBSCRIBED AND SWORN** to before me this March 13, 2018, affiant exhibiting to me their Passport, as follow:

<u>NAME</u>	<u>PASSPORT NO.</u>	<u>DATE OF ISSUE</u>	<u>PLACE OF ISSUE</u>
Eduardo M. Cojuangco Jr.	EC3542719	February 27, 2015	DFA Manila
Ramon S. Ang	EC3542718	February 27, 2015	DFA Manila
Cynthia M. Baroy	P5612173A	January 13, 2018	DFA NCR East

Doc. No. 18 ;  
Page No. 5 ;  
Book No. II ;  
Series of 2018.

  
**MAILA R. NICOLASORA**  
Commission No. 0259-17  
Notary Public for Mandaluyong City  
Until December 31, 2018  
GSMI, 6th Floor, San Miguel Properties Centre,  
St. Francis Street, Mandaluyong City  
Roll No. 45082  
PTR No. 2709227; 01/11/18; Mandaluyong City  
IBP Lifetime Member No. 883462; 01/10/2012; Quezon City

**CERTIFICATE ON THE COMPILATION SERVICES FOR THE PREPARATION OF THE FINANCIAL STATEMENTS AND NOTES TO THE FINANCIAL STATEMENTS**

I hereby certify that I am the Certified Public Accountant (CPA) who performed the compilation services related to the preparation and presentation of financial information of an entity in accordance with an applicable financial reporting framework and reports as required by accounting and auditing standards for Ginebra San Miguel Inc. and Subsidiaries for the period ending December 31, 2017.

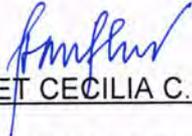
In discharging this responsibility, I hereby declare that:

✓ I, am the Finance Services Manager of Ginebra San Miguel Inc.

\_\_\_\_\_ I, am the \_\_\_\_\_ of \_\_\_\_\_ and was contracted to perform this service.

Furthermore, in my compilation services for the preparation of the Financial Statements and Notes to the Financial Statements, I was not assisted by or did not avail of the services of R.G. Manabat & Co. who/which is the external auditor who rendered the audit opinion for the said Financial Statements and Notes to the Financial Statements.

I hereby declare, under penalties of perjury and violation of the Republic Act No. 9298, that my statements are true and correct.

SIGNATURE OVER PRINTED NAME:  HARRIET CECILIA C. AUSTERO

PROFESSIONAL IDENTIFICATION CARD NUMBER: 0077121

VALID UNTIL: FEBRUARY 19, 2019

ACCREDITATION NUMBER: 2670

VALID UNTIL: FEBRUARY 19, 2020

March 14, 2018

  
NOTARY PUBLIC  
**DAN DAVID VINCENT D. ANTONIO**  
Commission No. 0455-17  
Notary Public for Mandaluyong City  
Until December 31, 2018  
GSML, 6th Floor, San Miguel  
Properties Centre, St. Francis Street,  
Ortigas Center, Mandaluyong City  
Roll No. 56053  
PTR No. 2709228; 01/11/18; Mandaluyong City  
IBP No. 1071689; 01/8/2018; Laguna

Doc. No. 245  
Page No. 50  
Book No. I  
Series of 2018



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Internet www.kpmg.com.ph  
Email ph-inquiry@kpmg.com.ph

## REPORT OF INDEPENDENT AUDITORS

The Board of Directors and Stockholders  
**Ginebra San Miguel Inc.**  
3<sup>rd</sup> and 6<sup>th</sup> Floor, San Miguel Properties Centre  
St. Francis Street, Ortigas Center  
Mandaluyong City

### *Opinion*

We have audited the consolidated financial statements of Ginebra San Miguel Inc. and its Subsidiaries (the "Group"), which comprise the consolidated statements of financial position as at December 31, 2017 and 2016, and the consolidated statements of income, consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2017, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2017 and 2016, and its consolidated financial performance and its consolidated cash flows for each of the three years in the period ended December 31, 2017, in accordance with Philippine Financial Reporting Standards (PFRS).

### *Basis for Opinion*

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements* section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audit of the consolidated financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.



## *Key Audit Matters*

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

### *Revenue Recognition*

Refer to Note 3, *Significant Accounting Policies* and Note 27, *Related Party Disclosures* to the consolidated financial statements.

#### *The risk*

Revenue is an important measure used to evaluate the performance of the Group. It is accounted for when the sales transactions are completed, when goods are delivered to the customers and all economic risks of the Group are transferred. While revenue recognition and measurement are not complex for the Group, revenue may be inappropriately recognized in order to improve business results and achieve revenue growth in line with the objectives of the Group, thus increasing the risk of material misstatement.

#### *Our response*

We performed the following audit procedures, among others, on revenue recognition:

- We evaluated and assessed the revenue recognition policy of the Group in accordance with Philippine Accounting Standards 18, *Revenue*.
- We evaluated and assessed the design and operating effectiveness of the key controls of the revenue process.
- We involved our information technology specialists, as applicable, to assist in the audit of automated controls, including interface controls among different information technology applications for the evaluation of the design and operating effectiveness of controls over the recording of revenue transactions.
- We vouched, on a sampling basis, sales transactions to supporting documentation such as sales invoices and delivery documents to ascertain that revenue recognition criteria is met.
- We tested, on a sampling basis, sales transactions for the last month of the financial year and also the first month of the following financial year to supporting documentation such as invoices and delivery documents to assess whether these transactions are recorded in the appropriate financial year.
- We tested, on a sampling basis, journal entries posted to revenue accounts to identify unusual or irregular items.
- We tested, on a sampling basis, credit notes issued after the financial year, to identify and assess any credit notes that relate to sales transactions recognized during the financial year.



### *Valuation of Investments in Joint Ventures*

Refer to Note 3, *Significant Accounting Policies*, Note 4, *Use of Judgments, Estimates and Assumptions* and Note 11, *Investments in Joint Ventures* to the consolidated financial statements.

#### *The risk*

The Group has investments in joint ventures in Thailand. As required by PFRS, management performs an impairment test on the recoverability of investments in joint ventures when events or circumstances indicate that the carrying amount may not be recoverable.

As discussed in Note 11, the recoverable amount of investments in joint ventures has been determined based on a valuation using the discounted cash flows model. The valuation method used is complex and judgmental in nature, utilizing assumptions based on future market and/or economic conditions. The assumptions used include future cash flow projections, growth rates, discount rates and sensitivity analyses, with a greater focus on more recent trends and current market interest rates, and less reliance on historical trends.

#### *Our response*

We performed the following audit procedures, among others, on the valuation of investments in joint ventures:

- We evaluated and assessed management's methodology in determining any potential indicators of impairment.
- We assessed management's determination of the recoverable amount based on a valuation using cash flow projections (value in use) covering a five-year period based on long range plans approved by management. Cash flows beyond the five-year period are extrapolated using a constant growth rate determined for each individual cash-generating unit.
- We tested the reasonableness of the discounted cash flow model by comparing the Group's assumptions to externally derived data such as relevant industry information, projected economic growth, cost of inflation and discount rates. Our own valuation specialist assisted us in evaluating the model used and assumptions applied.
- We performed sensitivity analyses on the key assumptions used in the model.



### *Other Information*

Management is responsible for the other information. The other information comprises the information included in the SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2017, but does not include the consolidated financial statements and our auditors' report thereon. The SEC Form 20-IS, SEC Form 17-A and Annual Report for the year ended December 31, 2017 are expected to be made available to us after the date of this auditors' report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits or otherwise appears to be materially misstated.

### *Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

### *Auditors' Responsibilities for the Audit of the Consolidated Financial Statements*

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.



As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is Noel A. Baladiang.

**R.G. MANABAT & CO.**

NOEL A. BALADIANG

Partner

CPA License No. 106166

SEC Accreditation No. 1473-A, Group A, valid until April 30, 2018

Tax Identification No. 223-804-972

BIR Accreditation No. 08-001987-33-2017

Issued September 5, 2017; valid until September 4, 2020

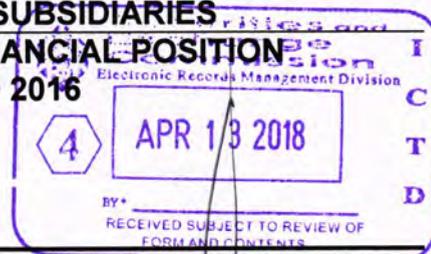
PTR No. 6615125MD

Issued January 3, 2018 at Makati City

March 14, 2018

Makati City, Metro Manila

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**  
**DECEMBER 31, 2017 AND 2016**  
(In Thousands)



	Note	2017	2016
<b>ASSETS</b>			
<b>Current Assets</b>			
Cash and cash equivalents	7, 32, 33	P198,767	P777,305
Trade and other receivables - net	4, 8, 32, 33	1,714,662	2,466,737
Inventories	4, 9	3,323,655	3,034,586
Prepaid expenses and other current assets	10, 32, 33	1,420,495	1,496,315
<b>Total Current Assets</b>		<b>6,657,579</b>	<b>7,774,943</b>
<b>Noncurrent Assets</b>			
Investments in joint ventures	4, 11	346,290	465,637
Property, plant and equipment - net	4, 12	4,997,516	5,356,656
Goodwill - net	4, 13	126,863	126,863
Deferred tax assets - net	4, 18	673,138	821,094
Other noncurrent assets - net	4, 14, 32, 33	515,890	616,749
<b>Total Noncurrent Assets</b>		<b>6,659,697</b>	<b>7,386,999</b>
		<b>P13,317,276</b>	<b>P15,161,942</b>
<b>LIABILITIES AND EQUITY</b>			
<b>Current Liabilities</b>			
Notes payable	15, 32, 33	P5,532,340	P7,998,111
Accounts payable and accrued expenses	16, 32, 33	2,009,854	1,896,452
Income and other taxes payable		109,894	176,093
Current maturities of long-term debt - net of debt issue costs	17, 32, 33	114,285	114,286
<b>Total Current Liabilities</b>		<b>7,766,373</b>	<b>10,184,942</b>
<b>Noncurrent Liabilities</b>			
Retirement liabilities	29	536,970	431,978
Long-term debt - net of current maturities and debt issue costs	17, 32, 33	-	114,285
<b>Total Noncurrent Liabilities</b>		<b>536,970</b>	<b>546,263</b>
<b>Total Liabilities</b>		<b>8,303,343</b>	<b>10,731,205</b>
<b>Equity</b>			
Capital stock	19	399,063	399,063
Additional paid-in capital		2,539,454	2,539,454
Equity reserves		(396,001)	(376,954)
Retained earnings:			
Appropriated		2,500,000	2,500,000
Unappropriated		2,641,390	2,039,147
Treasury stock		(2,669,973)	(2,669,973)
<b>Total Equity</b>		<b>5,013,933</b>	<b>4,430,737</b>
		<b>P13,317,276</b>	<b>P15,161,942</b>

See Notes to the Consolidated Financial Statements.

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF INCOME**  
**FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015**  
(In Thousands, Except Per Share Data)

	<i>Note</i>	<b>2017</b>	2016	2015
<b>CONTINUING OPERATIONS</b>				
<b>SALES</b>	27	<b>P20,892,379</b>	P18,572,497	P16,554,541
<b>COST OF SALES</b>	20	<b>15,624,652</b>	13,886,765	12,181,764
<b>GROSS PROFIT</b>		<b>5,267,727</b>	4,685,732	4,372,777
<b>SELLING AND MARKETING EXPENSES</b>	21	<b>(2,132,714)</b>	(1,924,081)	(1,842,708)
<b>GENERAL AND ADMINISTRATIVE EXPENSES</b>	22	<b>(1,827,701)</b>	(1,844,907)	(1,892,963)
<b>INTEREST EXPENSE AND OTHER FINANCING CHARGES</b>	15, 17, 25	<b>(275,515)</b>	(395,754)	(486,159)
<b>EQUITY IN NET LOSSES OF JOINT VENTURES</b>	11	<b>(186,278)</b>	(96,635)	(109,667)
<b>INTEREST INCOME</b>	7, 27	<b>23,989</b>	23,359	29,843
<b>GAIN (LOSS) ON DISPOSAL/ RETIREMENT OF PROPERTY AND EQUIPMENT</b>	12	<b>(2,097)</b>	626	125,589
<b>OTHER INCOME (CHARGES) - Net</b>	26	<b>81,037</b>	60,358	(50,885)
<b>INCOME BEFORE INCOME TAXES</b>		<b>948,448</b>	508,698	145,827
<b>INCOME TAX EXPENSE</b>	18	<b>(346,205)</b>	(147,313)	(509,896)
<b>NET INCOME (LOSS) FROM CONTINUING OPERATIONS</b>		<b>602,243</b>	361,385	(364,069)
<b>LOSS AFTER INCOME TAX FROM DISCONTINUED OPERATIONS</b>	6	-	-	(21,527)
<b>NET INCOME (LOSS)</b>		<b>P602,243</b>	P361,385	(P385,596)
<b>Basic and Diluted Earnings (Loss) Per Share</b>	30	<b>P1.93</b>	P1.09	(P1.52)
<b>Basic and Diluted Earnings (Loss) Per Share - Continuing Operations</b>	30	<b>P1.93</b>	P1.09	(P1.44)

*See Notes to the Consolidated Financial Statements.*

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**  
**FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015**  
(In Thousands)

	<i>Note</i>	<b>2017</b>	2016	2015
<b>NET INCOME (LOSS)</b>		<b>P602,243</b>	P361,385	(P385,596)
<b>OTHER COMPREHENSIVE INCOME (LOSS)</b>				
<b>Item that may be reclassified to profit or loss</b>				
Share in other comprehensive income (loss) of joint ventures	11	<b>66,932</b>	37,422	(24,971)
<b>Items that will not be reclassified to profit or loss</b>				
Equity reserve for retirement plan	29	<b>(122,827)</b>	(102,568)	(182,704)
Income tax benefit	18	<b>36,848</b>	30,771	54,811
<b>OTHER COMPREHENSIVE LOSS - Net of tax</b>		<b>(19,047)</b>	(34,375)	(152,864)
<b>TOTAL COMPREHENSIVE INCOME (LOSS) - Net of tax</b>		<b>P583,196</b>	P327,010	(P538,460)

*See Notes to the Consolidated Financial Statements.*

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY**  
**FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015**  
(In Thousands)

	Note	Capital Stock		Additional Paid-in Capital	Equity Reserves		Retained Earnings	Treasury Stock	Total
		Common	Preferred		Reserve for Retirement Plan	Cumulative Translation Adjustments			
<b>As of January 1, 2017</b>		P345,625	P53,438	P2,539,454	(P335,365)	(P41,589)	P2,500,000	(P2,669,973)	P4,430,737
Share in other comprehensive income of joint ventures Equity reserve for retirement plan	11 29	-	-	-	(85,979)	66,932	-	-	66,932 (85,979)
Other comprehensive income (loss)		-	-	-	(85,979)	66,932	-	-	(19,047)
Net income		-	-	-	-	-	602,243	-	602,243
Total comprehensive income (loss)		-	-	-	(85,979)	66,932	602,243	-	583,196
<b>As of December 31, 2017</b>	19	P345,625	P53,438	P2,539,454	(P421,344)	P25,343	P2,500,000	(P2,669,973)	P5,013,933
<b>As of January 1, 2016</b>		P345,625	P53,438	P2,539,454	(P263,568)	(P79,011)	P2,500,000	(P2,669,973)	P4,103,727
Share in other comprehensive income of joint ventures Equity reserve for retirement plan	11 29	-	-	-	(71,797)	37,422	-	-	37,422 (71,797)
Other comprehensive income (loss)		-	-	-	(71,797)	37,422	-	-	(34,375)
Net income		-	-	-	-	-	361,385	-	361,385
Total comprehensive income (loss)		-	-	-	(71,797)	37,422	361,385	-	327,010
<b>As of December 31, 2016</b>	19	P345,625	P53,438	P2,539,454	(P335,365)	(P41,589)	P2,500,000	(P2,669,973)	P4,430,737

Forward

	Note	Capital Stock		Additional Paid-in Capital	Equity Reserves			Treasury Stock	Total
		Common	Preferred		Reserve for Retirement Plan	Cumulative Translation Adjustments	Retained Earnings		
					Appropriated	Unappropriated			
As of January 1, 2015		P345,625	P53,438	P2,539,454	P2,500,000	P2,063,358	(P2,669,973)	P4,642,187	
Share in other comprehensive loss of joint ventures	11	-	-	-	-	-	-	(24,971)	
Equity reserve for retirement plan	29	-	-	(127,893)	-	-	-	(127,893)	
Other comprehensive loss		-	-	(127,893)	-	-	-	(152,864)	
Net loss		-	-	-	-	(385,596)	-	(385,596)	
Total comprehensive loss		-	-	(127,893)	-	(385,596)	-	(538,460)	
As of December 31, 2015	19	P345,625	P53,438	P2,539,454	P2,500,000	P1,677,762	(P2,669,973)	P4,103,727	

See Notes to the Consolidated Financial Statements.

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**FOR THE YEARS ENDED DECEMBER 31, 2017, 2016 AND 2015**  
(In Thousands)

	<i>Note</i>	2017	2016	2015
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>				
Income (loss) before income tax from:				
Continuing operations		P948,448	P508,698	P145,827
Discontinued operations	6	-	-	(30,753)
		<b>948,448</b>	508,698	115,074
Adjustments for:				
Depreciation and amortization	6, 12, 14, 23	630,855	638,123	644,647
Interest expense and other financing charges	15, 17, 25	275,515	395,754	486,159
Provision for impairment losses	8, 13, 14, 22, 26	44,653	138,300	284,052
Write-down of inventories to net realizable value	9, 20	179,052	104,451	195,683
Equity in net losses of joint ventures	11	186,278	96,635	109,667
Retirement expense	29	91,291	64,423	56,826
Net derivative loss	26	7,946	6,111	702
Loss (gain) on disposal/ retirement of property and equipment - net	6, 12	2,097	(626)	(162,923)
Net unrealized foreign exchange loss (gain)	26	215	(752)	2,081
Interest income	6, 7, 27	(23,989)	(23,359)	(29,844)
Operating income before working capital changes		2,342,361	1,927,758	1,702,124
Decrease (increase) in:				
Trade and other receivables		749,318	310,976	800,143
Inventories		(477,765)	(48,213)	(624,127)
Prepaid expenses and other current assets		(89,227)	(135,492)	60,556
Increase (decrease) in:				
Accounts payable and accrued expenses		119,810	(330,916)	(37,314)
Income and other taxes payable		(57,138)	3,577	(32,528)
Cash generated from operations		2,587,359	1,727,690	1,868,854
Interest received		23,915	23,405	27,710
Income taxes paid		(491)	(22,979)	(30,430)
Contribution to retirement plan	29	(109,126)	(96,242)	(97,077)
Net cash flows provided by operating activities		2,501,657	1,631,874	1,769,057
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
Additions to property, plant and equipment	12	(217,547)	(381,925)	(232,743)
Decrease in other noncurrent assets		(1)	11,792	38,060
Proceeds from sale of NAB assets	6	-	-	438,283
Proceeds from disposal of property and equipment	12	362	1,438	139,717
Net cash flows provided by (used in) investing activities		(217,186)	(368,695)	383,317

Forward

	Note	2017	2016	2015
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
Proceeds from:				
Short-term borrowings	15	P64,908,713	P74,243,387	P81,992,016
Collection of subscription receivables		-	583	4,687
Payments of:				
Short-term borrowings	15	(67,374,484)	(74,651,736)	(83,669,996)
Long-term borrowings	17	(114,286)	(114,286)	(114,286)
Interest and other financing charges		(282,619)	(411,170)	(498,989)
Cash dividends		-	(8)	(23)
Net cash flows used in financing activities		(2,862,676)	(933,230)	(2,286,591)
<b>EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS</b>				
		(333)	1,555	101
<b>NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS</b>				
		(578,538)	331,504	(134,116)
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR</b>				
		777,305	445,801	579,917
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>				
	7	P198,767	P777,305	P445,801

*See Notes to the Consolidated Financial Statements.*

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**  
**NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS**  
(Amounts in Thousands, Except Per Share Data and Number  
of Shares)

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**1. Reporting Entity**

Ginebra San Miguel Inc. (GSMI or the Company), a subsidiary of San Miguel Corporation (SMC or the Parent Company), was incorporated in the Philippines on July 10, 1987. Top Frontier Investment Holdings, Inc. (Top Frontier) is the ultimate parent company of the Group.

The accompanying consolidated financial statements comprise the financial statements of the Company and its Subsidiaries (collectively referred to as the "Group") and the Group's interests in joint ventures.

The Company is a public company under Section 17.2 of the Securities Regulation Code and its shares are listed on The Philippine Stock Exchange, Inc.

The Group is primarily engaged in manufacturing and selling of alcoholic and nonalcoholic beverages (NAB), until the sale of the NAB assets to San Miguel Brewery Inc. (SMB) in 2015 (Note 6).

On November 3, 2017, the Board of Directors (BOD) of SMC approved the subscription to additional 4,242,549,130 common shares of stock of San Miguel Pure Foods Company Inc. (SMPFC) (the New Shares).

The subscription to the New Shares shall be paid in full through the execution of a Deed of Exchange between SMC and SMPFC to convey 7,859,319,270 common shares of SMB and 216,972,000 common shares of the Company held by SMC. This will result in the consolidation of the Food and Beverage Business units of SMC under SMPFC to be renamed as San Miguel Food and Beverage, Inc.

The above corporate actions were approved by the stockholders of SMPFC in a special meeting held on January 18, 2018. The completion of the transaction is subject to certain regulatory approvals as of March 14, 2018.

The registered office address of the Company is 3<sup>rd</sup> and 6<sup>th</sup> Floor, San Miguel Properties Centre, St. Francis Street, Ortigas Center, Mandaluyong City.

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**2. Basis of Preparation**

Statement of Compliance

The accompanying consolidated financial statements have been prepared in compliance with Philippine Financial Reporting Standards (PFRS). PFRS are based on International Financial Reporting Standards issued by the International Accounting Standards Board (IASB). PFRS consist of PFRS, Philippine Accounting Standards (PAS) and Philippine Interpretations issued by the Philippine Financial Reporting Standards Council (FRSC).

The consolidated financial statements were approved and authorized for issue in accordance with a resolution by the BOD on March 14, 2018.

### Basis of Measurement

The consolidated financial statements of the Group have been prepared on the historical cost basis except for the following items which are measured on an alternative basis on each reporting date:

<u>Items</u>	<u>Measurement Basis</u>
Derivative financial instruments	Fair value
Defined benefit retirement asset (liability)	Fair value of the plan assets less the present value of the defined benefit retirement obligation

### Functional and Presentation Currency

The consolidated financial statements are presented in Philippine peso, which is the functional currency of the Company. All financial information are rounded off to the nearest thousand (000), except when otherwise indicated.

### Basis of Consolidation

The consolidated financial statements include the accounts of the Company and the following wholly-owned subsidiaries:

<u>Name of Subsidiary</u>	<u>Country of Incorporation</u>
Distileria Bago, Inc. (DBI)	Philippines
East Pacific Star Bottlers Phils Inc. (EPSBPI)	Philippines
Agricrops Industries Inc. (All)	Philippines
Healthy Condiments, Inc. (HCI)	Philippines
Crown Royal Distillers, Inc. (CRDI)	Philippines
Ginebra San Miguel International Ltd. (GSMIL)	British Virgin Islands (BVI)
GSM International Holdings Limited (GSMIHL)	BVI
Global Beverages Holdings Limited (GBHL)	BVI
Siam Holdings Limited (SHL)	BVI

A subsidiary is an entity controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

When the Group has less than majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including the contractual arrangement with the other vote holders of the investee, rights arising from other contractual arrangements and the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are included in the consolidated financial statements from the date when the Group obtains control, and continue to be consolidated until the date when such control ceases.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using uniform accounting policies for like transactions and other events in similar circumstances. Intergroup balances and transactions, including intergroup unrealized profits and losses, are eliminated in preparing the consolidated financial statements.

A change in the ownership interest in a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, the Group: (i) derecognizes the assets (including goodwill) and liabilities of the subsidiary and the cumulative transaction differences recorded in equity; (ii) recognizes the fair value of the consideration received, the fair value of any investment retained and any surplus or deficit in the consolidated statements of income; and (iii) reclassify the Company's share of components previously recognized in other comprehensive income to profit or loss or retained earnings, as appropriate, as would be required if the Group had directly disposed of the related assets or liabilities.

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### 3. Significant Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in the consolidated financial statements, except for the changes in accounting policies as explained below.

#### Adoption of New and Amended Standards and Interpretation

The FRSC approved the adoption of a number of new and amended standards and interpretation as part of PFRS.

#### *Amendments to Standards Adopted in 2017*

The Group has adopted the following amendments to PFRS starting January 1, 2017 and accordingly, changed its accounting policies in the following areas:

- Disclosure Initiative (*Amendments to PAS 7, Statement of Cash Flows*). The amendments resulted in improved disclosures about the net debt of an entity relevant to the understanding of its cash flows. The amendments require entities to provide disclosures that enable users of the consolidated financial statements to evaluate changes in liabilities arising from financing activities, including both changes arising from cash flows and non-cash changes - e.g., by providing a reconciliation between the opening and closing balances in the consolidated statements of financial position for liabilities arising from financing activities.
- Recognition of Deferred Tax Assets for Unrealized Losses (*Amendments to PAS 12, Income Taxes*). The amendments clarify that: (a) the existence of a deductible temporary difference depends solely on a comparison of the carrying amount of an asset and its tax base at the end of the reporting period, and is not affected by possible future changes in the carrying amount or expected manner of recovery of the asset; (b) the calculation of future taxable profit in evaluating whether sufficient taxable profit will be available in future periods excludes tax deductions resulting from the reversal of the deductible temporary differences; (c) the estimate of probable future taxable profit may include the recovery of some of an entity's assets for more than their carrying amount if there is sufficient evidence that it is probable that the entity will achieve this; and (d) an entity assesses a deductible temporary difference related to unrealized losses in combination with all of its other deductible temporary differences, unless a tax law restricts the utilization of losses to deduction against income of a specific type.

- Annual Improvements to PFRS Cycles 2014 - 2016 contain changes to three standards, of which only the *Amendments to PFRS 12, Disclosure of Interests in Other Entities* on clarification of the scope of the standard is applicable to the Group. The amendments clarify that the disclosure requirements for interests in other entities also apply to interests that are classified as held for sale or distribution.

Except as otherwise indicated, the adoption of amendments to standards did not have a material effect on the consolidated financial statements.

*New and Amended Standards and Interpretations Not Yet Adopted*

A number of new and amended standards and interpretations are effective for annual periods beginning after January 1, 2017 and have not been applied in preparing the consolidated financial statements. Unless otherwise indicated, none of these is expected to have a significant effect on the consolidated financial statements.

The Group will adopt the following new and amended standards and interpretations on the respective effective dates:

- Annual Improvements to PFRS Cycles 2014 - 2016 contain changes to three standards, of which only the *Amendments to PAS 28, Investments in Associates* on measuring an associate or joint venture at fair value is applicable to the Group. The amendments provide that a venture capital organization, or other qualifying entity, may elect to measure its investments in an associate or joint venture at financial assets at fair value through profit or loss (FVPL). This election can be made on an investment-by-investment basis. The amendments also provide that a non-investment entity investor may elect to retain the fair value accounting applied by an investment entity associate or investment entity joint venture to its subsidiaries. This election can be made separately for each investment entity associate or joint venture.

The amendments are to be applied retrospectively on or after January 1, 2018, with early application permitted.

- PFRS 9 (2014), *Financial Instruments*, replaces PAS 39, *Financial Instruments: Recognition and Measurement*, and supersedes the previously published versions of PFRS 9 that introduced new classifications and measurement requirements (in 2009 and 2010) and a new hedge accounting model (in 2013). PFRS 9 includes revised guidance on the classification and measurement of financial assets, including expected credit loss model for calculating impairment, guidance on own credit risk on financial liabilities measured at fair value and supplements the new general hedge accounting requirements. PFRS 9 incorporates new hedge accounting requirements that represent a major overhaul of hedge accounting and introduces significant improvements by aligning the accounting more closely with risk management.

The new standard is required to be applied retrospectively for annual periods beginning on or after January 1, 2018, with early adoption permitted.

The Group will adopt the new standard on the effective date and will not restate comparative information. The Group has performed an assessment which is based on currently available information and may be subject to changes arising from further reasonable and supportable information being made available to the Group in 2018. The adoption of PFRS 9 will have no significant effect on the classification and measurement of financial assets and liabilities of the Group. The Group does not expect any significant impact except for the effect of applying the expected credit loss model in estimating impairment. The Group has not yet reasonably estimated the potential impact on its consolidated financial statements.

- **Classification and Measurement of Share-based Payment Transactions (*Amendments to PFRS 2, Share-based Payment*)**. The amendments cover the following areas: (a) Measurement of cash-settled awards: The amendments clarify that a cash-settled share-based payment is measured using the same approach as for equity-settled share-based payments - i.e. the modified grant date method; (b) Classification of awards settled net of withholding tax: The amendments introduce an exception stating that, for classification purposes, a share-based payment transaction with employees is accounted for as equity-settled if: (i) the terms of the arrangement permit or require an entity to settle the transaction by withholding a specified portion of the equity instruments to meet the statutory tax withholding requirement (the net settlement feature); and (ii) the entire share-based payment transaction would otherwise be classified as equity-settled if there were no net settlement feature. The exception does not apply to equity instruments that the entity withholds in excess of the employee's tax obligation associated with the share-based payment. (c) Modification of awards from cash-settled to equity-settled. The amendments clarify that when a share-based payment is modified from cash-settled to equity-settled at modification date, the liability for the original cash-settled share-based payment is derecognized and the equity-settled share-based payment is measured at its fair value and recognized to the extent that the goods or services have been received up to that date. The difference between the carrying amount of the liability derecognized, and the amount recognized in equity, is recognized in the consolidated statements of income immediately.

The amendments can be applied prospectively for annual periods beginning on or after January 1, 2018, with retrospective or early application permitted.

- **PFRS 15, *Revenue from Contracts with Customers***, replaces PAS 11, *Construction Contracts*, PAS 18, *Revenue*, IFRIC 13, *Customer Loyalty Programmes*, IFRIC 18, *Transfer of Assets from Customers* and Standard Interpretation Committee - 31, *Revenue - Barter Transactions Involving Advertising Services*. The new standard introduces a new revenue recognition model for contracts with customers which specifies that revenue should be recognized when (or as) the Group transfers control of goods or services to a customer at the amount to which the Group expects to be entitled. Depending on whether certain criteria are met, revenue is recognized over time, in a manner that best reflects the Group's performance, or at a point in time, when control of the goods or services is transferred to the customer. The standard does not apply to insurance contracts, financial instruments or lease contracts, which fall in the scope of other PFRS. It also does not apply if two companies in the same line of business exchange nonmonetary assets to facilitate sales to other parties. Furthermore, if a contract with a customer is partly in the scope of another PFRS, then the guidance on separation and measurement contained in the other PFRS takes precedence.

The new standard is effective for annual periods beginning on or after January 1, 2018, with early adoption permitted. An entity can apply the new standard using either the retrospective or the cumulative effect method. Under the retrospective method, each comparative period presented is retrospectively adjusted, with a choice of practical expedients. While under the cumulative effect method, the cumulative effect of applying the new standard is recognized at the beginning of the year of initial application, with no restatement of comparative periods, with a choice of practical expedients.

The Group will adopt the new standard on the effective date using the cumulative effect method. The cumulative impact of the adoption will be recognized in retained earnings as of January 1, 2018 and comparative information will not be restated. The Group has not yet reasonably estimated the potential impact of PFRS 15 on its consolidated financial statements.

- Philippine Interpretation IFRIC 22, *Foreign Currency Transactions and Advance Consideration*. The amendments clarify that the transaction date to be used for translation of foreign currency transactions involving an advance payment or receipt is the date on which the entity initially recognizes the prepayment or deferred income arising from the advance consideration. For transactions involving multiple payments or receipts, each payment or receipt gives rise to a separate transaction date. The interpretation applies when an entity pays or receives consideration in a foreign currency and recognizes a non-monetary asset or liability before recognizing the related item.

The interpretation is effective for annual periods beginning on or after January 1, 2018, with early adoption permitted.

- PFRS 16, *Leases*, supersedes PAS 17, *Leases*, and the related Philippine Interpretations. The new standard introduces a single lease accounting model for lessees under which all major leases are recognized on-balance sheet, removing the lease classification test. Lease accounting for lessors essentially remains unchanged except for a number of details including the application of the new lease definition, new sale-and-leaseback guidance, new sub-lease guidance and new disclosure requirements. Practical expedients and targeted reliefs were introduced including an optional lessee exemption for short-term leases (leases with a term of 12 months or less) and low-value items, as well as the permission of portfolio-level accounting instead of applying the requirements to individual leases. New estimates and judgmental thresholds that affect the identification, classification and measurement of lease transactions, as well as requirements to reassess certain key estimates and judgments at each reporting date were introduced.

PFRS 16 is effective for annual periods beginning on or after January 1, 2019. Earlier application is permitted for entities that apply PFRS 15 at or before the date of initial application of PFRS 16. The Group is currently assessing the potential impact of the new standard.

- Philippine Interpretation IFRIC 23, *Uncertainty over Income Tax Treatments* clarifies how to apply the recognition and measurement requirements in PAS 12, *Income Taxes*, when there is uncertainty over income tax treatments. Under the interpretation, whether the amounts recorded in the consolidated financial statements will differ to that in the tax return, and whether the uncertainty is disclosed or reflected in the measurement, depends on whether it is probable that the tax authority will accept the Group's chosen tax treatment. If it is not probable that the tax authority will accept the Group's chosen tax treatment, the uncertainty is reflected using the measure that provides the better prediction of

the resolution of the uncertainty - either the most likely amount or the expected value. The interpretation also requires the reassessment of judgments and estimates applied if facts and circumstances change - e.g. as a result of examination or action by tax authorities, following changes in tax rules or when a tax authority's right to challenge a treatment expires.

The interpretation is effective for annual periods beginning on or after January 1, 2019 with earlier application permitted.

The interpretation was approved by the FRSC on July 12, 2017 but is still subject to the approval by the Board of Accountancy.

- **Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (*Amendments to PFRS 10, Consolidated Financial Statements, and PAS 28*)**. The amendments address an inconsistency in the requirements in PFRS 10 and PAS 28 in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require that a full gain or loss is recognized when a transaction involves a business whether it is housed in a subsidiary or not. A partial gain or loss is recognized when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

Originally, the amendments apply prospectively for annual periods beginning on or after January 1, 2016, with early adoption permitted. However on January 13, 2016, the FRSC decided to postpone the effective date until the IASB has completed its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

- **Prepayment Features with Negative Compensation (*Amendments to PFRS 9*)**. The amendments cover the following areas: (a) *Prepayment features with negative compensation*. The amendment clarifies that a financial asset with a prepayment feature could be eligible for measurement at amortized cost or fair value through other comprehensive income irrespective of the event or circumstance that causes the early termination of the contract, which may be within or beyond the control of the parties, and a party may either pay or receive reasonable compensation for that early termination. The amendment is effective for annual periods beginning on or after January 1, 2019 with early adoption permitted. Retrospective application is required, subject to relevant transitional reliefs; and (b) *Modification of financial liabilities*. The amendment to the Basis for Conclusions on PFRS 9 clarifies that the standard provide an adequate basis for an entity to account for modifications and exchanges of financial liabilities that do not result in derecognition and the treatment is consistent with the requirements for adjusting the gross carrying amount of a financial asset when a modification does not result in the derecognition of the financial asset – i.e. the amortized cost of the modified financial liability is recalculated by discounting the modified contractual cash flows using the original effective interest rate and any adjustment is recognized in profit or loss. If the initial application of PFRS 9 results in a change in accounting policy for these modifications or exchanges, then retrospective application is required, subject to relevant transition reliefs.

- **Long-term Interests in Associates and Joint Ventures (*Amendments to PAS 28*).** The amendment requires the application of PFRS 9 to other financial instruments in an associate or joint venture to which the equity method is not applied. These include long-term interests (LTIs) that, in substance, form part of the entity's net investment in an associate or joint venture. The amendment explains the annual sequence in which PFRS 9 and PFRS 28 are to be applied. In effect, PFRS 9 is first applied ignoring any PAS 28 loss absorption in prior years. If necessary, prior years' PAS 28 loss allocation is adjusted in the current year which may involve recognizing more prior years' losses, reversing these losses or re-allocating them between different LTI instruments. Any current year PAS 28 losses are allocated to the extent that the remaining LTI balance allows and any current year PAS 28 profits reverse any unrecognized prior years' losses and then allocations against LTI. The amendment is effective for annual periods beginning on or after January 1, 2019 with early adoption permitted. Retrospective application is required, subject to relevant transitional reliefs.

#### Current versus Noncurrent Classification

The Group presents assets and liabilities in the consolidated statements of financial position based on current and noncurrent classification. An asset is current when it is: (a) expected to be realized or intended to be sold or consumed in the normal operating cycle; (b) held primarily for the purpose of trading; (c) expected to be realized within 12 months after the reporting period; or (d) cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

A liability is current when: (a) it is expected to be settled in the normal operating cycle; (b) it is held primarily for trading; (c) it is due to be settled within 12 months after the reporting period; or (d) there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period.

The Group classifies all other assets and liabilities as noncurrent. Deferred tax assets and liabilities are classified as noncurrent.

#### Financial Assets and Financial Liabilities

*Date of Recognition.* The Group recognizes a financial asset or a financial liability in the consolidated statements of financial position when it becomes a party to the contractual provisions of a financial instrument. In the case of a regular way purchase or sale of financial assets, recognition is done using settlement date accounting.

*Initial Recognition of Financial Instruments.* Financial instruments are recognized initially at fair value of the consideration given (in case of an asset) or received (in case of a liability). The initial measurement of financial instruments, except for those designated as at FVPL, includes transaction costs.

*'Day 1' Difference.* Where the transaction price in a non-active market is different from the fair value of other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable market, the Group recognizes the difference between the transaction price and the fair value (a 'Day 1' difference) in the consolidated statements of income unless it qualifies for recognition as some other type of asset. In cases where data used is not observable, the difference between the transaction price and model value is only recognized in the consolidated statements of income when the inputs become observable or when the instrument is derecognized. For each transaction, the Group determines the appropriate method of recognizing the 'Day 1' difference amount.

### Financial Assets

The Group classifies its financial assets, at initial recognition, in the following categories: financial assets at FVPL, loans and receivables, available-for-sale (AFS) financial assets and held-to-maturity (HTM) investments. The classification depends on the purpose for which the investments are acquired and whether they are quoted in an active market. The Group determines the classification of its financial assets at initial recognition and, where allowed and appropriate, re-evaluates such designation at every reporting date.

The Group has no financial assets classified as AFS financial assets and HTM investments as of December 31, 2017 and 2016.

*Financial Assets at FVPL.* A financial asset is classified as at FVPL if it is classified as held for trading or is designated as such upon initial recognition. Financial assets are designated as at FVPL if the Group manages such investments and makes purchase and sale decisions based on their fair values in accordance with the documented risk management or investment strategy of the Group. Derivative instruments (including embedded derivatives), except those covered by hedge accounting relationships, are classified under this category.

Financial assets are classified as held for trading if they are acquired for the purpose of selling in the near term.

Financial assets may be designated by management at initial recognition as at FVPL, when any of the following criteria is met:

- the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or recognizing gains or losses on a different basis;
- the assets are part of a group of financial assets which are managed and their performances are evaluated on a fair value basis, in accordance with a documented risk management or investment strategy; or
- the financial instrument contains an embedded derivative, unless the embedded derivative does not significantly modify the cash flows or it is clear, with little or no analysis, that it would not be separately recognized.

The Group carries financial assets at FVPL using their fair values. Attributable transaction costs are recognized in the consolidated statements of income as incurred. Fair value changes and realized gains or losses are recognized in the consolidated statements of income. Fair value changes from derivatives accounted for as part of an effective cash flow hedge are recognized in other comprehensive income and presented in the consolidated statements of changes in equity. Any interest earned is recognized as part of "Interest income" account in the consolidated statements of income. Any dividend income from equity securities classified as at FVPL is recognized in the consolidated statements of income when the right to receive payment has been established.

The Group's derivative assets are classified under this category (Notes 10, 32 and 33).

*Loans and Receivables.* Loans and receivables are non-derivative financial assets with fixed or determinable payments and maturities that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not designated as AFS financial assets or financial assets at FVPL.

Subsequent to initial measurement, loans and receivables are carried at amortized cost using the effective interest rate method, less any impairment in value. Any interest earned on loans and receivables is recognized as part of "Interest income" account in the consolidated statements of income on an accrual basis. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest rate. The periodic amortization is also included as part of "Interest income" account in the consolidated statements of income. Gains or losses are recognized in the consolidated statements of income when loans and receivables are derecognized or impaired.

Cash includes cash on hand and in banks which are stated at face value. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

The Group's cash and cash equivalents, trade and other receivables and noncurrent receivables and deposits are included under this category (Notes 7, 8, 14, 32 and 33).

#### Financial Liabilities

The Group classifies its financial liabilities, at initial recognition, in the following categories: financial liabilities at FVPL and other financial liabilities. The Group determines the classification of its financial liabilities at initial recognition and, where allowed and appropriate, re-evaluates such designation at every reporting date. All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

*Financial Liabilities at FVPL.* Financial liabilities are classified under this category through the fair value option. Derivative instruments (including embedded derivatives) with negative fair values, except those covered by hedge accounting relationships, are also classified under this category.

The Group carries financial liabilities at FVPL using their fair values and reports fair value changes in profit or loss. Fair value changes from derivatives accounted for as part of an effective accounting hedge are recognized in other comprehensive income and presented in the consolidated statements of changes in equity. Any interest expense incurred is recognized as part of "Interest expense and other financing charges" account in the consolidated statements of income.

The Group's derivative liabilities are classified under this category (Notes 16, 32 and 33).

*Other Financial Liabilities.* This category pertains to financial liabilities that are not designated or classified as at FVPL. After initial measurement, other financial liabilities are carried at amortized cost using the effective interest rate method. Amortized cost is calculated by taking into account any premium or discount and any directly attributable transaction costs that are considered an integral part of the effective interest rate of the liability. The effective interest rate amortization is included in "Interest expense and other financing charges" account in the consolidated statements of income. Gains and losses are recognized in the consolidated statements of income when the liabilities are derecognized as well as through the amortization process.

The Group's liabilities arising from its trade or borrowings such as notes payable, accounts payable and accrued expenses and long-term debt are included under this category (Notes 15, 16, 17, 32 and 33).

## Derivative Financial Instruments and Hedging

### Embedded Derivatives

The Group assesses whether embedded derivatives are required to be separated from the host contracts when the Group becomes a party to the contract.

An embedded derivative is separated from the host contract and accounted for as a derivative if all of the following conditions are met:

- (a) the economic characteristics and risks of the embedded derivative are not closely related to the economic characteristics and risks of the host contract;
- (b) a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and
- (c) the hybrid or combined instrument is not recognized as at FVPL.

Reassessment only occurs if there is a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required.

Embedded derivatives that are bifurcated from the host contracts are accounted for either as financial assets or financial liabilities at FVPL.

The Group has not bifurcated any embedded derivatives as of December 31, 2017 and 2016.

### Derecognition of Financial Assets and Financial Liabilities

*Financial Assets.* A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay them in full without material delay to a third party under a “pass-through” arrangement; and either: (a) has transferred substantially all the risks and rewards of the asset; or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognize the transferred asset to the extent of the Group’s continuing involvement. In that case, the Group also recognizes the associated liability. The transferred asset and the associated liability are measured on the basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group is required to repay.

*Financial Liabilities.* A financial liability is derecognized when the obligation under the liability is discharged or cancelled, or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the consolidated statements of income.

#### Impairment of Financial Assets

The Group assesses, at the reporting date, whether a financial asset or group of financial assets is impaired.

A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (an incurred loss event) and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated.

*Assets Carried at Amortized Cost.* For financial assets carried at amortized cost such as loans and receivables, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If no objective evidence of impairment has been identified for a particular financial asset that was individually assessed, the Group includes the asset as part of a group of financial assets with similar credit risk characteristics and collectively assesses the group for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognized, are not included in the collective impairment assessment.

Evidence of impairment may include indications that the borrower or a group of borrowers is experiencing financial difficulty, default or delinquency in principal or interest payments, or may enter into bankruptcy or other form of financial reorganization intended to alleviate the financial condition of the borrower. For collective impairment purposes, evidence of impairment may include observable data on existing economic conditions or industry-wide developments indicating that there is a measurable decrease in the estimated future cash flows of the related assets.

If there is objective evidence of impairment, the amount of loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses) discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition). Time value is generally not considered when the effect of discounting the cash flows is not material. If a loan or receivable has a variable rate, the discount rate for measuring any impairment loss is the current effective interest rate, adjusted for the original credit risk premium. For collective impairment purposes, impairment loss is computed based on their respective default and historical loss experience.

The carrying amount of the asset is reduced either directly or through the use of an allowance account. The impairment loss for the period is recognized in the consolidated statements of income. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in the consolidated statements of income, to the extent that the carrying amount of the asset does not exceed its amortized cost at the reversal date.

### Classification of Financial Instruments between Liability and Equity

Financial instruments are classified as liability or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument or a component that is a financial liability, are reported as expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity, net of any related income tax benefits.

A financial instrument is classified as liability if it provides for a contractual obligation to:

- deliver cash or another financial asset to another entity;
- exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Group; or
- satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

The components of issued financial instruments that contain both liability and equity elements are accounted for separately, with the equity component being assigned the residual amount after deducting from the instrument as a whole or in part, the amount separately determined as the fair value of the liability component on the date of issue.

### Debt Issue Costs

Debt issue costs are considered as an adjustment to the effective yield of the related debt and are deferred and amortized using the effective interest rate method. When a loan is paid, the related unamortized debt issue costs at the date of repayment are recognized in the consolidated statements of income.

### Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

### Inventories

Finished goods and materials and supplies are valued at the lower of cost and net realizable value (NRV).

Costs incurred in bringing each inventory to its present location and condition are accounted for as follows:

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Finished goods	-	at cost, which includes direct materials and labor and a proportion of manufacturing overhead costs based on normal operating capacity but excluding borrowing costs; costs are determined using the moving-average method.
Materials and supplies	-	at cost, using the moving-average method.

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*Finished Goods.* Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs necessary to make the sale.

*Materials and Supplies.* Net realizable value is the current replacement cost.

Any write-down of inventories to net realizable value and all losses of inventories are recognized as expense in the year of write-down or loss occurrence. The amount of reversals, if any, of write-down of inventories arising from an increase in net realizable value are recognized as reduction in the amount of inventories recognized as expense in the year in which the reversal occurs.

*Containers (i.e., Returnable Bottles, Shells and Pallets).* These are stated at deposit values less any impairment in value. The excess of the acquisition cost of the containers over their deposit value is presented as "Deferred containers" under "Other noncurrent assets" account in the consolidated statements of financial position and is amortized over the estimated useful life of ten years. Amortization of deferred containers is included under "General and administrative expenses" account in the consolidated statements of income.

#### Business Combination

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value, and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included as part of "General and administrative expenses" account in the consolidated statements of income.

When the Group acquires a business, it assesses the financial assets and financial liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured at the acquisition date fair value and any resulting gain or loss is recognized in the consolidated statements of income.

The Group measures goodwill at the acquisition date as: a) the fair value of the consideration transferred; plus b) the recognized amount of any non-controlling interests in the acquiree; plus c) if the business combination is achieved in stages, the fair value of the existing equity interest in the acquiree; less d) the net recognized amount (generally fair value) of the identifiable assets acquired and liabilities assumed. When the excess is negative, a bargain purchase gain is recognized immediately in the consolidated statements of income. Subsequently, goodwill is measured at cost less any accumulated impairment in value. Goodwill is reviewed for impairment, annually or more frequently, if events or changes in circumstances indicate that the carrying amount may be impaired.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognized in the consolidated statements of income. Costs related to the acquisition, other than those associated with the issuance of debt or equity securities that the Group incurs in connection with a business combination, are expensed as incurred. Any contingent consideration payable is measured at fair value at the acquisition date. If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognized in the consolidated statements of income.

#### *Goodwill in a Business Combination*

Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units, or groups of cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities are assigned to those units or groups of units. Each unit or group of units to which the goodwill is allocated:

- represents the lowest level within the Group at which the goodwill is monitored for internal management purposes; and
- is not larger than an operating segment determined in accordance with PFRS 8, *Operating Segments*.

Impairment is determined by assessing the recoverable amount of the cash-generating unit or group of cash-generating units, to which the goodwill relates. Where the recoverable amount of the cash-generating unit or group of cash-generating units is less than the carrying amount, an impairment loss is recognized. Where goodwill forms part of a cash-generating unit or group of cash-generating units and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained. An impairment loss with respect to goodwill is not reversed.

#### Transactions under Common Control

Transactions under common control entered into in contemplation of each other and business combination under common control designed to achieve an overall commercial effect are treated as a single transaction.

Transfers of assets between commonly controlled entities are accounted for using book value accounting.

#### Investments in Joint Ventures

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The considerations made in determining joint control is similar to those necessary to determine control over subsidiaries.

The Group's investments in joint ventures are accounted for using the equity method.

Under the equity method, the investment in joint venture is initially recognized at cost. The carrying amount of the investment is adjusted to recognize the changes in the Group's share of net assets of the joint venture since the acquisition date. Goodwill relating to the joint venture is included in the carrying amount of the investment and is neither amortized nor individually tested for impairment.

The Group's share in profit or loss of joint venture is recognized as "Equity in net losses of joint ventures" account in the consolidated statements of income. Adjustments to the carrying amount may also be necessary for changes in the Group's proportionate interest in the joint venture arising from changes in the joint venture's other comprehensive income. The Group's share of these changes is recognized as "Share in other comprehensive income (loss) of joint ventures" account in the consolidated statements of comprehensive income. Unrealized gains and losses resulting from transactions between the Group and the joint venture are eliminated to the extent of the interest in the joint venture.

After application of the equity method, the Group determines whether it is necessary to recognize an impairment loss on its investment in joint venture. At each reporting date, the Group determines whether there is objective evidence that the investment in joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount and carrying amount of the investment in joint venture and then recognizes the loss as part of "Equity in net losses of joint ventures" account in the consolidated statements of income.

Upon loss of joint control over the joint venture, the Group measures and recognizes any retained investment at fair value. Any difference between the carrying amount of the investment in joint venture upon loss of joint control and the fair value of the retained investment and proceeds from disposal is recognized in the consolidated statements of income.

The financial statements of the joint venture are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

#### Property, Plant and Equipment

Property, plant and equipment, except for land, are stated at cost less accumulated depreciation and amortization and any accumulated impairment in value. Such cost includes the cost of replacing part of the property, plant and equipment at the time the cost is incurred, if the recognition criteria are met, and excludes the costs of day-to-day servicing. Land is stated at cost less any impairment in value.

The initial cost of property, plant and equipment comprises of its construction cost or purchase price, including import duties, taxes and any directly attributable costs in bringing the asset to its working condition and location for its intended use. Cost also includes any related asset retirement obligation (ARO). Expenditures incurred after the asset has been put into operation, such as repairs, maintenance and overhaul costs, are normally recognized as expense in the period the costs are incurred. Major repairs are capitalized as part of property, plant and equipment only when it is probable that future economic benefits associated with the items will flow to the Group and the cost of the items can be measured reliably.

Capital projects in progress (CPIP) represents the amount of accumulated expenditures on unfinished and/or ongoing projects. This includes the costs of construction and other direct costs. Borrowing costs that are directly attributable to the construction of plant and equipment are capitalized during the construction period. CPIP is not depreciated until such time that the relevant assets are ready for use.

Depreciation and amortization, which commence when the assets are available for their intended use, are computed using the straight-line method over the following estimated useful lives of the assets:

	Number of Years
Land improvements	5 - 10
Buildings and improvements	20 - 50
Transportation equipment	5
Machinery and equipment	3 - 40
Furniture, fixtures and other equipment	2 - 5
Leasehold improvements	10 - 30
	or term of the lease, whichever is shorter

The remaining useful lives, residual values, and depreciation and amortization methods are reviewed and adjusted periodically, if appropriate, to ensure that such periods and methods of depreciation and amortization are consistent with the expected pattern of economic benefits from the items of property, plant and equipment.

The carrying amounts of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying amounts may not be recoverable.

Fully depreciated assets are retained in the accounts until they are no longer in use.

An item of property, plant and equipment is derecognized when either it has been disposed of or when it is permanently withdrawn from use and no future economic benefits are expected from its use or disposal. Any gain or loss arising from the retirement and disposal of an item of property, plant and equipment (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognized in the consolidated statements of income in the period of retirement and disposal.

#### Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. Subsequently, intangible assets are carried at cost less accumulated amortization and any accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditures are recognized in the consolidated statements of income in the year in which the related expenditures are incurred.

The useful lives of intangible assets are assessed to be either finite or indefinite.

Intangible assets with finite lives are amortized over the useful life and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortization period and the amortization method used for an intangible asset with a finite useful life are reviewed at least at each reporting date. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimate. The amortization expense on intangible assets with finite lives is recognized in the consolidated statements of income consistent with the function of the intangible asset.

Amortization of computer software is computed using the straight-line method over the estimated useful life of four to ten years.

Gains or losses arising from the disposal of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset, and are recognized in the consolidated statements of income when the asset is derecognized.

#### Impairment of Non-financial Assets

The carrying amounts of investments in joint ventures, property, plant and equipment, intangible assets, deferred containers and idle assets are reviewed for impairment when events or changes in circumstances indicate that the carrying amount may not be recoverable. Goodwill is tested for impairment annually either individually or at the cash-generating unit level. If any such indication exists, and if the carrying amount exceeds the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amounts. The recoverable amount of the asset is the greater of fair value less costs to sell and value in use. The fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less costs of disposal. Value in use is the present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs. Impairment losses are recognized in the consolidated statements of income in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation and amortization, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the consolidated statements of income. After such a reversal, the depreciation and amortization charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life. An impairment loss with respect to goodwill is not reversed.

### Fair Value Measurements

The Group measures a number of financial and non-financial assets and liabilities at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either: (a) in the principal market for the asset or liability; or (b) in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or most advantageous market must be accessible to the Group.

The fair value of an asset or liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3: inputs for the asset or liability that are not based on observable market data.

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing the categorization at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy.

### Provisions

Provisions are recognized when: (a) the Group has a present obligation (legal or constructive) as a result of past events; (b) it is probable (i.e., more likely than not) that an outflow of resources embodying economic benefits will be required to settle the obligation; and (c) a reliable estimate of the amount of the obligation can be made. Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognized as a separate asset only when it is virtually certain that reimbursement will be received. The amount recognized for the reimbursement shall not exceed the amount of the provision. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as interest expense.

#### Capital Stock and Additional Paid-in Capital

##### *Common Shares*

Common shares are classified as equity. Incremental costs directly attributable to the issue of common shares and share options are recognized as a deduction from equity, net of any tax effects.

##### *Preferred Shares*

Preferred shares are classified as equity if they are non-redeemable, or redeemable only at the option of the Company, and any dividends thereon are discretionary. Dividends thereon are recognized as distributions within equity upon approval by the BOD of the Company.

Preferred shares are classified as a liability if they are redeemable on a specific date or at the option of the shareholders, or if dividend payments are not discretionary. Dividends thereon are recognized as interest expense in the consolidated statements of income as accrued.

##### *Additional Paid-in Capital*

When the shares are sold at premium, the difference between the proceeds and the par value is credited to the "Additional paid-in capital" account. When shares are issued for a consideration other than cash, the proceeds are measured by the fair value of the consideration received. In case the shares are issued to extinguish or settle the liability of the Company, the shares are measured either at the fair value of the shares issued or fair value of the liability settled, whichever is more reliably determinable.

#### Retained Earnings

Retained earnings represent the accumulated net income or losses, net of any dividend distributions and other capital adjustments. Appropriated retained earnings represent that portion which is restricted and therefore not available for any dividend declaration.

#### Treasury Shares

Own equity instruments which are reacquired are carried at cost and deducted from equity. No gain or loss is recognized on the purchase, sale, reissuance or cancellation of the Company's own equity instruments. When the shares are retired, the capital stock account is reduced by its par value and the excess of cost over par value upon retirement is debited to additional paid-in capital to the extent of the specific or average additional paid-in capital when the shares were issued and to retained earnings for the remaining balance.

#### Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits associated with the transaction will flow to the Group and the amount of revenue can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty. The Group assesses its revenue arrangements against specific criteria in order to determine if it is acting as principal or agent.

The following specific recognition criteria must also be met before revenue is recognized:

*Revenue from Sale of Goods*

Revenue from sale of goods in the course of ordinary activities is measured at the fair value of the consideration received or receivable, net of returns, trade discounts and volume rebates. Revenue is recognized when the significant risks and rewards of ownership of the goods have passed to the buyer, which is normally upon delivery, and the amount of revenue can be measured reliably.

*Revenue from Services*

Revenue is recognized upon performance of services, with reference to the stage of completion, which is manufacturing in favor of the customer, where such production inputs are in the name of the customer.

*Others*

Interest income is recognized as the interest accrues, taking into account the effective yield on the asset.

Dividend income is recognized when the Group's right to receive the payment is established.

Revenue from tolling fees is recognized when related services are rendered.

Rent income from operating lease is recognized on a straight-line basis over the related lease terms. Lease incentives granted are recognized as an integral part of the total rent income over the term of the lease.

Other income is recognized when earned.

Costs and Expenses

Costs and expenses are decreases in economic benefits during the reporting period in the form of outflows or decrease of assets or incurrence of liabilities that result in decreases in equity, other than those relating to distributions to equity participants. Expenses are recognized when incurred.

Share-based Payment Transactions

Under the Company's Employee Stock Purchase Plan (ESPP), executives and employees of the Group receive remuneration in the form of share-based payment transactions, whereby the executives and employees render services as consideration for equity instruments of the Company. Such transactions are handled centrally by the Company.

Share-based transactions in which the Company grants option rights to its equity instruments directly to the employees of the Group are accounted for as equity-settled transactions.

The cost of ESPP is measured by reference to the market price at the time of the grant less subscription price.

The cost of share-based payment transactions is recognized, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled, ending on the date when the relevant employees become fully entitled to the award (the vesting date). The cumulative expenses recognized for share-based payment transactions at each reporting date until the vesting date reflect the extent to which the vesting period has expired and the Company's best estimate of the number of equity instruments that will ultimately vest. Where the terms of a share-based award are modified, as a minimum, an expense is recognized as if the terms had not been modified. In addition, an expense is recognized for any modification, which increases the total fair value of the share-based payment arrangement, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognized for the award is recognized immediately.

However, if a new award is substituted for the cancelled award and designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award.

#### Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset. A reassessment is made after the inception of the lease only if one of the following applies:

- (a) there is a change in contractual terms, other than a renewal or extension of the arrangement;
- (b) a renewal option is exercised or an extension is granted, unless the term of the renewal or extension was initially included in the lease term;
- (c) there is a change in the determination of whether fulfillment is dependent on a specific asset; or
- (d) there is a substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gives rise to the reassessment for scenarios (a), (c) or (d), and at the date of renewal or extension period for scenario (b) above.

#### *Operating Lease*

*Group as Lessee.* Leases which do not transfer to the Group substantially all the risks and rewards of ownership of the asset are classified as operating leases. Operating lease payments are recognized as an expense in the consolidated statements of income on a straight-line basis over the lease term. Associated costs such as maintenance and insurance are expensed as incurred.

*Group as Lessor.* Leases where the Group does not transfer substantially all the risks and rewards of ownership of the assets are classified as operating leases. Rent income from operating leases is recognized as income on a straight-line basis over the lease term. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognized as an expense over the lease term on the same basis as rent income. Contingent rents are recognized as income in the period in which they are earned.

#### Borrowing Costs

Borrowing costs directly attributable to the acquisition or construction of an asset that necessarily takes a substantial period of time to get ready for its intended use are capitalized as part of the cost of the respective assets. All other borrowing costs are expensed in the period they occur. Capitalization of borrowing costs commences when the activities to prepare the asset are in progress and expenditures and borrowing costs are being incurred. Borrowing costs are capitalized until the assets are substantially ready for their intended use.

#### Research Costs

Research costs are expensed as incurred.

#### Employee Benefits

##### *Short-term Employee Benefits*

Short-term employee benefits are expensed as the related service is provided. A liability is recognized for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

##### *Retirement Costs*

The net defined benefit retirement liability or asset is the aggregate of the present value of the amount of future benefit that employees have earned in return for their service in the current and prior periods, reduced by the fair value of plan assets (if any), adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of economic benefits available in the form of reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit retirement plan is actuarially determined using the projected unit credit method. Projected unit credit method reflects services rendered by employees to the date of valuation and incorporates assumptions concerning projected salaries of employees. Actuarial gains and losses are recognized in full in the period in which they occur in other comprehensive income. Such actuarial gains and losses are also immediately recognized in equity and are not reclassified to profit or loss in subsequent period.

Defined benefit costs comprise the following:

- Service costs
- Net interest on the defined benefit retirement liability or asset
- Remeasurements of defined benefit retirement liability or asset

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognized as expense in the consolidated statements of income. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuary.

Net interest on the net defined benefit retirement liability or asset is the change during the period as a result of contributions and benefit payments, which is determined by applying the discount rate based on the government bonds to the net defined benefit retirement liability or asset. Net interest on the net defined benefit retirement liability or asset is recognized as expense or income in the consolidated statements of income.

Remeasurements of net defined benefit retirement liability or asset comprising actuarial gains and losses, return on plan assets, and any change in the effect of the asset ceiling (excluding net interest) are recognized immediately in other comprehensive income in the period in which they arise. Remeasurements are not reclassified to consolidated statements of income in subsequent periods.

When the benefits of a plan are changed, or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognized immediately in the consolidated statements of income. The Group recognizes gains and losses on the settlement of a defined benefit retirement plan when the settlement occurs.

### Foreign Currency

#### *Foreign Currency Translations*

Transactions in foreign currencies are translated to the respective functional currencies of the Group entities at exchange rates at the dates of the transactions. Monetary assets and monetary liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the reporting date. The foreign currency gain or loss on monetary items is the difference between amortized cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortized cost in foreign currency translated at the exchange rate at the reporting date.

Nonmonetary assets and nonmonetary liabilities denominated in foreign currencies that are measured at fair value are translated to the functional currency at the exchange rate at the date the fair value was determined. Nonmonetary items in foreign currencies that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction.

Foreign currency differences arising on translation are recognized in the consolidated statements of income, except for differences arising on the translation of AFS financial assets, a financial liability designated as an effective hedge of the net investment in a foreign operation or qualifying cash flow hedges, which are recognized in other comprehensive income.

#### *Foreign Operations*

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to Philippine peso at exchange rates at the reporting date. The income and expenses of foreign operations, excluding foreign operations in hyperinflationary economies, are translated to Philippine peso at average exchange rates for the period.

Foreign currency differences are recognized in other comprehensive income and presented in the "Cumulative translation adjustments" account in the consolidated statements of changes in equity. When a foreign operation is disposed of such that control, significant influence or joint control is lost, the cumulative amount in the cumulative translation adjustments related to that foreign operation is reclassified to the profit or loss as part of the gain or loss on disposal.

When the Group disposes of only part of its investment in joint venture that includes a foreign operation while retaining joint control, the relevant proportion of the cumulative amount is reclassified to profit or loss.

When the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely to occur in the foreseeable future, foreign exchange gains and losses arising from such a monetary item are considered to form part of a net investment in a foreign operation and are recognized in other comprehensive income and presented in the "Cumulative translation adjustments" account in the consolidated statements of changes in equity.

The functional currency of GSMIL, GSMIHL, GBHL and SHL is the Philippine peso, while that of Thai San Miguel Liquor Co. Limited (TSML) and Thai Ginebra Trading (TGT) is the Thailand Baht (THB). The assets and liabilities of TSML and TGT are translated into the presentation currency of the Company at the rate of exchange ruling at the reporting date and their income and expenses are translated at the average exchange rates for the year.

#### Taxes

*Current Tax.* Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Current tax relating to items recognized directly in equity is recognized in equity and not in profit or loss. The Group periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretations and establishes provisions where appropriate.

*Deferred Tax.* Deferred tax is recognized using the liability method in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- with respect to taxable temporary differences associated with investments in shares of stock of subsidiaries and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, carryforward benefits of unused tax credits - Minimum Corporate Income Tax (MCIT) and unused tax losses - Net Operating Loss Carry Over (NOLCO), to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward benefits of MCIT and NOLCO can be utilized, except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and

- with respect to deductible temporary differences associated with investments in shares of stock of subsidiaries and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

The measurement of deferred tax reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current tax and deferred tax are recognized in the consolidated statements of income except to the extent that it relates to a business combination, or items recognized directly in equity or in other comprehensive income.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

*Value-added Tax (VAT).* Revenues, expenses and assets are recognized net of the amount of VAT, except:

- where the tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the tax is recognized as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables that are stated with the amount of tax included.

The net amount of tax recoverable from, or payable to, the taxation authority is included as part of "Prepaid expenses and other current assets" or "Income and other taxes payable" accounts in the consolidated statements of financial position.

#### Assets Held for Sale

The Group classifies noncurrent assets, or disposal groups comprising assets and liabilities as held for sale or distribution, if their carrying amounts will be recovered primarily through sale or distribution rather than through continuing use. The assets or disposal groups are generally measured at the lower of their carrying amount and fair value less costs to sell or distribute, except for some assets which are covered by other standards. Any impairment loss on a disposal group is allocated first to goodwill, and then to the remaining assets and liabilities on *pro rata* basis, except that no loss is allocated to inventories, financial assets, deferred tax assets and employee benefit assets, which continue to be measured in accordance with the Group's accounting policies. Impairment losses on initial classification as held for sale or distribution and subsequent gains and losses on remeasurement are recognized in the consolidated statements of income. Gains are not recognized in excess of any cumulative impairment losses.

The criteria for held for sale or distribution is regarded as met only when the sale or distribution is highly probable and the asset or disposal group is available for immediate sale or distribution in its present condition. Actions required to complete the sale or distribution should indicate that it is unlikely that significant changes to the sale or distribution will be made or that the decision on distribution or sale will be withdrawn. Management must be committed to the sale or distribution within one year from date of classification.

Intangible assets and property, plant and equipment once classified as held for sale or distribution are not amortized or depreciated.

Assets and liabilities classified as held for sale or distribution are presented separately as current items in the consolidated statements of financial position.

#### Discontinued Operations

A discontinued operation is a component of the Group's business, the operations and cash flows of which can be clearly distinguished from the rest of the Group and which: (1) represent a separate major line of business or geographic area of operations; (2) is part of a single coordinated plan to dispose a separate major line of business or geographic area of operations; or (3) is a subsidiary acquired exclusively with a view to re-sale.

Classification as a discontinued operation occurs at the earlier of disposal or when the operation meets the criteria to be classified as held for sale. When an operation is classified as a discontinued operation, the comparative consolidated statements of income are re-presented as if the operation had been discontinued from the start of the comparative period.

Discontinued operations are excluded from the results of continuing operations and are presented as a single amount as "Loss after income tax from discontinued operations" in the consolidated statements of income.

#### Related Parties

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control and significant influence. Related parties may be individuals or corporate entities. Transactions between related parties are on an arm's length basis in a manner similar to transactions with non-related parties.

#### Basic and Diluted Earnings Per Common Share (EPS)

Basic EPS is computed by dividing the net income (loss) for the period attributable to equity holders of the Company, net of dividends on preferred shares, by the weighted average number of issued and outstanding common shares during the period, with retroactive adjustment for any stock dividends declared.

Diluted EPS is computed in the same manner, adjusted for the effect of all potential dilutive debt or equity instruments.

#### Operating Segments

The Group's operating segments are organized and managed separately according to the nature of the products and services provided, with each segment representing a strategic business unit that offers different products and serves different markets. Financial information on operating segments is presented in Note 5 to the consolidated financial statements. The President (the chief operating decision maker) reviews management reports on a regular basis.

The measurement policies the Group used for segment reporting under PFRS 8 are the same as those used in the consolidated financial statements. There have been no changes in the measurement methods used to determine reported segment profit or loss from prior periods. All inter-segment transfers are carried out at arm's length prices.

Segment revenues, expenses and performance include sales and purchases between business segments. Such sales and purchases are eliminated in consolidation.

#### Contingencies

Contingent liabilities are not recognized in the consolidated financial statements. They are disclosed in the notes to the consolidated financial statements unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but are disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable.

#### Events After the Reporting Date

Post year-end events that provide additional information about the Group's financial position at the reporting date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are not adjusting events are disclosed in the notes to the consolidated financial statements when material.

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#### **4. Use of Judgments, Estimates and Assumptions**

The preparation of the consolidated financial statements in accordance with PFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the amounts of assets, liabilities, income and expenses reported in the consolidated financial statements at the reporting date. However, uncertainty about these judgments, estimates and assumptions could result in an outcome that could require a material adjustment to the carrying amount of the affected asset or liability in the future.

Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Revisions are recognized in the period in which the judgments and estimates are revised and in any future period affected.

#### Judgments

In the process of applying the accounting policies, the Group has made the following judgments, apart from those involving estimations, which have an effect on the amounts recognized in the consolidated financial statements:

*Operating Lease Commitments - Group as Lessor/Lessee.* The Group has entered into various lease agreements either as a lessor or a lessee. The Group had determined that it retains all the significant risks and rewards of ownership of the property leased out on operating leases while the significant risks and rewards for property leased from third parties are retained by the lessors.

Rent income recognized as part of "Other income (charges)" account in the consolidated statements of income amounted to P240, P1,394 and P4,733 in 2017, 2016 and 2015, respectively (Notes 26 and 28).

Rent expense recognized in the consolidated statements of income amounted to P118,085, P90,542 and P145,102 in 2017, 2016 and 2015, respectively (Notes 6, 20, 21, 22 and 28).

*Classification of Joint Arrangements.* The Group has determined that it has rights only to the net assets of the joint arrangements based on the structure, legal form, contractual terms and other facts and circumstances of the arrangement. As such, the Group classified its joint arrangements in TSML and TGT as joint ventures (Note 11).

*Evaluating Deferred Tax.* In determining the amount of current and deferred tax, the Group takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Group believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretation of tax laws and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgments about future events. New information may become available that causes the Group to change its judgment regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

*Classifying Financial Instruments.* The Group exercises judgments in classifying a financial instrument, or its component parts, on initial recognition as a financial asset, a financial liability, or an equity instrument in accordance with the substance of the contractual arrangement and the definitions of a financial asset or liability. The substance of a financial instrument, rather than its legal form, governs its classification in the consolidated statements of financial position.

*Contingencies.* The Group is currently involved in various pending claims and lawsuits which could be decided in favor of or against the Group. The Group's estimate of the probable costs for the resolution of these pending claims and lawsuits has been developed in consultation with in-house as well as outside legal counsel handling the prosecution and defense of these matters and is based on an analysis of potential results. The Group currently does not believe that these pending claims and lawsuits will have a material adverse effect on its financial position and financial performance. It is possible, however, that future financial performance could be materially affected by the changes in the estimates or in the effectiveness of strategies relating to these proceedings. No accruals were made in relation to these proceedings (Note 34).

#### Estimates and Assumptions

The key estimates and assumptions used in the consolidated financial statements are based upon the Group's evaluation of relevant facts and circumstances as of the date of the consolidated financial statements. Actual results could differ from such estimates.

*Fair Value Measurements.* A number of the Group's accounting policies and disclosures require the measurement of fair values for both financial and non-financial assets and liabilities.

The Group has an established control framework with respect to the measurement of fair values. This includes a valuation team that has the overall responsibility for overseeing all significant fair value measurements, including Level 3 fair values. The valuation team regularly reviews significant unobservable inputs and valuation adjustments. If third party information is used to measure fair values, then the valuation team assesses the evidence obtained to support the conclusion that such valuations meet the requirements of PFRS, including the level in the fair value hierarchy in which such valuations should be classified.

The Group uses market observable data when measuring the fair value of an asset or liability. Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques (Note 3).

If the inputs used to measure the fair value of an asset or a liability can be categorized in different levels of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy based on the lowest level input that is significant to the entire measurement.

The Group recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

The methods and assumptions used to estimate the fair values for both financial and non-financial assets and liabilities are discussed in Notes 10, 11, 12, 13, 16, 29, 32 and 33.

*Allowance for Impairment Losses on Trade and Other Receivables, and Noncurrent Receivables and Deposits.* Provisions are made for specific and groups of accounts, where objective evidence of impairment exists. The Group evaluates these accounts on the basis of factors that affect the collectability of the accounts. These factors include, but are not limited to, the length of the Group's relationship with the customers and counterparties, the current credit status based on third party credit reports and known market forces, average age of accounts, collection experience and historical loss experience. The amount and timing of the recorded expenses for any period would differ if the Group made different judgments or utilized different methodologies. An increase in the allowance for impairment losses would increase the recorded general and administrative expenses and decrease current and noncurrent assets.

The allowance for impairment losses on trade and other receivables and noncurrent receivables and deposits amounted to P551,234 and P507,732 as of December 31, 2017 and 2016, respectively (Notes 8 and 14).

The carrying amounts of trade and other receivables, and noncurrent receivables and deposits amounted to P1,715,788 and P2,509,457 as of December 31, 2017 and 2016, respectively (Notes 8 and 14).

*Write-down of Inventory.* The Group writes-down the cost of inventory to net realizable value whenever net realizable value becomes lower than cost due to damage, physical deterioration, obsolescence, changes in price levels or other causes.

Estimates of net realizable value are based on the most reliable evidence available at the time the estimates are made of the amount the inventories are expected to be realized. These estimates take into consideration fluctuations of price or cost directly relating to events occurring after the reporting date to the extent that such events confirm conditions existing at the reporting date.

The write-down of inventories amounted to P520,136 and P391,756 as of December 31, 2017 and 2016, respectively (Note 9).

The carrying amount of inventories amounted to P3,323,655 and P3,034,586 as of December 31, 2017 and 2016, respectively (Note 9).

*Estimated Useful Lives of Property, Plant and Equipment and Deferred Containers.* The Group estimates the useful lives of property, plant and equipment and deferred containers based on the period over which the assets are expected to be available for use. The estimated useful lives of property, plant and equipment and deferred containers are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets.

In addition, estimation of the useful lives of property, plant and equipment and deferred containers is based on collective assessment of industry practice, internal technical evaluation and experience with similar assets. It is possible, however, that future financial performance could be materially affected by changes in estimates brought about by changes in factors mentioned above. The amounts and timing of recorded expenses for any period would be affected by changes in these factors and circumstances. A reduction in the estimated useful lives of property, plant and equipment and deferred containers would increase the recorded cost of sales, selling and marketing expenses, general and administrative expenses and decrease noncurrent assets.

There are no changes in the estimated useful lives of property, plant and equipment and deferred containers as of December 31, 2017 and 2016.

Property, plant and equipment, net of accumulated depreciation and amortization amounted to P5,305,116 and P5,664,256 as of December 31, 2017 and 2016, respectively. Accumulated depreciation and amortization of property, plant and equipment amounted to P7,278,907 and P6,813,828 as of December 31, 2017 and 2016, respectively (Note 12).

Deferred containers, net of accumulated amortization, included as part of "Other noncurrent assets" account in the consolidated statements of financial position amounted to P197,596 and P239,534 as of December 31, 2017 and 2016, respectively. Accumulated amortization of deferred containers amounted to P228,448 and P186,510 as of December 31, 2017 and 2016, respectively (Note 14).

*Estimated Useful Lives of Intangible Assets.* The useful lives of intangible assets are assessed at the individual asset level as having either a finite or indefinite life. Intangible assets are regarded to have an indefinite useful life when, based on analysis of all of the relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows for the Group.

There are no changes in the useful lives of computer software as of December 31, 2017 and 2016.

Intangible assets, net of accumulated amortization, included as part of "Other noncurrent assets" account in the consolidated statements of financial position amounted to P39,359 and P52,593 as of December 31, 2017 and 2016, respectively. Accumulated amortization of intangible assets amounted to P81,716 and P65,251 as of December 31, 2017 and 2016, respectively (Note 14).

*Impairment of Goodwill.* The Group determines whether goodwill is impaired at least annually. This requires the estimation of value in use of the cash-generating units to which the goodwill is allocated. Estimating value in use requires management to make an estimate of the expected future cash flows from the cash-generating unit and to choose a suitable discount rate to calculate the present value of those cash flows.

The carrying amount of goodwill amounted to P126,863 as of December 31, 2017 and 2016 (Note 13).

*Realizability of Deferred Tax Assets.* The Group reviews its deferred tax assets at each reporting date and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. The Group's assessment on the recognition of deferred tax assets on deductible temporary differences and carryforward benefits of MCIT and NOLCO is based on the projected taxable income in the following periods.

Deferred tax assets amounted to P673,138 and P821,094 as of December 31, 2017 and 2016, respectively (Note 18).

*Impairment of Non-financial Assets.* PFRS requires that an impairment review be performed on investments in joint ventures, property, plant and equipment, intangible assets, deferred containers and idle assets when events or changes in circumstances indicate that the carrying amount may not be recoverable. Determining the recoverable amounts of these assets requires the estimation of cash flows expected to be generated from the continued use and ultimate disposition of such assets. While it is believed that the assumptions used in the estimation of fair values reflected in the consolidated financial statements are appropriate and reasonable, significant changes in these assumptions may materially affect the assessment of recoverable amounts and any resulting impairment loss could have a material adverse impact on the financial performance.

Accumulated impairment losses on investments in joint ventures and property, plant and equipment amounted to P307,600 and P493,800 as of December 31, 2017 and 2016, respectively (Notes 11 and 12).

The combined carrying amounts of investments in joint ventures, property, plant and equipment, intangible assets and deferred containers amounted to P5,580,761 and P6,114,420 as of December 31, 2017 and 2016 respectively (Notes 11, 12 and 14).

*Present Value of Defined Benefit Retirement Obligation.* The present value of the defined benefit retirement obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. These assumptions are described in Note 29 to the consolidated financial statements and include discount rate and salary increase rate.

The Group determines the appropriate discount rate at the end of each reporting period. It is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the retirement obligations. In determining the appropriate discount rate, the Group considers the interest rates on government bonds that are denominated in the currency in which the benefits will be paid. The terms to maturity of these bonds should approximate the terms of the related retirement obligation.

Other key assumptions for the defined benefit retirement obligation are based in part on current market conditions.

While it is believed that the assumptions of the Group are reasonable and appropriate, significant differences in actual experience or significant changes in assumptions may materially affect the defined benefit retirement obligation of the Group.

The present value of defined benefit retirement obligation amounted to P1,237,920 and P1,019,640 as of December 31, 2017 and 2016, respectively (Note 29).

*Asset Retirement Obligation.* Determining ARO requires estimation of the costs of dismantling, installing and restoring leased properties to their original condition. The Group determined that there are no significant ARO as of December 31, 2017 and 2016. While it is believed that the assumptions used in the estimation of such costs are reasonable, significant changes in these assumptions may materially affect the recorded expense or obligation in future periods.

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## 5. Segment Information

### Operating Segments

The reporting format of the Group's operating segments is determined based on the Group's risks and rates of return which are affected predominantly by differences in the products and services produced. The operating businesses are organized and managed separately according to the nature of the products produced and services provided, with each segment representing a strategic business unit that offers different products and serves different markets.

The Group is organized into two major operating segments namely alcoholic and NAB.

The alcoholic segment produces and markets alcoholic beverages.

The nonalcoholic segment was involved in the production and marketing of NAB.

For each of the operating segments, the chief operating decision maker reviews internal management reports on at least monthly basis.

### Segment Assets and Liabilities

Segment assets include all operating assets used by a segment and consist primarily of operating cash, trade and other receivables, inventories, assets held for sale and property, plant and equipment, net of allowances, accumulated depreciation and amortization, and impairment. Segment liabilities include all operating liabilities and consist primarily of accounts payable and accrued expenses and income and other taxes payable. Segment assets and liabilities do not include deferred taxes.

### Major Customer

The Group does not have a single external customer from which sales revenue generated amounted to 10% or more of the total revenues of the Group.

The Group's revenue from external customers and noncurrent assets are mainly in the Philippines.

Financial information about operating segments follows:

	For the Years Ended December 31, 2017, 2016 and 2015								
	Alcoholic			Nonalcoholic (Note 6)			Total		
	2017	2016	2015	2017	2016	2015	2017	2016	2015
<b>Sales</b>	<b>P20,892,379</b>	<b>P18,572,497</b>	<b>P16,461,673</b>	<b>P -</b>	<b>P -</b>	<b>P165,899</b>	<b>P20,892,379</b>	<b>P18,572,497</b>	<b>P16,627,572</b>
<b>Result</b>									
Segment result	P1,307,312	P916,744	P711,800	P -	P -	(P140,399)	P1,307,312	P916,744	P571,401
Interest expense and other financing charges							(275,515)	(395,754)	(486,159)
Interest income							23,989	23,359	29,843
Equity in net losses of joint ventures							(186,278)	(96,635)	(109,667)
Other income (losses) - net							78,940	60,984	109,656
Income tax expense							(346,205)	(147,313)	(500,670)
<b>Net Income (Loss)</b>							<b>P602,243</b>	<b>P361,385</b>	<b>(P385,596)</b>
<b>Other Information</b>									
Segment assets	P11,655,095	P13,131,599	P13,394,176	P -	P -	P70,901	P11,655,095	P13,131,599	P13,465,077
Investments in joint ventures							346,290	465,637	524,850
Goodwill							126,863	126,863	126,863
Other noncurrent assets - net							515,890	616,749	707,851
Deferred tax assets							673,138	821,094	810,305
<b>Consolidated Total Assets</b>							<b>P13,317,276</b>	<b>P15,161,942</b>	<b>P15,634,946</b>
<b>Segment liabilities</b>	<b>P2,546,824</b>	<b>P2,328,430</b>	<b>P2,550,039</b>	<b>P -</b>	<b>P -</b>	<b>P47,239</b>	<b>P2,546,824</b>	<b>P2,328,430</b>	<b>P2,597,278</b>
Notes payable							5,532,340	7,998,111	8,406,460
Long-term debt - net of debt issue costs							114,285	228,571	342,857
Income and other taxes payable							109,894	176,093	184,624
<b>Consolidated Total Liabilities</b>							<b>P8,303,343</b>	<b>P10,731,205</b>	<b>P11,531,219</b>
Capital expenditures	P217,547	P381,925	P232,743	P -	P -	P -	P217,547	P381,925	P232,743
Depreciation and amortization							630,855	638,123	644,647
Noncash items other than depreciation							223,920	241,999	481,816

## 6. Discontinued Operation

On December 5, 2014, the BOD of GSMI authorized the sale and transfer of certain NAB assets of the Company to SMB, a related party, consisting of property, plant and equipment as of December 31, 2014 and inventories as of March 31, 2015 ("Transaction"). As such, the Company reclassified the NAB assets (Property and equipment - P193,941; and Finished goods and other inventories - P353,765) as held for sale as of December 31, 2014.

In 2015, the Company received a total of P445,642 for the sale of the assets used in its NAB business and executed the following: (a) Deed of Sale of property, plant and equipment ("NAB PPE") executed on April 1, 2015; and (b) Deed of Sale of finished goods inventories and other inventories consisting of containers on hand, raw materials, goods-in-process and packaging materials executed on April 30, 2015. The purchase price is net of adjustments to the price of the NAB PPE after subsequent validation and confirmation by the parties. As a result of the Transaction, the Group recognized a gain amounting to P37,334, included as part of "Gain on sale of property and equipment" account in the 2015 consolidated statement of income.

Certain accounts in the consolidated statements of income have been reclassified to show the discontinued operations separately from continuing operations. Details of the discontinued operations are as follows:

	2015
Sales	P73,031
Cost of sales	61,967
Gross profit	11,064
Selling and marketing expenses	(65,176)
General and administrative expenses	(11,593)
Gain on sale of property and equipment	37,334
Other income (charges) - net	(2,382)
Loss before income tax	(30,753)
Income tax benefit	(9,226)
Net loss	(P21,527)
Basic and Diluted Loss Per Share	(P0.08)

The net cash flows used in operating activities of NAB segment amounted to P3,137 in 2015.

## 7. Cash and Cash Equivalents

Cash and cash equivalents consist of:

	<i>Note</i>	2017	2016
Cash in banks and on hand		P119,481	P317,827
Short-term investments		79,286	459,478
	32, 33	P198,767	P777,305

Cash in banks earn interest at bank deposit rates. Short-term investments include demand deposits which can be withdrawn at anytime depending on the immediate cash requirements of the Group and earn interest at the short-term investment rates.

Interest income earned from cash in banks and short-term investments amounted to P2,204, P2,139 and P3,193 in 2017, 2016 and 2015, respectively.

## 8. Trade and Other Receivables

Trade and other receivables consist of:

	<i>Note</i>	2017	2016
Trade		P954,998	P1,728,594
Amounts owed by related parties	27	860,877	838,300
Non-trade	31	286,377	285,673
		2,102,252	2,852,567
Less allowance for impairment losses		387,590	385,830
	32, 33	P1,714,662	P2,466,737

Trade receivables are non-interest bearing and are generally on a 30 to 60-day term.

Non-trade receivables consist of the following: (i) receivable from employees amounting to P20,796 and P11,233 as of December 31, 2017 and 2016, respectively; (ii) sale of raw materials amounting to P131,676 and P130,926 as of December 31, 2017 and 2016; (iii) tax certificate receivables amounting to P29,760 and P26,997 as of December 31, 2017 and 2016, respectively; and (iv) miscellaneous receivables amounting to P104,145 and P116,517 as of December 31, 2017 and 2016, respectively. These are generally collectible on demand.

The movements in allowance for impairment losses are as follows:

	<i>Note</i>	2017	2016
Balance at beginning of year		<b>P385,830</b>	P324,361
Charges for the year	22	<b>2,911</b>	102,482
Amounts written off		<b>(1,151)</b>	(41,013)
Balance at end of year		<b>P387,590</b>	P385,830

The aging of receivables is as follows:

December 31, 2017	Trade	Non-trade	Amounts Owed by Related Parties	Total
Current	<b>P591,663</b>	<b>P78,712</b>	<b>P64,418</b>	<b>P734,793</b>
Past due:				
1 - 30 days	98,214	12,175	12,704	123,093
31 - 60 days	16,296	15,299	36,121	67,716
61 - 90 days	1,433	2,244	14,815	18,492
Over 90 days	247,391	177,947	732,820	1,158,158
	<b>P954,997</b>	<b>P286,377</b>	<b>P860,878</b>	<b>P2,102,252</b>

December 31, 2016	Trade	Non-trade	Amounts Owed by Related Parties	Total
Current	P844,817	P58,158	P15,176	P918,151
Past due:				
1 - 30 days	531,899	34,340	46,328	612,567
31 - 60 days	75,091	18,886	1,327	95,304
61 - 90 days	17,935	4,172	496	22,603
Over 90 days	258,851	170,118	774,973	1,203,942
	P1,728,593	P285,674	P838,300	P2,852,567

Various collaterals for trade receivables such as bank guarantees, cash bond, time deposit and real estate mortgages are held by the Group for certain credit limits.

The Group believes that neither past due nor impaired and unimpaired amounts that are past due by more than 30 days are still collectible based on historical payment behavior and analyses of the underlying customer credit ratings. There are no significant changes in their credit quality (Note 32).

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## 9. Inventories

Inventories consist of:

	2017	2016
At NRV:		
Finished goods	P1,166,428	P641,602
Materials and supplies	2,117,187	2,347,381
Containers	40,040	45,603
	<b>P3,323,655</b>	<b>P3,034,586</b>

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The cost of finished goods amounted to P1,263,428 and P747,602 as of December 31, 2017 and 2016, respectively.

The cost of materials and supplies amounted to P2,540,323 and P2,633,137 as of December 31, 2017 and 2016, respectively.

The cost of containers approximates net realizable value as of December 31, 2017 and 2016.

The amount of inventories recognized as expense amounted to P7,278,069, P6,630,995 and P5,632,360 in 2017, 2016 and 2015, respectively (Note 20).

The write-down of inventories to net realizable value amounted to P179,052 P104,451 and P195,683 in 2017, 2016 and 2015, respectively (Note 20). The Group has written off inventories amounting to P50,672 and P30,364 in 2017 and 2016, respectively.

The accumulated amount of write-down of inventories amounted to P520,136 and P391,756 as of December 31, 2017 and 2016, respectively.

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## 10. Prepaid Expenses and Other Current Assets

Prepaid expenses and other current assets consist of:

	<i>Note</i>	2017	2016
Prepaid taxes		P1,373,741	P1,423,035
Derivative assets	32, 33	1,071	242
Others	27	45,683	73,038
		<b>P1,420,495</b>	<b>P1,496,315</b>

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Prepaid taxes represent prepayments of excise taxes on alcohol and income taxes.

"Others" include amounts owed to related party amounting to P236 as of December 31, 2017 (Note 27).

The methods and assumptions used to estimate the fair value of derivative assets are discussed in Note 33.

## 11. Investments in Joint Ventures

### a. TSML

GSMI, through GSMIL, has an existing joint venture with Thai Life Group of Companies (Thai Life) covering the ownership and operations of TSML. TSML is a limited company organized under the laws of Thailand in which the Group owns 44.9% ownership interest. TSML holds a license in Thailand to engage in the business of manufacturing alcohol and manufacturing, selling and distributing brandy, wine and distilled spirits products both for domestic and export markets.

### b. TGT

The Group also has an existing 44.9% ownership interest in TGT, which was formed as another joint venture with Thai Life. TGT functions as the selling and distribution arm of TSML.

The details of the Group's investments in joint ventures which are accounted for using the equity method are as follows:

TSML	2017	2016	2015
Current assets (including cash and cash equivalents - 2017: P233,491, 2016: P177,380 and 2015: P199,953)	<b>P845,920</b>	P1,438,694	P1,357,379
Noncurrent assets	<b>1,319,986</b>	1,318,574	1,349,762
Current liabilities (including financial liabilities - 2017: P1,334,058, 2016: P1,264,900 and 2015: P1,240,700)	<b>(1,393,982)</b>	(1,304,691)	(1,344,584)
Noncurrent liabilities (including financial liabilities)	<b>(676)</b>	(825)	(1,644)
Net assets	<b>771,248</b>	1,451,752	1,360,913
Percentage of ownership	<b>44.9%</b>	44.9%	44.9%
Amount of investment in joint venture	<b>P346,290</b>	P651,837	P611,050
Carrying amount of investment in joint venture - net	<b>P346,290</b>	P465,637	P524,850

TSML	2017	2016	2015
Sales	<b>P1,570,655</b>	P1,321,523	P1,195,033
Cost of sales (including depreciation - 2017: P124,910; 2016: P117,101 and 2015: P111,751)	<b>(1,463,506)</b>	(1,205,991)	(1,120,469)
Operating expenses (including depreciation - 2017: P6,330, 2016: P6,135 and 2015: P5,606)	<b>(884,247)</b>	(68,155)	(71,435)
Other charges (including interest expense - 2017: P52,419, 2016: P49,931 and 2015: P58,494)	<b>(52,475)</b>	(39,883)	(55,393)
Net income (loss)	<b>(829,573)</b>	7,494	(52,264)
Percentage of ownership	<b>44.9%</b>	44.9%	44.9%
Share in net income (loss)	<b>(372,478)</b>	3,365	(23,467)
Share in other comprehensive income (loss)	<b>66,932</b>	37,422	(24,971)
Total comprehensive income (loss)	<b>(P305,546)</b>	P40,787	(P48,438)

TGT	2017	2016	2015
Current assets (including cash and cash equivalents - 2017: P9,610, 2016: P7,852 and 2015: P26,126)	<b>P24,628</b>	P21,773	P40,096
Noncurrent assets	<b>159</b>	5,525	5,676
Current liabilities	<b>(904,153)</b>	(818,482)	(785,937)
Noncurrent liabilities	<b>(595)</b>	(406)	(299)
Net liabilities	<b>(879,961)</b>	(791,590)	(740,464)
Percentage of ownership	<b>44.9%</b>	44.9%	44.9%
Carrying amount of investment in joint venture	<b>(P395,102)</b>	(P355,424)	(P332,468)

TGT	2017	2016	2015
Sales	<b>P114,082</b>	P105,252	P77,141
Cost of sales	<b>(98,253)</b>	(91,526)	(88,359)
Operating expenses (including depreciation - 2017: P10, 2016: P44 and 2015: P151)	<b>(16,783)</b>	(16,854)	(23,986)
Other income	<b>169</b>	112	850
Net loss	<b>(785)</b>	(3,016)	(14,354)
Percentage of ownership	<b>44.9%</b>	44.9%	44.9%
Share in net loss	<b>(352)</b>	(1,354)	(6,445)
Share in other comprehensive loss	<b>(39,679)</b>	(21,601)	(13,954)
Total comprehensive income (loss)	<b>(P40,031)</b>	(P22,955)	(P20,399)

The recoverable amount of investment in TSML has been determined based on a valuation using cash flow projections covering a five-year period based on long range plans approved by management. Cash flows beyond the five-year period are extrapolated using a constant growth rate determined per individual cash-generating unit. This growth rate is consistent with the long-term average growth rate for the industry. The discount rates applied to after tax cash flow projections is 9% in 2017 and 2016. The discount rate also imputes the risk of the cash-generating units compared to the respective risk of the overall market and equity risk premium. The Group assessed the recoverable amounts of TSML and the result of such assessment was that the carrying amount is higher than its recoverable amount. The difference between the carrying amount and the proportionate share in the net assets of TSML pertains to the impairment loss recognized amounting to P100,000 and P86,200 in 2016 and 2015, respectively, included as part of "Equity in net losses of joint ventures" account, in the consolidated statements of income.

The recoverable amount of investment in TSML has been categorized as Level 3 in the fair value hierarchy based on the inputs used in the valuation technique (Note 4).

The Group discontinued recognizing its share in the net liabilities of TGT since the cumulative losses including the share in other comprehensive loss already exceed the cost of investment. If TGT reports profits subsequently, the Group resumes recognizing its share of those profits after its share of the profits equals the share of net losses not recognized. Unrecognized share in net liabilities amounted to P395,102 and P355,424 as of December 31, 2017 and 2016, respectively.

## 12. Property, Plant and Equipment

Property, plant and equipment consist of:

	Land and Land Improvements	Buildings and Improvements	Transportation Equipment	Machinery and Equipment	Furniture, Fixtures and Other Equipment	Leasehold Improvements	Capital Projects in Progress	Total
<b>Cost</b>								
January 1, 2016	P761,245	P1,863,657	P222,694	P8,305,339	P918,580	P139,991	P181,185	P12,392,691
Additions	-	148,855	-	-	-	-	233,070	381,925
Reclassifications	14,392	60,727	41,847	159,982	24,996	2,492	(322,374)	(17,938)
Disposals/Retirement	(1)	(142)	(34,820)	(179,795)	(63,836)	-	-	(278,594)
December 31, 2016	775,636	2,073,097	229,721	8,285,526	879,740	142,483	91,881	12,478,084
Additions	-	-	-	-	-	-	217,547	217,547
Reclassifications	8,310	38,545	56,204	74,408	32,970	14,323	(226,536)	(1,776)
Disposals/ Retirement	(66)	(10,859)	(4,574)	(36,198)	(58,135)	-	-	(109,832)
December 31, 2017	783,880	2,100,783	281,351	8,323,736	854,575	156,806	82,892	12,584,023
<b>Accumulated Depreciation and Amortization</b>								
January 1, 2016	181,237	907,955	196,141	4,472,141	721,959	30,831	-	6,510,264
Depreciation and amortization	4,899	62,368	18,266	421,991	68,613	5,223	-	581,360
Reclassifications	8	35	270	(339)	12	-	-	(14)
Disposals/Retirement	(1)	(97)	(34,725)	(179,123)	(63,836)	-	-	(277,782)
December 31, 2016	186,143	970,261	179,952	4,714,670	726,748	36,054	-	6,813,828
Depreciation and amortization	6,260	74,035	19,633	424,172	42,676	5,676	-	572,452
Reclassifications	20	4,923	60	(8,491)	1,246	2,242	-	-
Disposals/Retirement	(66)	(10,859)	(4,574)	(33,739)	(58,135)	-	-	(107,373)
December 31, 2017	192,357	1,038,360	195,071	5,096,612	712,535	43,972	-	7,278,907
<b>Accumulated Impairment Losses</b>								
December 31, 2016 and 2017	-	-	-	307,600	-	-	-	307,600
<b>Carrying Amount</b>								
December 31, 2016	P589,493	P1,102,836	P49,769	P3,263,256	P152,992	P106,429	P91,881	P5,356,656
December 31, 2017	P591,523	P1,062,423	P86,280	P2,919,524	P142,040	P112,834	P82,892	P4,997,516

The carrying amounts of unutilized machinery and equipment, net of accumulated impairment losses of P307,600 in 2017 and 2016, amounted to P9,711 and P16,185 as of December 31, 2017 and 2016, respectively.

The recoverable amount was determined by an independent property appraiser having appropriate recognized professional qualifications and recent experience in the category of the property being valued. The fair value of the property being appraised was determined using the replacement cost model. This approach considers the cost to reproduce or replace in new condition the assets appraised in accordance with current market prices of materials, labor, contractor's overhead, profit and fees, and all other attendant's costs associated with its acquisition and installation in place. Adjustment is then made for accrued depreciation as evidenced by the observed condition and present and prospective serviceability in comparison with the new similar units.

The fair value of the distillation equipment has been categorized as Level 3 in the fair value hierarchy based on the inputs used in the valuation techniques.

In 2015, the Group sold certain property located in Calumpit, Bulacan, Cauayan, Isabela and Tagoloan, Misamis Oriental for P139,717. The Group recognized a gain amounting to P125,589, included as part of "Gain (loss) on disposal/ retirement of property and equipment" account in the consolidated statement of income.

In 2016, the Group sold transportation equipment for P1,438. The Group recognized a gain amounting to P1,343, included as part of "Gain (loss) on disposal/ retirement of property and equipment" account in the consolidated statement of income.

In 2017, the Group sold fully depreciated transportation equipment for P362 and accordingly, recognized a gain for the same amount, included as part of "Gain (loss) on disposal/ retirement of property and equipment" account in the consolidated statement of income.

The carrying amount of certain property and equipment retired from use amounted to P2,459 and P717 as of December 31, 2017 and 2016, respectively, and accordingly recognized a loss for the same amount, included as part of "Gain (loss) on disposal/ retirement of property and equipment" account in the consolidated statement of income.

Depreciation, amortization and impairment losses recognized in the consolidated statements of income amounted to P572,452, P581,360 and P567,609 in 2017, 2016 and 2015, respectively (Notes 23). These amounts include annual amortization of capitalized interest amounting to P12,804, P12,319 and P12,072 in 2017, 2016 and 2015, respectively.

Interest amounting to P1,455, P4,847 and P2,471 were capitalized to machinery and equipment in 2017, 2016 and 2015, respectively (Note 25). The capitalization rates used to determine the amount of interest eligible for capitalization were 3.54%, 4.03% and 4.35% in 2017, 2016 and 2015, respectively. The unamortized capitalized borrowing costs amounted to P34,815 and P46,164 as of December 31, 2017 and 2016, respectively.

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### 13. Goodwill

GSMI acquired 100% of the outstanding capital stock of EPSBPI in 2012 for a total consideration of P200,000. EPSBPI, which is considered a CGU, is a company primarily engaged in the manufacturing and bottling of alcoholic and non-alcoholic beverages. The acquisition resulted in the recognition of goodwill amounting to P226,863.

The recoverable amount of goodwill has been determined based on a valuation using cash flow projections covering a five-year period based on long range plans approved by management. Cash flows beyond the five-year period are extrapolated using a constant growth rate determined per individual cash-generating unit. This growth rate is consistent with the long-term average growth rate for the industry. The discount rates applied to after tax cash flow projections is 9% in 2017 and 2016. The discount rate also imputes the risk of the cash-generating units compared to the respective risk of the overall market and equity risk premium. As a result of decline in operations resulting in lower sales forecast compared with previous years, the Group recognized impairment loss amounting to P100,000 in 2015 (Note 26). The recoverable amount of goodwill has been categorized as Level 3 in the fair value hierarchy based on the inputs used in the valuation technique (Note 4).

The calculations of value in use are most sensitive to the following assumptions:

- *Gross Margins.* Gross margins are based on average values achieved in the period immediately before the budget period. These are increases over the budget period for anticipated efficiency improvements. Values assigned to key assumptions reflect past experience, except for efficiency improvement.
- *Discount Rates.* The Group uses the weighted-average cost of capital as the discount rate, which reflects management's estimate of the risk specific to each unit. This is the benchmark used by management to assess operating performance and to evaluate future investments proposals.
- *Raw Material Price Inflation.* Consumer price forecast is obtained from indices during the budget period from which raw materials are purchased. Values assigned to key assumptions are consistent with external sources of information.

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### 14. Other Noncurrent Assets

Other noncurrent assets consist of:

	<i>Note</i>	<b>2017</b>	2016
Deferred containers - net		<b>P197,596</b>	P239,534
Intangible assets - net		<b>39,359</b>	52,593
Noncurrent receivables and deposits - net	27, 32, 33	<b>1,126</b>	42,720
Others		<b>277,809</b>	281,902
		<b>P515,890</b>	P616,749

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Noncurrent receivables and deposits - net mainly include: (i) trade receivables referred to legal and receivables from terminated dealers amounting to P41,742 as of December 31, 2016, net of allowance for impairment losses amounting to P163,644 and P121,902 as of December 31, 2017 and 2016, respectively. Provision for impairment losses recognized in the consolidated statements of income amounted to P41,742 and P35,818 in 2017 and 2016, respectively (Note 22). Receivables written-off amounted P10,723 in 2016; and (ii) security deposits amounting to P978 as of December 31, 2017 and 2016 (Note 27).

The movements in intangible assets pertaining to computer software are as follows:

	<i>Note</i>	<b>2017</b>	2016
<b>Cost</b>			
Balance at beginning of year		<b>P117,844</b>	P95,059
Additions		<b>3,231</b>	22,785
Balance at end of year		<b>121,075</b>	117,844
<b>Accumulated Amortization</b>			
Balance at beginning of year		<b>65,251</b>	50,609
Amortization	23	<b>16,465</b>	14,642
Balance at end of year		<b>81,716</b>	65,251
<b>Carrying Amount</b>		<b>P39,359</b>	P52,593

Amortization expense, included as part of "General and administrative expenses" account in the consolidated statements of income, amounted to P16,465 and P14,642 in 2017 and 2016, respectively (Note 22).

The movements in deferred containers are as follows:

	<i>Note</i>	<b>2017</b>	2016
<b>Cost</b>			
<b>December 31, 2016 and 2017</b>		<b>P426,044</b>	P426,044
<b>Accumulated Amortization</b>			
Balance at beginning of year		<b>186,510</b>	144,389
Amortization	23	<b>41,938</b>	42,121
Balance at end of year		<b>228,448</b>	186,510
<b>Carrying Amount</b>		<b>P197,596</b>	P239,534

Others mainly include: (i) input taxes on the acquisition of capitalizable assets amounting to P13,656 and P17,756 as of December 31, 2017 and 2016, respectively; and (ii) advances for a project pertaining to unassembled vacuum distillation equipment that is temporarily put on hold amounting to P264,146 as of December 31, 2017 and 2016.

## 15. Notes Payable

This account consists of unsecured short-term peso-denominated borrowings obtained from local banks for working capital requirements. These loans mature in three months or less and bear annual interest rates ranging from 2.00% to 4.50% and 2.00% to 5.00% in 2017 and 2016, respectively.

Changes in liabilities arising from financing activities:

<b>Balance as of January 1, 2017</b>	<b>P7,998,111</b>
<b>Changes from financing cash flows</b>	
Proceeds from borrowings	64,908,713
Payments of borrowings	(67,374,484)
<b>Total changes from financing cash flows</b>	<b>(2,465,771)</b>
<b>Balance as of December 31, 2017</b>	<b>P5,532,340</b>

Notes payable include interest-bearing amounts payable to a related party amounting to P2,504,900 and P2,684,800 as of December 31, 2017 and 2016, respectively (Note 27).

Interest expense on notes payable recognized in the consolidated statements of income amounted to P235,240, P346,443 and P423,187 in 2017, 2016 and 2015, respectively (Note 25).

The Group's exposure to interest rate and liquidity risks are discussed in Note 32.

## 16. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses consist of:

	<i>Note</i>	2017	2016
Accounts payable		P1,144,849	P1,173,441
Amounts owed to related parties	27	777,916	631,740
Accrued expenses		85,445	88,868
Derivative liabilities	32, 33	1,644	2,403
	32, 33	<b>P2,009,854</b>	P1,896,452

Accounts payable are non-interest bearing and are generally on a 30 to 60-day term.

Accrued expenses consist of accrued vacation and sick leave, payroll, interest and dividends.

The methods and assumptions used to estimate the fair value of derivative liabilities are discussed in Note 33.

## 17. Long-term Debt

Long-term debt consists of:

	<i>Note</i>	2017	2016
Floating interest rate based on PDST-R2 plus margin or BSP overnight rate, whichever is higher, with maturities up to 2018		P114,285	P228,571
Less current maturities		114,285	114,286
	32, 33	<b>P -</b>	P114,285

GSMI, through EPSBPI, has an unsecured, long-term interest bearing loan with a local bank amounting to P800,000. The proceeds of the loan was used to finance the construction of the bottling facilities in Ligao, Albay and Cauayan, Isabela.

The loan is payable up to nine years from and after the initial date of borrowing, but in no case later than September 30, 2018 (expiry date of memorandum of agreement), inclusive of a grace period of two years on principal repayment. The loan is payable in equal quarterly installments on the Principal Repayment Dates which commenced on February 18, 2012.

EPSBPI agrees to pay interest on the outstanding principal amount of borrowings on each interest payment date ending per annum equivalent to the higher of benchmark rate plus a spread of one percent or the overnight rate. Benchmark rate is the three-month PDST-R2 rate as displayed in the Philippine Dealing and Exchange Corporation page on the first day of each interest period. While overnight rate means the Bangko Sentral ng Pilipinas overnight reverse repo rate on interest rate settling date.

The Group is in compliance with the covenants of the debt agreement or obtained the necessary waivers as of December 31, 2017 and 2016.

Interest expense on long-term borrowings amounted to P5,616, P11,257 and P17,207 in 2017, 2016 and 2015, respectively (Note 25).

The long-term debt amounting to P114,285 will mature in 2018.

Changes in liabilities arising from financing activities:

<b>Balance as of January 1, 2017</b>	<b>P228,571</b>
<b>Changes from financing cash flows</b>	
Proceeds from borrowings	-
Payments of borrowings	<b>(114,286)</b>
<b>Total changes from financing cash flows</b>	<b>(114,286)</b>
<b>Balance as of December 31, 2017</b>	<b>P114,285</b>

Contractual terms of the Group's interest-bearing loans and exposure to interest rate and liquidity risks are discussed in Note 32.

## 18. Income Taxes

The components of income tax expense from continuing operations are shown below:

	2017	2016	2015
Current	<b>P161,401</b>	P127,331	P149,380
Deferred	<b>184,804</b>	19,982	360,516
	<b>P346,205</b>	P147,313	P509,896

The income tax expense from continuing operations exclude the Group's share of the income tax benefit from the discontinued operation of P9,226 in 2015, which have been included in loss from discontinued operation, net of tax (Note 6).

Deferred tax assets arise from the following:

December 31, 2017	Balance at Beginning of the Year - net	Recognized in Profit or Loss	Recognized in Other Comprehensive Income	Balance at End of the Year - net
NOLCO	P -	P5,989	P -	P5,989
MCIT	253,866	(248,815)	-	5,051
Provision for impairment losses	277,167	13,051	-	290,218
Equity reserve for retirement plan	143,728	-	36,848	180,576
Allowance for write-down of inventories	117,527	38,514	-	156,041
Past service costs	39,702	6,249	-	45,951
Various accruals	16,664	2,341	-	19,005
Derivative liabilities - net	649	(477)	-	172
Unrealized foreign exchange loss (gain) - net	(225)	289	-	64
Net defined benefit retirement surplus	(14,135)	(5,350)	-	(19,485)
Unamortized capitalized borrowing costs	(13,849)	3,405	-	(10,444)
<b>Net asset</b>	<b>P821,094</b>	<b>(P184,804)</b>	<b>P36,848</b>	<b>P673,138</b>

December 31, 2016	Balance at Beginning of the Year - net	Recognized in Profit or Loss	Recognized in Other Comprehensive Income	Balance at End of the Year - net
NOLCO	P157,639	(P157,639)	P -	P -
MCIT	165,094	88,772	-	253,866
Provision for impairment losses	251,198	25,969	-	277,167
Equity reserve for retirement plan	112,957	-	30,771	143,728
Allowance for write-down of inventories	95,301	22,226	-	117,527
Past service costs	30,472	9,230	-	39,702
Various accruals	17,789	(1,125)	-	16,664
Derivative liabilities - net	(90)	739	-	649
Unrealized foreign exchange loss (gain) - net	625	(850)	-	(225)
Net defined benefit retirement surplus	(4,589)	(9,546)	-	(14,135)
Unamortized capitalized borrowing costs	(16,091)	2,242	-	(13,849)
<b>Net asset</b>	<b>P810,305</b>	<b>(P19,982)</b>	<b>P30,771</b>	<b>P821,094</b>

The movements of the net deferred tax assets are accounted for as follows:

	2017	2016
Amount charged to profit or loss	<b>(P184,804)</b>	(P19,982)
Amount charged to other comprehensive income	<b>36,848</b>	30,771
	<b>(P147,956)</b>	P10,789

As of December 31, 2017, the NOLCO of the Group that can be claimed as deduction from future taxable income are as follows:

Year Incurred	NOLCO	Expired	Utilized	Balance	Expiry Year
2013	P1,508,367	(P819,988)	(P688,379)	P -	2016
2014	18,085	(18,085)	-	-	2017
2015	9,926	-	-	9,926	2018
2017	19,963	-	-	19,963	2020
	P1,556,341	(P838,073)	(P688,379)	P29,889	

As of December 31, 2017, deferred tax asset has not been recognized in respect of NOLCO amounting to P9,926, as management believes it is not probable that future taxable income will be available against which the Group can utilize the benefit therefrom.

As of December 31, 2017, the MCIT of the Group that can be claimed as deduction from corporate income tax due are as follows:

Year Incurred	MCIT	Expired	Utilized	Balance	Expiry Year
2014	P78,128	(P468)	(P77,660)	P -	2017
2015	88,227	(658)	(87,569)	-	2018
2016	88,637	-	(88,637)	-	2019
2017	5,051	-	-	5,051	2020
	P260,043	(P1,126)	(P253,866)	P5,051	

The reconciliation between the statutory income tax rate on income before income tax and the Group's effective income tax rate is as follows:

	2017	2016	2015
Statutory income tax rate	30.00%	30.00%	30.00%
Increase (decrease) in income tax rate resulting from:			
Interest income subject to final tax	0.07%	(0.12%)	(0.82%)
Others	6.43%	(0.92%)	320.48%
Effective income tax rate	36.50%	28.96%	349.66%

## 19. Equity

### a. Capital Stock

#### Common Shares

The Company has 460,000,000 authorized common shares with par value of P1.00 per share and offer price of P26.85 and P12.70 as of December 31, 2017 and 2016, respectively.

The holders of common shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

The Company has a total of 705 and 722 stockholders as of December 31, 2017 and 2016, respectively.

The number of issued and outstanding shares of common stock are as follows:

	2017	2016
Issued shares	<b>345,625,332</b>	345,625,332
Less treasury shares	<b>59,297,491</b>	59,297,491
Outstanding shares	<b>286,327,841</b>	286,327,841

#### Preferred Shares

The Company has 100,000,000 authorized preferred shares with par value of P1.00 per share as of December 31, 2017 and 2016.

The holders of preferred shares are entitled to participate and receive annual dividends of P1.50 per share which may be cumulative and payable in arrears on December 31 of each year. In addition, the holders of preferred shares may receive a special annual dividend equal to the excess of the aggregate dividends paid or to be paid to common shareholders over P1.50 per preferred share per annum. The holders of preferred shares are entitled to vote in the same manner as the holders of common shares.

The number of issued and outstanding shares of preferred stock are as follows:

	2017	2016
Issued shares	<b>53,437,585</b>	53,437,585
Less treasury shares	<b>20,650,700</b>	20,650,700
Outstanding shares	<b>32,786,885</b>	32,786,885

#### *b. Treasury Shares*

Treasury shares consist of:

	2017	2016	2015
Common	<b>59,297,491</b>	59,297,491	59,297,491
Preferred	<b>20,650,700</b>	20,650,700	20,650,700
	<b>79,948,191</b>	79,948,191	79,948,191

There were no movements in the number of shares held in treasury in 2017, 2016 and 2015.

#### *c. Unappropriated Retained Earnings*

No dividends were declared in 2017, 2016 and 2015.

The unappropriated retained earnings of the Group includes the accumulated earnings in subsidiaries and equity in net losses of joint ventures amounting to P63,031, P239,940 and P254,350 in 2017, 2016 and 2015, respectively. Such amounts are not available for declaration as dividends until declared by the respective investees.

The unappropriated retained earnings of the Group is restricted in the amount of P2,669,973 in 2017, 2016 and 2015, representing the cost of common and preferred shares held in treasury.

d. *Appropriated Retained Earnings*

As of December 31, 2017 and 2016, the Company's BOD approved the appropriation of retained earnings amounting to P2,500,000 for the purpose of capital investment for the expansion of the plant facilities, including but not limited to equipment rehabilitation, to accommodate new product line and the increase in volume requirements until 2018.

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**20. Cost of Sales**

Cost of sales consist of:

	<i>Note</i>	<b>2017</b>	2016	2015
Inventories	9	<b>P7,278,069</b>	P6,630,995	P5,632,360
Taxes and licenses		<b>6,689,332</b>	5,747,814	4,941,447
Utilities and supplies		<b>470,506</b>	479,843	487,832
Depreciation and amortization	12, 23	<b>322,922</b>	306,366	302,378
Personnel	24, 29	<b>235,035</b>	186,021	156,251
Write-down of inventories to net realizable value	9	<b>179,052</b>	104,451	195,683
Repairs and maintenance		<b>174,422</b>	157,938	153,326
Outside services		<b>137,063</b>	137,066	174,084
Tolling fees		<b>63,609</b>	64,949	60,428
Rent	28	<b>40,836</b>	37,936	31,759
Freight, trucking and handling		<b>5,863</b>	9,328	25,186
Insurance		<b>2,699</b>	5,796	6,668
Others		<b>25,244</b>	18,262	14,362
		<b>P15,624,652</b>	P13,886,765	P12,181,764

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**21. Selling and Marketing Expenses**

Selling and marketing expenses consist of:

	<i>Note</i>	<b>2017</b>	2016	2015
Advertising and promotions		<b>P1,083,255</b>	P877,756	P802,064
Delivery and marketing		<b>518,553</b>	522,558	493,705
Personnel	24, 29	<b>249,733</b>	214,864	206,860
Outside services		<b>66,147</b>	68,330	88,467
Utilities and supplies		<b>40,474</b>	35,557	39,905
Repairs and maintenance		<b>38,924</b>	33,955	37,391
Rent	28	<b>37,526</b>	46,893	69,737
Travel and transportation		<b>35,467</b>	31,468	27,178
Depreciation and amortization	12, 23	<b>30,492</b>	42,903	40,886
Corporate special program		<b>21,954</b>	38,909	24,943
Others		<b>10,189</b>	10,888	11,572
		<b>P2,132,714</b>	P1,924,081	P1,842,708

## 22. General and Administrative Expenses

General and administrative expenses consist of:

	<b>Note</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Personnel	24, 29	<b>P747,134</b>	P712,157	P629,955
Outside services	27	<b>280,843</b>	248,981	273,961
Depreciation and amortization	12, 14, 23	<b>277,441</b>	288,854	289,791
Taxes and licenses		<b>136,048</b>	155,103	184,596
Repairs and maintenance		<b>92,685</b>	90,191	75,412
Insurance		<b>59,405</b>	71,388	82,499
Provision for impairment losses	8, 14	<b>44,653</b>	138,300	184,052
Utilities and supplies		<b>42,545</b>	37,803	34,974
Rent	28	<b>39,723</b>	5,713	40,440
Research		<b>36,665</b>	30,792	33,142
Corporate special program		<b>33,860</b>	31,890	35,274
Travel and transportation		<b>28,524</b>	27,832	22,639
Others		<b>8,175</b>	5,903	6,228
		<b>P1,827,701</b>	P1,844,907	P1,892,963

## 23. Depreciation and Amortization

Depreciation and amortization from continuing operations consist of:

	<b>Note</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Property, plant and equipment	12	<b>P572,452</b>	P581,360	P567,609
Deferred containers	14	<b>41,938</b>	42,121	58,153
Intangible assets	14	<b>16,465</b>	14,642	7,293
		<b>P630,855</b>	P638,123	P633,055

Depreciation and amortization from continuing operations are distributed as follows:

	<b>Note</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Cost of sales	20	<b>P322,922</b>	P306,366	P302,378
Selling and marketing expenses	21	<b>30,492</b>	42,903	40,886
General and administrative expenses	22	<b>277,441</b>	288,854	289,791
		<b>P630,855</b>	P638,123	P633,055

## 24. Personnel Expenses

Personnel expenses from continuing operations consist of:

	<b>Note</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Salaries and wages		<b>P751,361</b>	P741,991	P664,133
Other employee benefits		<b>389,249</b>	306,628	272,697
Retirement costs - net	29	<b>91,292</b>	64,423	56,236
		<b>P1,231,902</b>	P1,113,042	P993,066

Personnel expenses from continuing operations are distributed as follows:

	<b>Note</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Cost of sales	20	<b>P235,035</b>	P186,021	P156,251
Selling and marketing expenses	21	<b>249,733</b>	214,864	206,860
General and administrative expenses	22, 27	<b>747,134</b>	712,157	629,955
		<b>P1,231,902</b>	P1,113,042	P993,066

## 25. Interest Expense and Other Financing Charges

Interest expense and other financing charges consist of:

	<b>Note</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Interest on notes payable	15	<b>P235,240</b>	P346,443	P423,187
Interest on long-term debt	17	<b>5,616</b>	11,257	17,207
Other financing charges		<b>36,114</b>	42,901	48,236
Capitalized borrowing costs	12	<b>(1,455)</b>	(4,847)	(2,471)
		<b>P275,515</b>	P395,754	P486,159

## 26. Other Income (Charges)

Other income (charges) consist of:

	<b>Note</b>	<b>2017</b>	<b>2016</b>	<b>2015</b>
Tolling fees		<b>P62,363</b>	P31,918	P24,942
Sale of scrap materials		<b>26,030</b>	30,193	24,742
Rent income	28	<b>240</b>	1,394	4,733
Net unrealized foreign exchange gain (loss)		<b>(215)</b>	752	(2,081)
Provision for impairment losses	13	<b>-</b>	-	(100,000)
Net derivative loss	33	<b>(7,946)</b>	(6,111)	(702)
Others		<b>565</b>	2,212	(2,519)
		<b>P81,037</b>	P60,358	(P50,885)

Tolling fees are net of cost amounting to P43,216, P28,795 and P19,324 in 2017, 2016 and 2015, respectively.

## 27. Related Party Disclosures

The Group, certain subsidiaries, joint ventures and entities under common control purchase products and services from one another in the normal course of business. Transactions with related parties are made at normal market prices and terms. Amounts owed by/owed to related parties are collectible/will be settled in cash. An assessment is undertaken at each financial year by examining the financial position of the related party and the market in which the related party operates.

The following are the transactions with related parties and the outstanding balances as of December 31:

	Year	Revenue from Related Parties	Purchases from Related Parties	Amounts Owed by Related Parties	Amounts Owed to Related Parties	Terms	Conditions
Parent Company	2017	P6,554	P235,725	P4,435	P37,087	On demand;	Unsecured;
	2016	6,479	229,512	3,291	46,805	non-interest bearing	no impairment
	2015	8,246	264,803	4,905	40,031		
Under Common Control	2017	228,178	3,822,255	169,778	646,770	On demand;	Unsecured;
	2016	265,039	3,385,938	197,950	556,180	non-interest bearing	no impairment
	2015	576,005	3,422,989	233,585	489,021		
Joint Venture	2017	-	-	688,026	94,059	On demand;	Unsecured;
	2016	-	-	637,544	230	interest bearing	no impairment
	2015	-	-	663,941	-		
Retirement Plan	2017	-	-	-	-	On demand;	Unsecured;
	2016	-	-	-	28,525	non-interest bearing	no impairment
	2015	-	-	-	-		
Associates of the Parent Company	2017	-	-	-	2,504,900	3 months;	Unsecured
	2016	-	-	-	2,684,800	Interest bearing	
	2015	-	-	-	887,200		
<b>Total</b>	<b>2017</b>	<b>P234,732</b>	<b>P4,057,980</b>	<b>P862,239</b>	<b>P3,282,816</b>		
Total	2016	P271,518	P3,615,450	P838,785	P3,316,540		
Total	2015	P584,251	P3,687,792	P902,431	P1,416,252		

- a. The Group, in the normal course of business, has significant transactions with related parties pertaining to purchases of containers and other packaging materials and sale of liquor and by-products. The sales to and purchases from related parties are made at normal market prices. There have been no guarantees provided or received for any amounts owed by and owed to related parties.
- b. The Group has entered into various lease agreements with related parties as a lessor and lessee (Note 28).
- c. Management fees paid to Parent Company amounting to P179,525, P167,940 and P189,343 in 2017, 2016 and 2015, respectively, are included in "Outside services" account under "General and administrative expenses" (Note 22).
- d. Security deposits with related parties under common control amounted to P978 as of December 31, 2017 and 2016, included as part of "Noncurrent receivables and deposits - net" under "Other noncurrent assets" account in the consolidated statements of financial position (Note 14).
- e. TSML executed various promissory notes in favor of the Company. The details of which are as follows:
  - o Principal sum of THB250,000 together with interest of 5.5% per annum, which interest shall accrue on March 13, 2014.
  - o Principal sum of THB50,000 together with interest of 5.0% per annum, which interest shall accrue on September 2, 2013.
  - o Principal sum of THB25,000 together with interest of 5.0% per annum, which interest shall accrue on June 14, 2013.
  - o Principal sum of THB75,000 together with interest of 3.0% per annum, which interest shall accrue on September 6, 2011.
  - o Principal sum of THB75,000 together with interest of 3.0% per annum, which interest shall accrue on April 7, 2011.

The principal sum is due and payable in full on demand of the Company and the stipulated interest shall be payable every three months.

TSML made partial payments on the promissory notes amounting to THB 40,000 in 2017.

The receivables from TSML are included as part of "Amounts owed by related parties" under "Trade and other receivables" account in the consolidated statements of financial position (Note 8).

Interest income from amounts owed by TSML, recognized in the consolidated statements of income, amounted to P21,785, P21,220 and P26,650 in 2017, 2016 and 2015, respectively.

- f. Amounts owed to Bank of Commerce are included in "Notes payable" account in the consolidated statements of financial position (Note 15).
- g. The compensation of key management personnel of the Group, by benefit type, follows:

	<i>Note</i>	<b>2017</b>	2016	2015
Short-term employee benefits		<b>P56,264</b>	P47,728	P43,401
Retirement costs	29	<b>11,660</b>	8,272	6,540
		<b>P67,924</b>	P56,000	P49,941

## **28. Leasing Agreements**

### Operating Leases

#### *Group as Lessor*

- a. The Company had a lease agreement with a related party for the lease of land in Cabuyao, Laguna for a period of three years from February 1, 2013 to January 31, 2016. Rental fee amounted to P194 per month. The agreement was not renewed thereafter.
- b. The Company also had another lease agreement with a related party for the lease of land in Sta. Barbara, Pangasinan for a period of three years from July 1, 2013 to June 30, 2016. Rental fee amounted to P200 per month. The agreement was not renewed thereafter.
- c. The Company had a lease agreement with a third party for the lease of equipment in Cabuyao, Laguna for a period of eight months from February 1, 2017 to September 30, 2017. Rental fee amounted to P30 per month. The agreement was not renewed thereafter.

Rent income recognized in the consolidated statements of income amounted to P240, P1,394 and P4,733 in 2017, 2016 and 2015, respectively (Note 26).

#### *Group as Lessee*

- a. The Group leases various warehouse facilities under operating leases. These leases typically run for a period of one year. The Company has the option to renew the lease after the expiration of the lease term.
- b. EPSBPI has various lease agreements with related parties for the lease of parcels of land located in Ligao City, Albay and Cauayan, Isabela for a period ranging from five to ten years and renewable upon mutual agreement of both parties. Rental fees are payable monthly and subject to 5% escalation every year.

- c. In 2011, EPSBPI entered into lease agreements to use various equipment for a period of three years with the option to renew after expiration of the lease term. Rental fees are payable on a monthly basis. In 2016, the lease agreements were extended for periods ranging from nine months to two years.

Non-cancellable operating lease rentals are payable as follows:

	2017	2016
Within one year	<b>P3,778</b>	P3,611
After one year but not more than five years	<b>295</b>	3,809
	<b>P4,073</b>	P7,420

Rent expense is recognized on the following items in the consolidated statement of income:

	<i>Note</i>	2017	2016	2015
Cost of sales	20	<b>P40,836</b>	P37,936	P34,489
Selling and marketing expenses	21	<b>37,526</b>	46,893	70,173
General and administrative expenses	22	<b>39,723</b>	5,713	40,440
		<b>P118,085</b>	P90,542	P145,102

## 29. Retirement Plans

The Company and DBI have funded, noncontributory, defined benefit retirement plans (collectively, the Retirement Plans) covering all of their permanent employees. The Retirement Plans of the Group pay out benefits based on final pay. Contributions and costs are determined in accordance with the actuarial studies made for the Retirement Plans. Annual cost is determined using the projected unit credit method. The Group's latest actuarial valuation date is December 31, 2017. Valuations are obtained on a periodic basis.

The Retirement Plans are registered with the Bureau of Internal Revenue (BIR) as tax-qualified plans under Republic Act No. 4917, as amended. The control and administration of the Group's Retirement Plans are vested in the Board of Trustees of each Retirement Plan. One of the members of the Board of Trustees of the Group's Retirement Plan who exercises voting rights over the shares and approve material transactions is an employee and officer of the Group. The Retirement Plans' accounting and administrative functions are undertaken by the Retirement Funds Office of the Group.

The following table shows a reconciliation of the net defined benefit retirement liability and its components:

	Fair Value of Plan Assets		Present Value of Defined Benefit Retirement Obligation		Net Defined Benefit Retirement Liability	
	2017	2016	2017	2016	2017	2016
<b>Balance at beginning of year</b>	<b>P587,662</b>	<b>P494,971</b>	<b>(P1,019,640)</b>	<b>(P856,200)</b>	<b>(P431,978)</b>	<b>(P361,229)</b>
<b>Recognized in profit or loss</b>						
Service costs	-	-	(66,400)	(47,350)	(66,400)	(47,350)
Interest expense	-	-	(52,962)	(44,303)	(52,962)	(44,303)
Interest income	28,070	27,230	-	-	28,070	27,230
	<b>28,070</b>	<b>27,230</b>	<b>(119,362)</b>	<b>(91,653)</b>	<b>(91,292)</b>	<b>(64,423)</b>
<b>Recognized in other comprehensive income</b>						
Remeasurements						
Actuarial gains (losses) arising from:						
Experience adjustments	-	-	(382,720)	(106,855)	(382,720)	(106,855)
Changes in financial assumptions	-	-	79,515	122	79,515	122
Changes in demographic assumptions	-	-	4,026	5,434	4,026	5,434
Return on plan assets excluding interest income	176,352	(1,269)	-	-	176,352	(1,269)
	<b>176,352</b>	<b>(1,269)</b>	<b>(299,179)</b>	<b>(101,299)</b>	<b>(122,827)</b>	<b>(102,568)</b>
<b>Others</b>						
Contributions	109,126	96,242	-	-	109,126	96,242
Benefits paid	(200,261)	(29,512)	200,261	29,512	-	-
	<b>(91,135)</b>	<b>66,730</b>	<b>200,261</b>	<b>29,512</b>	<b>109,126</b>	<b>96,242</b>
<b>Balance at end of year</b>	<b>P700,949</b>	<b>P587,662</b>	<b>(P1,237,920)</b>	<b>(P1,019,640)</b>	<b>(P536,971)</b>	<b>(P431,978)</b>

The Group's annual contribution to the Retirement Plans consists of payments covering the current service cost plus amortization of unfunded past service liability.

Retirement costs recognized in the consolidated statements of income by GSMI amounted to P84,612, P59,197 and P52,143 in 2017, 2016 and 2015, respectively, while those charged by DBI amounted to P6,680, P5,226 and P4,683 in 2017, 2016 and 2015, respectively (Note 24).

The retirement costs are recognized in the following line items:

	Note	2017	2016	2015
Cost of sales	20	<b>P11,066</b>	P9,487	P8,048
Selling and marketing expenses	21	<b>12,415</b>	11,163	10,987
General and administrative expenses	22	<b>67,810</b>	43,773	37,791
		<b>P91,291</b>	<b>P64,423</b>	<b>P56,826</b>

Retirement liabilities recognized by GSMI amounted to P507,638 and P410,844 as of December 31, 2017 and 2016, respectively, while those recognized by DBI amounted to P29,332 and P21,134 as of December 31, 2017 and 2016, respectively.

The carrying amounts of the Group's retirement plan approximate fair values as of December 31, 2017 and 2016.

The Group's plan assets consist of the following:

	<b>In Percentages</b>	
	<b>2017</b>	<b>2016</b>
Investments in marketable securities	<b>52.96</b>	29.63
Investments in pooled funds:		
Fixed income portfolio	<b>25.76</b>	40.27
Stock trading portfolio	<b>21.04</b>	25.23
Others	<b>0.24</b>	4.87
	<b>100.00</b>	100.00

Investments in Marketable Securities

The plan assets include 13,843,321 common shares of the Company with fair market value per share of P26.85 and P12.70 as of December 31, 2017 and 2016, respectively.

The fair market value per share of the above marketable securities is determined based on quoted market prices in active markets as of the reporting date (Note 4).

The Group's Retirement Plans recognized gains on the investment in marketable securities of SMC and its subsidiaries amounting to P195,877 and P2,792 in 2017 and 2016, respectively.

There was no dividend income recognized in 2017 and 2016.

Investments in Pooled Funds

Investments in pooled funds were established mainly to put together a portion of the funds of the Retirement Plans of the Group to be able to draw, negotiate and obtain the best terms and financial deals for the investments resulting from big volume transactions.

The Board of Trustees approved the percentage of asset to be allocated to fixed income instruments and equities. The Retirement Plans have set maximum exposure limits for each type of permissible investments in marketable securities and deposit instruments. The Board of Trustees may, from time to time, in the exercise of its reasonable discretion and taking into account existing investment opportunities, review and revise such allocation and limits.

Approximately 9.85% and 8.32% of the Retirement Plans' investments in pooled funds in stock trading portfolio include investments in shares of stock of SMC and its subsidiaries as of December 31, 2017 and 2016, respectively.

Approximately 7.39% and 10.81% of the Retirement Plans' investments in pooled funds in fixed income portfolio include investments in shares of stock of SMC and its subsidiaries as of December 31, 2017 and 2016, respectively.

Others

Others include the Retirement Plans' cash and cash equivalents and receivables which earn interest.

The Group is not required to pre-fund the future defined benefits payable under the Retirement Plans before they become due. For this reason, the amount and timing of contributions to the Retirement Plans are at the Group's discretion. However, in the event a benefit claim arises and the Retirement Plans are insufficient to pay the claim, the shortfall will then be due and payable from the Group to the Retirement Plans.

The Board of Trustees reviews the level of funding required for the retirement fund. Such a review includes the asset-liability matching (ALM) strategy and investment risk management policy. The Group's ALM objective is to match maturities of the plan assets to the defined benefit retirement obligation as they fall due. The Group monitors how the duration and expected yield of the investments are matching the expected cash outflows arising from the retirement benefit obligation. The Group is expected to contribute P139,731 to the Retirement Plans in 2018.

The Retirement Plans expose the Group to actuarial risks such as investment risk, interest rate risk, longevity risk and salary risk as follows:

*Investment and Interest Rate Risks.* The present value of the defined benefit retirement obligation is calculated using a discount rate determined by reference to market yields to government bonds. Generally, a decrease in the interest rate of a reference government bond will increase the defined benefit retirement obligation. However, this will be partially offset by an increase in the return on the Retirement Plans' investments and if the return on plan asset falls below this rate, it will create a deficit in the Retirement Plans. Due to the long-term nature of the defined benefit retirement obligation, a level of continuing equity investments is an appropriate element of the long-term strategy of the Group to manage the Retirement Plans efficiently.

*Longevity and Salary Risks.* The present value of the defined benefit retirement obligation is calculated by reference to the best estimates of: (1) the mortality of the plan participants, and (2) to the future salaries of the plan participants. Consequently, increases in the life expectancy and salary of the plan participants will result in an increase in the defined benefit retirement obligation.

The overall expected rate of return is determined based on historical performance of the investments.

The principal actuarial assumptions used to determine retirement benefits are as follows:

	<b>In Percentages</b>	
	<b>2017</b>	<b>2016</b>
Discount rate	<b>5.93 - 5.97</b>	4.84 - 5.23
Salary increase rate	<b>7.00</b>	7.00

Assumptions for mortality and disability rates are based on published statistics and mortality and disability tables.

The weighted average duration of defined benefit retirement obligation is 11.8 years and 2.15 years as of December 31, 2017 and 2016, respectively.

As of December 31, 2017 and 2016, the reasonably possible changes to one of the relevant actuarial assumptions, while holding all other assumptions constant, would have affected the defined benefit retirement obligation by the amounts below, respectively:

	<b>Defined Benefit Retirement Obligation</b>			
	<b>2017</b>		<b>2016</b>	
	<b>1 Percent Increase</b>	<b>1 Percent Decrease</b>	<b>1 Percent Increase</b>	<b>1 Percent Decrease</b>
Discount rate	<b>(P119,073)</b>	<b>P138,782</b>	(P9,434)	P10,176
Salary increase rate	<b>125,070</b>	<b>(110,027)</b>	8,389	(7,956)

In 2017 and 2016, the Group's transaction relating to the Retirement Plans pertain to the contributions for the period. The outstanding payables of the Group to Ginebra San Miguel, Inc. Retirement Plan (GSMIRP) amounted to P28,525 as of December 31, 2016.

### 30. Basic and Diluted Earnings (Loss) Per Share

Basic and Diluted Earnings (Loss) Per Share is computed as follows:

	<b>2017</b>	<b>2016</b>	<b>2015</b>		<b>Total</b>
	<b>Continuing Operations</b>	<b>Continuing Operations</b>	<b>Continuing Operations</b>	<b>Discontinued Operation</b>	
Net income (loss)	<b>P602,243</b>	P361,385	(P364,069)	(P21,527)	(P385,596)
Less: Dividends on preferred shares	<b>49,180</b>	49,180	49,180	-	49,180
Net income (loss) available to common shares (a)	<b>P553,063</b>	P312,205	(P413,249)	(P21,527)	(P434,776)
Weighted average number of common shares outstanding (in thousands) - basic and diluted (b)	<b>286,328</b>	286,328	286,328	286,328	286,328
Basic and Diluted Earnings (Loss) Per Share (a/b)	<b>P1.93</b>	P1.09	(P1.44)	(P0.08)	(P1.52)

### 31. Share-Based Transactions

#### ESPP

Under the ESPP, 3,000,000 shares (inclusive of stock dividends declared) of the Company's unissued shares have been reserved for the employees of the Company. All permanent Philippine-based employees of the Company, who have been employed for a continuous period of one year prior to the subscription period, will be allowed to subscribe at 15% discount to the market price equal to the weighted average of the daily closing prices for three months prior to the offer period. A participating employee may acquire at least 100 shares of stock through payroll deductions.

The ESPP requires the subscribed shares and stock dividends accruing thereto to be pledged to the Company until the subscription is fully paid. The right to subscribe under the ESPP cannot be assigned or transferred. A participant may sell his shares after the second year from the exercise date.

There was no subscriptions receivable as of December 31, 2017 and 2016.

The ESPP also allows subsequent withdrawal and cancellation of participants' subscriptions under certain terms and conditions. The shares pertaining to withdrawn or cancelled subscriptions shall remain issued shares and shall revert to the pool of shares available under the ESPP or convert such shares to treasury stock.

There were no shares offered under the ESPP in 2017 and 2016. The shares covered by the ESPP are no longer available for subscription as the offering period provided under the said plan expired on January 21, 2013.

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## **32. Financial Risk and Capital Management Objectives and Policies**

### Objectives and Policies

The Group has significant exposure to the following financial risks primarily from its use of financial instruments:

- Interest Rate Risk
- Foreign Currency Risk
- Commodity Price Risk
- Liquidity Risk
- Credit Risk

This note presents information about the exposure to each of the foregoing risks, the objectives, policies and processes for measuring and managing these risks, and for management of capital.

The principal non-trade related financial instruments of the Group include cash and cash equivalents, short-term and long-term loans and derivative instruments. These financial instruments, except derivative instruments, are used mainly for working capital management purposes. The trade-related financial assets and financial liabilities of the Group such as trade and other receivables, noncurrent receivables and deposits and accounts payable and accrued expenses arise directly from and are used to facilitate its daily operations.

The accounting policies in relation to derivatives are set out in Note 3 to the consolidated financial statements.

The BOD shall oversee that a sound enterprise risk management framework is in place to effectively identify, monitor, assess and manage key business risks, which will guide the BOD in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.

The risk management policies of the Group are established to identify and analyze the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and activities. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The BOD constituted the Audit and Risk Oversight Committee (the "Committee") to, among others, enhance its oversight capability over the Group's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations; and be responsible for the oversight of the Group's enterprise risk management system to ensure its functionality and effectiveness.

The Committee also has the responsibility to assist the BOD in ensuring that there is an effective and integrated risk management process in place to guide the BOD in arriving at well-informed decisions, having taken into consideration risks related to significant business activities, plans and opportunities. In relation to this, the Committee has the following duties and responsibilities, among others: a.) develop a formal enterprise risk management plan which contains common language or register of risks, well-defined risk management goals, objectives and oversight, uniform processes of assessing risks and developing strategies to manage prioritized risks, designing and implementing risk management strategies, and continuing assessments to improve risk strategies, processes and measures; b.) oversee the implementation of the enterprise risk management plan; c.) evaluate the risk management plan to ensure its continued relevance, comprehensiveness and effectiveness; d.) advise the BOD on its risk appetite levels and risk tolerance limits; and e.) review at least annually the Group's risk appetite levels and risk tolerance limits based on changes and developments in the business, the regulatory framework, the external economic and business environment, and when major events occur that are considered to have major impacts on the Group.

The Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Committee.

#### Interest Rate Risk

Interest rate risk is the risk that future cash flows from a financial instrument (cash flow interest rate risk) or its fair value (fair value interest rate risk) will fluctuate because of changes in market interest rates. The Group's exposure to changes in interest rates relates primarily to the long-term borrowings. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. On the other hand, borrowings issued at variable rates expose the Group to cash flow interest rate risk.

The Group manages its interest cost by using an optimal combination of fixed and variable rate debt instruments. Management is responsible for monitoring the prevailing market-based interest rate and ensures that the mark-up rates charged on its borrowings are optimal and benchmarked against the rates charged by other creditor banks.

In managing interest rate risk, the Group aims to reduce the impact of short-term fluctuations on the earnings. Over the longer term, however, permanent changes in interest rates would have an impact on profit or loss.

The management of interest rate risk is also supplemented by monitoring the sensitivity of the Group's financial instruments to various standard and non-standard interest rate scenarios.

The sensitivity to a reasonably possible 1% increase in the interest rates, with all other variables held constant, would have decreased the Group's profit before tax (through the impact on floating rate borrowings) by P1,745, P2,913 and P9,284 in 2017, 2016 and 2015, respectively. A 1% decrease in the interest rate would have had the equal but opposite effect. These changes are considered to be reasonably possible given the observation of prevailing market conditions in those periods. There is no impact on the Group's other comprehensive income.

## Interest Rate Risk Table

The terms and maturity profile of the interest-bearing financial instruments, together with its gross amounts, are shown in the following tables:

December 31, 2017	<1 Year	1 - 2 Years	>2 - 3 Years	>3 - 4 Years	>4 - 5 Years	Total
Floating Rate Philippine peso-denominated Interest rate	P114,285 PDST-R2 margin or BSP overnight rate, whichever is higher	P -	P -	P -	P -	P114,285
	P114,285	P -	P -	P -	P -	P114,285
December 31, 2016	<1 Year	1 - 2 Years	>2 - 3 Years	>3 - 4 Years	>4 - 5 Years	Total
Floating Rate Philippine peso-denominated Interest rate	P114,286 PDST-R2 margin or BSP overnight rate, whichever is higher	P114,285 PDST-R2 margin or BSP overnight rate, whichever is higher	P -	P -	P -	P228,571
	P114,286	P114,285	P -	P -	P -	P228,571

## Foreign Currency Risk

The functional currency is the Philippine peso, which is the denomination of the bulk of the Group's revenues. The exposure to foreign currency risk results from significant movements in foreign exchange rates that adversely affect the foreign currency-denominated transactions of the Group. The risk management objective with respect to foreign currency risk is to reduce or eliminate earnings volatility and any adverse impact on equity.

Information on the Group's foreign currency-denominated monetary assets and their Philippine peso equivalents is as follows:

	December 31, 2017		December 31, 2016	
	US Dollar	Peso Equivalent	US Dollar	Peso Equivalent
<b>Assets</b>				
Cash and cash equivalents	US\$228	P11,373	US\$384	P19,124
Trade and other receivables	20	1,020	243	12,075
Foreign currency- denominated monetary assets	US\$248	P12,393	US\$627	P31,199

The Group reported net gains (loss) on foreign exchange from continuing and discontinued operations amounting to (P215), P752, and (P2,081) in 2017, 2016 and 2015, respectively, with the translation of its foreign currency-denominated assets (Notes 6 and 26). These mainly resulted from the movements of the Philippine peso against the US dollar as shown in the following table:

	US Dollar to Philippine Peso
<b>December 31, 2017</b>	<b>49.93</b>
December 31, 2016	49.72
December 31, 2015	47.06

The management of foreign currency risk is also supplemented by monitoring the sensitivity of the Group's financial instruments to various foreign currency exchange rate scenarios.

The following table demonstrates the sensitivity to a reasonably possible change in the US dollar exchange rate, with all other variables held constant, of the Group's profit before tax (due to changes in the fair value of monetary assets) and the Group's equity:

December 31, 2017	P1 Decrease in the US Dollar Exchange Rate		P1 Increase in the US Dollar Exchange Rate	
	Effect on Income before Income Tax	Effect on Equity	Effect on Income before Income Tax	Effect on Equity
Cash and cash equivalents	(P228)	(P160)	P228	P160
Trade and other receivables	(20)	(14)	20	14
	(P248)	(P174)	P248	P174

December 31, 2016	P1 Decrease in the US Dollar Exchange Rate		P1 Increase in the US Dollar Exchange Rate	
	Effect on Income before Income Tax	Effect on Equity	Effect on Income before Income Tax	Effect on Equity
Cash and cash equivalents	(P384)	(P269)	P384	P269
Trade and other receivables	(243)	(170)	243	170
	(P627)	(P439)	P627	P439

Exposures to foreign exchange rates vary during the year depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's foreign currency risk.

#### Commodity Price Risk

Commodity price risk is the risk that future cash flows from a financial instrument will fluctuate because of changes in commodity prices. The Group, through SMC, enters into various commodity derivatives to manage its price risks on strategic commodities. Commodity hedging allows stability in prices, thus offsetting the risk of volatile market fluctuations. Through hedging, prices of commodities are fixed at levels acceptable to the Group, thus protecting raw material cost and preserving margins. For hedging transactions, if prices go down, hedge positions may show marked-to-market losses; however, any loss in the marked-to-market position is offset by the resulting lower physical raw material cost.

SMC enters into commodity derivative transactions on behalf of the Group to reduce cost by optimizing purchasing synergies within the SMC Group and managing inventory levels of common materials.

*Commodity Forwards.* The Group enters into forward purchases of various commodities. The prices of the commodity forwards are fixed either through direct agreement with suppliers or by reference to a relevant commodity price index.

#### Liquidity Risk

Liquidity risk pertains to the risk that the Group will encounter difficulty to meet payment obligations when they fall due under normal and stress circumstances.

The Group's objectives to manage its liquidity risk are as follows: a) to ensure that adequate funding is available at all times; b) to meet commitments as they arise without incurring unnecessary costs; c) to be able to access funding when needed at the least possible cost; and d) to maintain an adequate time spread of refinancing maturities.

The Group constantly monitors and manages its liquidity position, liquidity gaps and surplus on a daily basis. A committed stand-by credit facility from several local banks is also available to ensure availability of funds when necessary.

The table below summarizes the maturity profile of the Group's financial assets and financial liabilities based on contractual undiscounted receipts and payments used for liquidity management.

<b>December 31, 2017</b>	<b>Carrying Amount</b>	<b>Contractual Cash Flow</b>	<b>1 Year or Less</b>	<b>&gt; 1 Year - 2 Years</b>	<b>&gt; 2 Years - 5 Years</b>
<b>Financial Assets</b>					
Cash and cash equivalents	P198,767	P198,767	P198,767	P -	P -
Trade and other receivables - net	1,714,662	1,714,662	1,714,662	-	-
Derivative assets (included under "Prepaid expenses and other current assets" account)	1,071	1,071	1,071	-	-
Noncurrent receivables and deposits - net (included under "Other noncurrent assets - net" account)	1,126	1,126	-	148	978
<b>Financial Liabilities</b>					
Notes payable	5,532,340	5,551,092	5,551,092	-	-
Accounts payable and accrued expenses (excluding derivative liabilities)	2,008,210	2,008,210	2,008,210	-	-
Derivative liabilities (included under "Accounts payable and accrued expenses" account)	1,644	1,644	1,644	-	-
Long-term debt (including current maturities)	114,285	116,563	116,563	-	-

December 31, 2016	Carrying Amount	Contractual Cash Flow	1 Year or Less	> 1 Year - 2 Years	> 2 Years - 5 Years
<b>Financial Assets</b>					
Cash and cash equivalents	P777,305	P777,305	P777,305	P -	P -
Trade and other receivables - net	2,466,737	2,466,737	2,466,737	-	-
Derivative assets (included under "Prepaid expenses and other current assets" account)	242	242	242	-	-
Noncurrent receivables and deposits - net (included under "Other noncurrent assets - net" account)	42,720	42,720	-	41,742	978
<b>Financial Liabilities</b>					
Notes payable	7,998,111	8,030,467	8,030,467	-	-
Accounts payable and accrued expenses (excluding derivative liabilities)	1,894,049	1,894,049	1,894,049	-	-
Derivative liabilities (included under "Accounts payable and accrued expenses" account)	2,403	2,403	2,403	-	-
Long-term debt (including current maturities)	228,571	238,735	121,576	117,159	-

#### Credit Risk

Credit risk is the risk of financial loss to the Group when a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from trade and other receivables. The Group manages its credit risk mainly through the application of transaction limits and close risk monitoring. It is the Group's policy to enter into transactions with a wide diversity of creditworthy counterparties to mitigate any significant concentration of credit risk.

The Group has regular internal control reviews to monitor the granting of credit and management of credit exposures.

#### Trade and Other Receivables

The exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the demographics of the Group's customer base, including the default risk of the industry and country in which customers operate, as these factors may have an influence on the credit risk.

The Group obtains collateral or arranges master netting agreements, where appropriate, so that in the event of default, the Group would have a secured claim.

The Group has established a credit policy under which each new customer is analyzed individually for creditworthiness before the standard payment and delivery terms and conditions are offered. The Group ensures that sales on account are made to customers with appropriate credit history. The Group has detailed credit criteria and several layers of credit approval requirements before engaging a particular customer or counterparty. The review includes external ratings, when available, and in some cases bank references. Purchase limits are established for each customer and are reviewed on a regular basis. Customers that fail to meet the benchmark creditworthiness may transact with the Group only on a prepayment basis.

The Group establishes an allowance for impairment losses that represents its estimate of incurred losses in respect of trade and other receivables. The main components of this allowance include a specific loss component that relates to individually significant exposures, and a collective loss component established for groups of similar assets in respect of losses that have been incurred but not yet identified. The collective loss allowance is determined based on historical data of payment statistics for similar financial assets.

Financial information on the Group's maximum exposure to credit risk, without considering the effects of collaterals and other risk mitigation techniques, is presented below.

	<i>Note</i>	<b>2017</b>	2016
Cash and cash equivalents (excluding cash on hand)	7	<b>P196,427</b>	P775,353
Trade and other receivables - net	8	<b>1,714,662</b>	2,466,737
Derivative assets	10	<b>1,071</b>	242
Noncurrent receivables and deposits - net	14	<b>1,126</b>	42,720
		<b>P1,913,286</b>	P3,285,052

The credit risk for cash and cash equivalents and derivative assets is considered negligible, since the counterparties are reputable entities with high quality external credit ratings.

The Group's exposure to credit risk arises from default of counterparty. Generally, the maximum credit risk exposure of trade and other receivables and noncurrent receivables and deposits is its carrying amount without considering collaterals or credit enhancements, if any. The Group has no significant concentration of credit risk since the Group deals with a large number of homogenous counterparties. The Group does not execute any credit guarantee in favor of any counterparty.

#### Capital Management

The Group maintains a sound capital base to ensure its ability to continue as a going concern, thereby continue to provide returns to stockholders and benefits to other stakeholders and to maintain an optimal capital structure to reduce cost of capital.

The Group manages its capital structure and makes adjustments in the light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, pay-off existing debts, return capital to shareholders or issue new shares.

The Group defines capital as paid-in capital stock, additional paid-in capital and retained earnings, both appropriated and unappropriated. Other components of equity such as treasury stock and equity reserves are excluded from capital for purposes of capital management.

The Group monitors capital on the basis of debt-to-equity ratio, which is calculated as total debt divided by total equity. Total debt is defined as total current liabilities and total noncurrent liabilities, while equity is total equity as shown in the consolidated statements of financial position.

The BOD has overall responsibility for monitoring capital in proportion to risk. Profiles for capital ratios are set in the light of changes in the external environment and the risks underlying the Group's business, operation and industry.

The Group is not subject to externally imposed capital requirements.

### 33. Financial Assets and Financial Liabilities

The table below presents a comparison by category of the carrying amounts and fair values of the Group's financial instruments:

	December 31, 2017		December 31, 2016	
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
<b>Financial Assets</b>				
Cash and cash equivalents	P198,767	198,767	P777,305	P777,305
Trade and other receivables - net	1,714,662	1,714,662	2,466,737	2,466,737
Derivative assets (included under "Prepaid expenses and other current assets" account)	1,071	1,071	242	242
Noncurrent receivables and deposits - net (included under "Other noncurrent assets" account)	1,126	1,126	42,720	42,720
<b>Financial Liabilities</b>				
Notes payable	5,532,340	5,532,340	7,998,111	7,998,111
Accounts payable and accrued expenses (excluding derivative liabilities)	2,008,210	2,008,210	1,894,049	1,894,049
Derivative liabilities (included under "Accounts payable and accrued expenses" account)	1,644	1,644	2,403	2,403
Long-term debt (including current maturities)	114,285	114,285	228,571	228,571

The following methods and assumptions are used to estimate the fair value of each class of financial instruments:

*Cash and Cash Equivalents, Trade and Other Receivables and Noncurrent Receivables and Deposits.* The carrying amount of cash and cash equivalents and trade and other receivables approximates fair value primarily due to the relatively short-term maturities of these financial instruments. In the case of noncurrent receivables and deposits, the fair value is based on the present value of expected future cash flows using the applicable discount rates based on current market rates of identical or similar quoted instruments.

*Derivatives.* The fair values of forward exchange contracts are calculated by reference to current forward exchange rates. Fair values for embedded derivatives are based on valuation models used for similar instruments using both observable and non-observable inputs.

*Notes Payable and Accounts Payable and Accrued Expenses.* The carrying amount of notes payable and accounts payable and accrued expenses approximates fair value due to the relatively short-term maturities of these financial instruments.

*Long-term Debt.* The fair value of interest-bearing fixed-rate loans is based on the discounted value of expected future cash flows using the applicable market rates for similar types of instruments as of reporting date. Discount rates used for Philippine peso-denominated loans range from 3.00% to 3.23% and 3.00% to 4.00% as of December 31, 2017 and 2016, respectively. The carrying amounts of floating rate loans with quarterly interest rate repricing approximate their fair values.

#### Derivative Financial Instruments

The Group's derivative financial instruments according to the type of financial risk being managed and the details of embedded derivative financial instruments are discussed below.

### Derivative Instruments not Designated as Hedges

The Group enters into certain derivatives as economic hedges of certain underlying exposures. These include embedded derivatives found in host contracts, which are not designated as accounting hedges. Changes in fair value of these instruments are accounted for directly in the consolidated statements of income. Details are as follows:

#### *Embedded Currency Forwards*

The total outstanding notional amount of currency forwards embedded in non-financial contracts amounted to US\$6,251 and US\$4,339 as of December 31, 2017 and 2016, respectively. These non-financial contracts consist mainly of foreign currency-denominated purchase orders and sales agreements. The embedded forwards are not clearly and closely related to their respective host contracts. The net fair value of these embedded currency forwards amounted to (P573) and (P2,161) as of December 31, 2017 and 2016, respectively.

The Group recognized marked-to-market losses from embedded derivatives amounting to P7,946 P6,111 and P702 in 2017, 2016 and 2015, respectively (Note 26).

### Fair Value Changes on Derivatives

The net movements in fair value of all derivative instruments are as follows:

	2017	2016
Balance at beginning of year	(P2,161)	P302
Net change in fair value of non-accounting hedges	(7,946)	(6,111)
	(10,107)	(5,809)
Less fair value of settled instruments	(9,534)	(3,648)
Balance at end of year	(P573)	(P2,161)

### Fair Value Hierarchy

Financial assets and financial liabilities measured at fair value in the consolidated statements of financial position are categorized in accordance with the fair value hierarchy. This hierarchy groups financial assets and financial liabilities into three levels based on the significance of inputs used in measuring the fair value of the financial assets and financial liabilities (Note 3).

The table below analyzes financial instruments carried at fair value, by valuation method:

	December 31, 2017			December 31, 2016		
	Level 1	Level 2	Total	Level 1	Level 2	Total
<b>Financial Assets</b>						
Derivative assets	P -	P1,071	P1,071	P -	P242	P242
<b>Financial Liabilities</b>						
Derivative liabilities	-	1,644	1,644	-	2,403	2,403

The Group has no financial instruments valued based on Level 1 and Level 3 as of December 31, 2017 and 2016. In 2017 and 2016, there were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurement.

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### 34. Other Matters

#### a. Commitments

The outstanding purchase commitments of the Group amounted to US\$80,564 (P4,022,565), US\$70,357 (P3,498,168) and US\$105,225 (P4,951,885) as of December 31, 2017, 2016 and 2015, respectively (Note 32).

#### b. Contingencies

The Group is a party to certain lawsuits or claims (mostly labor related cases) filed by third parties which are either pending decision by the courts or are subject to settlement agreements. The outcome of these lawsuits or claims cannot be presently determined. In the opinion of management and its legal counsel, the eventual liability from these lawsuits or claims, if any, will not have a material effect on the consolidated financial statements of the Group. No provision was recognized in 2017, 2016 and 2015.

#### ▪ Tax Cases Pending with the Court of Tax Appeals (CTA)

##### 1. *Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue* CTA Case Nos. 8953 and 8954 (Consolidated) Third Division

These cases pertain GSMI's Claims for Refund with the BIR, in the amount of P581,708 in Case No. 8953, and P133,551 in Case No. 8954, or in the total amount of P715,259, representing payments of excise tax erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the periods from 1 January 2013 up to 31 May 2013 in Case No. 8953, and from 8 January 2013 up to 31 March 2013 in Case No. 8954.

The aforementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on said ethyl alcohol.

These cases are still pending with the CTA.

##### 2. *Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue* CTA Case No. 9059 Second Division

This case pertains to GSMI's Claim for Refund with the BIR, in the total amount of P26,243, representing payments of excise tax erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the period from 1 June 2013 up to 31 July 2013.

The aforementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on the said ethyl alcohol.

This case is still pending with the CTA.

▪ Intellectual Property Cases Pending with the Supreme Court (SC)

1. *Ginebra San Miguel Inc. vs. Director General of the Intellectual Property Office*

G.R. No. 196372

Third Division

This case pertains to GSMI's application for the registration of the trademark "GINEBRA" under Class 33 ("gin") with the Intellectual Property Office of the Philippines (IPOP HL). The IPOP HL rejected GSMI's application on the ground that "GINEBRA" is a Spanish word for gin, and is a generic term incapable of appropriation.

When the Court of Appeals (CA) affirmed the IPOP HL's ruling, GSMI filed a Petition for Review on Certiorari (the Petition) with the SC. The SC denied GSMI's Petition. GSMI moved for a reconsideration thereof, and likewise filed a Motion to Refer its Motion for Reconsideration to the SC *En Banc*. Unfortunately, the SC denied GSMI's Motion for Reconsideration "with FINALITY", as well as GSMI's Motion to Refer to Court *En Banc*.

Subsequently, GSMI filed a Manifestation with Motion for Relief from Judgment and invoked the case of "*League of Cities vs. Commission of Elections*" (G.R. Nos. 176951, 177499 and 178056) to invite the SC *En Banc* to re-examine the case. This case is still pending with the SC.

2. *Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.*

G.R. Nos. 210224 and 219632

Third Division

These cases pertain to GSMI's complaint for trademark infringement and unfair competition against Tanduay Distillers, Inc. (TDI) filed with the Regional Trial Court (RTC), arising from TDI's distribution and sale of "Ginebra Kapitan" and use of a bottle design similar to that used by GSMI. The RTC dismissed GSMI's complaint.

When GSMI elevated the case to the CA, due to technicalities, two (2) cases were lodged in the CA: 1.) Petition for Review (CA-G.R. SP No. 127255), and 2.) Notice of Appeal (CA-G.R. SP No. 100332).

Acting on GSMI's Petition for Review, the CA reversed, set aside the RTC's Decision, and ruled that "GINEBRA" is associated by the consuming public with GSMI. Giving probative value to the surveys submitted by GSMI, the CA ruled that TDI's use of "GINEBRA" in "Ginebra Kapitan" produces a likelihood of confusion between GSMI's "Ginebra San Miguel" gin product and TDI's "Ginebra Kapitan" gin product. The CA likewise ruled that "TDI knew fully well that GSMI has been using the mark/word "GINEBRA" in its gin products and that GSMI's "Ginebra San Miguel" had already obtained, over the years, a considerable number of loyal customers who associate the mark "GINEBRA" with GSMI.

On the other hand, upon GSMI's Appeal, the CA also set aside the RTC's Decision and ruled that "GINEBRA" is not a generic term, there being no evidence to show that an ordinary person in the Philippines would know that "GINEBRA" is a Spanish word for "gin". According to the CA, because of GSMI's use of the term in the Philippines since the 1800s, the term "GINEBRA" now exclusively refers to GSMI's gin products and to GSMI as a manufacturer. The CA added that "the mere use of the word 'GINEBRA' in "Ginebra Kapitan" is sufficient to incite an average person, even a gin-drinker, to associate it with GSMI's gin product, and that TDI "has designed its bottle and label to somehow make a colorable similarity with the bottle and label of Ginebra S. Miguel".

TDI filed separate Petitions for Review with the SC, docketed as G.R. Nos. 210224 and 219632, which were eventually consolidated by the SC. These cases are still pending with the SC.

3. *Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.*  
G.R. No. 216104  
Third Division

This case pertains to TDI's application for the registration of the trademark "GINEBRA KAPITAN" for Class 33 ("gin") with the IPOPHL.

GSMI opposed TDI's application, alleging that it would be damaged by the registration of "GINEBRA KAPITAN" because the term "GINEBRA" has acquired secondary meaning and is now exclusively associated with GSMI's gin products. GSMI argued that the registration of "GINEBRA KAPITAN" for use in TDI's gin products will confuse the public and cause damage to GSMI. TDI countered that "GINEBRA" is generic and incapable of exclusive appropriation, and that "GINEBRA KAPITAN" is not identical or confusingly similar to GSMI's mark.

The IPOPHL ruled in favor of TDI and held that: (a) "GINEBRA" is generic for "gin", (b) GSMI's products are too well known for the purchasing public to be deceived by a new product like Ginebra Kapitan, and (c) TDI's use of "GINEBRA" would supposedly stimulate market competition.

The CA reversed and set aside the IPOPHL's ruling and disapproved the registration of "GINEBRA KAPITAN". The CA ruled that "GINEBRA" could not be considered as a generic word in the Philippines considering that, to the Filipino gin-drinking public, it does not relate to a class of liquor/alcohol but rather has come to refer specifically and exclusively to the gin products of GSMI.

TDI filed a Petition for Review on Certiorari with the SC, which was subsequently consolidated with the case of "*Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.*", docketed as G.R. No. 210224. This case is still pending with the SC.

c. *Foreign Exchange Rates*

The foreign exchange rates used in translating the Thai Baht accounts of foreign joint ventures to Philippine peso were closing rates of P1.53 and P1.39 in 2017 and 2016, respectively, for consolidated statements of financial position accounts; and average rates of P1.54, P1.39, and P1.33 in 2017, 2016 and 2015, respectively, for income and expense accounts.

- d. Certain accounts in prior years have been reclassified for consistency with the current period presentation. These reclassifications had no effect on the reported financial performance for any period.



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## REPORT OF INDEPENDENT AUDITORS ON SUPPLEMENTARY INFORMATION

The Board of Directors and Stockholders  
**Ginebra San Miguel Inc.**  
3rd and 6th Floor, San Miguel Properties Centre  
St. Francis Street, Ortigas Center  
Mandaluyong City

We have audited, in accordance with Philippine Standards on Auditing, the separate financial statements of Ginebra San Miguel Inc. (the "Company"), which comprise the separate statements of financial position as at December 31, 2017 and 2016, and the separate statements of comprehensive income, separate statements of changes in equity and separate statements of cash flows for the years then ended, and have issued our report thereon dated March 14, 2018.

Our audits were made for the purpose of forming an opinion on the separate financial statements of the Company taken as a whole. The supplementary information included in the Reconciliation of Retained Earnings Available for Dividend Declaration is the responsibility of the Company's management. This supplementary information is presented for purposes of complying with the Securities Regulation Code Rule 68, As Amended, and is not a required part of the separate financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audits of the separate financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the separate financial statements taken as a whole.

**R.G. MANABAT & CO.**

NOEL A. BALADIANG  
Partner  
CPA License No. 106166  
SEC Accreditation No. 1473-A, Group A, valid until April 30, 2018  
Tax Identification No. 223-804-972  
BIR Accreditation No. 08-001987-33-2017  
Issued September 5, 2017; valid until September 4, 2020  
PTR No. 6615125MD  
Issued January 3, 2018 at Makati City

March 14, 2018  
Makati City, Metro Manila

# Schedule 1

**GINEBRA SAN MIGUEL INC.**  
 3<sup>rd</sup> and 6th Floor, San Miguel Properties Centre  
 St. Francis Street, Ortigas Center, Mandaluyong City  
**RECONCILIATION OF RETAINED EARNINGS  
 FOR DIVIDEND DECLARATION**

<b>Unappropriated Retained Earnings, January 1, 2017</b>	<b>P1,799,207</b>
<b>Adjustments:</b>	
Adjustments in previous years' reconciliation	(5,838,755)
<b>Unappropriated Retained Earnings, as adjusted, January 1, 2017</b>	<b>(4,039,548)</b>
<b>Net income for the current year based on the face of AFS</b>	<b>779,152</b>
<b>Net income during the period closed to Retained Earnings</b>	
<b>Less: Non-actual/unrealized income net of tax</b>	
Equity in net income of associate/ joint venture	-
Unrealized foreign exchange gain - net (except those attributable to cash and cash equivalents) Unrealized actuarial gain	(122)
Fair value adjustment (M2M gains)	-
Fair value adjustment of Investment Property resulting to gain adjustment due to deviation from PFRS/GAAP - gain	-
Other unrealized gains or adjustments to the retained earnings as a result of certain transactions accounted for under the PFRS	-
Deferred income tax for the year	196,290
Sub - total	975,320
<b>Add: Non-actual losses</b>	
Depreciation on revaluation increment (after tax)	-
Adjustment due to deviation from PFRS/GAAP - loss	-
Loss on fair value adjustment of investment property (after tax)	-
Sub - total	-
<b>Net income actually incurred during the year</b>	<b>975,320</b>
<b>Add (Less):</b>	
Dividends declaration during the period	-
Appropriation of retained earnings during the period	-
Reversal of appropriations	-
Effect of prior period adjustments	-
Treasury shares	-
<b>TOTAL RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION, DECEMBER 31, 2017</b>	<b>(P3,064,228)</b>



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## REPORT OF INDEPENDENT AUDITORS ON SUPPLEMENTARY INFORMATION

The Board of Directors and Stockholders  
**Ginebra San Miguel Inc.**  
3<sup>rd</sup> and 6<sup>th</sup> Floor, San Miguel Properties Centre  
St. Francis Street, Ortigas Center  
Mandaluyong City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Ginebra San Miguel Inc. and Subsidiaries (the "Group") as at December 31, 2017 and 2016 and for each of the three years in the period ended December 31, 2017, included in this Form 17-A, and have issued our report thereon dated March 14, 2018.

Our audits were made for the purpose of forming an opinion on the consolidated financial statements of the Group taken as a whole. The supplementary information included in the following accompanying additional components is the responsibility of the Group's management. Such additional components include:

- Map of the Conglomerate
- Schedule of Philippine Financial Reporting Standards and Interpretations
- Supplementary Schedules of Annex 68-E

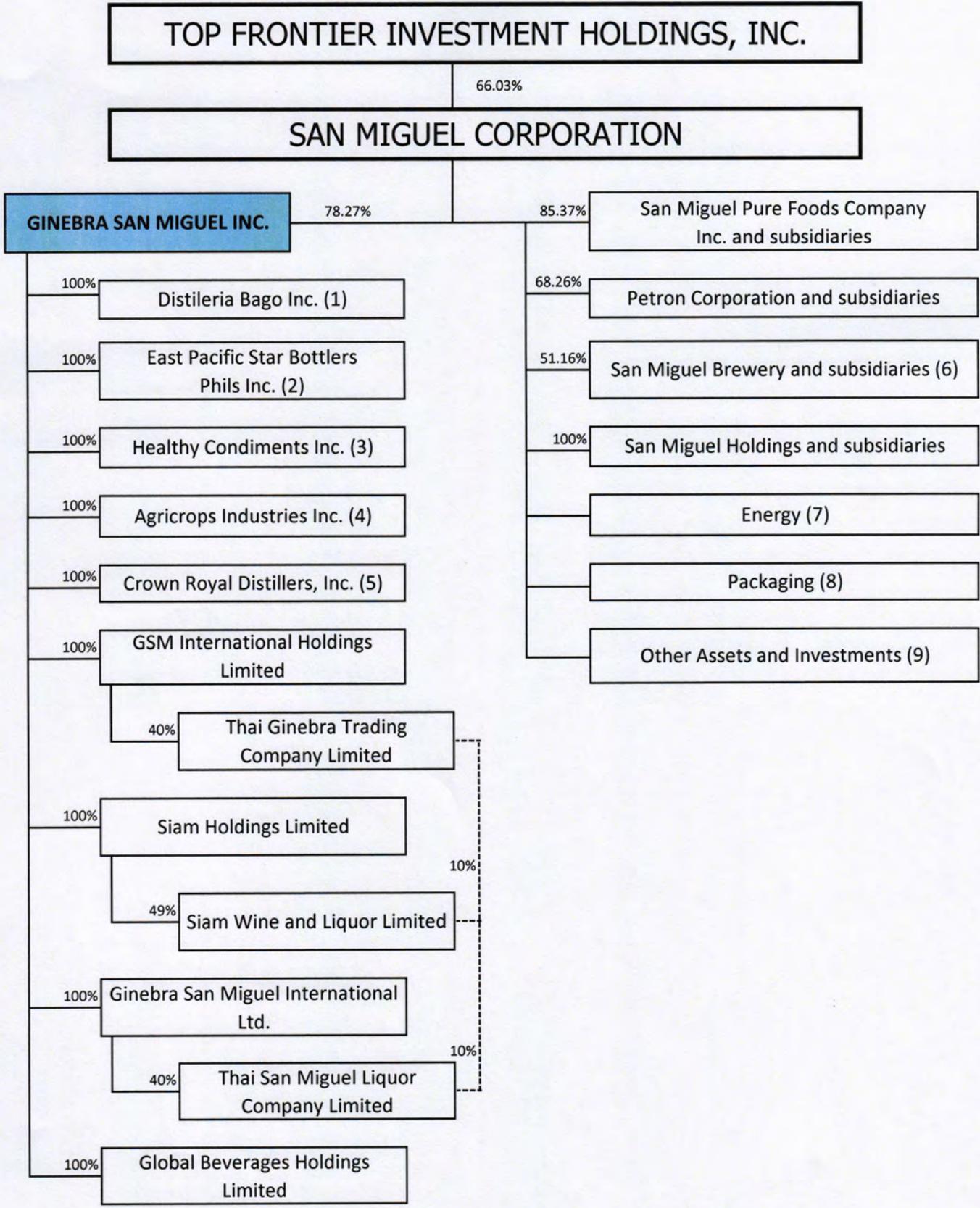
This supplementary information is presented for purposes of complying with the Securities Regulation Code Rule 68, As Amended, and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole.

**R.G. MANABAT & CO.**

NOEL A. BALADIANG  
Partner  
CPA License No. 106166  
SEC Accreditation No. 1473-A, Group A, valid until April 30, 2018  
Tax Identification No. 223-804-972  
BIR Accreditation No. 08-001987-33-2017  
Issued September 5, 2017; valid until September 4, 2020  
PTR No. 6615125MD  
Issued January 3, 2018 at Makati City

March 14, 2018  
Makati City, Metro Manila

GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES  
GROUP STRUCTURE



- (1) Incorporated on March 12, 1992 with primary purpose includes manufacturing, production, tolling, processing, marketing and distillation of alcohol.
- (2) On January 27, 2012, GSMI acquired 100% of the outstanding capital stock of EPSBPI
- (3) Incorporated on January 31, 2008 with a primary purpose of manufacturing, selling and distributing vinegar, other sauce products, condiments and related ingredients.
- (4) Incorporated on September 14, 2000 and started its commercial operations on February 3, 2017.
- (5) Incorporated on March 16, 2001 and has not yet started commercial operations
- (6) San Miguel Brewery Inc. and subsidiaries includes San Miguel Brewing International Ltd. and subsidiaries (100%)
- (7) Energy business includes of SMC Global Power Holdings Corp. and subsidiaries (100%)
- (8) Packaging business includes San Miguel Yamamura Packaging Corporation and subsidiaries, SMC Yamamura Fuso Molds Corporation and Can Asia, Inc. (65%), San Miguel Yamamura Packaging International Limited and subsidiaries (65%), San Miguel Yamamura Asia Corporation (60%) and Mindanao Corrugated Fibreboard, Inc. (100%)
- (9) Other Assets and Investments include San Miguel Properties, Inc. and Subsidiaries (99.94%)

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**  
**SCHEDULE OF PHILIPPINE FINANCIAL REPORTING STANDARDS**

PHILIPPINE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS Effective as of December 31, 2017		Adopted	Not Adopted	Not Applicable
<b>Framework for the Preparation and Presentation of Financial Statements</b> Conceptual Framework Phase A: Objectives and qualitative characteristics		✓		
<b>PFRSs Practice Statement Management Commentary</b>		✓		
<b>Philippine Financial Reporting Standards</b>				
<b>PFRS 1 (Revised)</b>	First-time Adoption of Philippine Financial Reporting Standards	✓		
	Amendments to PFRS 1 and PAS 27: Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate			✓
	Amendments to PFRS 1: Additional Exemptions for First-time Adopters			✓
	Amendment to PFRS 1: Limited Exemption from Comparative PFRS 7 Disclosures for First-time Adopters			✓
	Amendments to PFRS 1: Severe Hyperinflation and Removal of Fixed Date for First-time Adopters			✓
	Amendments to PFRS 1: Government Loans			✓
	Annual Improvements to PFRSs 2009 - 2011 Cycle: First-time Adoption of Philippine Financial Reporting Standards - Repeated Application of PFRS 1			✓
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Borrowing Cost Exemption			✓
	Annual Improvements to PFRSs 2011 - 2013 Cycle: PFRS version that a first-time adopter can apply			✓
	Annual Improvements to PFRSs 2014 - 2016 Cycle: Deletion of short-term exemptions for first-time adopters*			
<b>PFRS 2</b>	Share-based Payment	✓		
	Amendments to PFRS 2: Vesting Conditions and Cancellations	✓		
	Amendments to PFRS 2: Group Cash-settled Share-based Payment Transactions	✓		
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Meaning of 'vesting condition'	✓		
	Amendments to PFRS 2: Classification and Measurement of Share-based Payment Transactions*			
<b>PFRS 3 (Revised)</b>	Business Combinations	✓		
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Classification and measurement of contingent consideration	✓		
	Annual Improvements to PFRSs 2011 - 2013 Cycle: Scope exclusion for the formation of joint arrangements	✓		
<b>PFRS 4</b>	Insurance Contracts			✓
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			✓
	Amendments to PFRS 4: Applying PFRS 9, Financial Instruments, with PFRS 4, Insurance Contracts*			

PHILIPPINE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS Effective as of December 31, 2017		Adopted	Not Adopted	Not Applicable
PFRS 5	Non-current Assets Held for Sale and Discontinued Operations	✓		
	Annual Improvements to PFRSs 2012 - 2014 Cycle: Changes in method for disposal	✓		
PFRS 6	Exploration for and Evaluation of Mineral Resources			✓
PFRS 7	Financial Instruments: Disclosures	✓		
	Amendments to PFRS 7: Transition	✓		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	✓		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	✓		
	Amendments to PFRS 7: Improving Disclosures about Financial Instruments	✓		
	Amendments to PFRS 7: Disclosures - Transfers of Financial Assets	✓		
	Amendments to PFRS 7: Disclosures - Offsetting Financial Assets and Financial Liabilities	✓		
	Amendments to PFRS 7: Mandatory Effective Date of PFRS 9 and Transition Disclosures*			
	Annual Improvements to PFRSs 2012 - 2014 Cycle: 'Continuing involvement' for servicing contracts			✓
	Annual Improvements to PFRSs 2012 - 2014 Cycle: Offsetting disclosures in condensed interim financial statements			✓
PFRS 8	Operating Segments	✓		
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Disclosures on the aggregation of operating segments	✓		
PFRS 9	Financial Instruments (2014)*			
	Amendments to PFRS 9: Prepayment Features with Negative Compensation*			
PFRS 10	Consolidated Financial Statements	✓		
	Amendments to PFRS 10, PFRS 11, and PFRS 12: Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance	✓		
	Amendments to PFRS 10, PFRS 12, and PAS 27 (2011): Investment Entities			✓
	Amendments to PFRS 10, PFRS 12 and PAS 28: Investment Entities: Applying the Consolidation Exception			✓
PFRS 11	Joint Arrangements	✓		
	Amendments to PFRS 10, PFRS 11, and PFRS 12: Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance	✓		
	Amendments to PFRS 11: Accounting for Acquisitions of Interests in Joint Operations	✓		

PHILIPPINE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS Effective as of December 31, 2017		Adopted	Not Adopted	Not Applicable
PFRS 12	Disclosure of Interests in Other Entities	✓		
	Amendments to PFRS 10, PFRS 11, and PFRS 12: Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance	✓		
	Amendments to PFRS 10, PFRS 12, and PAS 27 (2011): Investment Entities			✓
	Amendments to PFRS 10, PFRS 12 and PAS 28: Investment Entities: Applying the Consolidation Exception			✓
	Annual Improvements to PFRSs 2014 - 2016 Cycle: Clarification of the scope of the standard	✓		
PFRS 13	Fair Value Measurement	✓		
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Measurement of short-term receivables and payables	✓		
	Annual Improvements to PFRSs 2011 - 2013 Cycle: Scope of portfolio exception	✓		
PFRS 14	Regulatory Deferral Accounts			✓
PFRS 15	Revenue from Contracts with Customers*			
PFRS 16	Leases*			
<b>Philippine Accounting Standards</b>				
PAS 1 (Revised)	Presentation of Financial Statements	✓		
	Amendment to PAS 1: Capital Disclosures	✓		
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation			✓
	Amendments to PAS 1: Presentation of Items of Other Comprehensive Income	✓		
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Presentation of Financial Statements - Comparative Information beyond Minimum Requirements			✓
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Presentation of the Opening Statement of Financial Position and Related Notes	✓		
	Amendments to PAS 1: Disclosure Initiative	✓		
PAS 2	Inventories	✓		
PAS 7	Statement of Cash Flows	✓		
	Amendments to PAS 7: Disclosure Initiative	✓		
PAS 8	Accounting Policies, Changes in Accounting Estimates and Errors	✓		
PAS 10	Events after the Reporting Period	✓		
PAS 11	Construction Contracts			✓
PAS 12	Income Taxes	✓		
	Amendment to PAS 12: Deferred Tax: Recovery of Underlying Assets	✓		
	Amendments to PAS 12: Recognition of Deferred Tax Assets for Unrealized Losses	✓		

PHILIPPINE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS Effective as of December 31, 2017		Adopted	Not Adopted	Not Applicable
<b>PAS 16</b>	Property, Plant and Equipment	✓		
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Classification of Servicing Equipment	✓		
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Restatement of accumulated depreciation (amortization) on revaluation (Amendments to PAS 16 and PAS 38)			✓
	Amendments to PAS 16 and PAS 38: Clarification of Acceptable Methods of Depreciation and Amortization	✓		
	Amendments to PAS 16 and PAS 41: Agriculture: Bearer Plants			✓
<b>PAS 17</b>	Leases	✓		
<b>PAS 18</b>	Revenue	✓		
<b>PAS 19 (Amended)</b>	Employee Benefits	✓		
	Amendments to PAS 19: Defined Benefit Plans: Employee Contributions	✓		
	Annual Improvements to PFRSs 2012 - 2014 Cycle: Discount rate in a regional market sharing the same currency - e.g. the Eurozone			✓
<b>PAS 20</b>	Accounting for Government Grants and Disclosure of Government Assistance			✓
<b>PAS 21</b>	The Effects of Changes in Foreign Exchange Rates	✓		
	Amendment: Net Investment in a Foreign Operation	✓		
<b>PAS 23 (Revised)</b>	Borrowing Costs	✓		
<b>PAS 24 (Revised)</b>	Related Party Disclosures	✓		
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Definition of 'related party'	✓		
<b>PAS 26</b>	Accounting and Reporting by Retirement Benefit Plans	✓		
<b>PAS 27 (Amended)</b>	Separate Financial Statements	✓		
	Amendments to PFRS 10, PFRS 12, and PAS 27 (2011): Investment Entities			✓
	Amendments to PAS 27: Equity Method in Separate Financial Statements			✓
<b>PAS 28 (Amended)</b>	Investments in Associates and Joint Ventures	✓		
	Amendments to PFRS 10, PFRS 12 and PAS 28: Investment Entities: Applying the Consolidation Exception			✓
	Annual Improvements to PFRSs 2014 - 2016 Cycle: Measuring an associate or joint venture at fair value*			
	Amendments to PAS 28: Long-term Interests in Associates and Joint Ventures*			
<b>PAS 29</b>	Financial Reporting in Hyperinflationary Economies			✓

PHILIPPINE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS Effective as of December 31, 2017		Adopted	Not Adopted	Not Applicable
<b>PAS 32</b>	Financial Instruments: Disclosure and Presentation	✓		
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation			✓
	Amendment to PAS 32: Classification of Rights Issues			✓
	Amendments to PAS 32: Offsetting Financial Assets and Financial Liabilities	✓		
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Financial Instruments Presentation - Income Tax Consequences of Distributions	✓		
<b>PAS 33</b>	Earnings per Share	✓		
<b>PAS 34</b>	Interim Financial Reporting	✓		
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Interim Financial Reporting - Segment Assets and Liabilities	✓		
	Annual Improvements to PFRSs 2012 - 2014 Cycle: Disclosure of information "elsewhere in the interim financial report"	✓		
<b>PAS 36</b>	Impairment of Assets	✓		
	Amendments to PAS 36: Recoverable Amount Disclosures for Non-Financial Assets	✓		
<b>PAS 37</b>	Provisions, Contingent Liabilities and Contingent Assets	✓		
<b>PAS 38</b>	Intangible Assets	✓		
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Restatement of accumulated depreciation (amortization) on revaluation (Amendments to PAS 16 and PAS 38)			✓
	Amendments to PAS 16 and PAS 38: Clarification of Acceptable Methods of Depreciation and Amortization	✓		
<b>PAS 39</b>	Financial Instruments: Recognition and Measurement	✓		
	Amendments to PAS 39: Transition and Initial Recognition of Financial Assets and Financial Liabilities	✓		
	Amendments to PAS 39: Cash Flow Hedge Accounting of Forecast Intragroup Transactions			✓
	Amendments to PAS 39: The Fair Value Option			✓
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			✓
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	✓		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	✓		
	Amendments to Philippine Interpretation IFRIC-9 and PAS 39: Embedded Derivatives			✓
	Amendment to PAS 39: Eligible Hedged Items			✓
	Amendment to PAS 39: Novation of Derivatives and Continuation of Hedge Accounting			✓
<b>PAS 40</b>	Investment Property			✓
	Annual Improvements to PFRSs 2011 - 2013 Cycle: Inter-relationship of PFRS 3 and PAS 40			✓
	Amendments to PAS 40: Transfers of Investment Property*			

PHILIPPINE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS Effective as of December 31, 2017		Adopted	Not Adopted	Not Applicable
PAS 41	Agriculture			✓
	Amendments to PAS 16 and PAS 41: Agriculture: Bearer Plants			✓
<b>Philippine Interpretations</b>				
IFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities	✓		
IFRIC 2	Members' Share in Co-operative Entities and Similar Instruments			✓
IFRIC 4	Determining Whether an Arrangement Contains a Lease	✓		
IFRIC 5	Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds			✓
IFRIC 6	Liabilities arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment			✓
IFRIC 7	Applying the Restatement Approach under PAS 29 Financial Reporting in Hyperinflationary Economies			✓
IFRIC 9	Reassessment of Embedded Derivatives			✓
	Amendments to Philippine Interpretation IFRIC-9 and PAS 39: Embedded Derivatives			✓
IFRIC 10	Interim Financial Reporting and Impairment	✓		
IFRIC 12	Service Concession Arrangements			✓
IFRIC 13	Customer Loyalty Programmes			✓
IFRIC 14	PAS 19 - The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction			✓
	Amendments to Philippine Interpretations IFRIC- 14, Prepayments of a Minimum Funding Requirement			✓
IFRIC 16	Hedges of a Net Investment in a Foreign Operation			✓
IFRIC 17	Distributions of Non-cash Assets to Owners			✓
IFRIC 18	Transfers of Assets from Customers			✓
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments			✓
IFRIC 20	Stripping Costs in the Production Phase of a Surface Mine			✓
IFRIC 21	Levies	✓		
IFRIC 22	Foreign Currency Transactions and Advance Consideration*			
IFRIC 23	Uncertainty over Income Tax Treatments*			
SIC-7	Introduction of the Euro			✓
SIC-10	Government Assistance - No Specific Relation to Operating Activities			✓
SIC-15	Operating Leases - Incentives			✓
SIC-25	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders			✓
SIC-27	Evaluating the Substance of Transactions Involving the Legal Form of a Lease	✓		
SIC-29	Service Concession Arrangements: Disclosures.			✓
SIC-31	Revenue - Barter Transactions Involving Advertising Services			✓
SIC-32	Intangible Assets - Web Site Costs			✓

PHILIPPINE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS Effective as of December 31, 2017		Adopted	Not Adopted	Not Applicable
<b>Philippine Interpretations Committee Questions and Answers</b>				
PIC Q&A 2006-01	PAS 18, Appendix, paragraph 9 - Revenue recognition for sales of property units under pre-completion contracts			✓
PIC Q&A 2006-02	PAS 27.10(d) - Clarification of criteria for exemption from presenting consolidated financial statements	✓		
PIC Q&A 2007-03	PAS 40.27 - Valuation of bank real and other properties acquired (ROPA)			✓
PIC Q&A 2008-01- Revised	PAS 19.78 - Rate used in discounting post-employment benefit obligations	✓		
PIC Q&A 2009-01	Framework.23 and PAS 1.23 - Financial statements prepared on a basis other than going concern			✓
PIC Q&A 2010-01	PAS.39.AGRI-72 - Rate used in determining the fair value of government securities in the Philippines			✓
PIC Q&A 2010-02	PAS 1R.16 - Basis of preparation of financial statements	✓		
PIC Q&A 2010-03	PAS 1 Presentation of Financial Statements - Current/non-current classification of a callable term loan			✓
PIC Q&A 2011-02	PFRS 3.2 - Common Control Business Combinations	✓		
PIC Q&A 2011-03	Accounting for Inter-company Loans	✓		
PIC Q&A 2011-04	PAS 32.37-38 - Costs of Public Offering of Shares	✓		
PIC Q&A 2011-05	PFRS 1.D1-D8 - Fair Value or Revaluation as Deemed Cost			✓
PIC Q&A 2011-06	PFRS 3, Business Combinations (2008), and PAS 40, Investment Property - Acquisition of Investment properties - asset acquisition or business combination?	✓		
PIC Q&A 2012-01	PFRS 3.2 - Application of the Pooling of Interests Method for Business Combinations of Entities Under Common Control in Consolidated Financial Statements	✓		
PIC Q&A 2012-02	Cost of a New Building Constructed on the Site of a Previous Building			✓
PIC Q&A 2013-01	Applicability of SMEIG Final Q&As on the Application of IFRS for SMEs to Philippines SMEs			✓
PIC Q&A 2013-02	Conforming Changes to PIC Q&As - Cycle 2013			✓
PIC Q&A 2013-03 (Revised)	PAS 19 - Accounting for Employee Benefits under a Defined Contribution Plan subject to Requirements of Republic Act (RA) 7641, The Philippine Retirement Law	✓		
PIC Q&A 2015-01	Conforming Changes to PIC Q&As - Cycle 2015	✓		
PIC Q&A 2016-01	Conforming Changes to PIC Q&As - Cycle 2016	✓		
PIC Q&A 2016-02	PAS 32 and PAS 38 - Accounting Treatment of Club Shares Held by an Entity			✓
PIC Q&A 2016-03	Accounting for Common Areas and the Related Subsequent Costs by Condominium Corporations			✓
PIC Q&A 2016-04	Application of PFRS 15 "Revenue from Contracts with Customers" on Sale of Residential Properties under Pre-Completion Contracts			✓

PHILIPPINE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS Effective as of December 31, 2017		Adopted	Not Adopted	Not Applicable
PIC Q&A 2017-01	Conforming Changes to PIC Q&As - Cycle 2017			✓
PIC Q&A 2017-02	PAS 2 and PAS 16 - Capitalization of operating lease cost as part of construction costs of a building			✓
PIC Q&A 2017-03	PAS 28 - Elimination of profits and losses resulting from transactions between associates and/or joint ventures	✓		
PIC Q&A 2017-04	PAS 24 - Related party relationships between parents, subsidiary, associate and non-controlling shareholder	✓		
PIC Q&A 2017-05	PFRS 7 - Frequently asked questions on the disclosure requirements of financial instruments under PFRS 7, Financial Instruments: Disclosures			✓
PIC Q&A 2017-06	PAS 2, 16 and 40 - Accounting for Collector's Items			✓
PIC Q&A 2017-07	PFRS 10 - Accounting for reciprocal holdings in associates and joint ventures			✓
PIC Q&A 2017-08	PFRS 10 - Requirement to prepare consolidated financial statements where an entity disposes of its single investment in a subsidiary, associate or joint venture			✓
PIC Q&A 2017-09	PAS 17 and Philippine Interpretation SIC-15 - Accounting for payments between and among lessors and lessees	✓		
PIC Q&A 2017-10	PAS 40 - Separation of property and classification as investment property			✓
PIC Q&A 2017-11	PFRS 10 and PAS 32 - Transaction costs incurred to acquire outstanding non-controlling interest or to sell non-controlling interest without a loss of control			✓
PIC Q&A 2017-12	Subsequent Treatment of Equity Component Arising from Intercompany Loans			✓

**Legend:**

**Adopted** - means a particular standard or interpretation is relevant to the operations of the entity (even if it has no effect or no material effect on the financial statements), for which there may be a related particular accounting policy made in the financial statements and/or there are current transactions the amounts or balances of which are disclosed on the face or in the notes of the financial statements.

**Not Adopted** - means a particular standard or interpretation is effective but the entity did not adopt it due to either of these two reasons: 1) The entity has deviated or departed from the requirements of such standard or interpretation; or 2) The standard provides for an option to early adopt it but the entity decided otherwise.

**Not Applicable** - means the standard or interpretation is not relevant at all to the operations of the entity.

\*These standards or amendments will become effective subsequent to December 31, 2017. The Group will adopt the new and amended standards on the respective effective dates.

## Schedule 4

### GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES FINANCIAL SOUNDNESS INDICATORS

The following are the major performance measures that Ginebra San Miguel Inc. and Subsidiaries (the Group) uses. Analyses are employed by comparisons and measurements based on the financial data as of December 31, 2017 and 2016 for liquidity, solvency and profitability ratios and for the periods ending December 31, 2017 and 2016 for operating efficiency ratios.

	December 31	
	2017	2016
Liquidity:		
Current Ratio	<b>0.86</b>	0.76
Solvency:		
Debt to Equity Ratio	<b>1.66</b>	2.42
Asset to Equity Ratio	<b>2.66</b>	3.42
Profitability:		
Return on Average Equity	<b>13%</b>	8%
Interest Rate Coverage Ratio	<b>4.36</b>	2.22
Operating Efficiency:		
Volume Growth	<b>10%</b>	9%
Revenue Growth	<b>12%</b>	12%
Operating Margin	<b>7%</b>	5%

The manner by which the Group calculates the key performance indicators is as follows:

KPI	Formula
Current Ratio	$\frac{\text{Current Assets}}{\text{Current Liabilities}}$
Debt to Equity Ratio	$\frac{\text{Total Liabilities (Current + Noncurrent)}}{\text{Equity}}$
Asset to Equity Ratio	$\frac{\text{Total Assets (Current + Noncurrent)}}{\text{Equity}}$
Return on Average Equity	$\frac{\text{Net Income}}{\text{Average Equity}}$
Interest Rate Coverage Ratio	$\frac{\text{Earnings Before Interests and Taxes}}{\text{Interest Expense and Other Financing Charges}}$
Volume Growth	$\left( \frac{\text{Sum of all Businesses' Volume}}{\text{Prior Period Net Sales}} \right) - 1$
Revenue Growth	$\left( \frac{\text{Current Period Net Sales}}{\text{Prior Period Net Sales}} \right) - 1$
Operating Margin	$\frac{\text{Income from Operating Activities}}{\text{Net Sales}}$

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**

**INDEX TO CONSOLIDATED FINANCIAL STATEMENTS  
AND SUPPLEMENTARY SCHEDULES  
FORM 17-A, Item 7**

**December 31, 2017**

Page No.

**Consolidated Financial Statements**

Statement of Management's Responsibility for Financial Statements  
Report of Independent Auditors  
Consolidated Statements of Financial Position  
for the years ended December 31, 2017 and 2016  
Consolidated Statements of Income  
for the years ended December 31, 2017, 2016 and 2015  
Consolidated Statements of Comprehensive Income  
for the years ended December 31, 2017, 2016 and 2015  
Consolidated Statements of Changes in Equity  
for the years ended December 31, 2017, 2016 and 2015  
Consolidated Statements of Cash Flows  
for the years ended December 31, 2017, 2016 and 2015  
Notes to the Consolidated Financial Statements

**Supplementary Schedules**

Report of Independent Auditors on Supplementary Schedules

A. Financial Assets	ANNEX D-1
B. Amounts Receivable from Directors, Officers, Employees, Related Parties and Principal Stockholders (Other than Related Parties)	Not applicable
C. Amounts Receivable from Related Parties which are Eliminated during the Consolidation of Financial Assets	ANNEX D-3
Amounts Payable to Related Parties which are Eliminated during the Consolidation of Financial Liabilities	ANNEX D - 4
D. Intangible Assets - Other Assets	ANNEX D - 5
E. Long-term Debt	ANNEX D - 6
F. Indebtedness to Affiliates and Related Parties (Long-term Loans from Related Companies)	Not applicable
G. Guarantees of Securities of Other Issuers	Not applicable
H. Capital Stock	ANNEX D - 8

## GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

Schedule A.      **Financial Assets**  
**December 31, 2017**  
*( In Thousands )*

<u>Name of Issuing Entity / Description of Each Issue</u>	<u>Number of shares or Principal Amount of Bonds and Notes</u>	<u>Amount Shown in the Statements of Financial Position</u>	<u>Value Based on Market Quotations at Dec. 31, 2017</u>	<u>Income Received and Accrued</u>
Cash and cash equivalents	-	P 198,767	P 198,767	P (2,204)
Trade and other receivables - net	-	1,714,662	1,714,662	(21,785)
Derivative assets	-	1,071	1,071	-
Financial assets at FVPL	-	-	-	-
Available for sale financial assets	-	-	-	-
Noncurrent receivables and deposits - net	-	1,126	1,126	-
	-	<u>P 1,915,626</u>	<u>P 1,915,626</u>	<u>P (23,989)</u>

## GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

**Schedule C. Amounts Receivable from Related Parties which are Eliminated during the Consolidation of Financial Assets December 31, 2017**  
( In Thousands )

NAME OF RELATED PARTY	BEGINNING BALANCE	ADDITIONS	AMOUNTS COLLECTED	AMOUNTS WRITTEN OFF	TOTAL	AMOUNTS		ENDING BALANCE
						CURRENT	NONCURRENT	
P	39,217	P 199,897	P (224,209)	-	P 14,905	P 14,905	P -	14,905
Distileria Bago, Inc.	741,289	20,017	(3,553)	-	757,753	757,753	-	757,753
East Pacific Star Bottlers Phils Inc.	11,191	-	-	-	11,191	11,191	-	11,191
Agri crops Industries, Inc.	2,914	71	-	-	2,985	2,985	-	2,985
Healthy Condiments, Inc.	65,784	-	-	-	65,784	65,784	-	65,784
Global Beverages Holdings Ltd.	91,512	-	-	-	91,512	91,512	-	91,512
Siam Holdings Ltd.								
P	<u>951,907</u>	<u>P 219,985</u>	<u>P (227,762)</u>	<u>P -</u>	<u>P 944,130</u>	<u>P 944,130</u>	<u>P -</u>	<u>944,130</u>

## GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

**Schedule C. Amounts Payable to Related Parties which are Eliminated during the Consolidation of Financial Liabilities**  
**December 31, 2017**  
*(In Thousands)*

<u>NAME OF RELATED PARTY</u>	<u>BEGINNING BALANCE</u>	<u>ADDITIONS</u>	<u>AMOUNTS COLLECTED</u>	<u>AMOUNTS WRITTEN OFF</u>	<u>TOTAL</u>	<u>CURRENT</u>	<u>NONCURRENT</u>	<u>ENDING BALANCE</u>
Distileria Bago, Inc.	P (97,286)	P (2,282,408)	P 2,021,396	P -	P (358,298)	P (358,298)	P -	P (358,298)
East Pacific Star Bottlers Phils Inc.	(22,666)	(280,274)	278,173	-	(24,767)	(24,767)	-	(24,767)
	<u>P (119,952)</u>	<u>P (2,562,682)</u>	<u>P 2,299,569</u>	<u>P -</u>	<u>P (383,065)</u>	<u>P (383,065)</u>	<u>P -</u>	<u>P (383,065)</u>

## GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

## Schedule D.

Intangible assets - other assets  
December 31, 2017  
(In Thousands)

Goodwill and Other Intangible Assets

Description	Beginning Balance	Additions/ Acquisition of Subsidiaries	Disposal/ Reclassified to other Accounts	Charged to Costs and Expenses	Currency Translation Adjustment	Ending Balance
Goodwill	P 126,863	P -	P -	P -	P -	126,863
Intangibles						
Cost:						
Computer software	P 117,844	P 3,231	P -	P -	P -	121,075
Accumulated Amortization and Impairment Losses:						
Computer software	65,251	-	-	16,465	-	81,716
Net Book Value:	P 52,593	P 3,231	P -	P (16,465)	P -	39,359

## GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

Schedule E. Long-term Debt  
 December 31, 2017  
*( In Thousands )*

Title of Issue	Agent / Lender	Outstanding Balance	Current Portion of Debt	Transaction Cost Current	Amount Shown as Current	Long-term Noncurrent Portion Debt	Non Current Transaction Cost	Amount Shown as Long-term	Current and Long-term Debt	Interest Rate	Number of Periodic Installments	Interest Payments	Final Maturity
Floating	Development Bank of the Philippines	P 114,285	P 114,285	P -	P 114,285	P -	P -	P -	P 114,285	PDST-R2 plus margin or BSP overnight rate, whichever is higher	Amortized	Quarterly	Sep-18
		<b>P 114,285</b>	<b>P 114,285</b>	<b>P -</b>	<b>P 114,285</b>	<b>P -</b>	<b>P -</b>	<b>P -</b>	<b>P 114,285</b>				

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**

**Schedule H. Capital Stock  
As of December 31, 2017**

<b>Title of Issue</b>	<b>Number of shares Authorized</b>	<b>Number of shares issued and outstanding as shown under related balance sheet caption</b>	<b>Number of shares reserved for options, warrants, conversion and other rights</b>	<b>Number of shares held by related parties</b>	<b>Directors, officers and employees</b>	<b>Others</b>
Preferred shares	100,000,000	32,786,885	-	32,786,885	-	-
Common shares	460,000,000	286,327,841	-	226,915,285	293,000	59,119,556
	<b>560,000,000</b>	<b>319,114,726</b>	<b>-</b>	<b>259,702,170</b>	<b>293,000</b>	<b>59,119,556</b>

**GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**  
**AGING OF ACCOUNTS RECEIVABLES**  
**AS OF DECEMBER 31, 2017**  
*Audited*

<b>TYPE OF ACCOUNTS RECEIVABLE</b>	<b>TOTAL</b>	<b>Current</b>	<b>&lt; 30 days past due</b>	<b>30 - 60 days past due</b>	<b>60 - 90 days past due</b>	<b>Over 90 days past due</b>
<b>a). Trade Receivables</b> P	957,109	593,491	98,214	16,296	1,433	247,675
Less: Allowance for Doubtful Accounts	246,050	-	-	-	-	246,050
<b>NET TRADE RECEIVABLES</b>	<b>711,059</b>	<b>593,491</b>	<b>98,214</b>	<b>16,296</b>	<b>1,433</b>	<b>1,625</b>
<b>b). Non-Trade Receivables</b>	1,145,143	141,302	24,879	51,420	17,059	910,483
Less: Allowance for Doubtful Accounts	141,540	-	-	-	-	141,540
<b>NET NON-TRADE RECEIVABLES</b>	<b>1,003,603</b>	<b>141,302</b>	<b>24,879</b>	<b>51,420</b>	<b>17,059</b>	<b>768,943</b>
<b>NET RECEIVABLES</b> P	<b>1,714,662</b>	<b>734,793</b>	<b>123,093</b>	<b>67,716</b>	<b>18,492</b>	<b>770,568</b>

**GINEBRA SAN MIGUEL INC.**  
**2017 Reports on SEC Form 17-C**

DATE REPORTED	SUBJECT
March 15, 2017	<p><u>Item 4. Resignation, Removal or Election of Registrant’s Directors or Officers</u></p> <p>The Board, upon the recommendation of the Nomination and Hearing Committee, elected Justice Aurora S. Lagman (Ret.) as Independent Director of the Company vice Justice Francisco H. Villaruz, Jr. (Ret.), who passed away on October 30, 2016. The Company has reported the said cessation of term of Justice Villaruz to the Securities and Exchange Commission when it filed its SEC form 17-C on November 2, 2016.</p> <p>Justice Lagman, among others, previously held the following positions: Member, Judicial and Bar Council (October 13, 2008 - July 9, 2016); Associate Justice, Court of Appeals (February 4, 2004 – January 15, 2008); and Judge, Regional Trial Court, Branch 77, Malolos, Bulacan (May 11, 1994 – February 3, 2004). She obtained her law degree at the Lyceum of the Philippines College of Law and has attended special studies and short courses abroad. She has also attended various domestic and foreign trainings, seminars and conferences.</p> <p style="text-align: center;">Justice Lagman owns 5,000 shares in the Company.</p> <p style="text-align: center;"><u>Item 9. Other Events</u></p> <p>The Board approved the schedule, venue and agenda of the 2017 Regular Stockholders’ Meeting, as follows:</p> <p style="margin-left: 40px;">a. Schedule</p> <p style="margin-left: 80px;">Date and time of the 2017 Regular Stockholders’ Meeting: May 25, 2017 at 2:00 P.M.  Record date of the stockholders entitled to vote at the said meeting: April 17, 2017  Closing of stock transfer books: April 18, 2017 to April 24, 2017  Deadline for the submission of proxies: May 10, 2017  Validation of proxies: May 16, 2017</p> <p style="margin-left: 40px;">b. Venue</p> <p style="margin-left: 80px;">Executive Dining Room, 2nd Floor, San Miguel Corporation (SMC) - Head Office Complex, No. 40 San Miguel Avenue, Mandaluyong City</p> <p style="margin-left: 40px;">c. Agenda</p> <ol style="list-style-type: none"> <li>Certification of Notice and Quorum</li> <li>Approval of the Minutes of the Regular Stockholders' Meeting held on May 26, 2016</li> <li>Presentation of the Annual Report</li> <li>Ratification of Acts and Proceedings of the Board of Directors and Corporate Officers</li> <li>Election of Directors</li> </ol>

	<p>6. Appointment of External Auditor 7. Other Matters 8. Adjournment</p> <p>The Board also approved the recommendation of the Audit Committee to appoint R.G, Manabat &amp; Co. as external auditor of the Company for fiscal year 2017 during the Regular Stockholders' Meeting scheduled on May 25, 2017.</p>
<p>March 20, 2017 (Amended the SEC Form 17-C filed on March 15, 2017)</p>	<p><u>Item 4. Resignation, Removal or Election of Registrant's Directors or Officers</u></p> <p>The Board, upon the recommendation of the Nomination and Hearing Committee, elected Justice Aurora S. Lagman (Ret.) as Independent Director of the Company vice Justice Francisco H. Villaruz, Jr. (Ret.), who passed away on October 30, 2016. The Company has reported the said cessation of term of Justice Villaruz to the Securities and Exchange Commission when it filed its SEC form 17-C on November 2, 2016.</p> <p><u>Justice Lagman also replaced Justice Villaruz as a member of the Audit Committee and the Nomination and Hearing Committee of the Company.</u></p> <p>Justice Lagman, among others, previously held the following positions: Member, Judicial and Bar Council (October 13, 2008 - July 9, 2016); Associate Justice, Court of Appeals (February 4, 2004 - January 15, 2008); and Judge, Regional Trial Court, Branch 77, Malolos, Bulacan (May 11, 1994 - February 3, 2004). She obtained her law degree at the Lyceum of the Philippines College of Law and has attended special studies and short courses abroad. She has also attended various domestic and foreign trainings, seminars and conferences.</p> <p>Justice Lagman owns 5,000 shares in the Company.</p> <p style="text-align: center;"><u>Item 9. Other Events</u></p> <p>The Board approved the schedule, venue and agenda of the 2017 Regular Stockholders' Meeting, as follows:</p> <p>d. Schedule</p> <p>Date and time of the 2017 Regular Stockholders' Meeting: May 25, 2017 at 2:00 P.M. Record date of the stockholders entitled to vote at the said meeting: April 17, 2017 Closing of stock transfer books: April 18, 2017 to April 24, 2017 Deadline for the submission of proxies: May 10, 2017 Validation of proxies: May 16, 2017</p> <p>e. Venue</p> <p>Executive Dining Room, 2nd Floor, San Miguel Corporation (SMC) - Head Office Complex, No. 40 San Miguel Avenue, Mandaluyong City</p> <p>f. Agenda</p>

	<ol style="list-style-type: none"> <li>1. Certification of Notice and Quorum</li> <li>2. Approval of the Minutes of the Regular Stockholders' Meeting held on May 26, 2016</li> <li>3. Presentation of the Annual Report</li> <li>4. Ratification of Acts and Proceedings of the Board of Directors and Corporate Officers</li> <li>5. Election of Directors</li> <li>6. Appointment of External Auditor</li> <li>7. Other Matters</li> <li>8. Adjournment</li> </ol> <p>The Board also approved the recommendation of the Audit Committee to appoint R.G, Manabat &amp; Co. as external auditor of the Company for fiscal year 2017 during the Regular Stockholders' Meeting scheduled on May 25, 2017.</p>
May 9, 2017	<p style="text-align: center;"><u>Item 9. Other Events</u></p> <p>The Board approved the Creation of Office General Manager, which is in accordance with the By-Laws of the Company, and is intended to align the operations of the Company with the San Miguel Group.</p> <p>The General Manager will report to the President and is charged with overseeing the overall management of the Company's various departments with the aim of continuously improving the Company's business operations and attainment of corporate objectives. He shall also perform such other functions as may be assigned by the President, the Chairman and Chief Executive, and Board of Directors</p>
May 10, 2017 (Amended the SEC Form 17-C filed on May 9, 2017)	<p style="text-align: center;"><u>Item 9. Other Events</u></p> <p>The Board approved the Creation of <u>the</u> Office of <u>the</u> General Manager, which is in accordance with the By-Laws of the Company, and is intended to align the operations of the Company with the San Miguel Group.</p> <p>The General Manager will report to the President and is <u>in charge</u> of overseeing the overall management of the Company's various departments with the aim of continuously improving the Company's business operations and attainment of corporate objectives. He shall also perform such other functions as may be assigned by the President, the Chairman and Chief Executive, and Board of Directors.</p>
May 10, 2017	<p style="text-align: center;"><u>Item 9. Other Events</u></p> <p>In compliance with the letter dated April 21, 2017 of Mr. Vicente Graciano P. Felizmenio, Jr., Director of the Markets and Securities Regulation Department ("MSRD") of the Securities and Exchange Commission, we submit copies of the following Affidavits:</p> <ol style="list-style-type: none"> <li>1. Affidavit of Publication from the Philippine Star with newspaper clipping dated May 3, 2017; and</li> <li>2. Affidavit of Publication from Manila Bulletin with newspaper clipping dated May 3, 2017.</li> </ol>

	<p>The aforementioned Affidavits pertain to the publication of the Company's undertaking to post in its website the Company's SEC Form 17-Q ("Report") for the quarter ending March 31, 2017 on or before May 15, 2017, and upon written request of a stockholder, to provide a copy of the Report to the latter, as well as the publication of MSRD Order No. 17, Series of 2017.</p>																
<p>May 25, 2017</p>	<p style="text-align: center;">Regular Stockholders' Meeting</p> <p><u>Item 4. Resignation, Removal or Election of Registrant's Directors or Officers</u></p> <p>The following directors were elected:</p> <p>Eduardo M. Cojuangco, Jr.  Ramon S. Ang  Bernard D. Marquez  Francisco S. Alejo III  Leo S. Alvez  Gabriel S. Claudio  Mario K. Surio  Minita V. Chico-Nazario - Independent Director  Aurora S. Lagman – Independent Director</p> <p>With the exception of Mr. Marquez, the foregoing directors currently have 5,000 shares each in the Company. Mr. Marquez has 30,000 shares.</p> <p style="text-align: center;"><u>Item 9. Other Events.</u></p> <p>The auditing firm of R. G. Manabat &amp; Co. was appointed as External Auditor of the Company for the fiscal year 2017.</p> <p style="text-align: center;">Organizational Meeting of the Board of Directors</p> <p><u>Item 4. Resignation, Removal or Election of Registrant's Directors or Officers</u></p> <p>At the Organizational Meeting of the Board, the following Officers and Lead Independent Director were elected.</p> <table data-bbox="592 1563 1471 1877"> <tr> <td>Eduardo M. Cojuangco, Jr.</td> <td>: Chairman and Chief Executive Officer</td> </tr> <tr> <td>Ramon S. Ang</td> <td>: President</td> </tr> <tr> <td>Bernard D. Marquez</td> <td>: General Manager</td> </tr> <tr> <td>Virgilio S. Jacinto</td> <td>: Corporate Secretary and Compliance Officer</td> </tr> <tr> <td>Cynthia M. Baroy</td> <td>: Treasurer/Chief Finance Officer</td> </tr> <tr> <td>Conchita P. Jamora</td> <td>: Assistant Corporate Secretary</td> </tr> <tr> <td>Orlando A. Santiago</td> <td>: Assistant Corporate Secretary</td> </tr> <tr> <td>Minita V. Chico-Nazario</td> <td>: Lead Independent Director</td> </tr> </table> <p>Of the aforementioned officers, Ms. Baroy and Atty. Jamora have 30,000 shares each in the Company. On the other hand, Attys. Jacinto and Santiago do not own shares in the Company.</p>	Eduardo M. Cojuangco, Jr.	: Chairman and Chief Executive Officer	Ramon S. Ang	: President	Bernard D. Marquez	: General Manager	Virgilio S. Jacinto	: Corporate Secretary and Compliance Officer	Cynthia M. Baroy	: Treasurer/Chief Finance Officer	Conchita P. Jamora	: Assistant Corporate Secretary	Orlando A. Santiago	: Assistant Corporate Secretary	Minita V. Chico-Nazario	: Lead Independent Director
Eduardo M. Cojuangco, Jr.	: Chairman and Chief Executive Officer																
Ramon S. Ang	: President																
Bernard D. Marquez	: General Manager																
Virgilio S. Jacinto	: Corporate Secretary and Compliance Officer																
Cynthia M. Baroy	: Treasurer/Chief Finance Officer																
Conchita P. Jamora	: Assistant Corporate Secretary																
Orlando A. Santiago	: Assistant Corporate Secretary																
Minita V. Chico-Nazario	: Lead Independent Director																

In the same meeting, the following were elected as chairpersons and members of the following Board Committees:

**Executive Committee**

1. Eduardo M. Cojuangco, Jr. – Chairman
2. Ramon S. Ang
3. Bernard D. Marquez
4. Francisco S. Alejo III
5. Ferdinand K. Constantino – Non-Director Member

**Audit and Risk Oversight Committee**

1. Minita V. Chico-Nazario – Chairperson
2. Leo S. Alvez
3. Francisco S. Alejo III
4. Aurora S. Lagman
5. Ferdinand K. Constantino – Non-Director Member

**Executive Compensation Committee**

1. Ramon S. Ang – Chairman
2. Bernard D. Marquez
3. Leo S. Alvez
4. Minita V. Chico-Nazario
5. Ferdinand K. Constantino – Non-Director Member

**Corporate Governance Committee**

1. Aurora S. Lagman – Chairman
2. Bernard D. Marquez
3. Gabriel S. Claudio
4. Mario K. Surio
5. Leo S. Alvez
6. Minita V. Chico-Nazario
7. Casiano B. Cabalan, Jr. – Ex Officio Member

**Item 9. Other Events.**

The Board formally approved and adopted the Company’s Amended/New Manual on Corporate Governance which considered the provisions of the Code of Corporate Governance for Publicly-Listed Companies.

The Board also formally approved and adopted the Company’s Personal Data Privacy Policy pursuant to the requirements of the Data Privacy Act of 2012 and its Implementing Rules and Regulations.

	<p>In the same meeting, the following were elected as chairpersons and members of the following Board Committees:</p> <p><b><u>Executive Committee</u></b></p> <ol style="list-style-type: none"> <li>1. Eduardo M. Cojuangco, Jr. – Chairman</li> <li>2. Ramon S. Ang</li> <li>3. Bernard D. Marquez</li> <li>4. Francisco S. Alejo III</li> <li>5. Ferdinand K. Constantino – Non-Director Member</li> </ol> <p><b><u>Audit and Risk Oversight Committee</u></b></p> <ol style="list-style-type: none"> <li>1. Minita V. Chico-Nazario – Chairperson</li> <li>2. Leo S. Alvez</li> <li>3. Francisco S. Alejo III</li> <li>4. Aurora S. Lagman</li> <li>5. Ferdinand K. Constantino – Non-Director Member</li> </ol> <p><b><u>Executive Compensation Committee</u></b></p> <ol style="list-style-type: none"> <li>1. Ramon S. Ang – Chairman</li> <li>2. Bernard D. Marquez</li> <li>3. Leo S. Alvez</li> <li>4. Minita V. Chico-Nazario</li> <li>5. Ferdinand K. Constantino – Non-Director Member</li> </ol> <p><b><u>Corporate Governance Committee</u></b></p> <ol style="list-style-type: none"> <li>1. Aurora S. Lagman – Chairman</li> <li>2. Bernard D. Marquez</li> <li>3. Gabriel S. Claudio</li> <li>4. Mario K. Surio</li> <li>5. Leo S. Alvez</li> <li>6. Minita V. Chico-Nazario</li> <li>7. Casiano B. Cabalan, Jr. – Ex Officio Member</li> </ol> <p style="text-align: center;"><b><u>Item 9. Other Events.</u></b></p> <p>The Board formally approved and adopted the Company’s Amended/New Manual on Corporate Governance which considered the provisions of the Code of Corporate Governance for Publicly-Listed Companies.</p> <p>The Board also formally approved and adopted the Company’s Personal Data Privacy Policy pursuant to the requirements of the Data Privacy Act of 2012 and its Implementing Rules and Regulations.</p>
<p>May 25, 2017</p>	<p style="text-align: center;">Item 9: Other Events</p> <p>Please see attached press release entitled “Ginebra reports strong Q1 income and revenue growth”.</p>

September 25, 2017	<p>Item 4. Resignation, Removal or Election of Registrant's Directors or Officers</p> <p>The Office of the Corporate Secretary received today, September 25, 2017, the resignation letter of Mr. Bernard D. Marquez as Director and General Manager of the Company effective on September 30, 2017. Mr. Marquez will attend to personal matters and interests.</p>
September 29, 2017	<p>Item 4. Resignation, Removal or Election of Registrant's Directors or Officers</p> <p>Further to the disclosure of Ginebra San Miguel Inc. (the "Company") in its SEC Form 17-C dated September 25, 2017, please be informed that Mr. Emmanuel B. Macalalag was appointed on September 29, 2017 as General Manager of the Company vice Mr. Bernard D. Marquez, who resigned effective close of business hours of September 30, 2017.</p> <p>Prior this appointment, Mr. Macalalag was the Manufacturing Group Manager of the Company. He also held key positions in the areas of Operations Research and Business Planning and Development.</p> <p>Mr. Macalalag owns 46,500 common shares in the Company.</p>
November 6, 2017	<p>Item 9. Other Events</p> <p>The Company filed PSE Disclosure Form 4-33 – Voluntary Trading Halt with The Philippine Stock Exchange, Inc. (PSE) on November 3, 2017, requesting for the voluntary trading halt of its common shares listed in the PSE.</p> <p>The request was made due to the materiality of the information disclosed in the respective SEC Forms 17-C filed by San Miguel Corporation (SMC) and San Miguel Pure Foods Company Inc. (SMPFC) to the PSE on November 3, 2017, pertaining among others, to the intended acquisition by SMPFC of SMC's shares in the Company, in exchange for SMPFC shares.</p> <p>Please see attached print out of the PSE Disclosure Form 4-33 filed with the PSE.</p>
November 9, 2017	<p><u>Item 4. Resignation, Removal or Election of Registrant's Directors or Officers</u></p> <p>The Board, upon the recommendation of the Corporate Governance Committee, elected Ms. Aurora T. Calderon as Director of the Company vice Mr. Bernard D. Marquez, who resigned effective September 30, 2017. The resignation of Mr. Marquez was disclosed with the Securities and Exchange Commission on September 25, 2017.</p> <p>Ms. Calderon also replaced Mr. Marquez as a member of the Executive Compensation Committee and Corporate Governance Committee of the Corporation.</p> <p>Ms. Calderon is the Senior Vice President and Senior Executive Assistant to the President and COO of San Miguel Corporation (SMC) and Director of SMC and other companies within the San Miguel Group. She has attended a Seminar on Corporate Governance on August 9, 2017 which was conducted by SGV &amp; Co.</p>

	<p>Ms. Calderon owns 5,000 shares in the Company.</p> <p style="text-align: center;"><u>Item 9. Other Events</u></p> <p>The Board approved the Audit and Risk Oversight Committee Charter, Corporate Governance Committee Charter and Executive Compensation Committee Charter. These Charters were adopted to align with the provisions of the Amended Manual on Corporate Governance, which Manual was recently amended to consider the provisions of the Code of Corporate Governance for Publicly-Listed Companies as embodied in SEC Memorandum Circular No. 19, Series of 2016.</p>
November 21, 2017	<p style="text-align: center;"><u>Item 9. Other Events</u></p> <p>In compliance with SEC Memorandum Circular No. 20, Series of 2013, we advise that the following Directors and Officers/Managers of Ginebra San Miguel Inc. (the "Company"), have attended a Seminar on Corporate Governance (the "Seminar") that was conducted by Risk, Opportunities, Assessment and Management (ROAM), Inc. on November 20, 2017. Copies of the Certificates of Completion of the following participants are attached for your reference.</p> <p style="text-align: center;"><b>Name of Directors</b></p> <ol style="list-style-type: none"> <li>1. Mr. Eduardo M. Conjuangco, Jr. - Chairman and Chief Executive Officer</li> <li>2. Mr. Mario K. Surio</li> <li>3. Justice Minita V. Chico-Nazario (Ret.) – Independent Director</li> <li>4. Justice Aurora S. Lagman (Ret.) – Independent Director</li> </ol> <p style="text-align: center;"><b>Name of Officers/Managers</b></p> <ol style="list-style-type: none"> <li>1. Atty. Virgilio S. Jacinto - Compliance Officer and Corporate Secretary</li> <li>2. Mr. Emmanuel B. Macalalag – General Manager</li> <li>3. Ms. Cynthia M. Baroy – Chief Finance Officer</li> <li>4. Ms. Charity Anne A. Chiong</li> <li>5. Atty. Conchita P. Jamora – Assistant Corporate Secretary</li> <li>6. Mr. Teodorico T. Lasin</li> <li>7. Mr. Allan P. Mercado</li> <li>8. Ms. Roxanne Angela B. Millan</li> <li>9. Mr. Ronald Rudolf C. Molina</li> <li>10. Ms. Isadora A. Papica - Internal Group Audit Manager</li> <li>11. Mr. Ronilo Armando S. Sarmiento</li> <li>12. Ms. Angeline F. Uy</li> <li>13. Mr. Alfredo P. Aquino, Jr.</li> <li>14. Mr. Jaime P. Factor</li> <li>15. Atty. Maila N. Pagsanhan</li> </ol> <p>Likewise, attached is the Certificate of Attendance of <u>Ms. Aurora T. Calderon</u> for completing the Seminar on Corporate Governance held on August</p>

	<p>9, 2017, which was conducted by SGV &amp; Co. Her election as Director of the Company and attendance in the said seminar were previously disclosed to the Commission in SEC Form 17-C filed on November 9, 2017.</p> <p>Also attached is the Certificate of Attendance of Independent Director, <u>Justice Aurora S. Lagman (Ret.)</u> who also attended a Seminar on Corporate Governance: Board Effectiveness Best Practices held on November 10, 2017, which was conducted by Center for Global Best Practices.</p> <p>We also recently learned that <u>Mr. Ferdinand K. Constantino</u>, a non-director member of the Company’s Executive Committee, Audit and Risk Oversight Committee, and Executive Compensation Committee, has attended a Seminar on Corporate Governance on September 15, 2017. A copy of his Certificate of Attendance is likewise attached.</p> <p>The foregoing information will be reflected in GSMI SEC Form ACGR for the year 2016 – Updated as of November 21, 2017 that will be uploaded in <a href="http://www.ginebrasanmiguel.com">www.ginebrasanmiguel.com</a>, the Company’s official website.</p>
December 12, 2017	<p style="text-align: center;"><u>Item 9. Other Events</u></p> <p>In compliance with SEC Memorandum Circular No. 20, Series of 2013, we advise that the following Directors of Ginebra San Miguel Inc. (the “Company”), have attended a Seminar on Corporate Governance (the “Seminar”) that was conducted by Risk, Opportunities, Assessment and Management (ROAM), Inc. on December 11, 2017. Copies of the Certificates of Completion of the following participants are attached for your reference.</p> <p style="text-align: center;"><b>Name of Directors</b></p> <ol style="list-style-type: none"> <li>1. Mr. Ramon S. Ang</li> <li>2. Mr. Francisco S. Alejo III</li> <li>3. Mr. Leo S. Alvez</li> <li>4. Mr. Gabriel S. Claudio</li> </ol> <p>Likewise, attached is Mr. Claudio’s Certificate of Attendance in the Seminar held on December 8, 2017 that was conducted by SGV &amp; Co., which was received by the Company on December 11, 2017.</p> <p>The foregoing information will be reflected in GSMI SEC Form ACGR for the year 2016 – Updated as of December 11, 2017 that will be uploaded in <a href="http://www.ginebrasanmiguel.com">www.ginebrasanmiguel.com</a>, the Company’s official website.</p>