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SECURITIES AND EXCHANGE COMMISSION

MAY 0 2 2019

#### GINEBRA SAN MIGUEL INC.

#### NOTICE OF THE REGULAR STOCKHOLDERS' MEETING May 30, 2019

NOTICE is hereby given that the Regular Stockholders' Meeting of Ginebra San Miguel Inc. will be held on Thursday, May 30, 2019, 2:00 P.M. at the Executive Dining Room, 2nd Floor, San Miguel Corporation (SMC) - Head Office Complex, No. 40 San Miguel Avenue, Mandaluyong City.

The Agenda of the Meeting is as follows:

- 1. Certification of Notice and Quorum
- 2. Approval of the Minutes of the Regular Stockholders' Meeting held on May 31, 2018
- 3. Presentation of the Annual Report
- 4. Ratification of Acts and Proceedings of the Board of Directors and Corporate Officers
- 5. Election of Directors
- 6. Appointment of External Auditor
- 7. Other Matters
- 8. Adjournment

Explanation for each agenda item is shown in the next page.

Only stockholders of record at the close of business hours on April 22, 2019 are entitled to notice and vote at this meeting. Registration will start at 12:30 P.M. and the registration booths will be closed at 2:00 P.M. For your convenience in registering your attendance in the meeting, please present some form of identification, such as passport, driver's license, or company I.D.

We request that you personally attend the meeting. We are not asking you for a proxy and we request that you refrain from sending us a proxy. However, should you be unable to attend, you may execute a proxy in favor of your representative. A sample of the proxy form is included in this notice for your reference. Proxies need not be notarized. The deadline for submission of proxies is on May 14, 2019. For stockholders, that are partnerships, corporations or associations, the proxy must be accompanied by a Secretary's Certificate setting out the authority of their designated proxies. Validation of proxies is on May 20, 2019 at 10:00 A.M. at the SMC Stock Transfer Service Corporation, 2nd Floor, SMC-Head Office Complex, No. 40 San Miguel Avenue, Mandaluyong City.

Virgilio S. Jacinto Corporate Secretary

#### EXPLANATION OF AGENDA ITEMS FOR STOCKHOLDERS' APPROVAL

Approval of the Minutes of the Regular Stockholders' Meeting held on May 31, 2018

A copy of the draft Minutes of the 2018 Regular Stockholders' Meeting ("Minutes") of Ginebra San Miguel Inc. (the "Company") can be accessed at the Company's website, <a href="http://www.ginebrasanmiguel.com">http://www.ginebrasanmiguel.com</a>, as it was uploaded therein within five (5) days from the said meeting. A printed copy of the Minutes is also available for examination during office hours at the Office of the Corporate Secretary located at the 7th Floor, SMC-Head Office Complex, No. 40 San Miguel Avenue, Mandaluyong City. Copies of the Minutes will also be made available for viewing at the registration area during this year's meeting.

#### Presentation of the Annual Report

A report on the performance of the Company in 2018 will be presented to the stockholders including the financial results and position of the Company. The report will be followed by an open forum to give the stockholders an opportunity to ask questions or give their comments on the report.

Ratification of Acts and Proceedings of the Board of Directors and Corporate Officers

Ratification by the stockholders will be obtained for all acts, resolutions and proceedings of the Board of Directors ("Board") and corporate officers of the Company since the Regular Stockholders' Meeting held on May 31, 2018 until May 30, 2019 as reflected in the minutes of the meetings of the Board, financial statements, reports, disclosures and records of the Company.

#### **Election of Directors**

The Corporate Governance Committee, pursuant to its Duties and Responsibilities as set forth in its Charter and the Company's Amended/New Manual on Corporate Governance (the "Manual"), has determined during its meeting held on March 13, 2019, that all nine (9) nominees for directors, whose profiles are included in this Information Statement and who will be presented for election by the stockholders during the 2019 Regular Stockholders' Meeting, are qualified for election.

Every stockholder entitled to vote shall be entitled to one (1) vote for each share of stock in his name in the books of the Company. However, in electing Directors, every stockholder is entitled to cumulate his votes in accordance with the provisions of law.

#### Appointment of External Auditor

The Company's Audit and Risk Oversight Committee, pursuant to its Duties and Responsibilities as set forth in its Charter and the Manual, recommends to the Board the appointment of the Company's external auditor.

On March 13, 2019, the Audit and Risk Oversight Committee recommended to the Board the nomination of R.G. Manabat & Co. as the Company's external auditor for 2019. On the same date, the Board approved the said recommendation for approval of the stockholders during the 2019 Regular Stockholders' Meeting. A more detailed information about the nominated external auditor may be found in https://home.kpmg.com/ph/en/home.html.

#### Other Matters

Stockholders may propose to discuss and consider other relevant matters and concerns before the meeting adjourns.

#### PROXY

The undersigned stockholder of GINEBRA SAN MIGUEL INC. (the "Company"), hereby appoints \_\_\_\_\_\_\_
or in his absence, the Chairman of the Meeting, as attorney-in-fact and proxy, to represent and vote all shares registered in his name at the Regular Meeting of the Stockholders of the Company scheduled on Thursday, May 30, 2019 at 2:00 P.M. at the Executive Dining Room, 2nd Floor. San Miguel Corporation-Head Office Complex, No. 40 San Miguel Avenue, Mandaluyong City, and any of its adjournment(s), as fully as the undersigned could do if present and voting in person, ratifying all actions taken on matters that may properly come before such meeting or its adjournment(s). The undersigned directs the proxy to vote on the agenda items which have been expressly indicated with "X" below.

	PROPOSAL	ACTION						
		FOR ALL	WITHHOLD FOR ALL	EXCEPTION	FULL DESCRIPTION PROXY			
1. E	lection of Directors for 2019				TROAT			
Eduard Ramon Franci Leo S. Aurora Gabrie Mario Minita Aurora INSTI vote J	ollowing are the nominees: do M. Cojuangco, Jr. n S. Ang sco S. Alejo III Alvez a T. Calderon el S. Claudio K. Surio t V. Chico-Nazario-Independent Director a S. Lagman-Independent Director RUCTIONS: To withhold authority to for any individual nominee(s), please Exception box and list the name(s)							
		FOR	AGAINST	ABSTAIN				
S	pproval of the Minutes of the Regular tockholders' Meeting held on May 31, 018							
R	resentation and Approval of the Annual eport of the Company for the year nded December 31, 2018							
4. R th	atification of Acts and Proceedings of the Board of Directors and Corporate officers							
E	ppointment of R.G. Manabat and Co. as xternal Auditor of the Company for 019							

PRINTED NAME OF STOCKHOLDER

SIGNATURE OF STOCKHOLDER/ AUTHORIZED SIGNATORY

THIS PROXY SHOULD BE RECEIVED BY THE CORPORATE SECRETARY ON OR BEFORE MAY 14, 2019. FOR STOCKHOLDERS. THAT ARE PARTNERSHIPS, CORPORATIONS OR ASSOCIATIONS, THE PROXY MUST BE ACCOMPANIED BY A SECRETARY'S CERTIFICATE SETTING OUT THE AUTHORITY OF THEIR DESIGNATED PROXIES. THIS PROXY, WHEN PROPERLY EXECUTED, WILL BE VOTED IN THE MANNER AS DIRECTED HEREIN BY THE STOCKHOLDER. IF NO DIRECTION IS MADE, THIS PROXY WILL BE VOTED FOR THE ELECTION OF ALL NOMINEES AND FOR THE APPROVAL OF THE MATTERS STATED ABOVE AND FOR SUCH OTHER MATTERS AS MAY PROPERLY COME BEFORE THE MEETING AS RECOMMENDED BY MANAGEMENT OR THE BOARD OF DIRECTORS. A STOCKHOLDER GIVING A PROXY HAS THE POWER TO REVOKE IT AT ANY TIME BEFORE THE RIGHT GRANTED IS EXERCISED. A PROXY IS ALSO CONSIDERED REVOKED IF THE STOCKHOLDER ATTENDS THE MEETING IN PERSON AND EXPRESSED HIS INTENTION TO VOTE IN PERSON. NOTARIZATION OF THIS PROXY IS NOT REQUIRED.

## SECURITIES AND EXCHANGE COMMISSION

#### SEC FORM 20-IS

#### INFORMATION STATEMENT PURSUANT TO SECTION 20 OF THE SECURITIES REGULATION CODE

1.	Check the appropriPreliminarDefinitive	ate box: y Information Statement Information Statement	COMMISSION MAY 0.2 2019
2.	Name of Registran	t as specified in its Charter:	MARKET REGULATION DEPT BY: Much Time 12:27
	GINEBRA SAN M	MIGUEL INC.	orang la.
3.	Province, country a	and other jurisdiction of incorporation	on or organization:
	Metro Manila, Ph	ilippines	
4.	SEC Identification	Number: 142312	
5.	BIR Tax Identifica	tion Code: 000-083-856-000	
6.	Address of principa 3 <sup>rd</sup> and 6 <sup>th</sup> Floors, St. Francis Street, Mandaluyong Cit	San Miguel Properties Centre, Ortigas Center,	Postal Code: 1550
7.	Registrant's telepho	one number, including area code:	(632) 841-5100
8.	Date, time and place	ee of the meeting of stockholders:	
	Date: Time: Place:	May 30, 2019, Thursday 2:00 P.M. Executive Dining Room, 2 <sup>nd</sup> San Miguel Corporation-Hea No. 40 San Miguel Avenue, N	ad Office Complex
0	Ammontones des	-Callanda I Carlo	

 Approximate date of which the Information Statement is to be first sent or given to security holders:

May 8, 2019

10. Securities registered pursuant to Sections 8 and 12 of the SRC:

Title of Each Class	<u>Authorized</u>	Outstanding
(As of December 31, 2018)		
Common	460,000,000	286,327,841
Preferred	100,000,000	32,786,885
	560,000,000	319,114,726

11.	Are any or all the registra	nt's securities listed on a Sto	ck Exchange?
	<u>√</u> Yes		No

If yes, disclose the name of such Stock Exchange and the class of securities listed therein:

Philippine Stock Exchange, Inc. - Common Shares

#### **INFORMATION STATEMENT**

#### **GENERAL INFORMATION**

#### Date, Time and Place of Annual/Regular Meeting

Date: May 30, 2019, Thursday

Time: 2:00 P.M.

Place: Executive Dining Room, 2nd Floor

San Miguel Corporation (SMC)-Head Office Complex

No. 40 San Miguel Avenue, Mandaluyong City

The principal office of the Registrant is at 3<sup>rd</sup> and 6<sup>th</sup> Floors, San Miguel Properties Centre, St. Francis Street, Ortigas Center, Mandaluyong City, Philippines.

The Information Statement is to be first sent to security holders approximately on May 8, 2019.

WE ARE NOT ASKING YOU FOR A PROXY AND WE REQUEST THAT YOU REFRAIN FROM SENDING US A PROXY. However, if you cannot attend the meeting but would like to be represented thereat, kindly submit your proxy to the Office of the Corporate Secretary, at the 7<sup>th</sup> Floor, SMC-Head Office Complex, No. 40 San Miguel Avenue, Mandaluyong City. A sample proxy form is attached to this Information Statement for your reference. For stockholders that are partnerships, corporation or association, kindly submit the proxy together with the sworn certification of your resolution evidencing authority of your designated proxies.

The deadline for submission of proxies is on May 14, 2019. Validation of proxies will be on May 20, 2019 at 10:00 A.M. at the SMC Stock Transfer Service Corporation, 2<sup>nd</sup> Floor, SMC-Head Office Complex, No. 40 San Miguel Avenue, Mandaluyong City.

#### Dissenters' Right of Appraisal

Stockholders dissenting from and voting against the following corporate actions may demand payment of the fair value of their shares as of the day prior to the date on which the vote was taken for such corporate action: amendment to the corporation's articles of incorporation which has the effect of changing and restricting the rights of any shareholder or class of shares; or of authorizing preferences in any respect superior to those of outstanding shares of any class; or of extending or shortening the term of corporate existence; sale, lease, exchange, transfer, mortgage, pledge or other disposition of all or substantially all of the corporation's property and assets; merger or consolidation; and investment of corporate funds in another corporation or business for any purpose other than its primary purpose. The stockholders' right of appraisal may be exercised within a period of thirty (30) days from the date on which the vote on the corporate action was taken.<sup>1</sup>

For the 2019 Regular Stockholders' Meeting of Ginebra San Miguel Inc. (the "Company" or "GSMI"), there are no corporate matters or actions that will entitle dissenting stockholders to exercise their right of appraisal as provided in the Revised Corporation Code of the Philippines.

#### **Interest of Certain Persons in Matters to be Acted Upon**

No director, nominee for election as director, associate of the nominee or executive officer of the Company at any time since the beginning of the last fiscal year has had any substantial interest, direct or indirect, by security holdings or otherwise, in any of the matters to be acted upon in the meeting, other than election to office.

<sup>&</sup>lt;sup>1</sup> As provided in Sections 80 and 81 of the Revised Corporation Code of the Philippines (the "Corporation Code").

None of the incumbent directors has informed the Company in writing of an intention to oppose any action to be taken by the Company at the meeting.

#### CONTROL AND COMPENSATION INFORMATION

#### **Voting Securities and Principal Holders Thereof**

Number of shares outstanding as of December 31, 2018:

Common Shares: 286,327,841
Preferred Shares: 32,786,885
Total shares issued and outstanding: 319,114,726

All stockholders as of April 22, 2019 are entitled to vote at the Regular Stockholders' Meeting.

Holders of preferred shares shall be entitled to vote in the same manner as holders of common shares in accordance with the Company's Amended Articles of Incorporation.

Every stockholder entitled to vote shall be entitled to one (1) vote for each share of stock in his name in the books of the Company. However, in electing members to the Board of Directors (the "Board"), every stockholder is entitled to cumulate his votes in accordance with the provisions of law <sup>2</sup>

#### Security Ownership of Certain Record and Beneficial Owners

Owners of record of more than 5% of the Company's voting securities as of December 31, 2018 are as follows:

Title of Class	Name, Address of Record Owner and Relationship with Issuer	Name of Beneficial Owner and Relationship with Record Owner	Citizenship	No. of Shares Held	Percent
Common <sup>3</sup>	San Miguel Food and Beverage, Inc. 40 San Miguel Avenue Mandaluyong City		Filipino	216,972,000	67.99%
Common	PCD Nominee Corporation <sup>4</sup>		Filipino	54,092,297	16.95%

<sup>-</sup>

<sup>&</sup>lt;sup>2</sup> In accordance with Section 23 of the Corporation Code, a stockholder may; (a) vote such number of shares for as many persons as there are directors to be elected; (b) cumulate said shares and give one (1) candidate as many votes as the number of directors to be elected multiplied by the number of the shares owned; or (c) distribute them on the same principle among as many candidates as may be seen fit: Provided, that the total number of votes cast shall not exceed the number of shares owned by the stockholders as shown in the books of the corporation multiplied by the whole number of directors to be elected.

<sup>&</sup>lt;sup>3</sup> The Board of Directors of San Miguel Food and Beverage, Inc. ("SMFB") authorizes any one Group A signatory, or any two Group B signatories to act and vote in person or by proxy, shares held by SMFB in other corporations. The Group A signatories of SMFB are Eduardo M. Cojuangco, Jr., Ramon S. Ang, Ferdinand K. Constantino, Francisco S. Alejo III, Joseph N. Pineda, Virgilio S. Jacinto, Aurora T. Calderon, Sergio G. Edeza, Roberto N. Huang, and Emmanuel B. Macalalag. The Group B signatories of SMFB are Bella O. Navarra, Zenaida M. Postrado, Almira C. Dalusung, Eileen P. Ratilla, Oscar R. Sañez, Ildefonso B. Alindogan, and Daniel T. De Castro, Jr.

	(Filipino)				
	Ground Floor,				
	Makati Stock				
	Exchange Ayala,				
	Ave., Makati City				
Preferred <sup>5</sup>	San Miguel	San Miguel	Filipino	32,786,885	10.27%
	Corporation <sup>6</sup>	Corporation			
	No. 40 San Miguel	_			
	Avenue,				
	Mandaluyong City,				
	parent company of				
	the issuer				

As of December 31, 2018 there are 2,619,762 foreign-owned common shares, which accounts for only 0.82% of the Company's total outstanding shares.

The following are the number of shares of the Company's capital stock (all of which are voting shares) owned of record by the directors of the Company as of December 31, 2018:

(1) Title of	(2) Name of Record	(3) Amount and	(4) Citizenship	(5)
Class	Owner	Nature of		Percent
		Ownership		of Class
Common	Eduardo M. Cojuangco, Jr.	5,000 (r)	Filipino	0.00%
Common	Ramon S. Ang	5,000 (r)	Filipino	0.00%
Common	Francisco S. Alejo III	5,000 (r)	Filipino	0.00%
Common	Aurora T. Calderon	5,000 (r)	Filipino	0.00%
Common	Leo S. Alvez	5,000 (r)	Filipino	0.00%
Common	Gabriel S. Claudio	5,000 (r)	Filipino	0.00%
Common	Mario K. Surio	5,000 (r)	Filipino	0.00%
Common	Minita V. Chico Nazario	5,000 (r)	Filipino	0.00%
Common	Aurora S. Lagman	5,000 (r)	Filipino	0.00%

The aggregate number of shares owned of record by the directors of the Company, as a group, as of December 31, 2018, is 45,000 shares or approximately 0.1% of the Company's outstanding capital stock.

The aggregate number of shares owned of record by the Chairman and Chief Executive Officer, directors and officers of the Company as a group, as of December 31, 2018, is 233,000 shares or approximately 0.0730% of the Company's outstanding capital stock.

The foregoing beneficial or record owners have no right to acquire additional shares within thirty (30) days from options, warrants, conversion privileges or similar obligations or otherwise.

<sup>&</sup>lt;sup>4</sup> Registered owner of shares held by participants in the Philippine Depository & Trust Corp., a private company organized to implement an automated book entry of handling securities in the Philippines.

<sup>&</sup>lt;sup>5</sup> The Preferred Shareholders shall be entitled to vote in the same manner as Common Shareholders in accordance with the Company's Amended Articles of Incorporation.

<sup>&</sup>lt;sup>6</sup> The Board of Directors of San Miguel Corporation ("SMC") authorizes any Group A signatory, or any two Group B signatories, to act and vote in person or by proxy, shares held by SMC in other corporations. The Group A signatories of SMC are Eduardo M. Cojuangco, Jr., Ramon S. Ang, Ferdinand K. Constantino, Virgilio S. Jacinto, Joseph N. Pineda, Aurora T. Calderon and Sergio G. Edeza. The Group B signatories of SMC are Bella O. Navarra, Cecile Caroline U. de Ocampo, Manuel M. Agustin, Lorenzo G. Formoso III, Almira C. Dalusung, Ma. Raquel Paula G. Lichauco, and Casiano Cabalan, Jr.

#### **DIRECTORS AND EXECUTIVE OFFICERS**

#### Directors, Including Independent Directors and Nominees, and Executive Officers

The names of the incumbent directors and nominees for election as directors for 2019, as well as the incumbent executive officers of the Company, who are all Filipinos, and their respective ages, periods of service, directorships in other companies and positions in the last five (5) years, are as follow:

Eduardo M. Cojuangco, Jr., 83, is the Chairman and Chief Executive Officer of the Company, a position he has held since October 21, 1998. He is also the Chairman of the Company's Executive Committee. He also holds positions in the following companies listed with The Philippine Stock Exchange, Inc. ("PSE"): Chairman and Chief Executive Officer of San Miguel Corporation; Chairman of San Miguel Food and Beverage, Inc. and Chairman of Petron Corporation. He is also the Chairman of Northern Cement Corporation, San Miguel Northern Cement, Inc., ECJ and Sons Agricultural Enterprises, Inc. and Eduardo Cojuangco, Jr. Foundation, Inc.; and Director of Caiñaman Farms, Inc. He was previously a director of various companies, including but not limited to Manila Electric Company, United Coconut Planters Bank and Coca-Cola Bottlers Philippines, Inc. He attended the College of Agriculture, University of the Philippines – Los Baños and California Polytechnic College in San Luis, Obispo, U.S.A. Among others, he was conferred the Degree of Doctor of Economics. Honoris Causa, by University of Mindanao, and Doctor of Humanities, Honoris Causa by Tarlac State University.

**Ramon S. Ang.** 65, is the President of the Company and has been a Director of the Company since April 4, 2000. He is the Chairman of the Executive Compensation Committee and a member of the Executive Committee of the Company. He currently holds the following positions in the various subsidiaries and affiliates of the Company: Chairman of Distileria Bago, Inc., Ginebra San Miguel International Ltd. and GSM International Holdings Limited; and Director of Thai San Miguel Liquor Company Limited. He also holds positions in the following PSE-listed companies: President and Chief Executive Officer of San Miguel Food and Beverage, Inc.; Vice Chairman, President, and Chief Operating Officer of San Miguel Corporation; Chief Executive Officer and President of Petron Corporation, Integrated Geo Solutions, Inc., Northern Cement Corporation and Top Frontier Investment Holdings, Inc.; Chairman of Eagle Cement Corporation; and Petron Malaysia Refining and Marketing Bhd (a company publicly listed in Malaysia). His other current positions, include, among others, the following: Chairman and President of SMC Global Power Holdings, Corp., San Miguel Properties, Inc., San Miguel Consolidated Power Corporation, Rapid Thoroughfares Inc., and Trans Aire Development Holdings Corp.; Chairman of San Miguel Brewery Inc., San Miguel Brewery Hong Kong Limited (listed in the Hong Kong Stock Exchange); San Miguel Foods, Inc., The Pure Foods Hormel Company, Inc., San Miguel Yamamura Packaging Corporation, South Luzon Tollway Corporation, Anchor Insurance Brokerage Corp., Sea Refinery Corporation, Philippine Diamond Hotel & Resort Inc. and Manila North Harbour Port, Inc. Mr. Ang was previously the President and Chief Operating Officer of PAL Holdings, Inc. and Philippine Airlines, Inc., Director of Air Philippines Corporation, and Vice Chairman of Manila Electric Company. He has held directorships in various companies, including domestic and international subsidiaries of San Miguel Corporation in the last five years. He has a Bachelor of Science degree in Mechanical Engineering from Far Eastern University.

Francisco S. Alejo III, 70, is a Director of the Company since May 28, 2015 and is a member of the Company's Executive Committee and Audit and Risk Oversight Committee. He is also the Director and Chief Operating Officer – Food of the San Miguel Food and Beverage, Inc., a company listed with the PSE. He also holds the following positions: President of Magnolia Inc., Chairman of San Miguel Purefoods (Vn) Company Ltd., The Purefoods-Hormel Company, Inc., Sugarland Corporation, Golden Food & Dairy Creamery Corporation, Golden Bay Grain Terminal Corporation, Golden Avenue Corp. and Realsnacks Mfg. Corp.; Vice Chairman of San Miguel Foods, Inc., and San Miguel Mills, Inc.; and Director of the following private companies: San Miguel Super Coffeemix

Co., Inc., San Miguel Foods & Beverage International Limited (BVI) and San Miguel Pure Foods Investment (BVI) Ltd. He is also the President Commissioner of PT San Miguel Purefoods (VN) Co., Ltd. Mr. Alejo holds a Bachelor's Degree in Business Administration from De La Salle University, and is a graduate of the Advanced Management Program of Harvard Business School.

Aurora T. Calderon, 64, is a Director of the Company since November 9, 2017 and is a member of the Company's Executive Committee, Executive Compensation Committee, Corporate Governance Committee and Ginebra San Miguel Inc. Retirement Plan Board of Trustees. She currently holds the following positions in the various subsidiaries and affiliates of the Company: Chairman and President of East Pacific Star Bottler Phils Inc., Agricrops Industries Inc., Crown Royal Distillers, Inc. and Healthy Condiments, Inc.; Chairman of Global Beverage Holdings Limited and Siam Holdings Limited; and Director of Distilera Bago, Inc., Thai San Miguel Liquor Company Limited, Siam Wine and Liquor Limited, Ginebra San Miguel International Ltd. and GSM International Holdings Limited. She is a Director and Senior Vice President - Senior Executive Assistant to the President and Chief Operating Officer of San Miguel Corporation. She is also a Director of the following PSE-listed companies: San Miguel Food and Beverage, Inc., Top Frontier Investment Holdings, Inc. and Petron Corporation. Her other current positions, include, among others, the following: Director of SMITS, Inc., Bank of Commerce, San Miguel Yamamura Packaging Corp., San Miguel Consolidated Power Corporation, Rapid Thoroughfares Inc., and TransAire Development Holdings Corp. Ms. Calderon is a Certified Public Accountant who graduated Magna Cum Laude from the University of the East with a degree in Business Administration major in Accounting. She is a member of the Financial Executives and the Philippine Institute of Certified Public Accountants.

Leo S. Alvez, 76, has been a Director of the Company since April 24, 2002. He is also a member of the Audit and Risk Oversight Committee, Executive Compensation Committee and Corporate Governance Committee and Chairman of Nominations and Hearing Committee of the Company. He is also an incumbent Director of San Miguel Corporation. Retired Major General Alvez, a former Director of San Miguel Purefoods Company, Inc., has also held various positions in the government. He earned his Bachelor of Science degree from the Philippine Military Academy and Master's degree in Business Administration from the University of the Philippines. He also attended various military education courses.

Gabriel S. Claudio, 64, has been a Director of the Company since November 11, 2010 and a Member of the Company's Corporate Governance Committee. He is presently the Vice Chairman of Risks and Opportunities Assessment Management, Inc.; Director of Philippine Amusement and Gaming Corporation, Rizal Commercial Banking Corporation, Lion's Club Pasig Host Chapter; and a Member of the Board of Trustees of Conflict Resolution Group Foundation, Inc., and TOBY's Sports and Youth Foundation, Inc. He is also a part owner of Pinac Restaurant. He was Chairman of the Board of Trustees of Metropolitan Waterworks and Sewerage System; Director of the Development Bank of the Philippines and Director of the Philippine Charity Sweepstakes Office. He also occupied several Cabinet positions: Presidential Political Adviser to Presidents Fidel V. Ramos and Gloria Macapagal Arroyo, Presidential Legislative Adviser, Chief of the Presidential Legislative Liaison Office, Cabinet Officer for Regional Development (CORD) for Eastern Visayas and Acting Executive Secretary. He obtained his degree in AB Communication Arts from the Ateneo de Manila University and is a recipient of the Most Outstanding Graduating Communications Arts Major award.

*Mario K. Surio*, 72, has been a Director of the Company since May 28, 2015 and a member of the Company's Corporate Governance Committee. He is currently a Consultant of San Miguel Corporation. His other current positions, include, among others, the following: President of Daguma Agro Minerals Inc., Sultan Energy Philippines Corp. and Bonanza Energy Resources Inc.; Director of Eagle Cement Corporation, South Luzon Tollways Corp. (SLEX) and San Miguel Yamamura Packaging Corporation. He is also the Vice Chairman and Director of Private Infra Development Corp. (TPLEX). He was previously the President of CEMA Consultancy Services, Inc., Phil. Technologies Inc., Cement Management Corporation and Centech International, Inc. He also

previously held the positions of Quality Control Head, Production Manager and Plant Manager of Northern Cement Corporation. Mr. Surio is a licensed Chemical Engineer having obtained his degree from the University of Sto. Tomas. He is an incumbent member of the Philippine Institute of Chemical Engineers.

Minita V. Chico-Nazario, 79, is an Independent Director of the Company since March 9, 2012, Lead Independent Director, Chairperson of the Company's Audit and Risk Oversight Committee and Member of the Company's Executive Compensation Committee and Corporate Governance Committee. She is also an Independent Director of PSE-listed companies such as, Top Frontier Investment Holdings, Inc. and San Miguel Food and Beverages, Inc., and private company, San Miguel Properties, Inc. Her other current positions, include, among others, the following: Chairman of Philippine Grains International Corporation and Director of Mariveles Grain Corporation.; Consultant of United Coconut Planters Bank and Of Counsel of Tan, Acut, Lopez and Pison Law Offices; and Dean of the College of Law of the University of Perpetual Help System DALTA in Las Piñas City. She previously held the following positions: Legal Consultant of the Philippine Amusement and Gaming Corporation and Metro Manila Development Authority; and Director of PNOC Exploration Corporation. She has served the judiciary in various capacities for forty-seven (47) years, as Presiding Justice of the Sandiganbayan and Associate Justice of the Supreme Court. She obtained her law degree from the University of the Philippines and is a member of the New York State Bar.

Aurora S. Lagman, 80, Lagman is an Independent Director of the Company since March 15, 2017 and is the Chairperson of the Corporate Governance Committee and a Member of the Audit and Risk Oversight Committee of the Company. She is a part-time faculty member of the College of Law, Bulacan State University, Member of the Board of Trustees of Society for Judicial Excellence, and Adviser of RTC Judges Association of Bulacan, Inc. Among others, she previously held the following positions: Member, Judicial and Bar Council; Associate Justice, Court of Appeals; and Judge, Regional Trial Court, Branch 77, Malolos, Bulacan. She obtained her law degree at the College of Law of Lyceum of the Philippines and attended special studies and short courses abroad such as Program of Instruction for Lawyers, Harvard Law School, Cambridge, Massachusetts, U.S.A. and Special Course on Evidence, National Judicial College, University of Nevada, Reno, U.S.A. She also attended various domestic and foreign trainings, seminars and conferences.

Virgilio S. Jacinto, 62, Jacinto is the Company's Corporate Secretary and Compliance Officer since November 11, 2010. He also holds, among others, various positions in the following PSE-listed companies: Senior Vice-President, General Counsel, Corporate Secretary and Compliance Officer of San Miguel Corporation; Corporate Secretary and Compliance Officer of Top Frontier Investment Holdings, Inc., and Director of Petron Corporation. He is also a Director and Corporate Secretary of various domestic and international subsidiaries of San Miguel Corporation. He has served as a Director and Corporate Secretary of United Coconut Planters Bank, Director of San Miguel Brewery Inc. and a Partner of Villareal Law Offices, to name a few. He is an Associate Professor VII at the University of the Philippines, College of Law. Atty. Jacinto obtained his law degree from the University of the Philippines where he was class salutatorian and placed sixth in the 1981 Bar Examinations. He holds a Master of Laws degree from Harvard University and a member of the International Honor Society of the PHI KAPPA PHI and Harvard Club (Philippines).

*Emmanuel B. Macalalag*, 53, is a Vice President and General Manager of the Company. He currently holds the following positions in the various subsidiaries and affiliates of the Company: Director and General Manager of Distileria Bago, Inc., East Pacific Star Bottlers Phils Inc.; and Director of Thai San Miguel Liquor Company Limited. He is also a Director and Chief Operating Officer – Liquor of San Miguel Food and Beverage, Inc., a PSE-listed company. He is also a Director of Agricrops Industries Inc., Crown Royal Distillers, Inc., Healthy Condiments, Inc., and GSM International Holdings Limited. He previously held the following positions in the Company: Manufacturing Group Manager, Manufacturing Operations Group, Planning and Management Services Manager, Business Planning and Development Manager and Business Planning and Investor

Relations Manager. Mr. Macalalag obtained his Bachelor and Master's degree in Science, Major in Mathematics from De La Salle University and his PhD degree in Operations Research from the University of Melbourne, Australia.

Cynthia M. Baroy, 55, is a Vice President and Chief Finance Officer/Treasurer of the Company. She is also a Director and Treasurer of Distileria Bago, Inc. (DBI) and East Pacific Star Bottlers Phils Inc., which are domestic operating subsidiaries of the Company. She is also a Director and Treasurer of Agricrops Industries Inc., Crown Royal Distillers, Inc. and Healthy Condiments, Inc. She is also an incumbent Director of the following foreign subsidiaries and affiliates of the Company: GSM International Holdings Limited, Siam Holdings Limited, Global Beverage Holdings Limited, Siam Wine and Liquor Limited, and Thai Ginebra Trading Company Limited. She is also a Member of the Board of Trustees of the Retirement Plan of the Company and DBI. She previously held the following positions: Financial Planning and Analysis Manager of San Miguel Yamamura Packaging Corporation; Finance Manager of Metal Closures & Lithography Business; and, Finance Manager of San Miguel Rengo Packaging Corporation. Ms. Baroy obtained her B.S. Commerce major in Accounting from the University of Sto. Tomas where she graduated Cum Laude. She is a Certified Public Accountant.

Allan P. Mercado, 52, is an Assistant Vice President and National Sales Manager of the Company. He is also a Director of Siam Holdings Limited. He is also a Director of Agricrops Industries Inc., Crown Royal Distillers, Inc. and Healthy Condiments, Inc. He previously held the following positions: Sales and Marketing Support Group Manager of the Company, National Sales Manager of San Miguel Beverages, Inc. and Selling Systems and Training Manager of Coca-Cola Bottlers Phils., Inc. He obtained his Bachelor of Science in Management and Industrial Engineering at the Mapua Institute of Technology.

**Ronald Rudolf C. Molina**, 50, is an Assistant Vice President and Marketing Manager of the Company. Previously, he was the Senior Manager and Head of the Marketing for Digital Innovations and Value-Added Services, Postpaid Broadband Business and Brand Equity Management at Smart Communications. Prior to that, he was a Senior Marketing Manager at the Coca-Cola Export Corporation - Philippines Division, looking after the business in the Visayas, Mindanao and South GMA Regions. He obtained his Bachelor of Arts in Communication Arts at the Ateneo De Manila University.

#### **Term of Office**

The members of the Board are elected at the regular meeting of the stockholders by the stockholders entitled to vote and hold office until their successors are elected and qualified.

The nominees for election to the Board on May 30, 2019 are the following:

- 1. Eduardo M. Cojuangco, Jr.
- 2. Ramon S. Ang
- 3. Francisco S. Alejo III
- 4. Aurora T. Calderon
- 5. Leo S. Alvez
- 6. Gabriel S. Claudio
- 7. Mario K. Surio
- 8. Minita V. Chico-Nazario Independent Director
- 9. Aurora S. Lagman Independent Director

All nominations for the election of directors by the stockholders shall be submitted in writing to the Board through the Corporate Secretary on or before January 20 or at such earlier or later date that the Board may fix.

The Company's Amended By-Laws (the "By-Laws") provides that (i) any stockholder having at least five thousand (5,000) shares registered in his name may be elected Director, and (ii) a person engaged in any business which competes with or is antagonistic to that of the Company as defined in Section 3, Article II of the Company's By-Laws, is not qualified or eligible for nomination or election to the Board.

The Corporate Governance Committee, during its meeting on March 13, 2019, pre-screened and shortlisted all the nine (9) candidates nominated to become members of the Board, and determined that all the nominees have all the qualifications and none of the disqualifications set forth in the Company's Amended By-Laws, Amended/New Manual on Corporate Governance (the "Manual") and other applicable laws, circulars, rules and regulations, including the issuances of the Securities and Exchange Commission (the "SEC") and are qualified for election as directors during the 2019 Regular Stockholders' Meeting. This is in accordance with the Company's Manual and the Corporate Governance Committee Charter.

#### **Independent Directors**

The Company has two (2) Independent Directors who, apart from their fees and shareholdings, have no business or relationship with the Company, which could or could reasonably be perceived to materially interfere with the exercise of their independent judgment in carrying out their responsibilities as directors.

The following are the incumbent Independent Directors of the Company, who are also nominated for re-election on May 30, 2019:

Nominee for Independent Director (a)	Person/Group recommending nomination (b)	Relation of (a) and (b)
Minita V. Chico-Nazario	Ramon S. Ang	None
Aurora S. Lagman	Ramon S. Ang	None

In approving the nomination for Independent Directors, the Corporate Governance Committee took into consideration the guidelines on the nomination of Independent Directors prescribed in Rule 38 of the Securities Regulation Code ("SRC"), its Implementing Rules and Regulations, applicable issuances of the SEC and the Company's By-Laws and Manual.

The foregoing directors have certified that they possess all the qualifications and none of the disqualifications provided for in the SRC. The respective Certificates of Qualification<sup>7</sup> of the said directors are attached hereto as Annexes "A-1" and "A-2", respectively.

### **Significant Employees**

The Company has no employee who is not an executive officer but who is expected to make a significant contribution to the business.

#### **Family Relationships**

There are no family relationships up to the fourth (4<sup>th</sup>) civil degree, either by consanguinity or affinity, among the directors, executive officers, or nominees for election as directors.

<sup>&</sup>lt;sup>7</sup> The attached Certificates of Qualification are compliant with the form prescribed in SEC Memorandum Circular No. 5, Series of 2017 dated 07 March 2017.

#### **Certain Relationships and Related Transactions**

There were no transactions with directors, officers or any principal stockholders (owning at least 10% of the total outstanding shares of the Company) that were not in the ordinary course of business. The Company observes an arm's length policy in its dealings with related parties.

No director of the Company was involved in self-dealing or related party transactions.

#### **Parent Company**

As of December 31, 2018, San Miguel Food and Beverage, Inc. owns 67.99% of the shares of the Company.

#### **Involvement in Certain Legal Proceedings**

None of the directors, nominees for election as director, executive officers or control persons of the Company have been involved in the following legal proceedings, including being the subject of any (a) bankruptcy petition, (b) conviction by final judgment in a criminal proceeding, domestic or foreign, excluding traffic violations and other minor offenses, (c) order, judgment or decree of any court of competent jurisdiction, domestic or foreign, permanently or temporarily enjoining, barring, suspending or otherwise limiting his/her involvement in any type of business, securities, commodities or banking activities, which is not subsequently reversed, suspended or vacated, or (d) judgment of violation of a securities or commodities law or regulation by a domestic or foreign court of competent jurisdiction (in a civil action), the SEC or comparable foreign body, or a domestic or foreign exchange or other organized trading market or self-regulatory organization, which has not been reversed, suspended or vacated, for the past five (5) years up to the latest date that is material to the evaluation of his/her ability or integrity to hold the relevant position in the Company.

#### COMPENSATION OF DIRECTORS AND EXECUTIVE OFFICERS

The following table summarizes the aggregate compensation (in Millions) paid or incurred during the last two (2) fiscal years and estimated to be paid in the ensuing fiscal year to the Company's General Manager and senior executive officers:

NAME	YEAR	SALARY	BONUS	OTHERS	TOTAL
Total Compensation of the General Manager and Senior Executive Officers <sup>8</sup>	2019 (estimated)	P31.8	P9.3	P8.7	P49.8
	2018	P25.5	P15.2	P7.6	P48.3
	2017	P22.6	P10.7	P6.5	P39.8
All other officers	2019 (estimated)	P26.0	P9.5	P8.1	P43.6
and directors as a	2018	P25.3	P13.5	P9.3	P48.1
group unnamed	2017	P39.8	P23.3	P13.9	P77.0

-

<sup>&</sup>lt;sup>8</sup> The 2018 and incumbent General Manager and senior officers of the Company are as follows: Mr. Emmanuel B. Macalalag, Cynthia M. Baroy, Allan P. Mercado, Monina N. Cortez and Ronald Molina. For 2017, they are Emmanuel B. Macalalag, Cynthia M. Baroy, Allan P. Mercado, Roxanne B. Millan and Ronald Molina. Mr. Eduardo M. Cojuangco, Jr., the Chairman and Chief Executive Officer of the Company, does not receive compensation from the Company other than the per diem for attendance in Board meetings.

TOTAL	2019 (estimated)	P57.8	P18.8	P16.8	P93.3
	2018	P50.8	P28.7	P16.9	P96.4
	2017	P62.4	P34.0	P20.4	P116.8

The By-Laws of the Company provides that the members of the Board shall receive such compensation as may be approved by a majority vote of the stockholders at a regular or special meeting duly called, subject to such limitations as may be imposed by law.

In 2018, each director received a per diem of Ten Thousand Pesos (P10,000.00) per attendance at Board and Board Committee meetings of the Company. There were five (5) Board, four (4) Audit and Risk Oversight Committee, one (1) Executive Compensation Committee and one (1) Corporate Governance Committee meetings held in 2018.

There were no other arrangements pursuant to which any of the directors was compensated or is to be compensated, directly or indirectly, during the last fiscal year, and the ensuing fiscal year.

The executive officers of the Company, just like other full-time and permanent employees of the Company, subject to certain requirements, are eligible to subscribe to Company shares under the SEC-approved Company's Employees Stock Purchase Plan (the "Plan"). The shares covered by the Plan are no longer available for subscription as the offering period provided under the Plan officially ended on January 21, 2013.

There were no employment contracts between the Company and its executive officers.

There were neither compensatory plans nor arrangements with respect to its executive officers.

#### ACTION WITH RESPECT TO REPORTS

The approval of the following will be considered and acted upon at the Regular Stockholders' Meeting:

- 1. Minutes of the 2018 Regular Stockholders' Meeting held on May 31, 2018 with the following agenda:
  - a) Approval of the Minutes of the Regular Stockholders' Meeting held on May 25, 2017
  - b) Presentation of the Annual Report
  - c) Ratification of Acts and Proceedings of the Board of Directors and Corporate Officers
  - d) Election of Directors

shares under the Plan

e) Appointment of External Auditor

A copy of the draft Minutes of the 2018 Regular Stockholders' Meeting ("Minutes") may be accessed through the following: (1) digital copy that can be found in the Company's website, http://www.ginebrasanmiguel.com, which was uploaded in the website within five (5) days from the said meeting; and (2) printed copies, which are available for examination during office hours at the Office of the Corporate Secretary located at the 7th Floor, SMC-Head Office Complex,

<sup>&</sup>lt;sup>9</sup> All full-time and permanent employees of the Company and its subsidiaries, who have rendered at least one (1) year of continuous service on a regular status (one year after regularization) at the Exercise Date (defined under the Plan), are entitled to subscribe to shares of the capital stock of the Company under the Plan, subject to the terms and conditions provided therein, which subscription shall be subject to the employees' credit profile. Members of the Board who are not employees of the Company or its subsidiaries are not eligible to participate in the Plan. The named incumbent General Manager and senior officers of the Company, as of December 31, 2018, have an aggregate subscription of 106,500 common

No. 40 San Miguel Avenue, Mandaluyong City and will also be made available for viewing at the registration area during this year's meeting. A copy of the same is also attached hereto as **Annex "D"** 

The Minutes, among others, contain the following information:

- 1. Voting and vote tabulation procedures used in the 2018 meeting (pages 2, 8 and 9);
- 2. The questions and answers discussed during the open forum (pages 2 and 3);
- 3. The matters discussed and resolutions reached (pages 2 to 8);
- 4. A record of the voting results for each agenda item (pages 8 and 9);
- 5. A list of the directors or trustees, officers and stockholders or members who attended the meeting (page 1);
- 2. Annual Report of the Company for the year ended December 31, 2018.
- 3. Ratification of all acts of the Board of Directors and Officers since the 2018 Regular Stockholders' Meeting, adopted in the ordinary course of business, including those matters taken up during Board meetings, as well as those disclosed with the SEC and the PSE and which were uploaded in the Company's website. 10 Such acts, include among others, the following:
  - a) Election of officers, members of the Board Committees and Lead Independent Director;<sup>11</sup>
  - b) Approval of the Dividend Policy;<sup>12</sup>
  - c) Approval of the Amendments to the Charter of Ginebra San Miguel Group Audit; 13 and
  - d) Approval of the Company's New Vision and Mission.<sup>14</sup>

#### **VOTING PROCEDURES**

All stockholders as of April 22, 2019 shall have the right to vote at the Regular Stockholders' Meeting. Each of the said stockholders shall be entitled to one (1) vote for each share of stock (whether common or preferred) in his name in the books of the Company. However, in the election of directors, the nine (9) nominees with the greatest number of votes will be elected directors. A stockholder may vote such number of shares for as many persons as there are directors to be elected or he may cumulate said shares and give one candidate as many votes as the number of directors to be elected multiplied by the number of his shares shall equal, or he may distribute them on the same principle among as many candidates as he shall see fit, provided, that the total number of votes cast by him shall not exceed the number of shares owned by him as shown in the books of the Company multiplied by the whole number of directors to be elected.

<sup>&</sup>lt;sup>10</sup> Copies of SEC Form 17-C (Current Reports) and other reports filed by the Company with the SEC and PSE in 2018 are made available in the Company's website at the following link: http://ginebrasanmiguel.com/company-disclosures.

<sup>&</sup>lt;sup>11</sup> The Board, during its organization meeting on May 31, 2018, elected the Company's Chairman and Chief Executive Officer, President, General Manager, Corporate Secretary and Compliance Officer, Treasurer/Chief Finance Officer, Assistant Corporate Secretaries and Lead Independent Director. During the said meeting the chairman and members of the Executive Committee, Audit and Risk Oversight Committee, Executive Compensation Committee and Corporate Governance Committee were also elected.

<sup>&</sup>lt;sup>12</sup> The Board, during its meeting on August 8, 2018, approved the Company's Dividend Policy, which provides for specific guidelines for the declaration of dividends by the Board, as disclosed in SEC Form 17-C filed with the SEC on the same date.

<sup>&</sup>lt;sup>13</sup> The Board, during its meeting on August 8, 2018, approved the Amendments to the Charter of Ginebra San Miguel Group Audit, to include provisions of the new/amended Manual on Corporate Governance of the Company, among others, as disclosed in SEC Form 17-C filed with the SEC on the same date.

<sup>&</sup>lt;sup>14</sup> The Board, during its meeting on August 8, 2018, approved the new Vision and Mission of the Company that will guide the Company in conducting its business, as disclosed in SEC Form 17-C filed with the SEC on the same date.

The approval of proposals or matters submitted to a vote will require an affirmative vote of the stockholders representing the majority of the shares of stock present or represented by proxy at the meeting.

Counting of the Ayes and Nays or a show of hands will be the method by which votes will be counted. The Corporate Secretary, with the assistance of the Company's stock transfer agent, SMC Stock Transfer Service Corporation, is authorized to count any votes cast during the meeting.

#### FINANCIAL AND OTHER INFORMATION

#### **Brief Description of the General Nature and Business of the Company**

The Company was incorporated on July 10, 1987. It is a public company under Section 17.2 of the SRC and its common shares are listed with the PSE.

GSMI, previously a majority-owned direct subsidiary of San Miguel Corporation ("SMC"), whose ultimate parent company is Top Frontier Investment Holdings, Inc. ("Top Frontier"), is primarily engaged in the manufacture and sale of alcoholic beverages. The Company also toll-manufactures for third parties for the production of the latter's alcoholic beverages. The Company operates three (3) liquor production facilities located in the following areas: (1) Mandaue City, Cebu; (2) Sta. Barbara, Pangasinan; and (3) Cabuyao, Laguna.

In order to rationalize its businesses, SMC consolidated its food and beverage business under San Miguel Food and Beverage, Inc. ("SFMB", formerly San Miguel Pure Foods Company, Inc.) through the execution of a Deed of Exchange dated April 5, 2018 executed between SMC and SMFB whereby SMC agreed to convey and transfer to SMFB 216,972,000 common shares held by SMC in the Company and 7,859,319,270 common shares in San Miguel Brewery Inc. In consideration of the said transfer and upon compliance with government requirements, SMFB issued 4,242,549,130 common shares in favor of SMC. Consequently, the ownership by SMFB of the common shares previously held by SMC in the Company has been registered in the books of the Company on November 5, 2018. Thus, the Company is now a majority-owned subsidiary of SMFB while SMC is the Company's intermediate parent company.

#### Domestic Subsidiaries and Operations

Of the Company's domestic subsidiaries, the significant ones are Distileria Bago, Inc. (DBI) and East Pacific Star Bottlers Phils Inc. ("EPSBPI"), which have been in operation for more than three (3) years.

DBI became a wholly-owned subsidiary of the Company in 1996. On August 14, 2009, DBI amended its Articles of Incorporation to include among its primary purposes, the manufacture, production and toll processing of not only distilled alcohol but also other types of alcohol and their by-products. It owns and operates a distillery located in Bago City, Negros Occidental that converts sugar cane molasses into alcohol.

EPSBPI, on the other hand, is principally engaged in the manufacture of alcoholic and non-alcoholic beverages. It was purchased by the Company on January 27, 2012. The acquisition forged synergies with the Company's on-going operations and provided additional capacity for the contemplated expansion plans of the Company. EPSBPI owns production facilities in Cauayan, Isabela and in Ligao City, Albay, which are currently being used principally for toll manufacturing or in connection with the Company's liquor business.

#### International Subsidiaries/Affiliates and Operations

To fast-track entry into regional markets, the Company in November 2004 entered into a Share Purchase Agreement ("SPA") with the Thai Life Group of Companies (the "Thai Life") for the purchase of 40% ownership of the outstanding shares of C.N.T. Wine and Liquor Company Limited ("CNT"), a limited company organized under the laws of Thailand. CNT possesses a license in Thailand to engage in the business of manufacturing alcohol and manufacturing, selling and distributing brandy, wine and distilled spirits products both for domestic and export markets. Also, on the same date, the Company and Thai Life entered into a Joint Venture Agreement ("JVA"). The JVA established the terms and conditions regarding the ownership and operation of CNT and the joint control rights, obligations and responsibilities of the Company and Thai Life, as stockholders. The Company likewise incorporated Ginebra San Miguel International Ltd. ("GSMIL") and subsequently assigned its rights and obligations under the SPA and the JVA to GSMIL, including its right to purchase 40% ownership of the outstanding shares of CNT. The acquisition of CNT was completed in December of the same year. CNT was later renamed Thai San Miguel Liquor Company Limited ("TSML").

On June 29, 2007, the Company incorporated GSM International Holdings Limited ("GSMIHL"), a wholly-owned subsidiary in Thailand. GSMIHL holds 40% of the shares of Thai Ginebra Trading Company Limited ("TGT"), another joint venture company formed with Thai Life. TGT functions as the selling and distribution arm of TSML.

On August 27, 2008 and September 11, 2008, the Company incorporated Global Beverages Holdings Limited ("GBHL") and Siam Holdings Limited ("SHL"), respectively, as its wholly-owned subsidiaries. Both are entities established as holding companies for the acquisition of additional investment in TSML and TGT.

On October 14, 2008, SHL acquired 49% ownership of the outstanding shares of Siam Wine and Liquor Limited ("SWL"), a limited company organized under the laws of Thailand. On the same date, SWL acquired 10% ownership of the outstanding capital stock of TSML and TGT. Accordingly, the share in TSML and TGT of the Company and its subsidiaries was increased from 40% to 44.9%.

#### **Financial Statements**

The audited Consolidated Financial Statements of the Company as of December 31, 2018 with Auditor's Report and Statement of Management's Responsibility are attached hereto as **Annex** "B"

#### Financial Statements as required by Part II (4)(C) of SRC Rule 68, as amended

Considering that the Regular Stockholders' Meeting of the Company will be held beyond one hundred thirty-five (135) days from the Company's fiscal year end, the following documents are attached and collectively marked as **Annex** "E": (1) Interim Unaudited Balance Sheet or Statement of Financial Position; (2) Statement of Comprehensive Income; (3) Statement of Cash Flows; and (4) Statement of Changes in Equity.

The foregoing documents will form part of the Company's SEC Form 17-Q for the 1st quarter of 2019 (the "1st Quarter 17Q), which pursuant to the SRC is due for filing forty-five (45) days after the end of each quarter. The 1st Quarter 17Q, which is due for filing with the SEC on May 15, 2019 will be subject to the approval of the Board during its regular meeting scheduled on May 8, 2019.

#### Management's Discussion and Analysis or Plan of Operation

The Management's Discussion and Analysis or Plan of Operation of the Company as of December 31, 2018 is attached hereto as **Annex** "C".

#### Changes in and Disagreements with Accountants on Accounting and Financial Disclosures

There are no disagreements with accountants on accounting and financial disclosures.

# Market Price of and Dividends on the Company's Common Equity and Related Stockholder Matters

The Company's common equity is traded in the PSE.

The Company's high and low closing prices for each quarter of the last three (2) fiscal years are as follows:

	2019		2018		2017	
Quarter	High	Low	High	Low	High	Low
1 <sup>st</sup>	29.05	25.00	32.90	23.05	13.00	12.10
2 <sup>nd</sup>	-	-	26.65	17.32	15.44	12.10
3 <sup>rd</sup>	-	-	30.70	20.90	15.48	13.60
4 <sup>th</sup>	-	-	29.50	22.50	30.30	13.94

The closing price of the Company's common shares as of March 29, 2019, the latest practicable date, is P29.05 per share.

The approximate number of shareholders of common shares as of December 31, 2018 is 683.

No dividend declarations were made for the past three (3) years.

The Company has not sold any unregistered securities or exempt securities, including issuance of securities constituting an exempt transaction, within the past three (3) fiscal years. Common shares were previously issued by the Company under its Employee Stock Purchase Plan (the "Plan"), which as confirmed by the SEC in its Resolution dated January 21, 2008, is exempted from the registration requirement of the SRC. The shares covered by the Plan are no longer available for subscription as the offering period provided therein expired on January 21, 2013.

The top 20 stockholders of the Company as of March 31, 2019 are as follows:

Rank	Name of Stockholders	Common	Preferred	Total No. of	% of
				Shares	Total O/S
1	San Miguel Food and	216,972,000	0	216,972,000	67.99%
	Beverage, Inc.				
2	PCD Nominee				
	Corporation (Filipino)	62,696,974	0	62,696,974	19.65%
3	San Miguel Corporation	0	32,786,885	32,786,885	10.27%
4	PCD Nominee	4,006,861	0	4,006,861	1.26%
	Corporation (Non-				
	Filipino)				
5	La Suerte Cigar &	200,000	0	200,000	0.06%
	Cigarette Factory				
6	Lim Tay	80,000	0	80,000	0.03%
7	Rosalina A. Lioanag	51,500	0	51,500	0.02%
8	Dar B. Licanel	51,500	0	51,500	0.02%
9	Roman T. Yap	50,000	0	50,000	0.02%
10	Emmanuel B. Macalalag	46,500	0	46,500	0.01%
11	Teodorico T. Lasin	36,500	0	36,500	0.01%

12	Nelson S. Elises	31,500	0	31,500	0.01%
13	Isabel C. Suntay	31,000	0	31,000	0.01%
14	Romula G. Quinto	30,000	0	30,000	0.01%
15	Lucia C. Unsay	30,000	0	30,000	0.01%
16	Estrella M. Tamayo	30,000	0	30,000	0.01%
17	FMF Development	30,000	0	30,000	0.01%
	Corporation				
18	Monina N. Cortez	30,000	0	30,000	0.01%
19	Noel D. Sotiangco	30,000	0	30,000	0.01%
20	Bernard D. Marquez	30,000	0	30,000	0.01%

#### **Independent Public Accountants**

R.G. Manabat & Co. (formerly Manabat Sanagustin & Co., CPAs) has been the Company's external auditor since 2006. Compliant with Part I (3) (b) (ix) of SRC Rule 68, as amended, with respect to the re-engagement of the said audit firm, the Company consistently observes the rule on rotation for the signing partner every after five (5) years.

Fees for the services rendered by the external auditor to the Company and its subsidiaries in connection with the Company's annual financial statements and other statutory and regulatory filings (inclusive of retainer fees and out-of-pocket expenses) amounted to almost 7.669 million in 2018 and 7.395 million in 2017. For non-audit fees, the same amounted to 0.855 million in 2018.

The Company's Audit and Risk Oversight Committee, pursuant to its Duties and Responsibilities as set forth in its Charter and the Company's Manual, recommends to the Board the appointment of the Company's external auditor. The said Committee also reviews the terms of engagement and scope of services of the external auditor and endorses the same for the approval of the Board. It also exercises effective oversight to review and monitor the external auditor's independence and objectivity and the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.

On March 13, 2019, the Board, upon endorsement of the Audit and Risk Oversight Committee, nominated R.G. Manabat & Co. as the Company's external auditor for 2019. The said nomination shall be recommended for approval of the stockholders during the Regular Stockholders' Meeting on May 30, 2019. The representatives of the said professional firm are expected to be present during the said meeting and will be available to respond to appropriate questions, if necessary. They will also have the opportunity to make a statement, if they so desire.

#### **Compliance with Leading Practice on Corporate Governance**

The Company is committed to good corporate governance and recognizes that the same plays a vital role in creating and sustaining shareholder value and in safeguarding shareholders' rights and interest. The Company's Board, management and employees adhere to the highest standards of corporate governance as a vital component of sound business management.

In line with this, the Company on August 6, 2002, institutionalized the principles of good corporate governance in the entire organization by establishing and implementing the Company's Manual on Corporate Governance (the "Manual").

Since its adoption, the Manual has been amended a number of times in order to align the provisions thereof with the prevailing issuances, rules and circulars of the SEC, the most recent of which is the SEC issued Memorandum Circular No. 19, Series of 2016 (the "Circular") on the Code

of Corporate Governance for Publicly-Listed Companies ("CG for PLCs"), which Code took effect on January 1, 2017. Conformably with the Circular, the Company formally approved and adopted an amended or new Manual on May 9, 2017. As a consequence of the adoption of the amended or new Manual, the Board reorganized its committees. While the CG for PLCs provides for four (4) committees: Corporate Governance Committee, Audit Committee, Board Risk Oversight Committee, and Related Party Transaction Committee, the Board, considering the Company's size, risk profile and operations, apart from the Executive Committee, established only the following three (3) committees:

- (1) Audit and Risk Oversight Committee (formerly known as the Audit Committee) is tasked to perform the functions of the Audit, Board Risk Oversight and Related Party Transactions Committees.
- (2) Corporate Governance Committee (which took over the functions of the Nomination and Hearing Committee) is mandated to assist the Board in the performance of its corporate governance responsibilities, including, among others, the duty to pre-screen and shortlist all candidates nominated to become a member of the Board.
- (3) Executive Compensation Committee, which is tasked among others to establish a formal and transparent procedure for developing a policy on executive remuneration and for fixing remunerations packages of corporate officers and directors.

Conformably with SEC Memorandum Circular No. 15, Series of 2017, the Company submitted its Integrated Annual Corporate Governance Report to SEC on May 30, 2018.

All incumbent directors and officers of the Company, including the Internal Audit Head, attended a Corporate Governance Seminar conducted by SEC-accredited providers - Risk, Opportunities, Assessment and Management (ROAM), Inc. and SGV & Co., in compliance with the requirement of the SEC.

The members of the Board also accomplished an Internal Self-Rating Form (the "Form") for the purpose of evaluating the Board's performance for 2018. The Form covers four (4) broad areas of Board Performance: (1) Fulfillment of the Board's Key Responsibilities; (2) Board-Management Relationship; (3) Effectiveness of Board Processes and Meetings; and (4) Individual Performance of Board Members. The Form requires the Board members to read each statement and rank their response on the 5-point scale directly below each statement with "1" indicating the they strongly disagree with the statement and "5" indicating that they strongly agree with the statement. Additional space is also provided for their comments. In conclusion, based on the accomplished Forms, the Board is of the opinion that it has substantially met its mandate.

[The space below is intentionally left blank]

#### UNDERTAKING

The Company will post the full version of its SEC Form 20-IS or the Definitive Information Statement (the "DIS") together with all its annexes including the 20178 Audited Consolidated Financial Statements upon its approval by the SEC in the Company's website, specifically through the link http://ginebrasanmiguel.com/company-disclosures/.

Upon the written request of a stockholder, the Company undertakes to furnish the stockholder a copy of the full version of the DIS and/or its SEC Form 17-A. Any of the foregoing requests, which shall be provided by the Company free of charge, should be in writing and addressed to:

SMC Stock Transfer Service Corporation 2nd Floor, San Miguel Corporation No. 40 San Miguel Avenue, Mandaluyong City, 1550 Metro Manila, Philippines

#### SIGNATURE

After reasonable inquiry and to the best of my knowledge and belief, I certify that the information set forth in this report is true, complete and correct. This report is signed in the City of Mandaluyong on April 30, 2019.

GINEBRA SAN MIGUEL INC.

By:

Virgilio S. Jacinto Corporate Secretary

## RECEIVING COPY

## COVER SHEET

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#### CERTIFICATION OF INDEPENDENT DIRECTOR

ent of 299 Governor A. Santos, BF

GASA

I, Minita V. Chico-Nazario, Filipino, of legal age and a resident of 299 Governor A. Santos, BF Homes, Parañaque City, after having been duly sworn to in accordance with law-do-hereby declare that:

- 1. I am a nominee for Independent Director of Ginebra San Miguel Inc. ("GSMI") and have been its Independent Director since March 9, 2012.
- 2. I am affiliated with the following companies or organizations (including Government-Owned and Controlled Corporations):

COMPANY/ORGANIZATION	POSITION/RELATIONSHIP	PERIOD OF SERVICE
	(Please refer to	
	attached "Annex A")	

- I possess all the qualifications and none of the disqualifications to serve as an Independent Director of GSMI, as provided for in Section 38 of the Securities Regulation Code, its Implementing Rules and Regulations and other SEC issuances.
- 4. I am not in any way related to any director/officer/substantial shareholder of GSMI and its subsidiaries and affiliates.
- 5. To the best of my knowledge, I am not the subject of any pending criminal or administrative investigation or proceeding.
- 6. I am not in government service/affiliated with a government agency or GOCC.
- I shall faithfully and diligently comply with my duties and responsibilities as Independent
  Director under the Securities Regulation Code and its Implementing Rules and
  Regulations, Code of Corporate Governance and other SEC issuances.
- I shall inform the Corporate Secretary of GSMI of any changes in the abovementioned information within five days from its occurrence.

Done, this 13th day of March, 2019 at Mandaluyong City.

Mints V. Chico-Nazario

SUBSCRIBED AND SWORN to before me this 13th day of March, 2019 at Mandaluyong City, affiant personally appeared before me and exhibited to me her Passport No. EC3431310 issued on February 11, 2015 at DFA Manila.

Doc. No. 120; Page No. 25; Book No. 1; Series of 2019. DAN DAVIDAVIMGENT D. AN LONIO
Commission No. 0455-19
Notary Public for Mandaluyong City
Until December 31, 2020
GSMI, 6th Floor, San Miguel
Properties Centre, St. Francis Street,
Ortigas Center, Mandaluyong City

Roll No. 56053
PTR No. 2830822; 01/08/19; Mandaluyong City
IBP No. 064961: 01/10/2019; Lapuna

# ANNEX "A"

## **AFFILIATIONS**

COMPANY/ ORGANIZATION	POSITION/ RELATIONSHIP	PERIOD OF SERVICE
Philippine Grains International Corporation	Chairman	January 2011 to present
Mariveles Grain Corporation	Director	January 2011 to present
San Miguel Food and Beverage, Inc.	Independent Director	May 8, 2015 to present
Top Frontier Investment Holdings, Inc.	Independent Director	January 2, 2014 to present
San Miguel Properties, Inc.	Independent Director	May 9, 2012 to present
Tan Acut Lopez & Pison Law Offices	Of Counsel	November 2016 to present
College of Law, The University of Perpetual	Dean	June 2011 to present
United Coconut Planters Bank	Consultant	Up to Present
Integrated Bar of the Philippines, Manila IV	Member	Up to present
Women Lawyers Association of the Philippines	Member	Up to present
U.P. Women's Club	Member	Up to present
U.P. Women Lawyers' Circle	Member	Up to present

## **RECEIVING COPY**

#### COVER SHEET

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#### CERTIFICATION OF INDEPENDENT DIRECTOR

R ICTO MAR 13 2019

I, Aurora S. Lagman, Filipino, of legal age and a resident of 38 Samar Avenue, Quezon City, after having been duly sworn to in accordance with law do hereby declare that hereby declare that the resident of the subject to the state of the subject to the subject

 I am a nominee for Independent Director of Ginebra San Miguel Inc. ("GSMI") and have been its Independent Director since March 15, 2017.

2. I am affiliated with the following companies or organizations:

COMPANY/ORGANIZATION	POSITION/RELATIONSHIP	PERIOD OF SERVICE
	(Please refer to	
	attached "Annex A")	

- I possess all the qualifications and none of the disqualifications to serve as an Independent Director of GSMI, as provided for in Section 38 of the Securities Regulation Code, its Implementing Rules and Regulations and other SEC issuances.
- I am not in any way related to any director/officer/substantial shareholder of GSMI and its subsidiaries and affiliates.
- To the best of my knowledge, I am not the subject of any pending criminal or administrative investigation or proceeding.
- 6. I have the required written permission from the Dean of the College of Law of Bulacan State University to be an Independent Director in GSMI, pursuant to the Office of the President Memorandum Circular No. 17 and Section 12, Rule XVIII of the Revised Civil Service Rules. Please refer to attached Annex "B".
- I shall faithfully and diligently comply with my duties and responsibilities as Independent
  Director under the Securities Regulation Code and its Implementing Rules and
  Regulations, Code of Corporate Governance and other SEC issuances.
- I shall inform the Corporate Secretary of GSMI of any changes in the abovementioned information within five days from its occurrence.

Done, this 13th day of March, 2019 at Mandaluyong City.

Aurora S. Lagman

SUBSCRIBED AND SWORN to before me this 13th day of March, 2019 at Mandaluyong City, affiant personally appeared before me and exhibited to me her Passport No. P0010519A issued on August 20, 2016 at DFA NCR Northeast.

Doc. No. 26; Page No. 26; Book No. 25; Series of 2019. DAN DAVID VINCENT D. ANTONIO
Commission No. 0455-19
Notary Public for Mandaluyong City
Until December 31, 2020
GSMI, 6th Floor, San Miguel
Properties Centre, St. Francis Street,
Ortigas Center, Mandaluyong City
Roll No. 56053
PTR No. 2830822; 01/08/19; Mandaluyong City
iSP No. 064961; 01/10/2019; Laguna

# **AFFILIATIONS**

COMPANY/ORGANIZATION	POSITION / RELATIONSHIP	PERIOD OF SERVICE
College of Law Bulacan State University	Faculty Member (Part-time)	July 2016 to present
Judicial and Bar Council	Member	October 13, 2008 - July 9, 2016
Court of Appeals	Associate Justice	February 4, 2004 - January 15, 2008
Regional Trial Court, Branch 77, Malolos, Bulacan	Judge	May 11, 1994 - February 3, 2004
Kababaihang Manananggol ng Bulacan	Founding President	2003 – present
RTC Judges Association of Bulacan, Inc.	Adviser	2004 - present
Integrated Bar of the Philippines	Member	1978 - present
Society for Judicial Excellence	Member Bd. Of Trustees	2015 - present



Republic of the Philippines
BULACAN STATE UNIVERSITY
COLLEGE OF LAW
City of Malolos, Bulacan
Tel Vi. 9/9-7800 (oc. 1083)



# CERTIFICATION

This is to certify that Justice AURORA S. LAGMAN, (Ret.) is a part-time member of the faculty of College of Law, Bulacan State University and is allowed to engage directly in any private business, vocation or profession.

This certification is issued upon the request of Justice Lagman for whatever legal purpose it may serve her.

Done this 15th day of March 2017 at Malolos City, Province of Bulacan.

DR. NENITA DC. TUAZON, LLM, DCL Dean, College of Law

alhitoety

# GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

CONSOLIDATED FINANCIAL STATEMENTS December 31, 2018, 2017 and 2016

# COVER SHEET

# For AUDITED FINANCIAL STATEMENTS

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Note 1: In case of death, resignation or cessation of office of the officer designated as contact person, such incident shall be reported to the Commission within thirty (30) calendar days from the occurrence thereof with information and complete contact details of the new contact person designated.

<sup>2:</sup> All Boxes must be properly and completely filled-up. Failure to do so shall cause the delay in updating the corporation's records with the Commission and/or non-receipt of Notice of Deficiencies. Further, non-receipt of Notice of Deficiencies shall not excuse the corporation from liability for its deficiencies.



# STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR CONSOLIDATED FINANCIAL STATEMENTS

The Management of Ginebra San Miguel Inc. (the "Company") is responsible for the preparation and fair presentation of the Consolidated Financial Statements, including the additional components attached therein, for the years ended December 31, 2018, 2017 and 2016, in accordance with the prescribed financial reporting framework indicated therein, and for such internal control as Management determines is necessary to enable the preparation of Consolidated Financial Statements that are free from material misstatement, whether due to fraud or error.

In preparing the Consolidated Financial Statements, Management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is responsible for overseeing the Company's financial reporting process.

The Board of Directors reviews and approves the Consolidated Financial Statements including the schedules attached therein, and submits the same to the stockholders.

R.G. Manabat & Co., the independent auditor appointed by the stockholders, has audited the Consolidated Financial Statements of the Company in accordance with Philippine Standards on Auditing, and in its report to the stockholders, has expressed its opinion on the fairness of presentation upon completion of such audit.

EDUARDO M. COJUANGCO, JR. Chairman and Chief Executive Officer

CYNTHIA M. BARO Chief Finance Officer RAMON S. ANG

Signed this 13th day of March 2019



SUBSCRIBED AND SWORN to before me this APR 2019, affiant exhibiting to me their Passport, as follow:

NAME	PASSPORT NO.	DATE OF ISSUE	PLACE OF ISSUE
Eduardo M. Cojuangco Jr.	EC3542719	February 27, 2015	DFA Manila
Ramon S. Ang	EC3542718	February 27, 2015	DFA Manila
Cynthia M. Baroy	P5612173A	January 13, 2018	DFA NCR East

Doc. No. 165; Page No. 34; Book No. 1; Series of 2019.

DAN DAVID VINCENT D. ANTONIO
Commission No. 0455-19
Notary Public for Mandaluyong City
Until December 31, 2020
GSMI, 6th Floor, San Miguel
Properties Centre, St. Francis Street,
Ortigas Center, Mandaluyong City
Roll No. 56053
PTR No. 2830822; 01/08/19; Mandaluyong City
IBP No. 064961; 01/10/2019; Laguna

# CERTIFICATE ON THE COMPILATION SERVICES FOR THE PREPARATION OF THE FINANCIAL STATEMENTS AND NOTES TO THE FINANCIAL STATEMENTS

I hereby certify that I am the Certified Public Accountant (CPA) who performed the compilation services related to the preparation and presentation of financial information of an entity in accordance with an applicable financial reporting framework and reports as required by accounting and auditing standards for <a href="Ginebra San Miguel Inc.">Ginebra San Miguel Inc.</a> and Subsidiaries for the period ending <a href="December 31">December 31</a>, <a href="2018">2018</a>.

In discharg	ing this responsibil	ity, I hereby de	eclare that:	
I, ar	m the <u>Finance Man</u>	ager of Gineb	ra San Miguel Inc.	
I, ar	m the form this service.	of		and was contracted to
Notes to the Final R.G. Manabat & 0	ncial Statements, I	was not assis	sted by or did not uditor who rendere	nancial Statements and avail of the services of ed the audit opinion for
I hereby declare, imy statements are		perjury and vi	olation of the Repu	ublic Act No. 9298, that
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March 13, 2019				
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<u>NAME</u> Rhea F. Rivamont	DRIVER'S LIG e F01-14-00		May 8, 2014	PLACE OF ISSUE Pasig City

Doc. No. 178
Page No. 37
Book No. 1
Series of 2019

DAN DAVID VINCENT D. ANTONIO
Commission No. 0455-19
Notary Public for Mandaluyong City
Until December 31, 2020
GSMI, 6th Floor, San Miguel
Properties Centre, St. Francis Street,
Ortigas Center, Mandaluyong City
Roll No. 56053
PTR No. 2830822; 01/08/19; Mandaluyong City
IBP No. 064961: 01/10/2019; Laguna

NOTARY PUBLIC



R.G. Manabat & Co. The KPMG Center, 9/F 6787 Ayala Avenue, Makati City Philippines 1226

Telephone +63 (2) 885 7000 Fax +63 (2) 894 1985 Internet www.kpmg.com.ph

Email ph-inquiry@kpmg.com.ph

#### REPORT OF INDEPENDENT AUDITORS

The Board of Directors and Stockholders **Ginebra San Miguel Inc.** 3<sup>rd</sup> and 6<sup>th</sup> Floor, San Miguel Properties Centre St. Francis Street, Ortigas Center Mandaluyong City

#### Opinion

We have audited the consolidated financial statements of Ginebra San Miguel Inc. and its Subsidiaries (the "Group"), which comprise the consolidated statements of financial position as at December 31, 2018 and 2017, and the consolidated statements of income, consolidated statements of comprehensive income, consolidated statements of changes in equity and consolidated statements of cash flows for each of the three years in the period ended December 31, 2018, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2018 and 2017, and its consolidated financial performance and its consolidated cash flows for each of the three years in the period ended December 31, 2018, in accordance with Philippine Financial Reporting Standards (PFRS).

#### Basis for Opinion

We conducted our audits in accordance with Philippine Standards on Auditing (PSA). Our responsibilities under those standards are further described in the *Auditors'* Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the Code of Ethics for Professional Accountants in the Philippines (Code of Ethics) together with the ethical requirements that are relevant to our audits of the consolidated financial statements in the Philippines, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Revenue Recognition (P24,835 million)

Refer to Note 3, Significant Accounting Policies and Note 25, Related Party Disclosures to the consolidated financial statements.

### The risk

Revenue is an important measure used to evaluate the performance of the Group. It is accounted for when control of the goods or services is transferred to the customer over time or at a point in time, at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services. While revenue recognition and measurement is not complex for the Group, revenue may be inappropriately recognized in order to improve business results and achieve revenue growth in line with the objectives of the Group, thus increasing the risk of material misstatement.

### Our response

We performed the following audit procedures, among others, on revenue recognition:

- We evaluated and assessed the revenue recognition policies of the Group in accordance with PFRS 15, Revenue from Contracts with Customers.
- We evaluated and assessed the design and operating effectiveness of the key controls over the revenue process.
- We involved our information technology specialists, as applicable, to assist in the audit of automated controls, including interface controls among different information technology applications for the evaluation of the design and operating effectiveness of controls over the recording of revenue transactions.
- We vouched, on a sampling basis, sales transactions to supporting documentation such as sales invoices and delivery documents to ascertain that revenue recognition criteria is met.
- We tested, on a sampling basis, sales transactions for the last month of the financial year and also the first month of the following financial year to supporting documentation such as sales invoices and delivery documents to assess whether these transactions are recorded in the appropriate financial year.
- We tested, on a sampling basis, journal entries posted to revenue accounts to identify unusual or irregular items.
- We tested, on a sampling basis, credit notes issued after the financial year, to identify and assess any credit notes that relate to sales transactions recognized during the financial year.



Valuation of Investments in Joint Ventures (P280 million)

Refer to Note 3, Significant Accounting Policies, Note 4, Use of Judgments, Estimates and Assumptions and Note 9, Investments in Joint Ventures to the consolidated financial statements.

### The risk

The Group has investments in joint ventures in Thailand. As required by PFRS, management performs an impairment test on the recoverability of investments in joint ventures when events or circumstances indicate that the carrying amount may not be recoverable.

As discussed in Note 9, the recoverable amount of investments in joint ventures has been determined based on a valuation using the discounted cash flows model. The valuation method used is complex and judgmental in nature, utilizing assumptions based on future market and/or economic conditions. The assumptions used include future cash flow projections, growth rates and discount rates, with a greater focus on more recent trends and current market interest rates, and less reliance on historical trends.

### Our response

We performed the following audit procedures, among others, on the valuation of investments in joint ventures:

- We evaluated and assessed management's methodology in determining any potential indicators of impairment.
- We assessed management's determination of the recoverable amount based on a valuation using cash flow projections (value in use) covering a five-year period based on long range plans approved by management. Cash flows beyond the five-year period are extrapolated using a constant growth rate determined for each individual cash-generating unit.
- We tested the reasonableness of the discounted cash flow model by comparing the Group's assumptions to externally derived data such as relevant industry information, projected economic growth, inflation and discount rates. Our own valuation specialist assisted us in evaluating the model used and assumptions applied.
- We performed our own sensitivity analyses on the key assumptions used in the model.

### Other Information

Management is responsible for the other information. The other information comprises the information included in the SEC Form 20-IS (Definitive Information Statement), SEC Form 17-A and Annual Report for the year ended December 31, 2018, but does not include the consolidated financial statements and our auditors' report thereon. The SEC Form 20-IS, SEC Form 17-A and Annual Report for the year ended December 31, 2018 are expected to be made available to us after the date of this auditors' report.

Our opinion on the consolidated financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.

In connection with our audits of the consolidated financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audits or otherwise appears to be materially misstated.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with PFRS, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Group's financial reporting process.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with PSA will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with PSA, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the
  entities or business activities within the Group to express an opinion on the
  consolidated financial statements. We are responsible for the direction, supervision
  and performance of the group audit. We remain solely responsible for our audit
  opinion.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is Darwin P. Virocel.

R.G. MANABAT & CO.

DARWIN P. VIROCEL

Partner

CPA License No. 0094495

SEC Accreditation No. 1386-AR, Group A, valid until June 14, 2020

Tax Identification No. 912-535-864

BIR Accreditation No. 08-001987-31-2016

Issued October 18, 2016; valid until October 17, 2019

PTR No. MKT 7333639

Issued January 3, 2019 at Makati City

March 13, 2019 Makati City, Metro Manila

GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION
DECEMBER 31, 2018 AND 2017

**DECEMBER 31, 2018 AND 2017** 

2019

I TO REVIEW OF

(In Thousands)

	Note	2018	2017
ASSETS			
Current Assets			*
Cash and cash equivalents	4, 5, 29, 30	P224,475	P198,767
Trade and other receivables - net	4, 6, 29, 30	1,743,039	1,714,662
Inventories	4.7.	3,897,939	3,323,655
Prepaid expenses and other current			S. S
assets	8, 29, 30	1,072,699	1,420,495
Total Current Assets		6,938,152	6,657,579
Noncurrent Assets			
Investments in joint ventures	4, 9	280,413	346,290
Property, plant and equipment - net	4, 10	4,661,404	4,997,516
Goodwill - net	4, 11	126,863	126,863
Deferred tax assets - net	4, 16	606,005	673,138
Other noncurrent assets - net	4, 12, 29, 30	373,648	515,890
Total Noncurrent Assets		6,048,333	6,659,697
		P12,986,485	P13,317,276
Current Liabilities Notes payable Accounts payable and accrued expenses	13, 29, 30 14, 29, 30	P2,476,100 2,710,947	P5,532,340 2,009,854
Income and other taxes payable  Current maturities of long-term debt -		299,723	109,894
net of debt issue costs	15, 29, 30	116,148	114,285
Total Current Liabilities		5,602,918	7,766,373
Noncurrent Liabilities Long-term debt - net of current maturities and debt issue costs	15, 29, 30	876,755	-
Retirement liabilities	27	243,036	536,970
Total Noncurrent Liabilities		1,119,791	536,970
Total Liabilities		6,722,709	8,303,343
Equity	17		
Capital stock		399,063	399,063
Additional paid-in capital		2,539,454	2,539,454
Equity reserves		(199,197)	(396,001
Retained earnings:			
Appropriated		2,500,000	2,500,000
Unappropriated		3,694,429	2,641,390
Treasury stock		(2,669,973)	(2,669,973
			5,013,933
Total Equity		6,263,776	5,015,955

## GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016

(In Thousands, Except Per Share Data)

	Note	2018	2017	2016
SALES	25	P24,834,987	P20,892,379	P18,572,497
COST OF SALES	18	18,359,888	15,624,652	13,886,765
GROSS PROFIT		6,475,099	5,267,727	4,685,732
SELLING AND MARKETING EXPENSES	19	(2,560,340)	(2,132,714)	(1,924,081)
GENERAL AND ADMINISTRATIVE EXPENSES	20	(2,083,051)	(1,827,701)	(1,844,907)
INTEREST EXPENSE AND OTHER FINANCING CHARGES 10,	13, 15, 23	(220,658)	(275,515)	(395,754)
EQUITY IN NET LOSSES OF JOINT VENTURES	9	(82,822)	(186,278)	(96,635)
INTEREST INCOME	5, 25	24,681	23,989	23,359
GAIN (LOSS) ON DISPOSAL/ RETIREMENT OF PROPERTY AND EQUIPMENT	10	622	(2,097)	626
OTHER INCOME - Net	24	10,227	81,037	60,358
INCOME BEFORE INCOME TAXES		1,563,758	948,448	508,698
INCOME TAX EXPENSE - Net	16	(510,719)	(346,205)	(147,313)
NET INCOME		P1,053,039	P602,243	P361,385
Basic and Diluted Earnings Per Share	28	P3.51	P1.93	P1.09

See Notes to the Consolidated Financial Statements.

# GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016 (In Thousands)

	Note	2018	2017	2016
NET INCOME		P1,053,039	P602,243	P361,385
OTHER COMPREHENSIVE INCOME (LOSS)				
Item that may be reclassified to profit or loss Share in other comprehensive income of joint ventures	9	16,943	66,932	37,422
Items that will not be reclassified to profit or loss				11.52, 2.5
Equity reserve for retirement plan		256,944	(122,827)	(102,568)
Income tax benefit (expense)	16	(77,083)	36,848	30,771
OTHER COMPREHENSIVE INCOME (LOSS) - Net of tax		196,804	(19,047)	(34,375)
TOTAL COMPREHENSIVE INCOME - Net of tax		P1,249,843	P583,196	P327,010

See Notes to the Consolidated Financial Statements.

# GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016

(In Thousands)

					Equity Reserves	eserves					
		Capita	Capital Stock	Additional Paid-in	Reserve for Retirement	Cumulative	Retained	Retained Earnings	Treasury Stock	Stock	
	Note	Note Common Preferred	Preferred	Capital	Plan	Adjustments	Appropriated	Appropriated Unappropriated	Common	Preferred	Total
As of January 1, 2018		P345,625	P53,438	P2,539,454	(P421,344)	P25,343	P2,500,000	P2,641,390	(P1,947,198)	(P722,775)	P5,013,933
Share in other comprehensive income of joint ventures Equity reserve for retirement plan	27				179,861	16,943			**	ų)	16,943 179,861
Other comprehensive income Net income					179,861	16,943	4.4	1,053,039			196,804
Total comprehensive income			,		179,861	16,943	•	1,053,039			1,249,843
As of December 31, 2018	17	17 P345,625	P53,438	P2,539,454	(P241,483)	P42,286	P2,500,000	P3,694,429	(P1,947,198)	(P722,775)	P6,263,776
As of January 1, 2017		P345,625	P53,438	P2,539,454	(P335,365)	(P41,589)	P2,500,000	P2,039,147	(P1,947,198)	(P722,775)	P4,430,737
Share in other comprehensive income of joint ventures. Equity reserve for retirement plan	9 27	) 1	3.4	7.0	(85,979)	66,932			1. 1	9.7	66,932 (85,979)
Other comprehensive income (loss)			, ,		(85,979)	66,932		602,243	÷ 6		(19,047) 602,243
Total comprehensive income		5			(85,979)	66,932	9	602,243	7		583,196
As of December 31, 2017	17	17 P345,625	P53,438	P2,539,454	(P421,344)	P25,343	P2,500,000	P2,641,390	P2,641,390 (P1,947,198)	(P722,775)	P5,013,933

Forward

					Equity Reserves	serves					
		Capita	Capital Stock	Additional Paid-in	Reserve for Retirement	Cumulative	Retainer	Retained Earnings	Treasury Stock	Stock	
	Note	Note Common	Preferred	Capital	Plan	Adjustments	Appropriated	Adjustments Appropriated Unappropriated	Common	Preferred	Total
As of January 1, 2016		P345,625	P53,438	P2,539,454	(P263,568)	(P79,011)	(P79,011) P2,500,000	P1,677,762	P1,677,762 (P1,947,198)	(P722,775)	(P722,775) P4,103,727
Share in other comprehensive income of joint ventures Equity resorve for retirement plan	9			es.	(71,797)	37,422					37,422 (71,797)
Other comprehensive income (loss)			1, 6	-r b;	(71,797)	37,422		361,385			(34,375)
Total comprehensive income			٠	×	(71,797)	37,422	•	361,385			327,010
As of December 31, 2016	17	17 P345,625	P53,438	P2,539,454	(P335,365)	(P41,589)	(P41,589) P2,500,000	P2,039,147	P2,039,147 (P1,947,198)	(P722,775)	(P722,775) P4,430,737

See Notes to the Consolidated Financial Statements.

# GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2018, 2017 AND 2016 (In Thousands)

	Note	2018	2017	2016
CASH FLOWS FROM OPERATING ACTIVITIES				
Income before income tax		P1,563,758	P948,448	P508,698
Adjustments for:		1 1,000,700	1 340,440	1 300,030
	), 12, 21	671,440	630,855	638,123
Interest expense and other	, , , , , ,	0, 1, 110	000,000	000,120
	3, 15, 23	220,658	275,515	395,754
Provision for impairment losses 6, 11, 12		112,106	44,653	138,300
Retirement expense	27	102,741	91,291	64,423
Equity in net losses of joint ventures	9	82,822	186,278	96,635
Write-down of inventories to net		02,022	100,270	00,000
realizable value	7, 18	25,500	179,052	104,451
Net derivative loss	24, 30	10,250	7,946	6,111
Net unrealized foreign exchange loss	21,00	10,200	7,040	0,111
(gain)	24, 29	525	215	(752)
Loss (gain) on disposal/ retirement of	21, 20	020	210	(102)
property and equipment - net	10	(622)	2,097	(626)
Interest Income	5, 25	(24,681)	(23,989)	(23,359)
Operating income before working capital	0, 20	(21,001)	(20,000)	(20,000)
changes		2,764,497	2,342,361	1,927,758
Decrease (increase) in:		2,101,101	2,042,001	1,027,700
Trade and other receivables		(28,858)	749,318	310,976
Inventories		(611,764)	(477,765)	(48,213)
Prepaid expenses and other current		10.1.1.0.1	(111,100)	(10,210)
assets		122,475	(89,227)	(135,492)
Increase (decrease) in:		,,,,,	(00,227)	(100, 102)
Accounts payable and accrued expenses		702,822	119,810	(330,916)
Income and other taxes payable		26,433	(57,138)	3,577
Cash generated from operations		2,975,605	2,587,359	1,727,690
Interest received		24,425	23,915	23,405
Interest and other financing charges paid		(227,132)	(282,619)	(411,170)
Taxes paid		(131,077)	(491)	(22,979)
Contribution to retirement plan	27	(139,731)	(109,126)	(96,242)
Net cash flows provided by operating activitie		2,502,090	2,219,038	1,220,704
CASH FLOWS FROM INVESTING ACTIVITIES				
Additions to property, plant and equipment	10	(273,802)	(217,547)	(381,925)
Decrease in other noncurrent assets	, •	(29,184)	(1)	11,792
Proceeds from disposal of property and		(20,104)	7.17	,. 52
equipment	10	3,205	362	1,438
Net cash flows used in investing activities		(299,781)	(217,186)	(368,695)

Forward

	Note	2018	2017	2016
CASH FLOWS FROM FINANCING ACTIVITIES				
Proceeds from:				
Short-term borrowings	13	P38,230,380	P64,908,713	P74,243,387
Long-term borrowings	15	992,500		
Collection of subscription receivables			-	583
Payments of:				
Short-term borrowings	13	(41,286,620)	(67, 374, 484)	(74,651,736)
Long-term borrowings	15	(114,285)	(114,286)	(114,286)
Cash dividends		(4)		(8)
Net cash flows used in financing activities		(2,178,029)	(2,580,057)	(522,060)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS		1,428	(333)	1,555
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS		25,708	(578,538)	331,504
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	5	198,767	777,305	445,801
CASH AND CASH EQUIVALENTS AT END OF YEAR	5	P224,475	P198,767	P777,305

See Notes to the Consolidated Financial Statements.

### **GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES**

### NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Amounts in Thousands, Except Per Share Data and Number of Shares)

### 1. Reporting Entity

Ginebra San Miguel Inc. (GSMI or the Company) was incorporated in the Philippines on July 10, 1987.

The Company is a public company under Section 17.2 of the Securities Regulation Code and its common shares are listed with The Philippine Stock Exchange, Inc.

GSMI, previously a majority-owned direct subsidiary of SMC, whose ultimate parent company is Top Frontier Investment Holdings, Inc., is primarily engaged in the manufacture and sale of alcoholic beverages.

SMC consolidated its food and beverage business under San Miguel Food and Beverage, Inc. (SMFB), formerly San Miguel Pure Foods Company, Inc., through the execution of a Deed of Exchange dated April 5, 2018 executed between SMC and SMFB whereby SMC agreed to convey and transfer to SMFB 216,972,000 common shares held by SMC in the Company and 7,859,319,270 common shares in San Miguel Brewery Inc. In consideration of the said transfer and upon compliance with government requirements, SMFB issued 4,242,549,130 common shares in favor of SMC. Consequently, the ownership by SMFB of the common shares previously held by SMC in the Company has been registered in the books of the Company on November 5, 2018. Thus, the Company is now a majority-owned subsidiary of SMFB while SMC is the Company's intermediate parent company.

The principal office address of the Company is 3rd and 6th Floors, San Miguel Properties Centre, St. Francis Street, Ortigas Center, Mandaluyong City.

The accompanying consolidated financial statements comprise the financial statements of the Company and its Subsidiaries and the Group's interests in joint ventures (collectively referred to as the "Group").

### 2. Basis of Preparation

### Statement of Compliance

The accompanying consolidated financial statements have been prepared in compliance with Philippine Financial Reporting Standards (PFRS). PFRS are based on International Financial Reporting Standards issued by the International Accounting Standards Board (IASB). PFRS consist of PFRS, Philippine Accounting Standards (PAS) and Philippine Interpretations issued by the Philippine Financial Reporting Standards Council (FRSC).

The consolidated financial statements were approved and authorized for issue in accordance with a resolution by the BOD on March 13, 2019.

### Basis of Measurement

The consolidated financial statements of the Group have been prepared on the historical cost basis except for the following items which are measured on an alternative basis on each reporting date:

Items	Measurement Basis
Derivative financial instruments	Fair value
Defined benefit retirement asset (liability)	Fair value of the plan assets less the present value of the defined benefit retirement obligation

### Functional and Presentation Currency

The consolidated financial statements are presented in Philippine peso, which is the functional currency of the Company. All financial information are rounded off to the nearest thousand (000), except when otherwise indicated.

### Basis of Consolidation

The consolidated financial statements include the accounts of the Group and the following wholly-owned subsidiaries:

Name of Subsidiary	Country of Incorporation
Distileria Bago, Inc. (DBI)	Philippines
East Pacific Star Bottlers Phils Inc. (EPSBPI)	Philippines
Agricrops Industries Inc. (All)	Philippines
Healthy Condiments, Inc. (HCI)	Philippines
Crown Royal Distillers, Inc. (CRDI)	Philippines
Ginebra San Miguel International Ltd. (GSMIL)	British Virgin Islands (BVI)
GSM International Holdings Limited (GSMIHL)	BVI
Global Beverages Holdings Limited (GBHL)	BVI
Siam Holdings Limited (SHL)	BVI

A subsidiary is an entity controlled by the Group. The Group controls an entity when it is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity. The Group reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control.

When the Group has less than majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including the contractual arrangement with the other vote holders of the investee, rights arising from other contractual arrangements and the Group's voting rights and potential voting rights.

The financial statements of the subsidiaries are included in the consolidated financial statements from the date when the Group obtains control, and continue to be consolidated until the date when such control ceases.

The financial statements of the subsidiaries are prepared for the same reporting period as the Company, using uniform accounting policies for like transactions and other events in similar circumstances. Intergroup balances and transactions, including intergroup unrealized profits and losses, are eliminated in preparing the consolidated financial statements.

A change in the ownership interest in a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, the Group: (i) derecognizes the assets (including goodwill) and liabilities of the subsidiary and the cumulative transaction differences recorded in equity; (ii) recognizes the fair value of the consideration received, the fair value of any investment retained and any surplus or deficit in the consolidated statements of income; and (iii) reclassify the Company's share of components previously recognized in other comprehensive income to profit or loss or retained earnings, as appropriate, as would be required if the Group had directly disposed of the related assets or liabilities.

### 3. Significant Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in the consolidated financial statements, except for the changes in accounting policies as explained below.

### Adoption of New and Amended Standards and Interpretation

The FRSC approved the adoption of a number of new and amended standards and interpretation as part of PFRS.

The Group has adopted the following PFRS starting January 1, 2018 and accordingly, changed its accounting policies in the following areas:

PFRS 9 (2014), Financial Instruments, replaces PAS 39, Financial Instruments: Recognition and Measurement, and supersedes the previously published versions of PFRS 9 that introduced new classification and measurement requirements (in 2009 and 2010) and a new hedge accounting model (in 2013). PFRS 9 includes revised guidance on the classification and measurement of financial assets that reflects the business model in which assets are managed and their cash flow characteristics, including a new forward-looking expected credit loss (ECL) model for calculating impairment, and guidance on own credit risk on financial liabilities measured at fair value. PFRS 9 incorporates new hedge accounting requirements that represent a major overhaul of hedge accounting and introduces significant improvements by aligning the accounting more closely with risk management.

The Group adopted PFRS 9 using the cumulative effect method. The cumulative effect of applying the new standard is recognized at the beginning of the year of initial application, with no restatement of comparative period. The adoption of PFRS 9 has no significant effect on the classification and measurement of financial assets and financial liabilities of the Group. The adoption of ECL model for calculating impairment has no significant impact on the carrying amounts of the Group's financial assets.

Financial Assets. The Group continued to measure at fair value, all financial assets previously held at fair value under PAS 39.

The Group's cash and cash equivalents, trade and other receivables and noncurrent receivables and deposits previously classified as loans and receivables are held to collect contractual cash flows and give rise to cash flows representing solely payments of principal and interest. These are now classified and measured as financial assets at amortized cost beginning January 1, 2018.

Financial Liabilities. There are no changes in the classification and measurement of the Group's financial liabilities.

PFRS 15, Revenue from Contracts with Customers, replaces PAS 11, Construction Contracts, PAS 18, Revenue, IFRIC 13, Customer Loyalty Programmes, IFRIC 18, Transfer of Assets from Customers and Standard Interpretation Committee 31, Revenue - Barter Transactions Involving Advertising Services. The new standard introduces a new and more comprehensive revenue recognition model for contracts with customers which specifies that revenue should be recognized when (or as) the Group transfers control of goods or services to a customer at the amount to which the Group expects to be entitled. PFRS 15 requires a contract with a customer to be legally enforceable and to meet certain criteria to be within the scope of the standard and for the general model to apply. It introduces detailed guidance on identifying performance obligations which requires entities to determine whether promised goods or services are distinct. It also introduces detailed guidance on determining transaction price, including guidance on variable consideration and consideration payable to customers. The transaction price will then be generally allocated to each performance obligation in proportion to its stand-alone selling price. Depending on whether certain criteria are met, revenue is recognized over time, in a manner that best reflects the entity's performance, or at a point in time. when control of the goods or services is transferred to the customer.

The standard does not apply to insurance contracts, financial instruments or lease contracts, which fall in the scope of other PFRS. It also does not apply if two companies in the same line of business exchange non-monetary assets to facilitate sales to other parties. Furthermore, if a contract with a customer is partly in the scope of another PFRS, then the guidance on separation and measurement contained in the other PFRS takes precedence.

The Group has adopted PFRS 15 using the cumulative effect method. The adoption of PFRS 15 has no significant effect on the Group's method of recognizing revenue from its contracts with customers. Additional disclosures were included in the financial statements, as applicable.

- Philippine Interpretation IFRIC 22, Foreign Currency Transactions and Advance Consideration. The interpretation clarifies that the transaction date to be used for translation of foreign currency transactions involving an advance payment or receipt is the date on which the entity initially recognizes the prepayment or deferred income arising from the advance consideration. For transactions involving multiple payments or receipts, each payment or receipt gives rise to a separate transaction date. The interpretation applies when an entity pays or receives consideration in a foreign currency and recognizes a non-monetary asset or liability before recognizing the related item.
- Annual Improvements to PFRS Cycles 2014 2016 contain changes to three standards, of which only the Amendments to PAS 28, Investments in Associates and Joint Venture, on measuring an associate or joint venture at fair value is applicable to the Group. The amendments provide that a venture capital organization, or other qualifying entity, may elect to measure its investments in an associate or joint venture at (fair value through profit or loss) FVPL. This election can be made on an investment-by-investment basis. The amendments also provide that a non-investment entity investor may elect to retain the fair value accounting applied by an investment entity associate or investment entity joint venture to its subsidiaries. This election can be made separately for each investment entity associate or joint venture.

Except as otherwise indicated, the adoption of the new and amended standards and interpretation did not have a material effect on the consolidated financial statements.

### New and Amended Standards and Interpretation Not Yet Adopted

A number of new and amended standards and interpretation are effective for annual periods beginning after January 1, 2018 and have not been applied in preparing the consolidated financial statements. Unless otherwise indicated, none of these is expected to have a significant effect on the consolidated financial statements.

The Group will adopt the following new and amended standards and interpretation on the respective effective dates:

PFRS 16, Leases, supersedes PAS 17, Leases, and the related Philippine Interpretations. The new standard introduces a single lease accounting model for lessees under which all major leases are recognized on-balance sheet, removing the lease classification test. Lease accounting for lessors essentially remains unchanged except for a number of details including the application of the new lease definition, new sale-and-leaseback guidance, new sub-lease guidance and new disclosure requirements. Practical expedients and targeted reliefs were introduced including an optional lessee exemption for short-term leases (leases with a term of 12 months or less) and low-value items, as well as the permission of portfolio-level accounting instead of applying the requirements to individual leases. New estimates and judgmental thresholds that affect the identification, classification and measurement of lease transactions, as well as requirements to reassess certain key estimates and judgments at each reporting date were also introduced.

PFRS 16 is effective for annual periods beginning on or after January 1, 2019 with several transition approaches and individual options and practical expedients that can be elected independently of each other. Earlier application is permitted for entities that apply PFRS 15 at or before the date of initial application of PFRS 16. When adopting PFRS 16, an entity is permitted to use either a full retrospective or a modified retrospective approach, with options to use certain transition reliefs.

The Group plans to apply the new standard on the effective date using the modified retrospective approach. The cumulative effect of adopting PFRS 16 will be recognized as an adjustment to the opening balance of retained earnings as of January 1, 2019, with no restatement of comparative information.

The Group is currently performing detailed assessment of the potential effect of the new standard and has yet to reasonably estimate the impact. The actual impact of applying PFRS 16 on the consolidated financial statements in the period of initial application will depend on future economic conditions, including the borrowing rate as of January 1, 2019, the composition of the lease portfolio at that date, the latest assessment of whether it will exercise any lease renewal options and the extent to which the Group chooses to use practical expedients and recognition exemptions.

Philippine Interpretation IFRIC 23, Uncertainty over Income Tax Treatments. The interpretation clarifies how to apply the recognition and measurement requirements in PAS 12, Income Taxes, when there is uncertainty over income tax treatments. Under the interpretation, whether the amounts recorded in the consolidated financial statements will differ to that in the tax return, and whether the uncertainty is disclosed or reflected in the measurement, depends on whether it is probable that the tax authority will accept the chosen tax treatment. If it is not probable that the tax authority will accept the chosen tax treatment, the uncertainty is reflected using the measure that provides the better prediction of the resolution of the uncertainty - either the most likely amount or the expected value. The interpretation also requires the reassessment of judgments and estimates applied if facts and circumstances change - e.g., as a result of examination or action by tax authorities, following changes in tax rules or when a tax authority's right to challenge a treatment expires.

The interpretation is effective for annual periods beginning on or after January 1, 2019, with early application permitted. The interpretation can be initially applied retrospectively applying PAS 8, Accounting Policies, Changes in Accounting Estimates and Errors, if possible without the use of hindsight, or retrospectively with the cumulative effect recognized at the date of initial application without restating comparative information.

Long-term Interests (LTI) in Associates and Joint Ventures (Amendments to PAS 28). The amendments require the application of PFRS 9 to other financial instruments in an associate or joint venture to which the equity method is not applied. These include LTI that, in substance, form part of the entity's net investment in an associate or joint venture. The amendment explains the annual sequence in which PFRS 9 and PAS 28 are to be applied. In effect, PFRS 9 is first applied ignoring any PAS 28 loss absorption in prior years. If necessary, prior years' PAS 28 loss allocation is adjusted in the current year which may involve recognizing more prior years' losses, reversing these losses or reallocating them between different LTI instruments. Any current year PAS 28 losses are allocated to the extent that the remaining LTI balance allows and any current year PAS 28 profits reverse any unrecognized prior years' losses and then allocations against LTI.

The amendments are effective for annual periods beginning on or after January 1, 2019, with early adoption permitted. Retrospective application is required, subject to relevant transitional reliefs.

Prepayment Features with Negative Compensation (Amendment to PFRS 9). The amendment clarifies that a financial asset with a prepayment feature could be eligible for measurement at amortized cost or fair value through other comprehensive income (FVOCI) irrespective of the event or circumstance that causes the early termination of the contract, which may be within or beyond the control of the parties, and a party may either pay or receive reasonable compensation for the early termination.

The amendment is effective for annual periods beginning on or after January 1, 2019, with early adoption permitted. Retrospective application is required, subject to relevant transitional reliefs.

Plan Amendment, Curtailment or Settlement (Amendments to PAS 19, Employee Benefits). The amendments clarify that on amendment, curtailment or settlement of a defined benefit plan, an entity now uses updated actuarial assumptions to determine its current service cost and net interest for the period. The effect of the asset ceiling is disregarded when calculating the gain or loss on any settlement of the plan and is dealt with separately in other comprehensive income.

The amendments apply for plan amendments, curtailments or settlements that occur on or after the beginning of the first annual reporting period that begins on or after January 1, 2019, with early application permitted.

The amendments were approved by the FRSC on March 14, 2018 but is still subject to the approval by the Board of Accountancy (BOA).

- Annual Improvements to PFRS Cycles 2015 2017 contain changes to four standards:
  - Previously Held Interest in a Joint Operation (Amendments to PFRS 3, Business Combinations and PFRS 11, Joint Arrangements). The amendments clarify how an entity accounts for increasing its interest in a joint operation that meets the definition of a business. If an entity maintains (or obtains) joint control, the previously held interest is not remeasured. If an entity obtains control, the transaction is a business combination achieved in stages and the acquiring entity remeasures the previously held interest at fair value.
  - Income Tax Consequences of Payments on Financial Instrument Classified as Equity (Amendments to PAS 12). The amendments clarify that all income tax consequences of dividends, including payments on financial instruments classified as equity, are recognized consistently with the transactions that generated the distributable profits - i.e., in profit or loss, other comprehensive income or equity.
  - Borrowing Costs Eligible for Capitalization (Amendments to PAS 23, Borrowing Costs). The amendments clarify that the general borrowings pool used to calculate eligible borrowing costs excludes borrowings that specifically finance qualifying assets that are still under development or construction. Borrowings that were intended to specifically finance qualifying assets that are now ready for their intended use or sale, or any nonqualifying assets, are included in that general pool.

The amendments are effective for annual periods beginning on or after January 1, 2019, with early application permitted.

The amendments were approved by the FRSC on March 14, 2018 but is still subject to the approval by the BOA.

Amendments to References to Conceptual Framework in PFRS sets out amendments to PFRS, their accompanying documents and PFRS practice statements to reflect the issuance of the revised Conceptual Framework for Financial Reporting in 2018 (2018 Conceptual Framework). The 2018 Conceptual Framework includes: (a) a new chapter on measurement; (b) guidance on reporting financial performance; (c) improved definitions of an asset and a liability, and guidance supporting these definitions; and (d) clarifications in important areas, such as the roles of stewardship, prudence and measurement uncertainty in financial reporting. Some standards, their accompanying documents and PFRS practice statements contain references to, or quotations from, the International Accounting Standards Committee's Framework for the Preparation and Presentation of Financial Statements adopted by the IASB in 2001 or the Conceptual Framework for Financial Reporting issued in 2010. The amendments update some of those references and quotations so that they refer to the 2018 Conceptual Framework, and makes other amendments to clarify which version of the Conceptual Framework is referred to in particular documents.

The amendments are effective for annual periods beginning on or after January 1, 2020.

Definition of a Business (Amendments to PFRS 3). The amendments narrowed and clarified the definition of a business. The amendments also permit a simplified assessment of whether an acquired set of activities and assets is a group of assets rather than a business. The amendments: (a) confirmed that a business must include inputs and a process, and clarified that the process must be substantive and the inputs and process must together significantly contribute to creating outputs; (b) narrowed the definitions of a business by focusing the definition of outputs on goods and services provided to customers and other income from ordinary activities, rather than on providing dividends or other economic benefits directly to investors or lowering costs; and (c) added a test that makes it easier to conclude that a company has acquired a group of assets, rather than a business, if the value of the assets acquired is substantially all concentrated in a single asset or group of similar assets.

The amendments apply to business combinations and asset acquisitions in annual reporting periods beginning on or after January 1, 2020, with early application permitted.

Definition of Material (Amendments to PAS 1, Presentation of Financial Statements and PAS 8). The amendments refine the definition of what is considered material. The amended definition of what is considered material states that such information is material if omitting, misstating or obscuring it could reasonably be expected to influence the decisions that the primary users of general purpose financial statements make on the basis of those financial statements, which provide financial information about a specific reporting entity. The amendments clarify the definition of what is considered material and its application by: (a) raising the threshold at which information becomes material by replacing the term 'could influence' with 'could reasonably be expected to influence'; (b) including the concept of 'obscuring information' alongside the concept of 'omitting' and 'misstating' information in the definition; (c) clarifying that the users to which the definition refers are the primary users of general purpose financial statements referred to in the Conceptual Framework; (d) clarifying the explanatory paragraphs accompanying the definition; and (e) aligning the wording of the definition of what is considered material across PFRS and other publications. The amendments are expected to help entities make better materiality judgments without substantively changing existing requirements.

The amendments apply prospectively for annual periods beginning on or after January 1, 2020, with early application permitted.

Deferral of the local implementation of Amendments to PFRS 10, Consolidated Financial Statements, and PAS 28:

Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to PFRS 10 and PAS 28). The amendments address an inconsistency in the requirements in PFRS 10 and PAS 28 in dealing with the sale or contribution of assets between an investor and its associate or joint venture. The amendments require that a full gain or loss is recognized when a transaction involves a business (whether it is housed in a subsidiary or not). A partial gain or loss is recognized when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

Originally, the amendments apply prospectively for annual periods beginning on or after January 1, 2016, with early adoption permitted. However, on January 13, 2016, the FRSC decided to postpone the effective date until the IASB has completed its broader review of the research project on equity accounting that may result in the simplification of accounting for such transactions and of other aspects of accounting for associates and joint ventures.

### Current versus Noncurrent Classification

The Group presents assets and liabilities in the consolidated statements of financial position based on current and noncurrent classification. An asset is current when it is: (a) expected to be realized or intended to be sold or consumed in the normal operating cycle; (b) held primarily for the purpose of trading; (c) expected to be realized within 12 months after the reporting period; or (d) cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least 12 months after the reporting period.

A liability is current when: (a) it is expected to be settled in the normal operating cycle; (b) it is held primarily for trading; (c) it is due to be settled within 12 months after the reporting period; or (d) there is no unconditional right to defer the settlement of the liability for at least 12 months after the reporting period.

The Group classifies all other assets and liabilities as noncurrent. Deferred tax assets and liabilities are classified as noncurrent.

### Financial Instruments

Recognition and Initial Measurement. A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

The Group recognizes a financial asset or a financial liability in the consolidated statements of financial position when it becomes a party to the contractual provisions of the instrument.

A financial asset (unless a trade receivable without a significant financing component) or financial liability is initially measured at the fair value of the consideration given or received. The initial measurement of financial instruments, except for those designated as at FVPL, includes transaction costs. A trade receivable without a significant financing component is initially measured at the transaction price.

### Financial Assets

Classification and Subsequent Measurement - Policy Applicable from January 1, 2018

The Group classifies its financial assets, at initial recognition, as subsequently measured at amortized cost, FVOCI and FVPL. The classification depends on the contractual cash flow characteristics of the financial assets and the business model of the Group for managing the financial assets.

Subsequent to initial recognition, financial assets are not reclassified unless the Group changes the business model for managing financial assets. All affected financial assets are reclassified on the first day of the reporting period following the change in the business model.

The business model refers to how the Group manages the financial assets in order to generate cash flows. The business model determines whether cash flows will result from collecting contractual cash flows, selling the financial assets, or both. The Group considers the following information in assessing the objective of the business model in which a financial asset is held at a portfolio level, which reflects the way the business is managed and information is provided to management:

- the stated policies and objectives for the portfolio and the operation of those policies in practice;
- how the performance of the portfolio is evaluated and reported to the Group's management;
- the risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- how employees of the business are compensated; and
- the frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity.

The Group considers the contractual terms of the instrument in assessing whether the contractual cash flows are solely payments of principal and interest. For purposes of this assessment, "Principal" is defined as the fair value of the financial asset on initial recognition. "Interest" is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as profit margin. The assessment includes whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. The Group considers the following in making the assessment:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable rate features;
- prepayment and extension features; and
- terms that limit the Group's claim to cash flows from specified assets.

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a discount or premium to its contractual par amount, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

For purposes of subsequent measurement, financial assets are classified in the following categories: financial assets at amortized cost, financial assets at FVOCI (with or without recycling of cumulative gains and losses) and financial assets at FVPL.

The Group has no financial assets at FVOCI as of December 31, 2018.

Financial Assets at Amortized Cost. A financial asset is measured at amortized cost if it meets both of the following conditions and is not designated as at FVPL:

- it is held within a business model with the objective of holding financial assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial assets at amortized cost are subsequently measured using the effective interest method and are subject to impairment. Gains and losses are recognized in the consolidated statements of income when the financial asset is derecognized, modified or impaired.

The Group's cash and cash equivalents, trade and other receivables and noncurrent receivables and deposits are included under this category (Notes 5, 6, 12, 29 and 30).

Financial Assets at FVPL. All financial assets not classified as measured at amortized cost or FVOCI are measured at FVPL. This includes derivative financial assets that are not designated as cash flow hedge. Financial assets that are held for trading or are managed and whose performance is evaluated on a fair value basis are measured at FVPL.

At initial recognition, the Group may irrevocably designate a financial asset as at FVPL if the designation eliminates or significantly reduces an accounting mismatch that would otherwise arise from measuring assets or liabilities or recognizing the gains and losses on different bases.

The Group carries financial assets at FVPL using their fair values. Attributable transaction costs are recognized in the consolidated statements of income as incurred. Changes in fair value and realized gains or losses are recognized in the consolidated statements of income.

The Group's derivative assets that are not designated as cash flow hedge are classified under this category (Notes 8, 29 and 30).

Classification and Subsequent Measurement - Policy Applicable before January 1, 2018

The Group classifies its financial assets, at initial recognition, in the following categories: financial assets at FVPL, loans and receivables, available-for-sale (AFS) financial assets and held-to-maturity (HTM) investments. The classification depends on the purpose for which the investments are acquired and whether they are quoted in an active market. The Group determines the classification of its financial assets at initial recognition and, where allowed and appropriate, re-evaluates such designation at every reporting date.

The Group has no financial assets classified as AFS financial assets and HTM investments as of December 31, 2017.

Financial Assets at FVPL. A financial asset is classified as at FVPL if it is classified as held for trading or is designated as such upon initial recognition. Financial assets are designated as at FVPL if the Group manages such investments and makes purchase and sale decisions based on their fair values in accordance with the documented risk management or investment strategy of the Group. Derivative instruments (including embedded derivatives) with positive fair values, except those covered by hedge accounting relationships, are classified under this category.

Financial assets are classified as held for trading if they are acquired for the purpose of selling in the near term.

Financial assets may be designated by management at initial recognition as at FVPL, when any of the following criteria is met:

- the designation eliminates or significantly reduces the inconsistent treatment that would otherwise arise from measuring the assets or recognizing gains or losses on a different basis;
- the assets are part of a group of financial assets which are managed and their performances are evaluated on a fair value basis, in accordance with a documented risk management or investment strategy; or
- the financial instrument contains an embedded derivative, unless the embedded derivative does not significantly modify the cash flows or it is clear, with little or no analysis, that it would not be separately recognized.

The Group carries financial assets at FVPL using their fair values. Attributable transaction costs are recognized in the consolidated statements of income as incurred. Fair value changes and realized gains or losses are recognized in the consolidated statements of income. Fair value changes from derivatives accounted for as part of an effective cash flow hedge are recognized in other comprehensive income and presented in the consolidated statements of changes in equity. Any interest earned is recognized as part of "Interest income" account in the consolidated statements of income. Any dividend income from equity securities classified as at FVPL is recognized in the consolidated statements of income when the right to receive payment has been established.

The Group's derivative assets are classified under this category (Notes 8, 29 and 30).

Loans and Receivables. Loans and receivables are non-derivative financial assets with fixed or determinable payments and maturities that are not quoted in an active market. They are not entered into with the intention of immediate or short-term resale and are not designated as AFS financial assets or financial assets at FVPL.

Subsequent to initial measurement, loans and receivables are carried at amortized cost using the effective interest rate method, less any impairment in value. Any interest earned on loans and receivables is recognized as part of "Interest income" account in the consolidated statements of income on an accrual basis. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest rate. The periodic amortization is also included as part of "Interest income" account in the consolidated statements of income. Gains or losses are recognized in the consolidated statements of income when loans and receivables are derecognized or impaired.

Cash includes cash on hand and in banks which are stated at face value. Cash equivalents are short-term, highly liquid investments that are readily convertible to known amounts of cash and are subject to an insignificant risk of changes in value.

The Group's cash and cash equivalents, trade and other receivables and noncurrent receivables and deposits are included under this category (Notes 5, 6, 12, 29 and 30).

### Financial Liabilities

The Group classifies its financial liabilities, at initial recognition, in the following categories: financial liabilities at FVPL and other financial liabilities. All financial liabilities are recognized initially at fair value and, in the case of loans and borrowings, net of directly attributable transaction costs.

Financial Liabilities at FVPL. Financial liabilities are classified under this category through the fair value option. Derivative instruments (including embedded derivatives) with negative fair values, except those covered by hedge accounting relationships, are also classified under this category.

The Group carries financial liabilities at FVPL using their fair values and reports fair value changes in the consolidated statements of income. Fair value changes from derivatives accounted for as part of an effective accounting hedge are recognized in other comprehensive income and presented in the consolidated statements of changes in equity. Any interest expense incurred is recognized as part of "Interest expense and other financing charges" account in the consolidated statements of income.

The Group's derivative liabilities that are not designated as cash flow hedge are classified under this category (Notes 14, 29 and 30).

Other Financial Liabilities. This category pertains to financial liabilities that are not designated or classified as at FVPL. After initial measurement, other financial liabilities are carried at amortized cost using the effective interest method. Amortized cost is calculated by taking into account any premium or discount and any directly attributable transaction costs that are considered an integral part of the effective interest rate of the liability. The effective interest rate amortization is included in "Interest expense and other financing charges" account in the consolidated statements of income. Gains and losses are recognized in the consolidated statements of income when the liabilities are derecognized as well as through the amortization process.

Debt issue costs are considered as an adjustment to the effective yield of the related debt and are deferred and amortized using the effective interest rate method. When a loan is paid, the related unamortized debt issue costs at the date of repayment are recognized in the consolidated statements of income.

The Group's liabilities arising from its trade or borrowings such as notes payable, accounts payable and accrued expenses and long-term debt are included under this category (Notes 13, 14, 15, 29 and 30).

### Derecognition of Financial Assets and Financial Liabilities

Financial Assets. A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognized when:

- the rights to receive cash flows from the asset have expired; or
- the Group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay them in full without material delay to a third party under a "pass-through" arrangement; and either: (a) has transferred substantially all the risks and rewards of the asset; or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the Group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the Group continues to recognize the transferred asset to the extent of the Group's continuing involvement. In that case, the Group also recognizes the associated liability. The transferred asset and the associated liability are measured on the basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group is required to repay.

Financial Liabilities. A financial liability is derecognized when the obligation under the liability is discharged or cancelled, or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognized in the consolidated statements of income.

### Impairment of Financial Assets

Policy Applicable from January 1, 2018

The Group recognizes allowance for ECL on financial assets at amortized cost.

ECLs are probability-weighted estimates of credit losses. Credit losses are measured as the present value of all cash shortfalls (i.e., the difference between the cash flows due to the Group in accordance with the contract and the cash flows that the Group expects to receive), discounted at the effective interest rate of the financial asset, and reflects reasonable and supportable information that is available without undue cost or effort about past events, current conditions and forecasts of future economic conditions.

The Group recognizes an allowance for impairment based on either 12-month or lifetime ECLs, depending on whether there has been a significant increase in credit risk since initial recognition.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition and when estimating ECLs, the Group considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Group's historical experience and informed credit assessment and including forward-looking information.

The Group recognizes lifetime ECLs for receivables that do not contain significant financing component. The Group uses provision matrix that is based on the Group's historical credit loss experience, adjusted for forward-looking factors specific to the borrowers and the economic environment.

At each reporting date, the Group assesses whether these financial assets at amortized cost are credit-impaired. A financial asset is credit-impaired when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred. Evidence that a financial asset is credit-impaired include observable data about the following events:

- (a) significant financial difficulty of the issuer or the borrower;
- (b) a breach of contract, such as a default or past due event;
- (c) the lender(s) of the borrower, for economic or contractual reasons relating to the borrower's financial difficulty, having granted to the borrower a concession(s) that the lender(s) would not otherwise consider;
- (d) it is becoming probable that the borrower will enter bankruptcy or other financial reorganization;
- (e) the disappearance of an active market for that financial asset because of financial difficulties; or
- (f) the purchase or origination of a financial asset at a deep discount that reflects the incurred credit losses.

The Group considers a financial asset to be in default when a counterparty fails to pay its contractual obligations, or there is a breach of other contractual terms, such as covenants.

The Group directly reduces the gross carrying amount of a financial asset when there is no reasonable expectation of recovering the contractual cash flows on a financial asset, either partially or in full. This is generally the case when the Group determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Group's procedures for recovery of amounts due.

The ECLs on financial assets at amortized cost are recognized as allowance for impairment losses against the gross carrying amount of the financial asset, with the resulting impairment losses (or reversals) recognized in the consolidated statements of income.

Policy Applicable before January 1, 2018

The Group assesses, at the reporting date, whether a financial asset or group of financial assets is impaired.

A financial asset or a group of financial assets is deemed to be impaired if, and only if, there is objective evidence of impairment as a result of one or more events that have occurred after the initial recognition of the asset (an incurred loss event) and that loss event has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated.

Assets Carried at Amortized Cost. For financial assets carried at amortized cost such as loans and receivables, the Group first assesses whether impairment exists individually for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If no objective evidence of impairment has been identified for a particular financial asset that was individually assessed, the Group includes the asset as part of a group of financial assets with similar credit risk characteristics and collectively assesses the group for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognized, are not included in the collective impairment assessment.

Evidence of impairment may include indications that the borrower or a group of borrowers is experiencing financial difficulty, default or delinquency in principal or interest payments, or may enter into bankruptcy or other form of financial reorganization intended to alleviate the financial condition of the borrower. For collective impairment purposes, evidence of impairment may include observable data on existing economic conditions or industry-wide developments indicating that there is a measurable decrease in the estimated future cash flows of the related assets.

If there is objective evidence of impairment, the amount of loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future credit losses) discounted at the financial asset's original effective interest rate (i.e., the effective interest rate computed at initial recognition). Time value is generally not considered when the effect of discounting the cash flows is not material. If a loan or receivable has a variable rate, the discount rate for measuring any impairment loss is the current effective interest rate, adjusted for the original credit risk premium. For collective impairment purposes, impairment loss is computed based on their respective default and historical loss experience.

The carrying amount of the asset is reduced either directly or through the use of an allowance account. The impairment loss for the period is recognized in the consolidated statements of income. If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed. Any subsequent reversal of an impairment loss is recognized in the consolidated statements of income, to the extent that the carrying amount of the asset does not exceed its amortized cost at the reversal date.

### Classification of Financial Instruments between Liability and Equity

Financial instruments are classified as liability or equity in accordance with the substance of the contractual arrangement. Interest, dividends, gains and losses relating to a financial instrument or a component that is a financial liability, are reported as expense or income. Distributions to holders of financial instruments classified as equity are charged directly to equity, net of any related income tax benefits.

A financial instrument is classified as liability if it provides for a contractual obligation to:

- deliver cash or another financial asset to another entity;
- exchange financial assets or financial liabilities with another entity under conditions that are potentially unfavorable to the Group; or
- satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

If the Group does not have an unconditional right to avoid delivering cash or another financial asset to settle its contractual obligation, the obligation meets the definition of a financial liability.

The components of issued financial instruments that contain both liability and equity elements are accounted for separately, with the equity component being assigned the residual amount after deducting from the instrument as a whole or in part, the amount separately determined as the fair value of the liability component on the date of issue.

### Offsetting Financial Instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, or to realize the assets and settle the liabilities simultaneously.

### **Derivative Financial Instrument**

Embedded Derivatives

The Group assesses whether embedded derivatives are required to be separated from the host contracts when the Group becomes a party to the contract.

An embedded derivative is separated from the host contract and accounted for as a derivative if all of the following conditions are met:

- (a) the economic characteristics and risks of the embedded derivative are not closely related to the economic characteristics and risks of the host contract;
- (b) a separate instrument with the same terms as the embedded derivative would meet the definition of a derivative; and
- (c) the hybrid or combined instrument is not recognized as at FVPL.

However, in the policy applicable from January 1, 2018, an embedded derivative is not separated if the host contract is a financial asset.

Reassessment only occurs if there is a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required.

Embedded derivatives that are bifurcated from the host contracts are accounted for either as financial assets or financial liabilities at FVPL.

The Group has embedded derivatives as of December 31, 2018 and 2017 (Notes 8, 14 and 30).

### Inventories

Finished goods and materials and supplies are valued at the lower of cost and net realizable value.

Costs incurred in bringing each inventory to its present location and condition are accounted for as follows:

Finished goods

- at cost, which includes direct materials and labor and a proportion of manufacturing overhead costs based on normal operating capacity but excluding borrowing costs; costs are determined using the moving-average method.

Materials and supplies - at cost, using the moving-average method.

Finished Goods. Net realizable value is the estimated selling price in the ordinary course of business, less the estimated costs necessary to make the sale.

Materials and Supplies. Net realizable value is the current replacement cost.

Any write-down of inventories to net realizable value and all losses of inventories are recognized as expense in the year of write-down or loss occurrence. The amount of reversals, if any, of write-down of inventories arising from an increase in net realizable value are recognized as reduction in the amount of inventories recognized as expense in the year in which the reversal occurs.

Containers. These are stated at deposit values less any impairment in value. The excess of the acquisition cost of the containers over their deposit value is presented as "Deferred containers" under "Other noncurrent assets" account in the consolidated statements of financial position and is amortized over the estimated useful life of ten years. Amortization of deferred containers is included under "General and administrative expenses" account in the consolidated statements of income.

### Prepaid Expenses and Other Current Assets

Prepaid expenses and other current assets represent expenses not yet incurred but already paid in cash. These are initially recorded as assets and measured at the amount of cash paid. Subsequently, these are recognized in consolidated statements of income as they are consumed or expire with the passage of time.

Other current assets pertain to assets which are expected to be realized within twelve (12) months after the reporting period. Otherwise, these are classified as noncurrent assets.

### **Business Combination**

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred, measured at acquisition date fair value, and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included as part of "General and administrative expenses" account in the consolidated statements of income.

When the Group acquires a business, it assesses the financial assets and financial liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date.

If the business combination is achieved in stages, the acquisition date fair value of the acquirer's previously held equity interest in the acquiree is remeasured at the acquisition date fair value and any resulting gain or loss is recognized in the consolidated statements of income.

The Group measures goodwill at the acquisition date as: a) the fair value of the consideration transferred; plus b) the recognized amount of any non-controlling interests in the acquiree; plus c) if the business combination is achieved in stages, the fair value of the existing equity interest in the acquiree; less d) the net recognized amount (generally fair value) of the identifiable assets acquired and liabilities assumed. When the excess is negative, a bargain purchase gain is recognized immediately in the consolidated statements of income. Subsequently, goodwill is measured at cost less any accumulated impairment in value. Goodwill is reviewed for impairment, annually or more frequently, if events or changes in circumstances indicate that the carrying amount may be impaired.

The consideration transferred does not include amounts related to the settlement of pre-existing relationships. Such amounts are generally recognized in the consolidated statements of income. Costs related to the acquisition, other than those associated with the issuance of debt or equity securities that the Group incurs in connection with a business combination, are expensed as incurred. Any contingent consideration payable is measured at fair value at the acquisition date. If the contingent consideration is classified as equity, it is not remeasured and settlement is accounted for within equity. Otherwise, subsequent changes to the fair value of the contingent consideration are recognized in the consolidated statements of income.

### Goodwill in a Business Combination

Goodwill acquired in a business combination is, from the acquisition date, allocated to each of the cash-generating units, or groups of cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities are assigned to those units or groups of units.

Each unit or group of units to which the goodwill is allocated:

- represents the lowest level within the Group at which the goodwill is monitored for internal management purposes; and
- is not larger than an operating segment determined in accordance with PFRS 8, Operating Segments.

Impairment is determined by assessing the recoverable amount of the cash-generating unit or group of cash-generating units, to which the goodwill relates. Where the recoverable amount of the cash-generating unit or group of cash-generating units is less than the carrying amount, an impairment loss is recognized. Where goodwill forms part of a cash-generating unit or group of cash-generating units and part of the operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the cash-generating unit retained. An impairment loss with respect to goodwill is not reversed.

### Investments in Joint Ventures

A joint venture is a type of joint arrangement whereby the parties that have joint control of the arrangement have rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

The considerations made in determining joint control is similar to those necessary to determine control over subsidiaries.

The Group's investments in joint ventures are accounted for using the equity method.

Under the equity method, the investment in joint venture is initially recognized at cost. The carrying amount of the investment is adjusted to recognize the changes in the Group's share of net assets of the joint venture since the acquisition date. Goodwill relating to the joint venture is included in the carrying amount of the investment and is neither amortized nor individually tested for impairment.

The Group's share in profit or loss of joint venture is recognized as "Equity in net losses of joint ventures" account in the consolidated statements of income. Adjustments to the carrying amount may also be necessary for changes in the Group's proportionate interest in the joint venture arising from changes in the joint venture's other comprehensive income. The Group's share on these changes is recognized as "Share in other comprehensive income (loss) of joint ventures" account in the consolidated statements of comprehensive income. Unrealized gains and losses resulting from transactions between the Group and the joint venture are eliminated to the extent of the interest in the joint venture.

After application of the equity method, the Group determines whether it is necessary to recognize an impairment loss on its investment in joint venture. At each reporting date, the Group determines whether there is objective evidence that the investment in joint venture is impaired. If there is such evidence, the Group calculates the amount of impairment as the difference between the recoverable amount and carrying amount of the investment in joint venture and then recognizes the loss as part of "Equity in net losses of joint ventures" account in the consolidated statements of income.

Upon loss of joint control over the joint venture, the Group measures and recognizes any retained investment at fair value. Any difference between the carrying amount of the investment in joint venture upon loss of joint control, and the fair value of the retained investment and proceeds from disposal is recognized in the consolidated statements of income.

The financial statements of the joint venture are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

### Property, Plant and Equipment

Property, plant and equipment, except for land, are stated at cost less accumulated depreciation and amortization and any accumulated impairment in value. Such cost includes the cost of replacing part of the property, plant and equipment at the time the cost is incurred, if the recognition criteria are met, and excludes the costs of day-to-day servicing. Land is stated at cost less impairment in value, if any.

The initial cost of property, plant and equipment comprises its construction cost or purchase price, including import duties, taxes and any directly attributable costs in bringing the asset to its working condition and location for its intended use. Cost also includes related asset retirement obligation (ARO), if any. Expenditures incurred after the asset has been put into operation, such as repairs, maintenance and overhaul costs, are normally recognized as expense in the period the costs are incurred. Major repairs are capitalized as part of property, plant and equipment only when it is probable that future economic benefits associated with the items will flow to the Group and the cost of the items can be measured reliably.

Capital projects in progress (CPIP) represents the amount of accumulated expenditures on unfinished and/or ongoing projects. This includes the costs of construction and other direct costs. Borrowing costs that are directly attributable to the construction of plant and equipment are capitalized during the construction period. CPIP is not depreciated until such time that the relevant assets are ready for use.

Depreciation and amortization, which commence when the assets are available for their intended use, are computed using the straight-line method over the following estimated useful lives of the assets:

	Number of Years
Land improvements	5 - 10
Buildings and improvements	20 - 50
Transportation equipment	5
Machinery and equipment	3 - 40
Furniture, fixtures and other equipment	2 - 5
Leasehold improvements	10 - 30
777-271-171-171-171-171-171-171-171-171-	or term of the lease, whichever is shorter

The remaining useful lives, residual values, and depreciation and amortization methods are reviewed and adjusted periodically, if appropriate, to ensure that such periods and methods of depreciation and amortization are consistent with the expected pattern of economic benefits from the items of property, plant and equipment.

The carrying amounts of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying amounts may not be recoverable.

Fully depreciated assets are retained in the accounts until they are no longer in use.

An item of property, plant and equipment is derecognized when either it has been disposed of or when it is permanently withdrawn from use and no future economic benefits are expected from its use or disposal. Any gain or loss arising from the retirement and disposal of an item of property, plant and equipment (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognized in the consolidated statements of income in the period of retirement and disposal.

### Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. Subsequently, intangible assets are carried at cost less accumulated amortization and any accumulated impairment losses. Internally generated intangible assets, excluding capitalized development costs, are not capitalized and expenditures are recognized in the consolidated statements of income in the year in which the related expenditures are incurred.

The useful lives of intangible assets are assessed to be either finite or indefinite.

Intangible assets with finite lives are amortized over the useful life and assessed for impairment whenever there is an indication that the intangible assets may be impaired. The amortization period and the amortization method used for an intangible asset with a finite useful life are reviewed at least at each reporting date. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortization period or method, as appropriate, and are treated as changes in accounting estimate. The amortization expense on intangible assets with finite lives is recognized in the consolidated statements of income consistent with the function of the intangible asset.

Amortization of computer software is computed using the straight-line method over the estimated useful life of four to ten years.

Gains or losses arising from the disposal of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset, and are recognized in the consolidated statements of income when the asset is derecognized.

### Impairment of Non-financial Assets

The carrying amounts of investments in joint ventures, property, plant and equipment, intangible assets, deferred containers and idle assets are reviewed for impairment when events or changes in circumstances indicate that the carrying amount may not be recoverable. Goodwill is tested for impairment annually either individually or at the cash-generating unit level. If any such indication exists, and if the carrying amount exceeds the estimated recoverable amount, the assets or cash-generating units are written down to their recoverable amounts. The recoverable amount of the asset is the greater of fair value less costs to sell and value in use. The fair value less costs to sell is the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less costs of disposal. Value in use is the present value of estimated future cash flows expected to arise from the continuing use of an asset and from its disposal at the end of its useful life.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the cash-generating unit to which the asset belongs. Impairment losses are recognized in the consolidated statements of income in those expense categories consistent with the function of the impaired asset.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognized impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognized. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increased amount cannot exceed the carrying amount that would have been determined, net of depreciation and amortization, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the consolidated statements of income. After such a reversal, the depreciation and amortization charge is adjusted in future periods to allocate the asset's revised carrying amount, less any residual value, on a systematic basis over its remaining useful life. An impairment loss with respect to goodwill is not reversed.

### Fair Value Measurements

The Group measures financial and non-financial assets and liabilities at fair value at each reporting date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either: (a) in the principal market for the asset or liability; or (b) in the absence of a principal market, in the most advantageous market for the asset or liability. The principal or most advantageous market must be accessible to the Group.

The fair value of an asset or liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the consolidated financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2: inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly; and
- Level 3: inputs for the asset or liability that are not based on observable market data.

For assets and liabilities that are recognized in the consolidated financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing the categorization at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy.

### Provisions

Provisions are recognized when: (a) the Group has a present obligation (legal or constructive) as a result of past events; (b) it is probable (i.e., more likely than not) that an outflow of resources embodying economic benefits will be required to settle the obligation; and (c) a reliable estimate of the amount of the obligation can be made. Where some or all of the expenditure required to settle a provision is expected to be reimbursed by another party, the reimbursement is recognized as a separate asset only when it is virtually certain that reimbursement will be received. The amount recognized for the reimbursement shall not exceed the amount of the provision. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate.

If the effect of the time value of money is material, provisions are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessment of the time value of money and the risks specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognized as interest expense.

### Capital Stock and Additional Paid-in Capital

### Common Shares

Common shares are classified as equity. Incremental costs directly attributable to the issue of common shares and share options are recognized as a deduction from equity, net of any tax effects.

### Preferred Shares

Preferred shares are classified as equity if they are non-redeemable, or redeemable only at the option of the Company, and any dividends thereon are discretionary. Dividends thereon are recognized as distributions within equity upon approval by the BOD of the Company.

Preferred shares are classified as a liability if they are redeemable on a specific date or at the option of the shareholders, or if dividend payments are not discretionary. Dividends thereon are recognized as interest expense in the consolidated statements of income as accrued.

### Additional Paid-in Capital

When the shares are sold at premium, the difference between the proceeds and the par value is credited to the "Additional paid-in capital" account. When shares are issued for a consideration other than cash, the proceeds are measured by the fair value of the consideration received. In case the shares are issued to extinguish or settle the liability of the Company, the shares are measured either at the fair value of the shares issued or fair value of the liability settled, whichever is more reliably determinable.

### Retained Earnings

Retained earnings represent the accumulated net income or losses, net of any dividend distributions and other capital adjustments. Appropriated retained earnings represent that portion which is restricted and therefore not available for any dividend declaration.

#### Treasury Shares

Own equity instruments which are reacquired are carried at cost and deducted from equity. No gain or loss is recognized on the purchase, sale, reissuance or cancellation of the Company's own equity instruments. When the shares are retired, the capital stock account is reduced by its par value and the excess of cost over par value upon retirement is debited to additional paid-in capital to the extent of the specific or average additional paid-in capital when the shares were issued and to retained earnings for the remaining balance.

#### Revenue

The Group recognizes revenue from contracts with customers when control of the goods or services are transferred to the customer at an amount that reflects the consideration to which the Group expects to be entitled in exchange for those goods or services, excluding amounts collected on behalf of third parties.

The transfer of control can occur over time or at a point in time. Revenue is recognized at a point in time unless one of the following criteria is met, in which case it is recognized over time: (a) the customer simultaneously receives and consumes the benefits as the Group performs its obligations; (b) the Group's performance creates or enhances an asset that the customer controls as the asset is created or enhanced; or (c) the Group's performance does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

The Group assesses its revenue arrangements to determine if it is acting as principal or agent. The Group has concluded that it acts as a principal as it controls the goods or services before transferring to the customer.

The following specific recognition criteria must also be met before revenue is recognized:

#### Revenue from Sale of Goods

Revenue from sale of goods is recognized at the point in time when control of the goods is transferred to the buyer, which is normally upon delivery of the goods. Trade discounts are determined at inception of the contract and is not subject to variability. Volume rebates and returns do not result to significant variable consideration. The general payment terms with customers are cash-on-delivery and credit terms which are generally 30 to 60 days from invoice date. Before PFRS 15, revenue is recognized upon transfer of significant risks and rewards, which is also normally upon delivery, and measured at fair value of consideration receivable, net of returns, trade discounts and volume rebates.

#### Revenue from Services

Revenue from services is recognized when the performance of contractually agreed task has been rendered and control over the service has been transferred to the customer. General payment terms is on an average of 30 days from invoice date. Before PFRS 15, revenue is recognized upon performance of services (tolling), with reference to the stage of completion, which is manufacturing in favor of the customer, where such production inputs are in the name of the customer.

# Revenue from Other Sources

Interest Income. Interest income is recognized using the effective interest rate method. In calculating interest income, the effective interest rate is applied to the gross carrying amount of the asset.

Dividend Income. Dividend income is recognized when the Group's right to receive the payment is established.

Rent Income. Rent income from operating lease is recognized on a straight-line basis over the related lease terms. Lease incentives granted are recognized as an integral part of the total rent income over the term of the lease.

Others. Other income is recognized when earned.

## Costs and Expenses

Costs and expenses are decreases in economic benefits during the reporting period in the form of outflows or decrease of assets or incurrence of liabilities that result in decreases in equity, other than those relating to distributions to equity participants. Expenses are recognized when incurred.

#### Leases

The determination of whether an arrangement is, or contains, a lease is based on the substance of the arrangement and requires an assessment of whether the fulfillment of the arrangement is dependent on the use of a specific asset or assets and the arrangement conveys a right to use the asset. A reassessment is made after the inception of the lease only if one of the following applies:

- (a) there is a change in contractual terms, other than a renewal or extension of the arrangement;
- (b) a renewal option is exercised or an extension is granted, unless the term of the renewal or extension was initially included in the lease term;
- (c) there is a change in the determination of whether fulfillment is dependent on a specific asset; or
- (d) there is a substantial change to the asset.

Where a reassessment is made, lease accounting shall commence or cease from the date when the change in circumstances gives rise to the reassessment for scenarios (a), (c) or (d), and at the date of renewal or extension period for scenario (b) above.

#### Operating Lease

Group as Lessee. Leases which do not transfer to the Group substantially all the risks and rewards of ownership of the asset are classified as operating leases. Operating lease payments are recognized as an expense in the consolidated statements of income on a straight-line basis over the lease term. Associated costs such as maintenance and insurance are expensed as incurred.

Group as Lessor. Leases where the Group does not transfer substantially all the risks and rewards of ownership of the assets are classified as operating leases. Rent income from operating leases is recognized as income on a straight-line basis over the lease term. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognized as an expense over the lease term on the same basis as rent income. Contingent rents are recognized as income in the period in which they are earned.

#### **Borrowing Costs**

Borrowing costs directly attributable to the acquisition or construction of an asset that necessarily takes a substantial period of time to get ready for its intended use are capitalized as part of the cost of the respective assets. All other borrowing costs are expensed in the period they occur. Capitalization of borrowing costs commences when the activities to prepare the asset are in progress and expenditures and borrowing costs are being incurred. Borrowing costs are capitalized until the assets are substantially ready for their intended use.

#### Research Costs

Research costs are expensed as incurred.

## **Employee Benefits**

Short-term Employee Benefits

Short-term employee benefits are expensed as the related service is provided. A liability is recognized for the amount expected to be paid if the Group has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee and the obligation can be estimated reliably.

#### Retirement Costs

The net defined benefit retirement liability or asset is the aggregate of the present value of the amount of future benefit that employees have earned in return for their service in the current and prior periods, reduced by the fair value of plan assets (if any), adjusted for any effect of limiting a net defined benefit asset to the asset ceiling. The asset ceiling is the present value of economic benefits available in the form of reductions in future contributions to the plan.

The cost of providing benefits under the defined benefit retirement plan is actuarially determined using the projected unit credit method. Projected unit credit method reflects services rendered by employees to the date of valuation and incorporates assumptions concerning projected salaries of employees. Actuarial gains and losses are recognized in full in the period in which they occur in other comprehensive income. Such actuarial gains and losses are also immediately recognized in equity and are not reclassified to profit or loss in subsequent period.

Defined benefit costs comprise the following:

- Service costs:
- Net interest on the defined benefit retirement liability or asset; and
- Remeasurements of defined benefit retirement liability or asset.

Service costs which include current service costs, past service costs and gains or losses on non-routine settlements are recognized as expense in the consolidated statements of income. Past service costs are recognized when plan amendment or curtailment occurs. These amounts are calculated periodically by independent qualified actuary.

Net interest on the net defined benefit retirement liability or asset is the change during the period as a result of contributions and benefit payments, which is determined by applying the discount rate based on the government bonds to the net defined benefit retirement liability or asset. Net interest on the net defined benefit retirement liability or asset is recognized as expense or income in the consolidated statements of income.

Remeasurements of net defined benefit retirement liability or asset comprising actuarial gains and losses, return on plan assets, and any change in the effect of the asset ceiling (excluding net interest) are recognized immediately in other comprehensive income in the period in which they arise. Remeasurements are not reclassified to consolidated statements of income in subsequent periods.

When the benefits of a plan are changed, or when a plan is curtailed, the resulting change in benefit that relates to past service or the gain or loss on curtailment is recognized immediately in the consolidated statements of income. The Group recognizes gains and losses on the settlement of a defined benefit retirement plan when the settlement occurs.

#### Foreign Currency

Foreign Currency Translations

Transactions in foreign currencies are translated to the respective functional currencies of the Group entities at exchange rates at the dates of the transactions. Monetary assets and monetary liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the reporting date. The foreign currency gain or loss on monetary items is the difference between amortized cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortized cost in foreign currency translated at the exchange rate at the reporting date.

Non-monetary assets and non-monetary liabilities denominated in foreign currencies that are measured at fair value are translated to the functional currency at the exchange rate at the date the fair value was determined. Non-monetary items in foreign currencies that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction.

Foreign currency differences arising on translation are recognized in the consolidated statements of income, except for differences arising on the translation of financial assets at FVOCI, a financial liability designated as an effective hedge of the net investment in a foreign operation or qualifying cash flow hedges, which are recognized in other comprehensive income.

Foreign Operations

The assets and liabilities of foreign operations, including goodwill and fair value adjustments arising on acquisition, are translated to Philippine peso at exchange rates at the reporting date. The income and expenses of foreign operations, excluding foreign operations in hyperinflationary economies, are translated to Philippine peso at average exchange rates for the period.

Foreign currency differences are recognized in other comprehensive income and presented in the "Cumulative translation adjustments" account in the consolidated statements of changes in equity. When a foreign operation is disposed of such that control, significant influence or joint control is lost, the cumulative amount in the cumulative translation adjustments related to that foreign operation is reclassified to the profit or loss as part of the gain or loss on disposal.

When the Group disposes of only part of its investment in joint venture that includes a foreign operation while retaining joint control, the relevant proportion of the cumulative amount is reclassified to profit or loss.

When the settlement of a monetary item receivable from or payable to a foreign operation is neither planned nor likely to occur in the foreseeable future, foreign exchange gains and losses arising from such a monetary item are considered to form part of a net investment in a foreign operation and are recognized in other comprehensive income and presented in the "Cumulative translation adjustments" account in the consolidated statements of changes in equity.

The functional currency of GSMIL, GSMIHL, GBHL and SHL is the Philippine peso, while that of Thai San Miguel Liquor Co. Limited (TSML) and Thai Ginebra Trading (TGT) is the Thailand Baht (THB). The assets and liabilities of TSML and TGT are translated into the presentation currency of the Group at the rate of exchange ruling at the reporting date and their income and expenses are translated at the average exchange rates for the year.

#### Taxes

Current Tax. Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the reporting date, and any adjustment to tax payable in respect of previous years.

Current tax relating to items recognized directly in equity is recognized in equity and not in profit or loss. The Group periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretations and establishes provisions where appropriate.

Deferred Tax. Deferred tax is recognized using the liability method in respect of temporary differences between the carrying amounts of assets and liabilities for financial reporting purposes and the amounts used for taxation purposes.

Deferred tax liabilities are recognized for all taxable temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- with respect to taxable temporary differences associated with investments in shares of stock of subsidiaries and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognized for all deductible temporary differences, carryforward benefits of unused tax credits - Minimum Corporate Income Tax (MCIT) and unused tax losses - Net Operating Loss Carry Over (NOLCO), to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carryforward benefits of MCIT and NOLCO can be utilized, except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- with respect to deductible temporary differences associated with investments in shares of stock of subsidiaries and interests in joint ventures, deferred tax assets are recognized only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilized.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are reassessed at each reporting date and are recognized to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

The measurement of deferred tax reflects the tax consequences that would follow the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current tax and deferred tax are recognized in the consolidated statements of income except to the extent that it relates to a business combination, or items recognized directly in equity or in other comprehensive income.

Deferred tax assets and deferred tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Value-added Tax (VAT). Revenues, expenses and assets are recognized net of the amount of VAT, except:

- where the tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the tax is recognized as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables that are stated with the amount of tax included.

The net amount of tax recoverable from, or payable to, the taxation authority is included as part of "Prepaid expenses and other current assets" or "Income and other taxes payable" accounts in the consolidated statements of financial position.

#### **Related Parties**

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control and significant influence. Related parties may be individuals or corporate entities.

# Basic and Diluted Earnings Per Common Share (EPS)

Basic EPS is computed by dividing the net income for the period attributable to equity holders of the Company, net of dividends on preferred shares, by the weighted average number of issued and outstanding common shares during the period, with retroactive adjustment for any stock dividends declared.

Diluted EPS is computed in the same manner, adjusted for the effect of all potential dilutive debt or equity instruments.

## Operating Segment

The reporting format of the Group's operating segment is determined based on the Group's risks and rates of return which are affected predominantly by differences in the products and services produced. The Group has a single segment which is the alcoholic beverages segment.

## Contingencies

Contingent liabilities are not recognized in the consolidated financial statements. They are disclosed in the notes to the consolidated financial statements unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the consolidated financial statements but are disclosed in the notes to the consolidated financial statements when an inflow of economic benefits is probable.

#### Events After the Reporting Date

Post year-end events that provide additional information about the Group's financial position at the reporting date (adjusting events) are reflected in the consolidated financial statements. Post year-end events that are not adjusting events are disclosed in the notes to the consolidated financial statements when material.

## 4. Use of Judgments, Estimates and Assumptions

The preparation of the consolidated financial statements in accordance with PFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies and the amounts of assets, liabilities, income and expenses reported in the consolidated financial statements at the reporting date. However, uncertainty about these judgments, estimates and assumptions could result in an outcome that could require a material adjustment to the carrying amount of the affected asset or liability in the future.

Judgments and estimates are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. Revisions are recognized in the period in which the judgments and estimates are revised and in any future period affected.

#### Judgments

In the process of applying the accounting policies, the Group has made the following judgments, apart from those involving estimations, which have an effect on the amounts recognized in the consolidated financial statements:

Operating Lease Commitments - Group as Lessor/Lessee. The Group has entered into various lease agreements either as a lessor or a lessee. The Group had determined that it retains all the significant risks and rewards of ownership of the property leased out on operating leases while the significant risks and rewards for property leased from third parties are retained by the lessors.

Rent income recognized as part of "Other income - net" account in the consolidated statements of income, amounted to P186, P240 and P1,394 in 2018, 2017 and 2016, respectively (Notes 24 and 26).

Rent expense recognized in the consolidated statements of income amounted to P125,692, P118,085 and P90,542 in 2018, 2017 and 2016, respectively (Notes 18, 19, 20 and 26).

Classification of Joint Arrangements. The Group has determined that it has rights only to the net assets of the joint arrangements based on the structure, legal form, contractual terms and other facts and circumstances of the arrangement. As such, the Group classified its joint arrangements in TSML and TGT as joint ventures (Note 9).

Adequacy of Tax Liabilities. The Group takes into account the impact of uncertain tax positions and whether additional taxes and interest may be due. The Group believes that its accruals for tax liabilities are adequate for all open tax years based on its assessment of many factors, including interpretation of tax laws and prior experience. This assessment relies on estimates and assumptions and may involve a series of judgments about future events. New information may become available that causes the Group to change its judgment regarding the adequacy of existing tax liabilities; such changes to tax liabilities will impact tax expense in the period that such a determination is made.

Classification of Financial Instruments. The Group exercises judgments in classifying financial instrument or its component parts, on initial recognition as a financial asset, a financial liability, or an equity instrument in accordance with the substance of the contractual arrangement and the definitions of a financial asset, a financial liability or an equity instrument. The substance of a financial instrument, rather than its legal form, governs its classification in the consolidated statements of financial position.

The Group uses its judgment in determining the classification of financial assets based on its business model in which assets are managed and their cash flow characteristics. The classification and fair values of financial assets and financial liabilities are presented in Note 30.

Contingencies. The Group is currently involved in various pending claims and lawsuits which could be decided in favor of or against the Group. The Group's estimate of the probable costs for the resolution of these pending claims and lawsuits has been developed in consultation with in-house as well as outside legal counsel handling the prosecution and defense of these matters and is based on an analysis of potential results. The Group currently does not believe that these pending claims and lawsuits will have a material adverse effect on its financial position and financial performance. It is possible, however, that future financial performance could be materially affected by the changes in the estimates or in the effectiveness of strategies relating to these proceedings (Note 31).

## **Estimates and Assumptions**

The key estimates and assumptions used in the consolidated financial statements are based upon the Group's evaluation of relevant facts and circumstances as of the date of the consolidated financial statements. Actual results could differ from such estimates.

Assessment of ECL on Trade Receivables (Upon Adoption of PFRS 9). The Group, applying the simplified approach in the computation of ECL, initially uses a provision matrix based on historical default rates for trade receivables for at least two years. The Group then adjusts the historical credit loss experience with forward-looking information on the basis of current observable data affecting each customer to reflect the effects of current and forecasted economic conditions.

The Group has assessed that the forward-looking default rate component of its ECL on trade receivables is not material because substantial amount of trade receivables are normally collected within one year. Moreover, based on management's assessment, current conditions and forward-looking information does not indicate a significant increase in credit risk exposure of the Group from its trade receivables.

There were no receivables written-off in 2018. The allowance for impairment losses on trade receivables amounted to P368,952 as of December 31, 2018 (Notes 6 and 12). The carrying amount of trade receivables amounted to P684,541 as of December 31, 2018 (Notes 6, 29 and 30).

Assessment of ECL on Other Financial Assets at Amortized Cost (Upon Adoption of PFRS 9). The Group determines the allowance for ECL using general approach based on the probability-weighted estimate of the present value of all cash shortfalls over the expected life of financial assets at amortized cost. ECL is provided for credit losses that result from possible default events within the next 12-months unless there has been a significant increase in credit risk since initial recognition in which case ECL is provided based on lifetime ECL.

When determining if there has been a significant increase in credit risk, the Group considers reasonable and supportable information that is available without undue cost or effort and that is relevant for the particular financial instrument being assessed such as, but not limited to, the following factors:

- actual or expected external and internal credit rating downgrade;
- existing or forecasted adverse changes in business, financial or economic conditions; and
- actual or expected significant adverse changes in the operating results of the borrower.

The Group also considers financial assets at day one to be the latest point at which lifetime ECL should be recognized unless it can demonstrate that this does not represent a significant risk in credit risk such as when non-payment was an administrative oversight rather than resulting from financial difficulty of the borrower.

The Group has assessed that the ECL on other financial assets at amortized cost is not material because the transactions with respect to these financial assets were entered into by the Group only with reputable banks and companies with good credit standing and relatively low risk of defaults. Accordingly, no additional provision for ECL on other financial assets at amortized cost was recognized in 2018. The carrying amounts of other financial assets at amortized cost are as follows:

	Note	2018
Other Financial Assets at Amortized Cost		
Cash and cash equivalents	5	P224,475
Non-trade receivables - net (included under "Trade and		
other receivables" account)	6	1,058,498
Noncurrent receivables and deposits - net (included under		
"Other noncurrent assets" account)	12	1,326

Allowance for Impairment Losses on Trade and Other Receivables and Noncurrent Receivables and Deposits (Prior to the Adoption of PFRS 9). Provisions are made for specific and groups of accounts, where objective evidence of impairment exists. The Group evaluates these accounts on the basis of factors that affect the collectability of the accounts. These factors include, but are not limited to, the length of the Group's relationship with the counterparties, the current credit status based on third party credit reports and known market forces, average age of accounts, collection experience and historical loss experience. The amount and timing of the recorded expenses for any period would differ if the Group made different judgments or utilized different methodologies. An increase in the allowance for impairment losses would increase the recorded costs and expenses and decrease current and noncurrent assets.

The allowance for impairment losses on trade and other receivables and noncurrent receivables and deposits, included as part of "Trade and other receivables - net" and "Other noncurrent assets - net" accounts in the consolidated statements of financial position, amounted to P551,234 as of December 31, 2017 (Notes 6 and 12).

The carrying amount of trade and other receivables and noncurrent receivables and deposits amounted to P1,715,788 as of December 31, 2017 (Notes 6 and 12).

Variable Consideration under Revenue. Revenue from sales is recognized based on the price specified in the contract, net of the estimated volume discounts and returns. Accumulated experience is used to estimate and provide for the discounts, using the expected value method, and revenue is only recognized to the extent that it is highly probable that a significant reversal will not occur. A provision for sales discount is recognized for expected volume discounts payable to customers in relation to sales made until the end of the reporting period. No element of financing is deemed present as the sales are made through cash on delivery or with credit terms of 30 to 60 days, which is consistent with market practice.

It is the Group's policy to sell its products to the customer with a right of return. Accumulated experience is used to estimate such returns at the time of sale at a portfolio level (expected value method). Because the number of products returned has been steady for years, it is highly probable that a significant reversal in the cumulative revenue recognized will not occur. The validity of this assumption and the estimated amount of returns are reassessed at each reporting date.

Fair Value Measurements. A number of the Group's accounting policies and disclosures require the measurement of fair values for both financial and non-financial assets and liabilities.

The Group has an established control framework with respect to the measurement of fair values. This includes a valuation team that has the overall responsibility for overseeing all significant fair value measurements, including Level 3 fair values. The valuation team regularly reviews significant unobservable inputs and valuation adjustments. If third party information is used to measure fair values, then the valuation team assesses the evidence obtained to support the conclusion that such valuations meet the requirements of PFRS, including the level in the fair value hierarchy in which such valuations should be classified.

The Group uses market observable data when measuring the fair value of an asset or liability. Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques (Note 3).

If the inputs used to measure the fair value of an asset or a liability can be categorized in different levels of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy based on the lowest level input that is significant to the entire measurement.

The Group recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

The methods and assumptions used to estimate the fair values for both financial and non-financial assets and liabilities are discussed in Notes 8, 9, 10, 11, 14, 27, 29 and 30.

Write-down of Inventory. The Group writes down the cost of inventory to net realizable value whenever net realizable value becomes lower than cost due to damage, physical deterioration, obsolescence, changes in price levels or other causes.

Estimates of net realizable value are based on the most reliable evidence available at the time the estimates are made of the amount the inventories are expected to be realized. These estimates take into consideration fluctuations of price or cost directly relating to events occurring after the reporting date to the extent that such events confirm conditions existing at the reporting date.

The accumulated amount of write-down of inventories amounted to P488,573 and P520,136 as of December 31, 2018 and 2017, respectively (Note 7).

The carrying amount of inventories amounted to P3,897,939 and P3,323,655 as of December 31, 2018 and 2017, respectively (Note 7).

Estimated Useful Lives of Property, Plant and Equipment and Deferred Containers. The Group estimates the useful lives of property, plant and equipment and deferred containers based on the period over which the assets are expected to be available for use. The estimated useful lives of property, plant and equipment and deferred containers are reviewed periodically and are updated if expectations differ from previous estimates due to physical wear and tear, technical or commercial obsolescence and legal or other limits on the use of the assets.

In addition, estimation of the useful lives of property, plant and equipment and deferred containers is based on collective assessment of industry practice, internal technical evaluation and experience with similar assets. It is possible, however, that future financial performance could be materially affected by changes in estimates brought about by changes in factors mentioned above. The amounts and timing of recorded expenses for any period would be affected by changes in these factors and circumstances. A reduction in the estimated useful lives of property, plant and equipment and deferred containers would increase the recorded cost of sales, selling and marketing expenses, general and administrative expenses and decrease noncurrent assets.

There are no changes in the estimated useful lives of property, plant and equipment and deferred containers as of December 31, 2018 and 2017.

Property, plant and equipment, net of accumulated depreciation and amortization amounted to P4,969,004 and P5,305,116 as of December 31, 2018 and 2017, respectively. Accumulated depreciation and amortization of property, plant and equipment amounted to P7,817,144 and P7,278,907 as of December 31, 2018 and 2017, respectively (Note 10).

Deferred containers, net of accumulated amortization, included as part of "Other noncurrent assets" account in the consolidated statements of financial position amounted to P155,686 and P197,596 as of December 31, 2018 and 2017, respectively. Accumulated amortization of deferred containers amounted to P270,358 and P228,448 as of December 31, 2018 and 2017, respectively (Note 12).

Estimated Useful Lives of Intangible Assets. The useful lives of intangible assets are assessed at the individual asset level as having either a finite or indefinite life. Intangible assets are regarded to have an indefinite useful life when, based on analysis of all of the relevant factors, there is no foreseeable limit to the period over which the asset is expected to generate net cash inflows for the Group.

There are no changes in the useful lives of computer software as of December 31, 2018 and 2017.

Intangible assets, net of accumulated amortization, included as part of "Other noncurrent assets" account in the consolidated statements of financial position amounted to P32,632 and P39,359 as of December 31, 2018 and 2017, respectively. Accumulated amortization of intangible assets amounted to P99,975 and P81,716 as of December 31, 2018 and 2017, respectively (Note 12).

Impairment of Goodwill. The Group determines whether goodwill is impaired at least annually. This requires the estimation of value in use of the cash-generating units to which the goodwill is allocated. Estimating value in use requires management to make an estimate of the expected future cash flows from the cash-generating unit and to choose a suitable discount rate to calculate the present value of those cash flows.

The carrying amount of goodwill amounted to P126,863 as of December 31, 2018 and 2017 (Note-11).

Realizability of Deferred Tax Assets. The Group reviews its deferred tax assets at each reporting date and reduces the carrying amount to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax assets to be utilized. The Group's assessment on the recognition of deferred tax assets on deductible temporary differences and carryforward benefits of MCIT and NOLCO is based on the projected taxable income in the following periods.

Deferred tax assets amounted to P606,005 and P673,138 as of December 31, 2018 and 2017, respectively (Note 16).

Impairment of Non-financial Assets. PFRS requires that an impairment review be performed on investments in joint ventures, property, plant and equipment, intangible assets with finite useful lives, deferred containers and idle assets when events or changes in circumstances indicate that the carrying amount may not be recoverable. Determining the recoverable amounts of these assets requires the estimation of cash flows expected to be generated from the continued use and ultimate disposition of such assets. While it is believed that the assumptions used in the estimation of fair values reflected in the consolidated financial statements are appropriate and reasonable, significant changes in these assumptions may materially affect the assessment of recoverable amounts and any resulting impairment loss could have a material adverse impact on the financial performance.

Accumulated impairment losses on investments in joint ventures, property, plant and equipment and idle assets amounted to P495,138 and P307,600 as of December 31, 2018 and 2017, respectively (Notes 9, 10 and 12).

The combined carrying amounts of investments in joint ventures, property, plant and equipment, deferred containers, intangible assets with finite useful lives and idle assets amounted to P5,283,175 and P5,844,907 as of December 31, 2018 and 2017 respectively (Notes 9, 10 and 12).

Present Value of Defined Benefit Retirement Obligation. The present value of the defined benefit retirement obligation depends on a number of factors that are determined on an actuarial basis using a number of assumptions. These assumptions are described in Note 27 to the consolidated financial statements and include discount rate and salary increase rate.

The Group determines the appropriate discount rate at the end of each reporting period. It is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the retirement obligations. In determining the appropriate discount rate, the Group considers the interest rates on government bonds that are denominated in the currency in which the benefits will be paid. The terms to maturity of these bonds should approximate the terms of the related retirement obligation.

Other key assumptions for the defined benefit retirement obligation are based in part on current market conditions.

While it is believed that the assumptions of the Group are reasonable and appropriate, significant differences in actual experience or significant changes in assumptions may materially affect the defined benefit retirement obligation of the Group.

The present value of defined benefit retirement obligation amounted to P963,467 and P1,237,920 as of December 31, 2018 and 2017, respectively (Note 27).

Asset Retirement Obligation. Determining ARO requires estimation of the costs of dismantling, installing and restoring leased properties to their original condition. The Group determined that there are no significant ARO as of December 31, 2018 and 2017.

# 5. Cash and Cash Equivalents

Cash and cash equivalents consist of:

	Note	2018	2017
Cash in banks and on hand		P132,271	P119,481
Short-term investments		92,204	79,286
	29, 30	P224,475	P198,767

Cash in banks earn interest at bank deposit rates. Short-term investments include demand deposits which can be withdrawn at any time depending on the immediate cash requirements of the Group and earn interest at the short-term investment rates.

Interest income earned from cash in banks and short-term investments amounted to P3,978, P2,204 and P2,139 in 2018, 2017 and 2016, respectively.

#### 6. Trade and Other Receivables

Trade and other receivables consist of:

	Note	2018	2017
Trade			
Third parties		P925,554	P954,998
Related parties	25	6,037	2,112
Non-trade			
Third parties		349,942	286,377
Related parties	25	850,096	858,765
		2,131,629	2,102,252
Less allowance for impairment losses		388,590	387,590
	29, 30	P1,743,039	P1,714,662

Trade receivables are non-interest bearing and are generally on a 30 to 60-day term.

Non-trade receivables from third parties consist of the following: (i) receivable from employees amounting to P24,996 and P20,796 as of December 31, 2018 and 2017, respectively; (ii) sale of raw materials amounting to P131,314 and P131,676 as of December 31, 2018 and 2017; (iii) tax certificate receivables amounting to P37,715 and P29,760 as of December 31, 2018 and 2017, respectively; (iv) insurance claims amounting to P104,659 and P57,381 as of December 31, 2018 and 2017, respectively; and (v) miscellaneous receivables amounting to P51,258 and P46,764 as of December 31, 2018 and 2017, respectively. These are generally collectible on demand.

The movements in allowance for impairment losses are as follows:

	Note	2018	2017
Balance at beginning of year		P387,590	P385,830
Charges for the year	20	1,000	2,911
Amounts written off	389		(1,151)
Balance at end of year	4	P388,590	P387,590

#### 7. Inventories

Inventories consist of:

	2018	2017
At net realizable value:		
Finished goods	P1,245,241	P1,166,428
Materials and supplies	2,614,580	2,117,187
Containers	38,118	40,040
	P3,897,939	P3,323,655

The cost of finished goods amounted to P1,328,741 and P1,263,428 as of December 31, 2018 and 2017, respectively.

The cost of materials and supplies amounted to P3,019,653 and P2,540,323 as of December 31, 2018 and 2017, respectively.

The cost of containers approximates net realizable value as of December 31, 2018 and 2017.

The amount of inventories recognized as expense amounted to P9,120,229 P7,278,069 and P6,630,995 in 2018, 2017 and 2016, respectively (Note 18).

The write-down of inventories to net realizable value amounted to P25,500, P179,052 and P104,451 in 2018, 2017 and 2016, respectively (Note 18). The Group has written off inventories amounting to P57,063 and P50,672 in 2018 and 2017, respectively.

The accumulated amount of write-down of inventories amounted to P488,573 and P520,136 as of December 31, 2018 and 2017, respectively (Note 4).

#### 8. Prepaid Expenses and Other Current Assets

Prepaid expenses and other current assets consist of:

	Note	2018	2017
Prepaid taxes		P1,031,270	P1,373,741
Derivative assets	29, 30	1,806	1,071
Others	25	39,623	45,683
		P1,072,699	P1,420,495

Prepaid taxes represent prepayments of excise taxes on alcohol and income taxes.

"Others" include amounts owed by related party amounting to P1,438 and P236 as of December 31, 2018 and 2017, respectively (Note 25).

The methods and assumptions used to estimate the fair value of derivative assets are discussed in Note 30.

#### 9. Investments in Joint Ventures

#### a. TSML

GSMI, through GSMIL, has an existing joint venture with Thai Life Group of Companies (Thai Life) covering the ownership and operations of TSML. TSML is a limited company organized under the laws of Thailand in which the Group owns 44.9% ownership interest. TSML holds a license in Thailand to engage in the business of manufacturing alcohol and manufacturing, selling and distributing brandy, wine and distilled spirits products both for domestic and export markets.

#### b. TGT

The Group also has an existing 44.9% ownership interest in TGT, which was formed as another joint venture with Thai Life. TGT functions as the selling and distribution arm of TSML.

The details of the Group's investments in joint ventures which are accounted for using the equity method are as follows:

TSML	2018	2017	2016
Current assets (including cash and cash equivalents - 2018: P252,313, 2017: P233,491 and 2016: P177,380) Noncurrent assets	P866,695 1,253,049	P845,920 1,319,986	P1,438,694 1,318,574
Current liabilities (including financial liabilities - 2018: P1,274,586, 2017: P1,334,058 and 2016: P1,264,900) Noncurrent liabilities (including financial liabilities)	(1,324,596) (394)	(1,393,982) (676)	(1,304,691) (825)
Net assets Percentage of ownership	794,754 44.9%	771,248 44.9%	1,451,752 44.9%
Amount of investment in joint venture	P356,845	P346,290	P651,837
Carrying amount of investment in joint venture - net	P280,413	P346,290	P465,637
TSML	2018	2017	2016
Sales Cost of sales (including depreciation - 2018: P134,361; 2017:	P1,412,831	P1,570,655	P1,321,523
P124,910 and 2016: P117,101)	(1,295,908)	(1,463,506)	(1,205,991)
Operating expenses (including depreciation - 2018: P5,274, 2017: P6,330 and 2016: P6,135) Other charges (including interest expense - 2018: P48,157; 2017:	(83,877)	(884,247)	(68,155)
P52,419 and 2016: P49,931)	(47,274)	(52,476)	(39,883)
Net income (loss) Percentage of ownership	(14,228) 44.9%	(829,574) 44.9%	7,494 44.9%
Share in net income (loss) Share in other comprehensive income	(6,388) 16,943	(372,479) 66,932	3,365 37,422
Total comprehensive income (loss)	P10,555	(P305,547)	P40,787
төт	2018	2017	2016
Current assets (including cash and cash equivalents - 2018: P11,899, 2017: P9,610 and 2016: P7,852)  Noncurrent assets  Current liabilities  Noncurrent liabilities	P26,814 143 (956,565) (813)	P24,628 159 (904,153) (595)	P21,773 5,525 (818,482) (406)
Net liabilities Percentage of ownership	(930,421) 44.9%	(879,961) 44.9%	(791,590) 44.9%
Carrying amount of investment in joint venture	(P417,759)	(P395,102)	(P355,424)
TGT	2018	2017	2016
Sales Cost of sales Operating expenses (including depreciation - 2018: P1, 2017:	P89,643 (77,205)	P114,082 (98,253)	P105,252 (91,526)
P10 and 2016: P44) Other income	(17,100) 43	(16,783) 169	(16,854) 112
Net loss Percentage of ownership	(4,619) 44.9%	(785) 44.9%	(3,016) 44.9%
Share in net loss Share in other comprehensive loss	(2,074) (22,657)	(352) (39,679)	(1,354) (21,601)
Total comprehensive loss	(P24,731)	(P40,031)	(P22,955)

The recoverable amount of investment in TSML has been determined based on a valuation using cash flow projections covering a five-year period based on long range plans approved by management. Cash flows beyond the five-year period are extrapolated using a constant growth rate determined per individual cashgenerating unit. The determined growth rate is 2%. This growth rate is consistent with the long-term average growth rate for the industry. The discount rates applied to after tax cash flow projections is 9% in 2018 and 2017. The discount rate also imputes the risk of the cash-generating units compared to the respective risk of the overall market and equity risk premium. The Group assessed the recoverable amount of TSML and the result of such assessment was that the carrying amount is higher than its recoverable amount. The difference between the carrying amount and the proportionate share in the net assets of TSML pertains to the impairment loss recognized amounting to P76,432, nil and P100,000 in 2018, 2017 and 2016, respectively, included as part of "Equity in net losses of joint ventures" account, in the consolidated statements of income.

The recoverable amount of investment in TSML has been categorized as Level 3 in the fair value hierarchy based on the inputs used in the valuation technique (Note 4).

The Group discontinued recognizing its share in the net liabilities of TGT since the cumulative losses including the share in other comprehensive loss already exceed the cost of investment. If TGT reports profits subsequently, the Group resumes recognizing its share of those profits after its share of the profits equals the share of net losses not recognized. Unrecognized share in net liabilities amounted to P417,759 and P395,102 as of December 31, 2018 and 2017, respectively.

10. Property, Plant and Equipment

Property, plant and equipment consist of:

	Land and Land Improvements	Buildings and Improvements	Transportation Equipment	Machinery and Equipment	Firtures and Other Equipment	Leasehold Improvements	Capital Projects in Progress	Total
Cost	P775 636	P2 073 097	P229.721	P8.285.526	P879.740	P142,483	P91,881	P12,478,084
Odditions 1, 2017	2,813	23 352	54.155	34.992	19.884	5,577	76,774	217,547
Additions	5,497	15 193	2.049	39,416	13,086	8,746	(85,763)	(1,776)
Disposals/Retirement	(99)	(10,859)	(4,574)	(36,198)	(58,135)			(109,832)
December 31, 2017	783.880	2.100.783	281,351	8,323,736	854,575	156,806	82,892	12,584,023
Additions	5,203	33,443	41,364	90,532	51,914		51,346	273,802
Reclassifications	99	5,261	7	53,361	14,405	33	(69,201)	3,932
Disposals/ Retirement			(12,826)	(61,509)	(1,274)	*		(75,609)
December 31, 2018	789,149	2,139,487	309,896	8,406,120	919,620	156,839	65,037	12,786,148
Accumulated Depreciation								
lanuary 1 2017	186.143	970.261	179,952	4,714,670	726,748	36,054		6,813,828
Depreciation and amortization	6.260	74,035	19,633	424,172	42,676	9/9/9	1	572,452
Reclassifications	20	4,923	90	(8,491)	1,246	2,242		
Disposals/Retirement	(99)	(10,859)	(4,574)	(33,739)	(58, 135)			(107,373)
December 31, 2017	192,357	1,038,360	195,071	5,096,612	712,535	43,972		7,278,907
Depreciation and amortization	6,577	73,119	25,385	447,399	52,342	6,441		611,263
Reclassifications	,			(491)	491	7	,	
Disposals/Retirement			(10,243)	(605,19)	(1,274)			(73,026)
December 31, 2018	198,934	1,111,479	210,213	5,482,011	764,094	50,413	ř	7,817,144
Accumulated Impairment Losses								
December 31, 2017 and 2018			2	307,600	•			307,600
Carrying Amount December 31, 2017	P591,523	P1,062,423	P86,280	P2,919,524	P142,040	P112,834	P82,892	P4,997,516
December 31, 2018	P590,215	P1,028,008	P99,683	P2,616,509	P155,526	P106,426	P65,037	P4,661,404

The carrying amounts of unutilized machinery and equipment, net of accumulated impairment losses of P307,600 in 2018 and 2017, amounted to P3,327 and P9,711 as of December 31, 2018 and 2017, respectively.

The recoverable amount was determined by an independent property appraiser having appropriate recognized professional qualifications and recent experience in the category of the property being valued. The fair value of the property being appraised was determined using the replacement cost model. This approach considers the cost to reproduce or replace in new condition the assets appraised in accordance with current market prices of materials, labor, contractor's overhead, profit and fees, and all other attendant's costs associated with its acquisition and installation in place. Adjustment is then made for accrued depreciation as evidenced by the observed condition and present and prospective serviceability in comparison with the new similar units.

The fair value of the distillation equipment has been categorized as Level 3 in the fair value hierarchy based on the inputs used in the valuation techniques (Note 4).

In 2016, the Group sold transportation equipment for P1,438. The Group recognized a gain amounting to P1,343, included as part of "Gain (loss) on disposal/ retirement of property and equipment" account in the consolidated statements of income.

In 2017, the Group sold fully depreciated transportation equipment for P362 and accordingly, recognized a gain for the same amount, included as part of "Gain (loss) on disposal/ retirement of property and equipment" account in the consolidated statements of income.

In 2018, the Group sold transportation equipment for P3,205. The Group recognized a gain amounting to P625, included as part of "Gain (loss) on disposal/ retirement of property and equipment" account in the consolidated statements of income.

The carrying amount of certain property and equipment retired from use amounted to P3 and P2,459 as of December 31, 2018 and 2017, respectively, and accordingly recognized a loss for the same amount, included as part of "Gain (loss) on disposal/ retirement of property and equipment" account in the consolidated statements of income.

Total depreciation and amortization recognized in the consolidated statements of income amounted to P611,263, P572,452 and P581,360 in 2018, 2017 and 2016, respectively (Notes 18, 19, 20 and 21). These amounts include annual amortization of capitalized interest amounting to P12,950, P12,804, and P12,319 in 2018, 2017 and 2016, respectively.

The Group has interest amounting to P3,932, P1,455 and P4,847 that were capitalized to machinery and equipment in 2018, 2017 and 2016, respectively (Note 23). The capitalization rates used to determine the amount of interest eligible for capitalization were 5.16%, 3.54% and 4.03% in 2018, 2017 and 2016, respectively. The unamortized capitalized borrowing costs amounted to P25,797 and P34,815 as of December 31, 2018 and 2017, respectively.

#### 11. Goodwill

GSMI acquired 100% of the outstanding capital stock of EPSBPI in 2012. EPSBPI, which is considered a cash-generating unit, is a company primarily engaged in the manufacturing and bottling of alcoholic and non-alcoholic beverages. The acquisition resulted in the recognition of goodwill amounting to P226,863.

The recoverable amount of goodwill has been determined based on a valuation using cash flow projections covering a five-year period based on long range plans approved by management. Cash flows beyond the five-year period are extrapolated using a constant growth rate determined per individual cash-generating unit. The determined growth rate is 4%. This growth rate is consistent with the long-term average growth rate for the industry. The discount rates applied to after tax cash flow projections is 9% in 2018 and 2017. The discount rate also imputes the risk of the cash-generating units compared to the respective risk of the overall market and equity risk premium. As a result of decline in operations resulting in lower sales forecast compared with previous years, the Group recognized impairment loss amounting to P100,000 in 2015. The recoverable amount of goodwill has been categorized as Level 3 in the fair value hierarchy based on the inputs used in the valuation technique (Note 4).

The calculations of value in use are most sensitive to the following assumptions:

- Gross Margins. Gross margins are based on average values achieved in the period immediately before the budget period. These are increases over the budget period for anticipated efficiency improvements. Values assigned to key assumptions reflect past experience, except for efficiency improvement.
- Discount Rates. The Group uses the weighted-average cost of capital as the
  discount rate, which reflects management's estimate of the risk specific to each
  unit. This is the benchmark used by management to assess operating
  performance and to evaluate future investments proposals.
- Raw Material Price Inflation. Consumer price forecast is obtained from indices
  during the budget period from which raw materials are purchased. Values
  assigned to key assumptions are consistent with external sources of information.

#### 12. Other Noncurrent Assets

Other noncurrent assets consist of:

Note	2018	2017
	P155,686	P197,596
	32,632	39,359
25, 29, 30	1,326	1,126
	184,004	277,809
	P373,648	P515,890
		P155,686 32,632 25, 29, 30 1,326 184,004

The movements in deferred containers are as follows:

	Note	2018	2017
<b>Cost</b> December 31, 2018 and 2017		P426,044	P426,044
Accumulated Amortization Balance at beginning of year Amortization	21	228,448 41,910	186,510 41,938
Balance at end of year		270,358	228,448
Carrying Amount		P155,686	P197,596

Amortization expense, included as part of "General and administrative expenses" account in the consolidated statements of income, amounted to P41,910, P41,938 and P42,121 in 2018, 2017 and 2016, respectively (Notes 20 and 21).

The movements in intangible assets pertaining to computer software are as follows:

	Note	2018	2017
Cost			
Balance at beginning of year		P121,075	P117,844
Additions		11,540	3,231
Retirement		(8)	-
Balance at end of year		132,607	121,075
Accumulated Amortization			
Balance at beginning of year		81,716	65,251
Amortization	21	18,267	16,465
Retirement		(8)	
Balance at end of year		99,975	81,716
Carrying Amount		P32,632	P39,359

Amortization expense, included as part of "General and administrative expenses" account in the consolidated statements of income, amounted to P18,267, P16,465 and P14,642 in 2018, 2017 and 2016, respectively (Notes 20 and 21).

Noncurrent receivables and deposits - net includes: (i) security deposits amounting to P1,178 and P978 as of December 31, 2018 and 2017, respectively (Note 25), (ii) advance rental amounting to P148 as of December 31, 2018 and 2017 (Note 25), (iii) trade receivables referred to legal and receivables from terminated dealers amounting to P121,902 as of December 31, 2018 and 2017, respectively and (iv) non-trade receivables amounting to P41,742 as of December 31, 2018 and 2017. Allowance for impairment loss amounting to P163,644 is recognized by the Group as of December 31, 2018 and 2017. Provision for impairment losses recognized in the consolidated statements of income amounted to P41,742 in 2017 (Note 20).

Others mainly include: (i) input taxes on the acquisition of capitalizable assets amounting to P10,003 and P13,656 as of December 31, 2018 and 2017, respectively; (ii) advances to suppliers amounting to P20,961 as of December 31, 2018 and (iii) advances for a project pertaining to unassembled vacuum distillation equipment that is temporarily put on hold amounting to P153,040 and P264,146 as of December 31, 2018 and 2017, respectively, net of allowance for impairment losses amounting to P111,106 as of December 31, 2018 (Note 24).

The recoverable amount of the unassembled vacuum distillation equipment was determined by an independent property appraiser having appropriate recognized professional qualifications and recent experience in the category of the property being valued. The fair value of the equipment being appraised was determined using the replacement cost model. This approach considers the cost to reproduce or replace in new condition the assets appraised in accordance with current market prices of materials, labor, contractor's overhead, profit and fees, and all other attendant's costs associated with its acquisition and installation in place.

The fair value of the equipment has been categorized as Level 3 in the fair value hierarchy based on the inputs used in the valuation techniques (Note 4).

#### 13. Notes Payable

This account consists of unsecured short-term peso-denominated borrowings obtained from local banks for working capital requirements. These loans mature in three months or less and bear annual interest rates ranging from 2.00% to 7.20% and 2.00% to 4.50% in 2018 and 2017, respectively.

Changes in liabilities arising from financing activities are as follows:

	2018	2017
Balance at beginning of year	P5,532,340	P7,998,111
Changes from Financing Cash Flows	20 202 222	04 000 740
Proceeds from borrowings Payments of borrowings	38,230,380 (41,286,620)	64,908,713 (67,374,484)
Total Changes from Financing Cash Flows	(3,056,240)	(2,465,771)
Balance at end of year	P2,476,100	P5,532,340

Notes payable include interest-bearing amounts payable to a related party amounting to P522,100 and P2,504,900 as of December 31, 2018 and 2017, respectively (Note 25).

Interest expense on notes payable recognized in the consolidated statements of income amounted to P169,771, P236,695 and P346,443 in 2018, 2017 and 2016, respectively (Note 23).

The Group's exposure to interest rate and liquidity risks are discussed in Note 29.

### 14. Accounts Payable and Accrued Expenses

Accounts payable and accrued expenses consist of:

	Note	2018	2017
Trade			
Third parties		P2,013,020	P1,144,849
Related parties	25	625,257	776,680
Non-trade			
Third parties		71,164	85,445
Related parties	25	858	1,236
Derivative liabilities	29, 30	648	1,644
	29, 30	P2,710,947	P2,009,854

Trade payables are non-interest bearing and are generally on a 30 to 60-day term.

Non-trade payables to third parties consist of accrued vacation and sick leave, payroll, interest and dividends.

The methods and assumptions used to estimate the fair value of derivative liabilities are discussed in Note 30.

# 15. Long-term Debt

Long-term debt consists of:

Note	2018	2017
	P992,903	P -
		114,285
	116,148	114,285
29, 30	P876,755	P -
		P992,903 - 116,148

a. The amount represents drawdown by GSMI on September 24, 2018 from its five-year credit facility with a local bank dated August 13, 2018 amounting to P1,000,000. The loan is carried at amortized cost and payable in equal quarterly installments commencing in September 2019. The proceeds were used to refinance existing short-term obligations.

Unamortized debt issue costs amounted to P7,097 as of December 31, 2018.

The Company is in compliance with the covenants of the debt agreement as at December 31, 2018 (Note 29).

b. GSMI, through EPSBPI, has an unsecured, long-term interest bearing loan with a local bank amounting to P800,000. The proceeds of the loan was used to finance the construction of the bottling facilities in Ligao, Albay and Cauayan, Isabela.

The loan is payable up to nine years from and after the initial date of borrowing, but in no case later than September 30, 2018 (expiry date of memorandum of agreement), inclusive of a grace period of two years on principal repayment. The loan is payable in equal quarterly installments on the Principal Repayment Dates which commenced on February 18, 2012.

EPSBPI agrees to pay interest on the outstanding principal amount of borrowings on each interest payment date ending per annum equivalent to the higher of benchmark rate plus a spread of one percent or the overnight rate. Benchmark rate is the three-month PDST-R2 rate as displayed in the Philippine Dealing and Exchange Corporation page on the first day of each interest period. While overnight rate means the Bangko Sentral ng Pilipinas overnight reverse repo rate on interest rate settling date.

EPSBPI settled the loan on September 28, 2018.

EPSBPI is in compliance with the covenants of the debt agreement until settlement date.

Interest expense on long-term debt amounted to P24,634, P5,616 and P11,257 in 2018, 2017 and 2016, respectively (Note 23).

Changes in liabilities arising from financing activities and amortization of debt issue cost are as follows:

	2018	2017
Balance at beginning of year	P114,285	P228,571
Changes from Financing Cash Flows Proceeds from borrowings Payments of borrowings	992,500 (114,285)	- (114,286)
Total Changes from Financing Cash Flows	878,215	(114,286)
Amortization of debt issue cost	403	
Balance at end of year	P992,903	P114,285

# Repayment Schedule

The annual maturities of long-term debt are as follows:

Year	<b>Gross Amount</b>	<b>Debt Issue Costs</b>	Net
2019	P117,647	P1,499	P116,148
2020	235,294	1,503	233,791
2021	235,294	1,499	233,795
2022	235,294	1,499	233,795
2023	176,471	1,097	175,374
Total	P1,000,000	P7,097	P992,903

Contractual terms of the Group's interest-bearing loans and exposure to interest rate and liquidity risks are discussed in Note 29.

## 16. Income Taxes

The components of income tax expense are shown below:

	2018	2017	2016
Current	P520,669	P161,401	P127,331
Deferred	(9,950)	184,804	19,982
	P510,719	P346,205	P147,313

Deferred tax assets arise from the following:

December 31, 2018	Balance at Beginning of the Year - net	Recognized in Profit or Loss	Recognized in Other Comprehensive Income	Balance at End of the Year - net
NOLCO	P5,989	(P5,548)	P -	P441
MCIT	5,051	(5,006)		45
Provision for impairment losses Allowance for write-down of	290,218	27,514		317,732
inventories	156,041	(9,469)		146,572
Equity reserve for retirement plan	180,576	200	(77,083)	103,493
Past service costs	45,951	12,023		57,974
Various accruals Unrealized foreign exchange loss -	19,005	(746)		18,259
net	64	93		157
Derivative liabilities - net Unamortized capitalized	172	(519)		(347)
borrowing costs Net defined benefit retirement	(10,444)	2,705	•	(7,739)
surplus	(19,485)	(11,097)		(30,582)
Net asset	P673,138	P9,950	(P77,083)	P606,005

December 31, 2017	Balance at Beginning of the Year - net	Recognized in Profit or Loss	Recognized in Other Comprehensive Income	Balance at End of the Year - net
NOLCO	P -	P5,989	P -	P5.989
MCIT	253,866	(248,815)	-	5,051
Provision for impairment losses	277,167	13,051	-	290,218
Allowance for write-down of inventories	117,527	38,514		156,041
Equity reserve for retirement plan	143,728	-	36,848	180,576
Past service costs	39,702	6,249	-	45,951
Various accruals	16,664	2,341	-	19,005
Unrealized foreign exchange loss (gain) - net	(225)	289		64
Derivative liabilities - net Unamortized capitalized	649	(477)	-	172
borrowing costs	(13,849)	3,405	-	(10,444)
Net defined benefit retirement				
surplus	(14,135)	(5,350)		(19,485)
Net asset	P821,094	(P184,804)	P36,848	P673,138

The movements of the net deferred tax assets are accounted for as follows:

	2018	2017
Amount charged to profit or loss	P9,950	(P184,804)
Amount charged to other comprehensive income	(77,083)	36,848
	(P67,133)	(P147,956)

As of December 31, 2018, the NOLCO of the Group that can be claimed as deduction from future taxable income are as follows:

Year Incurred	NOLCO	Expired	Utilized	Balance	Expiry Year
2015	P9,926	(P9,926)	P -	P -	2018
2017	19,963	-	(19,963)	-	2020
2018	1,470	-		1,470	2021
	P31,359	(P9.926)	(P19,963)	P1,470	

As of December 31, 2018, the MCIT of the Group that can be claimed as deduction from corporate income tax due are as follows:

Year Incurred	MCIT	Expired	Utilized	Balance	Expiry Year
2017	P5,051	P -	(P5,030)	P21	2020
2018	24		The state of the s	24	2021
	P5,075	(8)	(P5,030)	P45	

The reconciliation between the statutory income tax rate on income before income tax and the Group's effective income tax rate is as follows:

	2018	2017	2016
Statutory income tax rate	30.0%	30.00%	30.00%
Increase (decrease) in income tax rate resulting from:			
Interest income subject to final tax	(0.03%)	(0.02%)	(0.02%)
Others	2.69%	6.52%	(1.02%)
Effective income tax rate	32.66%	36.50%	28.96%

## 17. Equity

## a. Capital Stock

## Common Shares

The Company has 460,000,000 authorized common shares with par value of P1.00 per share.

The holders of common shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the Company.

The Company has a total of 683 and 705 stockholders as of December 31, 2018 and 2017, respectively.

The number of issued and outstanding shares of common stock are as follows:

	2018	2017
Issued shares	345,625,332	345,625,332
Less treasury shares	59,297,491	59,297,491
Outstanding shares	286,327,841	286,327,841

#### Preferred Shares

The Company has 100,000,000 authorized preferred shares with par value of P1.00 per share.

The holders of preferred shares are entitled to participate and receive annual dividends of P1.50 per share which may be cumulative and payable in arrears on December 31 of each year. In addition, the holders of preferred shares may receive a special annual dividend equal to the excess of the aggregate dividends paid or to be paid to common shareholders over P1.50 per preferred share per annum. The holders of preferred shares are entitled to vote in the same manner as the holders of common shares.

The number of issued and outstanding shares of preferred stock are as follows:

	2018	2017
Issued shares	53,437,585	53,437,585
Less treasury shares	20,650,700	20,650,700
Outstanding shares	32,786,885	32,786,885

#### b. Treasury Shares

Treasury shares consist of:

	2018	2017	2016
Common	59,297,491	59,297,491	59,297,491
Preferred	20,650,700	20,650,700	20,650,700
	79,948,191	79,948,191	79,948,191

There were no movements in the number of shares held in treasury in 2018, 2017 and 2016.

#### c. Unappropriated Retained Earnings

No dividends were declared in 2018, 2017 and 2016.

The unappropriated retained earnings of the Group includes the accumulated earnings in subsidiaries and equity in net losses of joint ventures amounting to P90,426, P63,031 and P239,940 in 2018, 2017 and 2016, respectively. Such amounts are not available for declaration as dividends until declared by the respective investees.

The unappropriated retained earnings of the Group is restricted in the amount of P2,669,973 in 2018, 2017 and 2016, representing the cost of common and preferred shares held in treasury.

On March 13, 2019, the Company's BOD approved the declaration and payment of the following cash dividends to: (a) all common stockholders of record as of March 28, 2019 at P0.25 per share; and (b) all preferred stockholders of record as of March 28, 2019 and cash dividends in arrears of seven years from (2012 to 2018) and one quarter in 2002 at P0.375 per share. Cash dividends are to be paid on April 15, 2019.

## d. Appropriated Retained Earnings

As of December 31, 2018 and 2017, the Company's BOD approved the appropriation of retained earnings amounting to P2,500,000 for the purpose of capital investment for the expansion of the plant facilities, including but not limited to equipment rehabilitation, to accommodate new product line and the increase in volume requirements until 2019.

# 18. Cost of Sales

Cost of sales consist of:

	Note	2018	2017	2016
Inventories	7	P9,120,229	P7,278,069	P6,630,995
Taxes and licenses		7,547,596	6,689,332	5,747,814
Utilities and supplies		526,945	470,506	479,843
Depreciation and amortization	10, 21	347,658	322,922	306,366
Personnel	22, 27	289,939	235,035	186,021
Repairs and maintenance		248,731	174,422	157,938
Outside services		109,399	137,063	137,066
Tolling fees		72,624	63,609	64,949
Rent	26	43,730	40,836	37,936
Write-down of inventories to net realizable value	7	25,500	179,052	104,451
Insurance		2,249	2,699	5,796
Freight, trucking and handling		462	5,863	9,328
Others		24,826	25,244	18,262
		P18,359,888	P15,624,652	P13,886,765

# 19. Selling and Marketing Expenses

Selling and marketing expenses consist of:

	Note	2018	2017	2016
Advertising and promotions		P1,384,984	P1,083,255	P877,756
Delivery and marketing		602,425	518,553	522,558
Personnel	22, 27	281,217	249,733	214,864
Outside services	4774	73,082	66,147	68,330
Utilities and supplies		49,380	40,474	35,557
Rent	26	39,817	37,526	46,893
Travel and transportation		37,199	35,467	31,468
Depreciation and amortization	10, 21	32,013	30,492	42,903
Repairs and maintenance	200	29,726	38,924	33,955
Corporate special program		19,920	21,954	38,909
Others		10,577	10,189	10,888
		P2,560,340	P2,132,714	P1,924,081

# 20. General and Administrative Expenses

General and administrative expenses consist of:

	Note	2018	2017	2016
Personnel	22, 27	P913,723	P747,134	P712,157
Outside services	25	299,144	280,843	248,981
Depreciation and				
amortization 10	0, 12, 21	291,769	277,441	288,854
Taxes and licenses		177,229	136,048	155,103
Repairs and maintenance		109,915	92,685	90,191
Insurance		62,310	59,405	71,388
Research		47,813	36,665	30,792
Utilities and supplies		45,568	42,545	37,803
Corporate special program		45,051	33,860	31,890
Rent	26	42,145	39,723	5,713
Travel and transportation		39,190	28,524	27,832
Provision for impairment losses	6, 12	1,000	44,653	138,300
Others		8,194	8,175	5,903
		P2,083,051	P1,827,701	P1,844,907

# 21. Depreciation and Amortization

Depreciation and amortization consist of:

	Note	2018	2017	2016
Property, plant and equipment	10	P611,263	P572,452	P581,360
Deferred containers	12	41,910	41,938	42,121
Intangible assets	12	18,267	16,465	14,642
		P671,440	P630,855	P638,123

Depreciation and amortization are distributed as follows:

	Note	2018	2017	2016
Cost of sales	18	P347,658	P322,922	P306,366
Selling and marketing expenses General and administrative	19	32,013	30,492	42,903
expenses	20	291,769	277,441	288,854
		P671,440	P630,855	P638,123

# 22. Personnel Expenses

Personnel expenses consist of:

	Note	2018	2017	2016
Salaries and wages		P808,853	P751,362	P741,991
Other employee benefits		573,285	389,249	306,628
Retirement costs - net	27	102,741	91,291	64,423
		P1,484,879	P1,231,902	P1,113,042

Personnel expenses are distributed as follows:

	Note	2018	2017	2016
Cost of sales	18	P289,939	P235,035	P186,021
Selling and marketing expenses	19	281,217	249,733	214,864
General and administrative expenses	20	913,723	747,134	712,157
		P1,484,879	P1,231,902	P1,113,042

# 23. Interest Expense and Other Financing Charges

Interest expense and other financing charges consist of:

	Note	2018	2017	2016
Interest on notes payable	13	P169,771	P236,695	P346,443
Interest on long-term debt	15	24,634	5,616	11,257
Other financing charges		30,185	34,659	42,901
Capitalized borrowing costs	10	(3,932)	(1,455)	(4,847)
		P220,658	P275,515	P395,754

# 24. Other Income (Charges)

Other income (charges) consist of:

	Note	2018	2017	2016
Tolling fees		P95,386	P62,363	P31,918
Sale of scrap materials		28,234	26,030	30,193
Rent income	26	186	240	1,394
Net unrealized foreign exchange gain (losses)	29	(525)	(215)	752
Net derivative loss	30	(10,250)	(7,946)	(6,111)
Provision for impairment losses	12	(111,106)		-
Others		8,302	565	2,212
47.00		P10,227	P81,037	P60,358

Tolling fees are net of cost amounting to P56,659, P43,216 and P28,795 in 2018, 2017 and 2016, respectively.

Provision for impairment loss pertains to impairment of unassembled vacuum distillation equipment that is temporarily put on hold (Note 12).

## 25. Related Party Disclosures

The Group, certain subsidiaries, joint ventures and entities under common control purchase products and services from one another in the normal course of business. Transactions with related parties are made at normal market prices and terms. Amounts owed by/owed to related parties are collectible/will be settled in cash. An assessment is undertaken at each financial year by examining the financial position of the related party and the market in which the related party operates.

The following are the transactions with related parties and the outstanding balances as of December 31:

	Year	Revenue from Related Parties	Purchases from Related Parties	Amounts Owed by Related Parties	Amounts Owed to Related Parties	Terms	Conditions
Ultimate Parent	2018	P5	Р-	P5	Р-	On demand;	Unsecured;
Company	2017	-	-	0.00	1.00	non-interest	no impairment
PART A CO.	2016	17.6				bearing	
Intermediate	2018	20,960	235,913	5,396	7,565	On demand;	Unsecured;
Parent Company	2017	6,554	235,725	4,435	37,087	non-interest	no impairment
	2016	6,479	229,512	3,291	46,805	bearing	
Parent Company	2018	6		6		On demand;	Unsecured;
100000000000	2017	2.4	2	-		non-interest	no impairment
	2016			J. 1914	415	bearing	
Under Common	2018	474,674	4,893,263	229,841	554,213	On demand;	Unsecured;
Control	2017	228,178	3,822,255	169,778	646,770	non-interest	no impairment
	2016	265,039	3,385,938	197,950	556,180	bearing	
Joint Venture	2018	20,703	1,036,147	623,649	64,337	On demand;	Unsecured;
	2017	21,785	951,997	688,026	94,059	interest	no impairment
	2016	21,220	786,931	637,544	230	bearing	
Retirement Plan	2018				- 2	On demand;	Unsecured;
5 25 II Tree 2 15 16 16	2017	4	-			non-interest	no impairment
	2016	1.0	2	19	28,525	bearing	
Associates	2018	de la		-	522,100	3 months;	Unsecured;
of the Parent	2017	4	-	- 2	2,504,900	interest	no impairment
Company	2016			2	2,684,800	bearing	
Total	2018	P516,348	P6,165,323	P858,897	P1,148,215		
Total	2017	P256,517	P5,009,977	P862,239	P3,282,816		
Total	2016	P292,738	P4,402,381	P838,785	P3,316,540		

- a. The Group, in the normal course of business, has significant transactions with related parties pertaining to purchases of containers and other packaging materials and sale of liquor and by-products. The sales to and purchases from related parties are made at normal market prices. There have been no guarantees provided or received for any amounts owed by and owed to related parties.
- The Group has entered into various lease agreements with related parties as a lessor and lessee (Note 26).
- c. Management fees paid to SMC amounted to P180,942, P179,525, and P167,940 in 2018, 2017 and 2016, respectively, are included in "Outside services" account under "General and administrative expenses" (Note 20).
- d. Security deposits with related parties under common control amounted to P1,178 and P978 as of December 31, 2018 and 2017, respectively, included as part of "Noncurrent receivables and deposits net" under "Other noncurrent assets" account in the consolidated statements of financial position (Note 12).

- e. TSML executed various promissory notes in favor of the Company. The details of which are as follows:
  - Principal sum of THB250,000 together with interest of 5.5% per annum, which interest shall accrue on March 13, 2014.
  - Principal sum of THB50,000 together with interest of 5.0% per annum, which interest shall accrue on September 2, 2013.
  - Principal sum of THB25,000 together with interest of 5.0% per annum, which interest shall accrue on June 14, 2013.
  - Principal sum of THB75,000 together with interest of 3.0% per annum, which interest shall accrue on September 6, 2011.
  - Principal sum of THB75,000 together with interest of 3.0% per annum, which interest shall accrue on April 7, 2011.

The principal sum is due and payable in full on demand of the Company and the stipulated interest shall be payable every three months.

TSML made partial payments on the promissory notes amounting to THB 40,000 in 2018 and 2017.

The receivables from TSML are included as part of "Non-trade receivables from related parties" under "Trade and other receivables" account in the consolidated statements of financial position (Note 6).

Interest income from amounts owed by TSML, recognized in the consolidated statements of income, amounted to P20,703, P21,785 and P21,220 in 2018, 2017 and 2016, respectively.

- f. Amounts owed to Bank of Commerce are included in "Notes payable" account in the consolidated statements of financial position (Note 13).
- g. The compensation of key management personnel of the Group, by benefit type, follows:

Note	2018	2017	2016
	P40,885	P56,264	P47,728
27	12,331	11,660	8,272
	P53,216	P67,924	P56,000
		P40,885 27 12,331	P40,885 P56,264 27 12,331 11,660

## 26. Leasing Agreements

## Operating Leases

Group as Lessor

- a. The Company had a lease agreement with a related party for the lease of land in Cabuyao, Laguna for a period of three years from February 1, 2013 to January 31, 2016. Rental fee amounted to P194 per month. The agreement was not renewed thereafter.
- b. The Company also had another lease agreement with a related party for the lease of land in Sta. Barbara, Pangasinan for a period of three years from July 1, 2013 to June 30, 2016. Rental fee amounted to P200 per month. The agreement was not renewed thereafter.

- c. DBI has a lease agreement with a related party for the lease of land in Taloc, Bago City, Negros Occidental for a period of fifteen years from September 4, 2017 to September 3, 2032. Rental fee amounted to P8 and P7 per month in 2018 and 2017, respectively.
- d. The Company had a lease agreement with a third party for the lease of equipment in Cabuyao, Laguna for a period of eight months from February 1, 2017 to September 30, 2017. Rental fee amounted to P30 per month. The agreement was not renewed thereafter.

Rent income recognized in the consolidated statements of income amounted to P186, P240 and P1,394 in 2018, 2017 and 2016, respectively (Note 24).

#### Group as Lessee

- a. The Company leases various warehouse facilities under operating leases. These leases typically run for a period of one year. The Company has the option to renew the lease after the expiration of the lease term.
- b. EPSBPI has various lease agreements with related parties for the lease of parcels of land located in Ligao City, Albay and Cauayan, Isabela for a period ranging from two to ten years and renewable upon mutual agreement of both parties. Rental fees are payable monthly and subject to 5% escalation every year.
- c. In 2011, EPSBPI entered into lease agreements to use various equipment for a period of three years with the option to renew after expiration of the lease term. Rental fees are payable on a monthly basis. In 2016, the lease agreements were extended for periods ranging from nine months to two years.

Non-cancellable operating lease rentals are payable as follows:

2018	2017
P2,553	P3,778
	295
P2,553	P4,073
	P2,553

Rent expense is recognized on the following items in the consolidated statements of income:

	Note	2018	2017	2016
Cost of sales	18	P43,730	P40,836	P37,936
Selling and marketing expenses General and administrative	19	39,817	37,526	46,893
expenses	20	42,145	39,723	5,713
		P125,692	P118,085	P90,542

#### 27. Retirement Plans

The Company and DBI have funded, noncontributory, defined benefit retirement plans (collectively, the Retirement Plans) covering all of their permanent employees. The Retirement Plans of the Group pay out benefits based on final pay. Contributions and costs are determined in accordance with the actuarial studies made for the Retirement Plans. Annual cost is determined using the projected unit credit method. The Group's latest actuarial valuation date is December 31, 2018. Valuations are obtained on a periodic basis.

The Retirement Plans are registered with the Bureau of Internal Revenue (BIR) as tax-qualified plans under Republic Act No. 4917, as amended. The control and administration of the Group's Retirement Plans are vested in the Board of Trustees of each Retirement Plan. One of the members of the Board of Trustees of the Group's Retirement Plan who exercises voting rights over the shares and approve material transactions is an employee and officer of the Group. The Retirement Plans' accounting and administrative functions are undertaken by the Retirement Funds Office of the Group.

The following table shows a reconciliation of the net defined benefit retirement liability and its components:

	Fair Value of Plan Assets		Present Value of Defined Benefit Retirement Obligation		Net Defined Benefit Retirement Liability	
<del>_</del>	2018	2017	2018	2017	2018	2017
Balance at beginning of year	P700,950	P587,662	(P1,237,920)	(P1,019,640)	(P536,970)	(P431,978)
Recognized in Profit or Loss						
Service costs	-		(70,876)	(66,400)	(70,876)	(66,400)
Interest expense			(73,861)	(52,962)	(73,861)	(52,962)
Interest income	41,996	28,071			41,996	28,071
	41,996	28,071	(144,737)	(119,362)	(102,741)	(91,291)
Recognized in Other Comprehensive Income						
Remeasurements						
Actuarial gains (losses) arising from:						
Experience adjustments		-	133,610	(382,720)	133,610	(382,720
Changes in financial						
assumptions		-	151,889	79,515	151,889	79,515
Changes in demographic				3553		
assumptions	-	-		4,026		4,026
Return on plan assets						
excluding interest income	(28,555)	176.352		- 2	(28,555)	176,352
moone	(28,555)	176,352	285.499	(299,179)	256,944	(122,827
Others	3-7	100,000				
Contributions	139,731	109,126		2.	139,731	109,126
Benefits paid	(133,691)	(200,261)	133,691	200,261	100,701	103,120
Donoma para	6,040	(91,135)	133,691	200,261	139,731	109,126
Balance at end of year	P720,431	P700.950	(P963,467)	(P1,237,920)	(P243,036)	(P536,970

The Group's annual contribution to the Retirement Plans consists of payments covering the current service cost plus amortization of unfunded past service liability.

Retirement costs recognized in the consolidated statements of income by GSMI amounted to P94,979, P84,611 and P59,197 in 2018, 2017 and 2016, respectively, while those charged by DBI amounted to P7,762, P6,680 and P5,226 in 2018, 2017 and 2016, respectively (Note 22).

The retirement costs are recognized in the following line items:

Note	2018	2017	2016
18	P15,393	P11,066	P9,487
19	14,039	12,415	11,163
20	73,309	67,810	43,773
	P102,741	P91,291	P64,423
	18 19	18 P15,393 19 14,039 20 73,309	18 P15,393 P11,066 19 14,039 12,415 20 73,309 67,810

Retirement liabilities recognized by GSMI amounted to P222,952 and P507,638 as of December 31, 2018 and 2017, respectively, while those recognized by DBI amounted to P20,084 and P29,332 as of December 31, 2018 and 2017, respectively.

The carrying amounts of the Group's retirement plan approximate fair values as of December 31, 2018 and 2017.

The Group's plan assets consist of the following:

	In Percentages		
	2018	2017	
Investments in marketable securities Investments in pooled funds:	51.59	52.96	
Fixed income portfolio	26.62	25.76	
Stock trading portfolio	14.83	21.04	
Others	6.96	0.24	
	100.00	100.00	

## Investments in Marketable Securities

The plan assets include 9,943,285 common shares of the Company with fair market value per share of P26.75 and P26.85 as of December 31, 2018 and 2017, respectively.

The fair market value per share of the above marketable securities is determined based on quoted market prices in active markets as of the reporting date (Note 4).

The Group's Retirement Plans recognized gain (loss) on the investment in marketable securities of SMC and its subsidiaries amounting to (P5,535) and P195,877 in 2018 and 2017, respectively.

Dividend income from the investment in marketable securities amounted to P1,455 and nil in 2018 and 2017, respectively.

Interest income from the investment in marketable securities amounted to P1,038 and P1,062 in 2018 and 2017, respectively.

#### Investments in Pooled Funds

Investments in pooled funds were established mainly to put together a portion of the funds of the Retirement Plans of the Group to be able to draw, negotiate and obtain the best terms and financial deals for the investments resulting from big volume transactions.

The Board of Trustees approved the percentage of asset to be allocated to fixed income instruments and equities. The Retirement Plans have set maximum exposure limits for each type of permissible investments in marketable securities and deposit instruments. The Board of Trustees may, from time to time, in the exercise of its reasonable discretion and taking into account existing investment opportunities, review and revise such allocation and limits.

Approximately 9.61% and 9.35% of the Retirement Plans' investments in pooled funds in stock trading portfolio include investments in shares of stock of SMC and its subsidiaries as of December 31, 2018 and 2017, respectively.

Approximately 8.07% and 7.39% of the Retirement Plans' investments in pooled funds in fixed income portfolio include investments in shares of stock of SMC and its subsidiaries as of December 31, 2018 and 2017, respectively.

#### Others

Others include the Retirement Plans' cash and cash equivalents and receivables which earn interest.

The Group is not required to pre-fund the future defined benefits payable under the Retirement Plans before they become due. For this reason, the amount and timing of contributions to the Retirement Plans are at the Group's discretion. However, in the event a benefit claim arises and the Retirement Plans are insufficient to pay the claim, the shortfall will then be due and payable from the Group to the Retirement Plans.

The Board of Trustees reviews the level of funding required for the retirement fund. Such a review includes the asset-liability matching (ALM) strategy and investment risk management policy. The Group's ALM objective is to match maturities of the plan assets to the defined benefit retirement obligation as they fall due. The Group monitors how the duration and expected yield of the investments are matching the expected cash outflows arising from the retirement benefit obligation. The Group is expected to contribute P137,104 to the Retirement Plans in 2019.

The Retirement Plans expose the Group to actuarial risks such as investment risk, interest rate risk, longevity risk and salary risk as follows:

Investment and Interest Rate Risks. The present value of the defined benefit retirement obligation is calculated using a discount rate determined by reference to market yields to government bonds. Generally, a decrease in the interest rate of a reference government bond will increase the defined benefit retirement obligation. However, this will be partially offset by an increase in the return on the Retirement Plans' investments and if the return on plan asset falls below this rate, it will create a deficit in the Retirement Plans. Due to the long-term nature of the defined benefit retirement obligation, a level of continuing equity investments is an appropriate element of the long-term strategy of the Group to manage the Retirement Plans efficiently.

Longevity and Salary Risks. The present value of the defined benefit retirement obligation is calculated by reference to the best estimates of: (1) the mortality of the plan participants, and (2) to the future salaries of the plan participants. Consequently, increases in the life expectancy and salary of the plan participants will result in an increase in the defined benefit retirement obligation.

The overall expected rate of return is determined based on historical performance of the investments.

The principal actuarial assumptions used to determine retirement benefits are as follows:

	In Pe	In Percentages		
	2018	2017		
Discount rate	7.38 - 7.47	5.93 - 5.97		
Salary increase rate	7.00	7.00		

Assumptions for mortality and disability rates are based on published statistics and mortality and disability tables.

The weighted average duration of defined benefit retirement obligation is 10.45 years and 11.8 years as of December 31, 2018 and 2017, respectively.

As of December 31, 2018 and 2017, the reasonably possible changes to one of the relevant actuarial assumptions, while holding all other assumptions constant, would have affected the defined benefit retirement obligation by the amounts below, respectively:

	Defined Benefit Retirement Obligation				
_	201	18	201	17	
	1 Percent	1 Percent	1 Percent	1 Percent	
	Increase	Decrease	Increase	Decrease	
Discount rate	(P84,130)	P97,704	(P119,073)	P138,782	
Salary increase rate	97,179	85,206	125,070	(110,027)	

In 2018 and 2017, the Group's transaction relating to the Retirement Plans pertain to the contributions for the period. The Group has no outstanding payables with the plan assets as of December 31, 2018 and 2017.

#### 28. Basic and Diluted Earnings Per Share

Basic and Diluted Earnings Per Share is computed as follows:

	2018	2017	2016
Net income Less: Dividends on preferred shares	P1,053,039 49,180	P602,243 49,180	P361,385 49,180
Net income available to common shares (a)	P1,003,859	P553,063	P312,205
Weighted average number of common shares outstanding (in thousands) - basic and diluted (b)	286,328	286,328	286,328
Basic and Diluted Earnings Per Share (a/b)	P3.51	P1.93	P1.09

#### 29. Financial Risk and Capital Management Objectives and Policies

#### Objectives and Policies

The Group has significant exposure to the following financial risks primarily from its use of financial instruments:

- Interest Rate Risk
- Foreign Currency Risk
- Commodity Price Risk
- Liquidity Risk
- Credit Risk

This note presents information about the exposure to each of the foregoing risks, the objectives, policies and processes for measuring and managing these risks, and for management of capital.

The principal non-trade related financial instruments of the Group include cash and cash equivalents, short-term and long-term loans and derivative instruments. These financial instruments, except derivative instruments, are used mainly for working capital management purposes. The trade-related financial assets and financial liabilities of the Group such as trade and other receivables, noncurrent receivables and deposits and accounts payable and accrued expenses arise directly from and are used to facilitate its daily operations.

The accounting policies in relation to derivatives are set out in Note 3 to the consolidated financial statements.

The BOD oversees that a sound enterprise risk management framework is in place to effectively identify, monitor, assess and manage key business risks, which will guide the BOD in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.

The risk management policies of the Group are established to identify and analyze the risks faced by the Group, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and activities. The Group, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations.

The BOD constituted the Audit and Risk Oversight Committee (the "Committee") to, among others, enhance its oversight capability over the Group's financial reporting, internal control system, internal and external audit processes, and compliance with applicable laws and regulations; and be responsible for the oversight of the Group's enterprise risk management system to ensure its functionality and effectiveness.

The Committee also has the responsibility to assist the BOD in ensuring that there is an effective and integrated risk management process in place to guide the BOD in arriving at well-informed decisions, having taken into consideration risks related to significant business activities, plans and opportunities. In relation to this, the Committee has the following duties and responsibilities, among others: a.) develop a formal enterprise risk management plan which contains common language or register of risks, well-defined risk management goals, objectives and oversight, uniform processes of assessing risks and developing strategies to manage prioritized risks, designing and implementing risk management strategies, and continuing assessments to improve risk strategies, processes and measures; b.) oversee the implementation of the enterprise risk management plan; c.) evaluate the risk management plan to ensure its continued relevance, comprehensiveness and effectiveness; d.) advise the BOD on its risk appetite levels and risk tolerance limits; and e.) review at least annually the Group's risk appetite levels and risk tolerance limits based on changes and developments in the business, the regulatory framework, the external economic and business environment, and when major events occur that are considered to have major impacts on the Group.

The Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the Committee.

#### Interest Rate Risk

Interest rate risk is the risk that future cash flows from a financial instrument (cash flow interest rate risk) or its fair value (fair value interest rate risk) will fluctuate because of changes in market interest rates. The Group's exposure to changes in interest rates relates primarily to the long-term borrowings. Borrowings issued at fixed rates expose the Group to fair value interest rate risk. On the other hand, borrowings issued at variable rates expose the Group to cash flow interest rate risk.

The Group manages its interest cost by using an optimal combination of fixed and variable rate debt instruments. Management is responsible for monitoring the prevailing market-based interest rate and ensures that the mark-up rates charged on its borrowings are optimal and benchmarked against the rates charged by other creditor banks.

In managing interest rate risk, the Group aims to reduce the impact of short-term fluctuations on the earnings. Over the longer term, however, permanent changes in interest rates would have an impact on profit or loss.

The management of interest rate risk is also supplemented by monitoring the sensitivity of the Group's financial instruments to various standard and non-standard interest rate scenarios.

The sensitivity to a reasonably possible 1% increase in the interest rates, with all other variables held constant, would have decreased the Group's profit before tax (through the impact on floating rate borrowings) by nil, P1,745 and P2,913 and in 2018, 2017 and 2016, respectively. A 1% decrease in the interest rate would have had the equal but opposite effect. These changes are considered to be reasonably possible given the observation of prevailing market conditions in those periods. There is no impact on the Group's other comprehensive income.

#### Interest Rate Risk Table

The terms and maturity profile of the interest-bearing financial instruments, together with its gross amounts, are shown in the following tables:

December 31, 2018	<1 Year	1 - 2 Years	>2 - 3 Years	>3 - 4 Years	>4 - 5 Years	Total
Fixed-rate Philippine peso-denominated Interest rate	P117,647 8.348%	P235,294 8.348%	P235,294 8.348%	P235,294 8.348%	P176,471 8.348%	P1,000,000
	P117,647	P235,294	P235,294	P235,294	P176,471	P1,000,000
December 31, 2017	<1 Year	1 - 2 Years	>2 - 3 Years	>3 - 4 Years	>4 - 5 Years	Total
Floating Rate Philippine peso-denominated Interest rate	P114,285 PDST-R2 margin or BSP overnight rate, whichever is higher	P -	P -	P -	Р.	P114,285
	P114,285	P -	P -	P -	Р-	P114,285

#### Foreign Currency Risk

The functional currency is the Philippine peso, which is the denomination of the bulk of the Group's revenues. The exposure to foreign currency risk results from significant movements in foreign exchange rates that adversely affect the foreign currency-denominated transactions of the Group. The risk management objective with respect to foreign currency risk is to reduce or eliminate earnings volatility and any adverse impact on equity.

Information on the Group's foreign currency-denominated monetary assets and their Philippine peso equivalents is as follows:

	December 31, 2018		Decemb	er 31, 2017
-	US	Peso	US	Peso
	Dollar	Equivalent	Dollar	Equivalent
Assets Cash and cash equivalents Trade and other receivables	US\$85	P4,485	US\$228	P11,373
	92	4,823	20	1,020
Foreign currency- denominated monetary assets	US\$177	P9,308	US\$248	P12,393

The Group reported net gain (losses) on foreign exchange amounting to (P525), (P215) and P752 in 2018, 2017 and 2016, respectively, with the translation of its foreign currency-denominated assets (Note 24). These mainly resulted from the movements of the Philippine peso against the US dollar as shown in the following table:

	US Dollar to Philippine Peso
December 31, 2018	52.58
December 31, 2017	49.93
December 31, 2016	49.72

The management of foreign currency risk is also supplemented by monitoring the sensitivity of the Group's financial instruments to various foreign currency exchange rate scenarios.

The following table demonstrates the sensitivity to a reasonably possible change in the US dollar exchange rate, with all other variables held constant, of the Group's profit before tax (due to changes in the fair value of monetary assets) and the Group's equity:

	P1 Decreas US Dollar Exch		P1 Increase in the US Dollar Exchange Ra		
December 31, 2018	Effect on Income before Effect of Income Tax Equi		Effect on Income before Income Tax	Effect on Equity	
Cash and cash equivalents Trade and other	(P85)	(P60)	P85	P60	
receivables	(92)	(64)	92	64	
	(P177)	(P124)	P177	P124	
	P1 Decreas US Dollar Exch	- 0	P1 Increas US Dollar Exc		
December 31, 2017	Effect on Income before Income Tax	Effect on Equity	Effect on Income before Income Tax	Effect on Equity	
Cash and cash equivalents Trade and other	(P228)	(P160)	P228	P160	
receivables	(20)	(14)	20	14	
	(P248)	(P174)	P248	P174	

Exposures to foreign exchange rates vary during the year depending on the volume of overseas transactions. Nonetheless, the analysis above is considered to be representative of the Group's foreign currency risk.

#### Commodity Price Risk

Commodity price risk is the risk that future cash flows from a financial instrument will fluctuate because of changes in commodity prices.

The Group, through SMC, enters into various commodity derivatives to manage its price risks on strategic commodities. Commodity hedging allows stability in prices, thus offsetting the risk of volatile market fluctuations. Through hedging, prices of commodities are fixed at levels acceptable to the Group, thus protecting raw material cost and preserving margins. For hedging transactions, if prices go down, hedge positions may show marked-to-market losses; however, any loss in the marked-to-market position is offset by the resulting lower physical raw material cost.

SMC enters into commodity derivative transactions on behalf of the Group to reduce cost by optimizing purchasing synergies within the SMC Group and managing inventory levels of common materials.

Commodity Forwards. The Group enters into forward purchases of various commodities. The prices of the commodity forwards are fixed either through direct agreement with suppliers or by reference to a relevant commodity price index.

#### Liquidity Risk

Liquidity risk pertains to the risk that the Group will encounter difficulty to meet payment obligations when they fall due under normal and stress circumstances.

The Group's objectives to manage its liquidity risk are as follows: a) to ensure that adequate funding is available at all times: b) to meet commitments as they arise without incurring unnecessary costs; c) to be able to access funding when needed at the least possible cost; and d) to maintain an adequate time spread of refinancing maturities.

The Group constantly monitors and manages its liquidity position, liquidity gaps and surplus on a daily basis. A committed stand-by credit facility from several local banks is also available to ensure availability of funds when necessary.

The table below summarizes the maturity profile of the Group's financial assets and financial liabilities based on contractual undiscounted receipts and payments used for liquidity management.

December 31, 2018	Carrying Amount	Contractual Cash Flow	1 Year or Less	> 1 Year - 2 Years	> 2 Years - 5 Years
Financial Assets					
Cash and cash					
equivalents	P224,475	P224,475	P224,475	P -	P -
Trade and other					
receivables - net	1,743,039	1,743,039	1,743,039	-	
Derivative assets (included under "Prepaid expenses and other					
current assets" account) Noncurrent receivables and deposits - net (included under "Other	1,806	1,806	1,806	-	
noncurrent assets - net" account)	1,326	1,326	296	2	1,030
Financial Liabilities					
Notes payable	2,476,100	2,486,977	2,486,977		
Accounts payable and accrued expenses (excluding derivative	2,710,299	2,710,299	2 740 200		
liabilities) Derivative liabilities (included under "Accounts payable and accrued expenses"	2,710,299	2,7 10,299	2,710,299		•
account)	648	648	648		-
Long-term debt (including current maturities)	992,903	1,227,865	199,688	301,338	726,839

December 31, 2017	Carrying Amount	Contractual Cash Flow	1 Year or Less	> 1 Year - 2 Years	> 2 Years - 5 Years
Financial Assets					
Cash and cash					
equivalents	P198,767	P198,767	P198,767	P -	P -
Trade and other					
receivables - net	1,714,662	1,714,662	1,714,662	1.0	19.0
Derivative assets (included under "Prepaid expenses and other					
current assets" account)	1,071	1,071	1,071		-
Noncurrent receivables and deposits - net (included under "Other noncurrent assets - net"					
account)	1,126	1,126	-	148	978
Financial Liabilities					
Notes payable	5,532,340	5,551,092	5,551,092	÷	1.4
Accounts payable and accrued expenses (excluding derivative					
liabilities)	2,008,210	2,008,210	2,008,210	-	
Derivative liabilities (included under "Accounts payable and					
accrued expenses"					
account)	1,644	1,644	1,644	2	
Long-term debt (including	91.				
current maturities)	114,285	116,563	116,563	<u>-</u>	

#### Credit Risk

Credit risk is the risk of financial loss to the Group when a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from trade and other receivables. The Group manages its credit risk mainly through the application of transaction limits and close risk monitoring. It is the Group's policy to enter into transactions with a wide diversity of creditworthy counterparties to mitigate any significant concentration of credit risk.

The Group has regular internal control reviews to monitor the granting of credit and management of credit exposures.

Financial information on the Group's maximum exposure to credit risk, without considering the effects of collaterals and other risk mitigation techniques, is presented below.

	Note	2018	2017
Cash and cash equivalents (excluding			
cash on hand)	5	P222,339	P196,427
Trade and other receivables - net	6	1,743,039	1,714,662
Derivative assets	8	1,806	1,071
Noncurrent receivables and deposits - net	12	1,326	1,126
		P1,968,510	P1,913,286

The credit risk for cash and cash equivalents and derivative assets is considered negligible, since the counterparties are reputable entities with high quality external credit ratings.

The Group's exposure to credit risk arises from default of counterparty. Generally, the maximum credit risk exposure of trade and other receivables and noncurrent receivables and deposits is its carrying amount without considering collaterals or credit enhancements, if any. The Group has no significant concentration of credit risk since the Group deals with a large number of homogenous counterparties.

The Group does not execute any credit guarantee in favor of any counterparty.

#### Cash and Cash Equivalents and Derivative Assets

Cash and cash equivalents and derivative assets are held with counterparties with high external credit ratings. The credit quality of these financial assets is considered to be high grade. Impairment on cash and cash equivalents has been measured on a 12-month ECL basis and reflects the short maturities of the exposures. The Group considers that its cash and cash equivalents and derivative assets have low credit risk based on the external credit ratings of its counterparties.

#### Trade and Other Receivables and Noncurrent Receivables

The exposure to credit risk is influenced mainly by the individual characteristics of each customer. However, management also considers the factors that may influence the credit risk of the Group's customer base.

The Group has established a credit policy under which each new customer is analyzed individually for creditworthiness before the standard payment and delivery terms and conditions are offered. The Group ensures that sales on account are made to customers with appropriate credit history. The Group has detailed credit criteria and several layers of credit approval requirements before engaging a particular customer or counterparty. The review includes external ratings, when available, and in some cases bank references. Purchase limits are established for each customer and are reviewed on a regular basis. Customers that fail to meet the benchmark creditworthiness may transact with the Group only on a prepayment basis.

The aging of receivables is as follows:

December 31, 2018	Trade (Third Parties)	Non-trade (Third Parties)	Trade and Non-trade (Related Parties)	Total
Current	P532,687	P147,418	P76,748	P756,853
Past due:				
1 - 30 days	136,383	7,147	34,903	178,433
31 - 60 days	7,112	12,760	57,752	77,624
61 - 90 days	743	5,393	24,699	30,835
Over 90 days	248,629	177,224	662,031	1,087,884
	P925,554	P349,942	P856,133	P2,131,629

December 31, 2017	Trade (Third Parties)	Non-trade (Third Parties)	Trade and Non-trade (Related Parties)	Total
Current	P591,663	P78,712	P64,418	P734,793
Past due:				
1 - 30 days	98,214	12,175	12,704	123,093
31 - 60 days	16,296	15,299	36,121	67,716
61 - 90 days	1,433	2,244	14,815	18,492
Over 90 days	247,392	177,947	732,819	1,158,158
	P954,998	P286,377	P860,877	P2,102,252

Various collaterals for trade receivables such as bank guarantees, cash bond, time deposit and real estate mortgages are held by the Group for certain credit limits.

The Group believes that neither past due nor impaired and unimpaired amounts that are past due by more than 30 days are still collectible based on historical payment behavior and analyses of the underlying customer credit ratings.

Credit Quality. In monitoring and controlling credit extended to counterparty, the Group adopts a comprehensive credit rating system based on financial and non-financial assessments of its customers. Financial factors being considered comprised of the financial standing of the customer while the non-financial aspects include but are not limited to the assessment of the customer's nature of business, management profile, industry background, payment habit and both present and potential business dealings with the Group.

The credit quality of financial assets is being managed by the Group using internal credit ratings. Credit quality of the financial assets were determined as follows:

High grade includes deposits or placements to reputable banks and companies with good credit standing. High grade financial assets include cash and cash equivalents and derivative assets, collectively amounting to P224,145 and P197,498 as of December 31, 2018 and 2017, respectively.

Standard grade pertains to receivables from counterparties with satisfactory financial capability and credit standing based on historical data, current conditions and the Group's view of forward-looking information over the expected lives of the receivables. Standard grade financial assets include trade and other receivables and non-current receivables and deposits, collectively amounting to P2,296,599 and P2,267,022 as of December 31, 2018 and 2017, respectively.

Impaired financial assets pertain to receivables which will not be recovered amounting to P552,234 and P551,234 as of December 31, 2018 and 2017, respectively.

Credit Risk Concentration. The Group's exposure to credit risk arises from default of counterparty. Generally, the maximum credit risk exposure of trade and other receivables is its carrying amount without considering collaterals or credit enhancements, if any. The Group has no significant concentration of credit risk since the Group deals with a large number of homogenous trade customers. The Group does not execute any credit guarantee in favor of any counterparty.

The table below presents the Group's exposure to credit risk and shows the credit quality of the financial assets by indicating whether the financial assets are subjected to 12-month ECL or lifetime ECL. Assets that are credit-impaired are separately presented.

			2018		
	Financial Assets at Amortized Cost				
	12-Month ECL	Lifetime ECL not Credit Impaired	Lifetime ECL Credit Impaired	Financial Assets at FVPL	Total
Cash and cash equivalents	2005400				2000 000
(excluding cash on hand)	P222,339	P -	Ρ -	Ρ -	P222,339
Trade and other receivables	1,743,039		388,590		2,131,629
Derivative assets	100	1 4		1,806	1,806
Noncurrent receivables and deposits	1,326		163,644		164,970
	P1,966,704	•	P552,234	P1,806	P2,520,744

The Group establishes an allowance for impairment losses that represents its estimate of incurred losses in respect of trade and other receivables and noncurrent receivables and deposits. The Group computes impairment loss on receivables based on past collection experience, current circumstances and the impact of future economic conditions, if any, available at the reporting period (Note 4). There are no significant changes in the credit quality of the counterparties during the year.

Receivables written-off amounted to nil and P1,150 in 2018 and 2017, respectively.

#### Capital Management

The Group maintains a sound capital base to ensure its ability to continue as a going concern, thereby continue to provide returns to stockholders and benefits to other stakeholders and to maintain an optimal capital structure to reduce cost of capital.

The Group manages its capital structure and makes adjustments in the light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, pay-off existing debts, return capital to shareholders or issue new shares.

The Group defines capital as paid-in capital stock, additional paid-in capital and retained earnings, both appropriated and unappropriated. Other components of equity such as treasury stock and equity reserves are excluded from capital for purposes of capital management.

The Group monitors capital on the basis of debt-to-equity ratio, which is calculated as total debt divided by total equity. Total debt is defined as total current liabilities and total noncurrent liabilities, while equity is total equity as shown in the consolidated statements of financial position.

The BOD has overall responsibility for monitoring capital in proportion to risk. Profiles for capital ratios are set in the light of changes in the external environment and the risks underlying the Group's business, operation and industry.

The Company is required to comply with the capital requirements under the interestbearing loan drawn from a local bank starting 2018 (Note 15). The Company has to ensure that its debt-to-equity ratio will not exceed 5.0 and debt service cover ratio will not fall below 1.25 times. The Company complied with the above requirements with a debt-to-equity ratio of 1.13 and debt service cover ratio of 6.84 as at December 31, 2018.

#### 30. Financial Assets and Financial Liabilities

The table below presents a comparison by category of the carrying amounts and fair values of the Group's financial instruments:

	Decembe	er 31, 2018	Decembe	er 31, 2017
	Carrying Amount	Fair Value	Carrying Amount	Fair Value
Financial Assets				
Cash and cash equivalents	P224,475	P224,475	P198,767	P198,767
Trade and other receivables - net Derivative assets (included under "Prepaid expenses and other current	1,743,039	1,743,039	1,714,662	1,714,662
assets" account)	1,806	1,806	1,071	1,071
Noncurrent receivables and deposits - net (included under "Other noncurrent assets" account)	1,326	1,326	1,126	1,126
Financial Liabilities				
Notes payable Accounts payable and accrued expenses (excluding derivative	2,476,100	2,476,100	5,532,340	5,532,340
liabilities)	2,710,299	2,710,299	2,008,210	2,008,210
Derivative liabilities (included under "Accounts payable and accrued				
expenses" account)	648	648	1,644	1,644
Long-term debt (including current maturities)	992,903	1,029,772	114,285	114,285

The following methods and assumptions are used to estimate the fair value of each class of financial instruments:

Cash and Cash Equivalents, Trade and Other Receivables and Noncurrent Receivables and Deposits. The carrying amount of cash and cash equivalents and trade and other receivables approximates fair value primarily due to the relatively short-term maturities of these financial instruments. In the case of noncurrent receivables and deposits, the fair value is based on the present value of expected future cash flows using the applicable discount rates based on current market rates of identical or similar quoted instruments.

Derivatives. The fair values of forward exchange contracts are calculated by reference to current forward exchange rates. Fair values for embedded derivatives are based on valuation models used for similar instruments using both observable and non-observable inputs.

Notes Payable and Accounts Payable and Accrued Expenses. The carrying amount of notes payable and accounts payable and accrued expenses approximates fair value due to the relatively short-term maturities of these financial instruments.

Long-term Debt. The fair value of interest-bearing fixed-rate loans is based on the discounted value of expected future cash flows using the applicable market rates for similar types of instruments as of reporting date. Discount rate used for Philippine peso-denominated loans is 8.348% as of December 31, 2018 and ranges from 3.00% to 3.23% as of December 31, 2017. The carrying amounts of fixed rate and floating rate loans with quarterly interest rate repricing approximate their fair values.

#### **Derivative Financial Instruments**

The Group's derivative financial instruments according to the type of financial risk being managed and the details of embedded derivative financial instruments are discussed below.

#### Derivative Instruments not Designated as Hedges

The Group enters into certain derivatives as economic hedges of certain underlying exposures. These include embedded derivatives found in host contracts, which are not designated as accounting hedges. Changes in fair value of these instruments are accounted for directly in the consolidated statements of income. Details are as follows:

#### Embedded Currency Forwards

The total outstanding notional amount of currency forwards embedded in non-financial contracts amounted to US\$7,868 and US\$6,251 as of December 31, 2018 and 2017, respectively. These non-financial contracts consist mainly of foreign currency-denominated purchase orders and sales agreements. The embedded forwards are not clearly and closely related to their respective host contracts. The net fair value of these embedded currency forwards amounted to P1,158 and (P573) as of December 31, 2018 and 2017, respectively.

The Group recognized marked-to-market losses from embedded derivatives amounting to P10,250, P7,946 and P6,111 in 2018, 2017 and 2016, respectively (Note 24).

#### Fair Value Changes on Derivatives

The net movements in fair value of all derivative instruments are as follows:

	2018	2017
Balance at beginning of year	(P573)	(P2,161)
Net change in fair value of non-accounting hedges	(10,250)	(7,946)
XA, West and the second second	(10,823)	(10,107)
Less fair value of settled instruments	(11,981)	(9,534)
Balance at end of year	P1,158	(P573)

#### Fair Value Hierarchy

Financial assets and financial liabilities measured at fair value in the consolidated statements of financial position are categorized in accordance with the fair value hierarchy. This hierarchy groups financial assets and financial liabilities into three levels based on the significance of inputs used in measuring the fair value of the financial assets and financial liabilities (Note 3).

The table below analyzes financial instruments carried at fair value, by valuation method:

	December 31, 2018		Dece	ember 31, 2	2017	
	Level 1	Level 2	Total	Level 1	Level 2	Total
Financial Assets Derivative assets	Р.	P1,806	P1,806	P -	P1,071	P1,071
Financial Liabilities Derivative liabilities		648	648		1,644	1,644

The Group has no financial instruments valued based on Level 1 and Level 3 as of December 31, 2018 and 2017. In 2018 and 2017, there were no transfers between Level 1 and Level 2 fair value measurements, and no transfers into and out of Level 3 fair value measurement.

#### 31. Other Matters

#### a. Commitments

The outstanding purchase commitments of the Group amounted US\$100,737 (P5,296,605), US\$80,564 (P4,022,565), and US\$70,357 (P3,498,168) as of December 31, 2018, 2017 and 2016, respectively.

#### b. Contingencies

The Group is a party to certain lawsuits or claims (mostly labor related cases) filed by third parties which are either pending decision by the courts or are subject to settlement agreements. The outcome of these lawsuits or claims cannot be presently determined. In the opinion of management and its legal counsel, the eventual liability from these lawsuits or claims, if any, will not have a material effect on the consolidated financial statements of the Group. No provision was recognized in 2018, 2017 and 2016.

#### Case Pending with the SEC

Josefina Multi-Ventures Corporation vs. San Miguel Corporation, San Miguel Food and Beverage, Inc. and Ginebra San Miguel Inc. SEC Case No. 05-18-468

Josefina Multi-Ventures Corporation (the "Petitioner"), one of the stockholders of GSMI, filed a petition against SMC, SMFB and GSMI, docketed as SEC Case No. 05-18-468 (the "Petition"), questioning the share swap transaction between SMFB and SMC relative, among others to, the transfer of SMC's common shares in GSMI in exchange of SMFB's common shares.

The Petition sought (i) to declare null and void: (a) the share swap transaction between SMFB and SMC involving the transfer of SMC's common shares in SMB and GSMI and in consideration therefor, the issuance of new SMFB common shares from the increase in SMFB's capital stock; and, (b) SMFB's Certificate of Approval of Increase of Capital Stock and Certificate of Filing of Amended Articles of Incorporation (amending Article VII thereof) issued by the SEC on June 29, 2018; or (ii) in the alternative, for SMFB to be directed to conduct a mandatory tender offer under Section 19 of the Securities Regulation Code for the benefit of the remaining shareholders of GSMI.

#### Tax Cases Pending with the Court of Tax Appeals (CTA)

 Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue CTA Case Nos. 8953 and 8954 (Consolidated) CTA - Third Division

These cases pertain to GSMI's Claims for Refund with the BIR, in the amount of P581,708 in Case No. 8953, and P133,551 in Case No. 8954, or in the total amount of P715,259, representing payments of excise tax erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the periods from 1 January 2013 up to 31 May 2013 in Case No. 8953, and from 8 January 2013 up to 31 March 2013 in Case No. 8954.

The aforementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on said ethyl alcohol.

After several hearings and presentation of evidence, both parties filed their respective Formal Offers of Evidence. The CTA admitted all of GSMI's evidence while the BIR's Formal Offer of Evidence and GSMI's Comment thereto are still under consideration of the CTA.

These cases are still pending resolution with the CTA.

 Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue CTA Case No. 9059 CTA - Second Division

This case pertains to GSMI's Claim for Refund with the BIR, in the total amount of P26,243, representing payments of excise tax erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the period from 1 June 2013 up to 31 July 2013.

The abovementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on the said ethyl alcohol.

After presentation of its testimonial and documentary evidence, GSMI filed its Formal Offer of Evidence and Supplemental Offer of Evidence, which were all admitted by the CTA. BIR's presentation of evidence was set to January 23, 2019.

This case is still pending resolution with the CTA.

- Intellectual Property Cases Pending with the Supreme Court (SC)
  - Ginebra San Miguel Inc. vs. Director General of the Intellectual Property Office G.R. No. 196372 SC - En Banc

This case pertains to GSMI's application for the registration of the trademark "GINEBRA" under Class 33 covering gin with the Intellectual Property Office of the Philippines (IPOPHL). The IPOPHL rejected GSMI's application on the ground that "GINEBRA" is a Spanish word for gin, and is a generic term incapable of appropriation.

When the Court of Appeals (CA) affirmed the IPOPHL's ruling, GSMI filed a Petition for Review on Certiorari (the "Petition") with the SC. The SC denied GSMI's Petition. GSMI moved for a reconsideration thereof, and likewise filed a Motion to Refer its Motion for Reconsideration to the SC *En Banc*. The SC denied GSMI's Motion for Reconsideration with finality, as well as GSMI's Motion to Refer to its Motion for Reconsideration to the SC *En Banc*.

Subsequently, GSMI filed a Manifestation with Motion for Relief from Judgment (the "Manifestation") and invoked the case of "League of Cities vs. Commission of Elections" (G.R. Nos. 176951, 177499 and 178056) to invite the SC En Banc to re-examine the case. The Office of the Solicitor General filed its Comment Opposition to the Manifestation.

On June 26, 2018, the SC *En Banc* Issued a Resolution which resolves to: (a) Accept the subject case which was referred to it by the Third Division in the latter's resolution dated August 7, 2017; (b) Treat as a Second Motion for Reconsideration (of the resolution dated June 22, 2011) GSMI's Manifestation with Motion for Relief from Judgment dated November 28, 2011; (c) Reinstate the Petition; and (d) Require the respondents to Comment on the Petition within a non-extendible period of ten (10) days from notice thereof.

Respondents, through the OSG, filed their Comment dated July 31, 2018 while GSMI filed its Reply with Leave on August 20, 2018.

This case is still pending with the SC En Banc.

 Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc. G.R. Nos. 210224 and 219632 SC - Third Division

These cases pertain to GSMI's Complaint for Unfair Competition, Trademark Infringement and Damages against Tanduay Distillers, Inc. (TDI) filed with the Regional Trial Court (RTC), arising from TDI's distribution and sale of its gin product bearing the trademark "Ginebra Kapitan" and use of a bottle design, which general appearance was nearly identical and confusingly similar to GSMI's product. The RTC dismissed GSMI's complaint.

When GSMI elevated the case to the CA, due to technicalities, two (2) cases were lodged in the CA: 1.) Petition for Review (CA-G.R. SP No. 127255), and 2.) Appeal (CA-G.R. SP No. 100332).

Acting on GSMI's Petition for Review, the CA reversed, set aside the RTC's Decision, and ruled that "GINEBRA" is associated by the consuming public with GSMI. Giving probative value to the surveys submitted by GSMI, the CA ruled that TDI's use of "GINEBRA" in "Ginebra Kapitan" produces a likelihood of confusion between GSMI's "Ginebra San Miguel" gin product and TDI's "Ginebra Kapitan" gin product. The CA likewise ruled that "TDI knew fully well that GSMI has been using the mark/word "GINEBRA" in its gin products and that GSMI's "Ginebra San Miguel" has already obtained, over the years, a considerable number of loyal customers who associate the mark "GINEBRA" with GSMI.

On the other hand, upon GSMI's Appeal, the CA also set aside the RTC's Decision and ruled that "GINEBRA" is not a generic term there being no evidence to show that an ordinary person in the Philippines would know that "GINEBRA" is a Spanish word for "gin". According to the CA, because of GSMI's use of the term in the Philippines since the 1800s, the term "GINEBRA" now exclusively refers to GSMI's gin products and to GSMI as a manufacturer. The CA added that "the mere use of the word "GINEBRA" in "Ginebra Kapitan" is sufficient to incite an average person, even a gin-drinker, to associate it with GSMI's gin product," and that TDI "has designed its bottle and label to somehow make a colourable similarity with the bottle and label of Ginebra S. Miguel".

TDI filed separate Petitions for Review on Certiorari with the SC, docketed as G.R. Nos. 210224 and 219632, which were eventually consolidated by the SC on April 18, 2016.

On October 26, 2016, GSMI filed its Comment TDI's Petition for Review on Certiorari.

These consolidated cases are still pending resolution by the SC.

 Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc. G.R. No. 216104 SC - Third Division

This case pertains to TDI's application for the registration of the trademark "GINEBRA KAPITAN" for Class 33 covering gin with the IPOPHL.

GSMI opposed TDI's application, alleging that it would be damaged by the registration of "GINEBRA KAPITAN" because the term "GINEBRA" has acquired a secondary meaning and is now exclusively associated with GSMI's gin products. GSMI argued that the registration of "GINEBRA KAPITAN" for use in TDI's gin products will confuse the public and cause damage to GSMI. TDI countered that "GINEBRA" is generic and incapable of exclusive appropriation, and that "GINEBRA KAPITAN" is not identical or confusingly similar to GSMI's mark.

The IPOPHL ruled in favor of TDI and held that: (a) "GINEBRA" is generic for "gin"; (b) GSMI's products are too well known for the purchasing public to be deceived by a new product like "GINEBRA KAPITAN"; and (c) TDI's use of "GINEBRA" would supposedly stimulate market competition.

On July 23, 2014, the CA reversed and set aside the IPOPHL's ruling and disapproved the registration of "GINEBRA KAPITAN". The CA ruled that "GINEBRA" could not be considered as a generic word in the Philippines considering that, to the Filipino gin-drinking public, it does not relate to a class of liquor/alcohol but rather has come to refer specifically and exclusively to the gin products of GSMI.

TDI filed a Petition for Review on Certiorari with the SC, which was subsequently consolidated with the case of "Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.", docketed as G.R. No. 210224 on August 5, 2015.

On October 26, 2016, GSMI filed its Comment on TDI's Petition for Review on Certiorari.

This case is still pending resolution with the SC.

#### c. Foreign Exchange Rates

The foreign exchange rates used in translating the Thai Baht accounts of foreign joint ventures to Philippine peso were closing rates of P1.61 and P1.53 in 2018 and 2017, respectively, for consolidated statements of financial position accounts; and average rates of P1.61, P1.54 and P1.39 in 2018, 2017 and 2016, respectively, for income and expense accounts.

d. Certain accounts in prior years have been reclassified for consistency with the current period presentation. These reclassifications had no effect on the reported financial performance for any period.



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# REPORT OF INDEPENDENT AUDITORS TO ACCOMPANY SUPPLEMENTARY INFORMATION FOR FILING WITH THE SECURITIES AND EXCHANGE COMMISSION

The Board of Directors and Stockholders **Ginebra San Miguel Inc.** 3rd and 6th Floor, San Miguel Properties Centre St. Francis Street, Ortigas Center Mandaluyong City

We have audited, in accordance with Philippine Standards on Auditing, the separate financial statements of Ginebra San Miguel Inc. (the "Company"), as at and for the year ended December 31, 2018, on which we have rendered our report dated March 13, 2019.

Our audit was made for the purpose of forming an opinion on the separate financial statements of the Company taken as a whole. The supplementary information in the Reconciliation of Retained Earnings Available for Dividend Declaration is the responsibility of the Company's management.

This supplementary information is presented for purposes of complying with the Securities Regulation Code Rule 68, As Amended, and is not a required part of the separate financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the separate financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the separate financial statements taken as a whole.

R.G. MANABAT & CO.

DARWIN P. VIROCEL

Partner

CPA License No. 0094495

SEC Accreditation No. 1386-AR, Group A, valid until June 14, 2020

Tax Identification No. 912-535-864

BIR Accreditation No. 08-001987-31-2016

Issued October 18, 2016; valid until October 17, 2019

PTR No. MKT 7333639

Issued January 3, 2019 at Makati City

March 13, 2019 Makati City, Metro Manila

# Schedule 1

## GINEBRA SAN MIGUEL INC.

3rd and 6th Floor, San Miguel Properties Centre
St. Francis Street, Ortigas Center, Mandaluyong City
RECONCILIATION OF RETAINED EARNINGS
FOR DIVIDEND DECLARATION

Unappropriated Retained Earnings, January 1, 2018	P2,578,359
Adjustments:	(2 442 507)
Adjustments in previous years' reconciliation	(3,142,587)
Unappropriated Retained Earnings, as adjusted, January 1, 2018	(564,228)
Net income for the current year based on the face of AFS	
Net income during the period closed to Retained Earnings	1,025,642
Less: Non-actual/unrealized income net of tax	
Equity in net income of associate/ joint venture	
Unrealized foreign exchange gain - net (except those	
attributable to cash and cash equivalents) Unrealized	
actuarial gain	(4,036)
Fair value adjustment (M2M gains)	•
Fair value adjustment of Investment Property resulting to	
gain adjustment due to deviation from PFRS/GAAP -	
gain	-
Other unrealized gains or adjustments to the retained	
earnings as a result of certain transactions accounted for under the PFRS	
Deferred income tax benefit for the year	7,301
Sub - total	1,028,907
Add: Non-actual losses	
Depreciation on revaluation increment (after tax)	-
Adjustment due to deviation from PFRS/GAAP - loss	· ·
Loss on fair value adjustment of investment property (after	
tax)	-
Sub - total	(-)
Net income actually incurred during the year	
Add (Less):	
Dividends declaration during the period	r <del>a</del> a
Appropriation of retained earnings during the period	10-20
Reversal of appropriations	C+0
Effect of prior period adjustments	
Treasury shares	
TOTAL RETAINED EARNINGS AVAILABLE FOR DIVIDEND DECLARATION, DECEMBER 31, 2018	P464,679



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# REPORT OF INDEPENDENT AUDITORS TO ACCOMPANY FINANCIAL STATEMENTS FOR FILING WITH THE SECURITIES AND EXCHANGE COMMISSION

The Board of Directors and Stockholders **Ginebra San Miguel Inc.** 3<sup>rd</sup> and 6<sup>th</sup> Floor, San Miguel Properties Centre St. Francis Street, Ortigas Center Mandaluyong City

We have audited in accordance with Philippine Standards on Auditing, the consolidated financial statements of Ginebra San Miguel Inc. and Subsidiaries (the "Group") as at and for the year ended December 31, 2018, on which we have rendered our report dated March 13, 2019.

Our audit was made for the purpose of forming an opinion on the consolidated financial statements of the Group taken as a whole. The supplementary information included in the following accompanying additional components is the responsibility of the Group's management. Such additional components include:

- Map of the Conglomerate
- Schedule of Philippine Financial Reporting Standards and Interpretations
- Supplementary Schedules of Annex 68-E

This supplementary information is presented for purposes of complying with the Securities Regulation Code Rule 68, As Amended, and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole.

R.G. MANABAT & CO.

DARWIN P. VIROCEL

Partner

CPA License No. 0094495

SEC Accreditation No. 1386-AR, Group A, valid until June 14, 2020

Tax Identification No. 912-535-864

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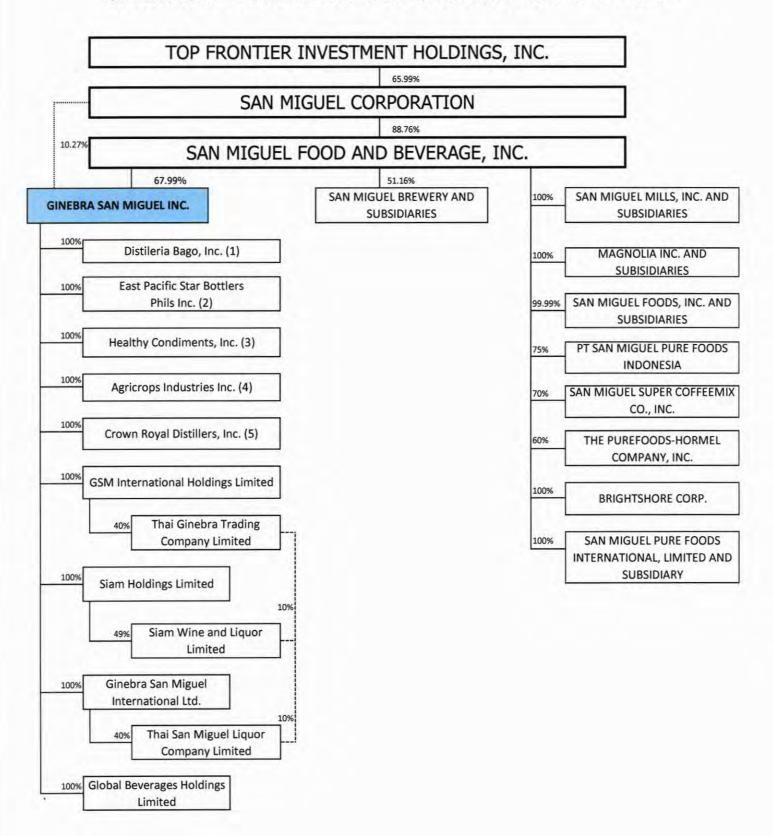
PTR No. MKT 7333639

Issued January 3, 2019 at Makati City

March 13, 2019 Makati City, Metro Manila

# Schedule 2

## GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES GROUP STRUCTURE



- (1) Incorporated on March 12, 1992 with primary purpose includes manufacturing, production, tolling, processing, marketing and distillation of alcohol.
- (2) On January 27, 2012, GSMI acquired 100% of the outstanding capital stock of EPSBPI.
- (3) Incorporated on January 31, 2008 with a primary purpose of manufacturing, selling and distributing vinegar, other sauce products, condiments and related ingredients.
- (4) Incorporated on September 14, 2000 and started its commercial operations on February 3, 2017.
- (5) Incorporated on March 16, 2001 and has not yet started commercial operations.

## GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

INTERPRETA	FINANCIAL REPORTING STANDARDS AND ATIONS of December 31, 2018	Adopted	Not Adopted	Not Applicable
Philippine Fi	inancial Reporting Standards			
PFRS 1 (Revised)	First-time Adoption of Philippine Financial Reporting Standards			•
	Amendments to PFRS 1 and PAS 27: Cost of an Investment in a Subsidiary, Jointly Controlled Entity or Associate			•
	Amendments to PFRS 1: Additional Exemptions for First-time Adopters			•
	Amendment to PFRS 1: Limited Exemption from Comparative PFRS 7 Disclosures for First-time Adopters			•
	Amendments to PFRS 1: Severe Hyperinflation and Removal of Fixed Date for First-time Adopters			*
	Amendments to PFRS 1: Government Loans			-
	Annual Improvements to PFRSs 2009 - 2011 Cycle: First-time Adoption of Philippine Financial Reporting Standards - Repeated Application of PFRS 1			•
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Borrowing Cost Exemption			•
	Annual Improvements to PFRSs 2011 - 2013 Cycle: PFRS version that a first-time adopter can apply			•
	Annual Improvements to PFRSs 2014 - 2016 Cycle: Deletion of short-term exemptions for first-time adopters			•
PFRS 2	Share-based Payment			-
	Amendments to PFRS 2: Vesting Conditions and Cancellations			,
	Amendments to PFRS 2: Group Cash-settled Share-based Payment Transactions			*
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Meaning of 'vesting condition'			~
	Amendments to PFRS 2: Classification and Measurement of Share-based Payment Transactions			•
PFRS 3	Business Combinations	•		
(Revised)	Annual Improvements to PFRSs 2010 - 2012 Cycle: Classification and measurement of contingent consideration	•		
	Annual Improvements to PFRSs 2011 - 2013 Cycle: Scope exclusion for the formation of joint arrangements	•		
	Annual Improvements to PFRSs 2015-2017 Cycle: Amendments to PFRS 3 and PFRS 11 - Previously held interest in a joint operation*			
	Amendments to PFRS 3: Definition of a Business*			
PFRS 4	Insurance Contracts			
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			,
	Amendments to PFRS 4: Applying PFRS 9, Financial Instruments with PFRS 4, Insurance Contracts			-

INTERPRET	FINANCIAL REPORTING STANDARDS AND ATIONS of December 31, 2018	Adopted	Not Adopted	Not Applicable
PFRS 5	Non-current Assets Held for Sale and Discontinued Operations			•
	Annual Improvements to PFRSs 2012 - 2014 Cycle: Changes in method for disposal			•
PFRS 6	Exploration for and Evaluation of Mineral Resources			*
PFRS 7	Financial Instruments: Disclosures	•		
	Amendments to PFRS 7: Transition	•		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	•		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition	•		
	Amendments to PFRS 7: Improving Disclosures about Financial Instruments	•		
	Amendments to PFRS 7: Disclosures - Transfers of Financial Assets	•		
	Amendments to PFRS 7: Disclosures - Offsetting Financial Assets and Financial Liabilities	•		
	Amendments to PFRS 7: Mandatory Effective Date of PFRS 9 and Transition Disclosures			•
	Annual Improvements to PFRSs 2012 - 2014 Cycle: 'Continuing involvement' for servicing contracts			*
	Annual Improvements to PFRSs 2012 - 2014 Cycle: Offsetting disclosures in condensed interim financial statements	•		
PFRS 8	Operating Segments	~		
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Disclosures on the aggregation of operating segments	•		
PFRS 9	Financial Instruments (2014)			
	Amendments to PFRS 9: Prepayment Features with Negative Compensation*			
PFRS 10	Consolidated Financial Statements	•		
	Amendments to PFRS 10, PFRS 11, and PFRS 12: Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance	•		
	Amendments to PFRS 10, PFRS 12, and PAS 27 (2011): Investment Entities			
	Amendments to PFRS 10 and PAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*			
	Amendments to PFRS 10, PFRS 12 and PAS 28: Investment Entities: Applying the Consolidation Exception			~

INTERPRET	FINANCIAL REPORTING STANDARDS AND ATIONS of December 31, 2018	Adopted	Not Adopted	Not Applicable
PFRS 11	Joint Arrangements			
	Amendments to PFRS 10, PFRS 11, and PFRS 12: Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance	•		
	Amendments to PFRS 11: Accounting for Acquisitions of Interests in Joint Operations	*		
	Annual Improvements to PFRSs 2015-2017 Cycle: Amendments to PFRS 3 and PFRS 11 - Previously held interest in a joint operation*			
PFRS 12	Disclosure of Interests in Other Entities	-		
	Amendments to PFRS 10, PFRS 11, and PFRS 12: Consolidated Financial Statements, Joint Arrangements and Disclosure of Interests in Other Entities: Transition Guidance	•		
	Amendments to PFRS 10, PFRS 12, and PAS 27 (2011): Investment Entities			-
	Amendments to PFRS 10, PFRS 12 and PAS 28: Investment Entities: Applying the Consolidation Exception			•
	Annual Improvements to PFRSs 2014 - 2016 Cycle: Clarification of the scope of the standard	•		
PFRS 13	Fair Value Measurement			
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Measurement of short-term receivables and payables			
	Annual Improvements to PFRSs 2011 - 2013 Cycle: Scope of portfolio exception	•		
PFRS 14	Regulatory Deferral Accounts			
PFRS 15	Revenue from Contracts with Customers	•		
PFRS 16	Leases*			
PFRS 17	Insurance Contracts*			
Philippine A	ccounting Standards			
PAS 1	Presentation of Financial Statements	-		
(Revised)	Amendment to PAS 1: Capital Disclosures			
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation			•
	Amendments to PAS 1: Presentation of Items of Other Comprehensive Income	•		
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Presentation of Financial Statements - Comparative Information beyond Minimum Requirements			•
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Presentation of the Opening Statement of Financial Position and Related Notes	•		
	Amendments to PAS 1: Disclosure Initiative	•		
	Amendments to PAS 1 and PAS 8: Definition of Material*			
PAS 2	Inventories			

INTERPRETA	FINANCIAL REPORTING STANDARDS AND ATIONS of December 31, 2018	Adopted	Not Adopted	Not Applicable
PAS 7	Statement of Cash Flows			
	Amendments to PAS 7: Disclosure Initiative			
PAS 8	Accounting Policies, Changes in Accounting Estimates and Errors			
	Amendments to PAS 1 and PAS 8: Definition of Material*			
PAS 10	Events after the Reporting Period	•		
PAS 12	Income Taxes			
	Amendment to PAS 12: Deferred Tax: Recovery of Underlying Assets			
	Amendments to PAS 12: Recognition of Deferred Tax Assets for Unrealized Losses			
	Annual Improvements to PFRSs 2015-2017 Cycle: Amendments to PAS 12 - Income tax consequences of payments on financial instruments classified as equity*			
PAS 16	Property, Plant and Equipment	-		
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Property, Plant and Equipment - Classification of Servicing Equipment			•
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Restatement of accumulated depreciation (amortization) on revaluation (Amendments to PAS 16 and PAS 38)			*
	Amendments to PAS 16 and PAS 38: Clarification of Acceptable Methods of Depreciation and Amortization	•		
	Amendments to PAS 16 and PAS 41: Agriculture: Bearer Plants			~
PAS 17	Leases	•		
PAS 19	Employee Benefits	•		
(Amended)	Amendments to PAS 19: Defined Benefit Plans: Employee Contributions	•		
	Annual Improvements to PFRSs 2012 - 2014 Cycle: Discount rate in a regional market sharing the same currency - e.g. the Eurozone			,
	Amendments to PAS 19: Plan Amendment, Curtailment or Settlement*			
PAS 20	Accounting for Government Grants and Disclosure of Government Assistance			*
PAS 21	The Effects of Changes in Foreign Exchange Rates	*		
	Amendment: Net Investment in a Foreign Operation	•		
PAS 23	Borrowing Costs	•		
(Revised)	Annual Improvements to PFRSs 2015-2017 Cycle: Amendments to PAS 23 - Borrowing costs eligible for capitalization*			
PAS 24	Related Party Disclosures	~		
(Revised)	Annual Improvements to PFRSs 2010 - 2012 Cycle: Definition of 'related party'	,		
PAS 26	Accounting and Reporting by Retirement Benefit Plans	•		

INTERPRETA	FINANCIAL REPORTING STANDARDS AND TIONS of December 31, 2018	Adopted	Not Adopted	Not Applicable
PAS 27	Separate Financial Statements	-		
(Amended)	Amendments to PFRS 10, PFRS 12, and PAS 27 (2011): Investment Entities			•
	Amendments to PAS 27: Equity Method in Separate Financial Statements			*
PAS 28	Investments in Associates and Joint Ventures	-		
(Amended)	Amendments to PFRS 10 and PAS 28: Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*			
	Amendments to PFRS 10, PFRS 12 and PAS 28: Investment Entities: Applying the Consolidation Exception			•
	Annual Improvements to PFRSs 2014 - 2016 Cycle: Measuring an associate or joint venture at fair value			
	Amendments to PAS 28: Long-term Interests in Associates and Joint Ventures*			
PAS 29	Financial Reporting in Hyperinflationary Economies			,
PAS 32	Financial Instruments: Disclosure and Presentation			
	Amendments to PAS 32 and PAS 1: Puttable Financial Instruments and Obligations Arising on Liquidation			
	Amendment to PAS 32: Classification of Rights Issues			
	Amendments to PAS 32: Offsetting Financial Assets and Financial Liabilities	•		
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Financial Instruments Presentation - Income Tax Consequences of Distributions	•		
PAS 33	Earnings per Share			
PAS 34	Interim Financial Reporting	•		
	Annual Improvements to PFRSs 2009 - 2011 Cycle: Interim Financial Reporting - Segment Assets and Liabilities			,
	Annual Improvements to PFRSs 2012 - 2014 Cycle: Disclosure of information "elsewhere in the interim financial report"	•		
PAS 36	Impairment of Assets	•		
	Amendments to PAS 36: Recoverable Amount Disclosures for Non-Financial Assets	•		
PAS 37	Provisions, Contingent Liabilities and Contingent Assets	•		
PAS 38	Intangible Assets	•		
	Annual Improvements to PFRSs 2010 - 2012 Cycle: Restatement of accumulated depreciation (amortization) on revaluation (Amendments to PAS 16 and PAS 38)			•
	Amendments to PAS 16 and PAS 38: Clarification of Acceptable Methods of Depreciation and Amortization	•		

INTERPRET	FINANCIAL REPORTING STANDARDS AND FATIONS of December 31, 2018	Adopted	Not Adopted	Not Applicable
PAS 39	Financial Instruments: Recognition and Measurement			
	Amendments to PAS 39: Transition and Initial Recognition of Financial Assets and Financial Liabilities			
	Amendments to PAS 39: Cash Flow Hedge Accounting of Forecast Intragroup Transactions			•
	Amendments to PAS 39: The Fair Value Option			-
	Amendments to PAS 39 and PFRS 4: Financial Guarantee Contracts			*
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets	•		
	Amendments to PAS 39 and PFRS 7: Reclassification of Financial Assets - Effective Date and Transition			*
	Amendments to Philippine Interpretation IFRIC-9 and PAS 39: Embedded Derivatives	•		
	Amendment to PAS 39: Eligible Hedged Items			-
	Amendment to PAS 39: Novation of Derivatives and Continuation of Hedge Accounting			*
PAS 40	Investment Property			-
	Annual Improvements to PFRSs 2011 - 2013 Cycle: Inter-relationship of PFRS 3 and PAS 40 (Amendment to PAS 40)			,
	Amendments to PAS 40: Transfers of Investment Property			,
PAS 41	Agriculture			-
	Amendments to PAS 16 and PAS 41: Agriculture: Bearer Plants			
Philippine li	nterpretations			
IFRIC 1	Changes in Existing Decommissioning, Restoration and Similar Liabilities			*
IFRIC 2	Members' Share in Co-operative Entities and Similar Instruments			•
IFRIC 4	Determining Whether an Arrangement Contains a Lease	•		
IFRIC 5	Rights to Interests arising from Decommissioning, Restoration and Environmental Rehabilitation Funds			*
IFRIC 6	Liabilities arising from Participating in a Specific Market - Waste Electrical and Electronic Equipment			*
IFRIC 7	Applying the Restatement Approach under PAS 29 Financial Reporting in Hyperinflationary Economies			*
IFRIC 10	Interim Financial Reporting and Impairment	~		
IFRIC 12	Service Concession Arrangements			•
IFRIC 14	PAS 19 - The Limit on a Defined Benefit Asset, Minimum Funding Requirements and their Interaction			•
	Amendments to Philippine Interpretations IFRIC- 14, Prepayments of a Minimum Funding Requirement			,
IFRIC 16	Hedges of a Net Investment in a Foreign Operation			•
IFRIC 17	Distributions of Non-cash Assets to Owners			*

INTERPRET	FINANCIAL REPORTING STANDARDS AND ATIONS of December 31, 2018	Adopted	Not Adopted	Not Applicable
IFRIC 19	Extinguishing Financial Liabilities with Equity Instruments			•
IFRIC 20	Stripping Costs in the Production Phase of a Surface Mine			•
IFRIC 21	Levies	-		
IFRIC 22	Foreign Currency Transactions and Advance Consideration	•		
IFRIC 23	Uncertainty over Income Tax Treatments*			
SIC-7	Introduction of the Euro			
SIC-10	Government Assistance - No Specific Relation to Operating Activities			,
SIC-15	Operating Leases - Incentives			~
SIC-25	Income Taxes - Changes in the Tax Status of an Entity or its Shareholders			•
SIC-27	Evaluating the Substance of Transactions Involving the Legal Form of a Lease	•		
SIC-29	Service Concession Arrangements: Disclosures.			•
SIC-32	Intangible Assets - Web Site Costs			•
Philippine Ir	nterpretations Committee Questions and Answers			
PIC Q&A 2006-01	PAS 18, Appendix, paragraph 9 - Revenue recognition for sales of property units under pre-completion contracts			•
PIC Q&A 2006-02	PAS 27.10(d) - Clarification of criteria for exemption from presenting consolidated financial statements	•		
PIC Q&A 2007-02	PAS 20.24.37 and PAS 39.43 - Accounting for government loans with low interest rates			v
PIC Q&A 2007-03	PAS 40.27 - Valuation of bank real and other properties acquired (ROPA)			•
PIC Q&A 2008-01- Revised	PAS 19.78 - Rate used in discounting post-employment benefit obligations	•		
PIC Q&A 2009-01	Framework.23 and PAS 1.23 - Financial statements prepared on a basis other than going concern			~
PIC Q&A 2010-02	PAS 1R.16 - Basis of preparation of financial statements	•		
PIC Q&A 2010-03	PAS 1 Presentation of Financial Statements - Current/non-current classification of a callable term loan			•
PIC Q&A 2011-02	PFRS 3.2 - Common Control Business Combinations	•		
PIC Q&A 2011-03	Accounting for Inter-company Loans	•		
PIC Q&A 2011-04	PAS 32.37-38 - Costs of Public Offering of Shares	•		
PIC Q&A 2011-05	PFRS 1.D1-D8 - Fair Value or Revaluation as Deemed Cost			
PIC Q&A 2011-06	PFRS 3, Business Combinations (2008), and PAS 40, Investment Property - Acquisition of Investment properties - asset acquisition or business combination?			,

INTERPRETA	FINANCIAL REPORTING STANDARDS AND ATIONS of December 31, 2018	Adopted	Not Adopted	Not Applicable
PIC Q&A 2012-01	PFRS 3.2 - Application of the Pooling of Interests Method for Business Combinations of Entities Under Common Control in Consolidated Financial Statements			
PIC Q&A 2012-02	Cost of a New Building Constructed on the Site of a Previous Building			-
PIC Q&A 2013-02	Conforming Changes to PIC Q&As - Cycle 2013			
PIC Q&A 2013-03 (Revised)	PAS 19 - Accounting for Employee Benefits under a Defined Contribution Plan subject to Requirements of Republic Act (RA) 7641, The Philippine Retirement Law	,		
PIC Q&A 2015-01	Conforming Changes to PIC Q&As - Cycle 2015			
PIC Q&A 2016-01	Q&A Conforming Changes to PIC Q&As - Cycle 2016			
PIC Q&A 2016-02	PAS 32 and PAS 38 - Accounting Treatment of Club Shares Held by an Entity			
PIC Q&A 2016-03	Accounting for Common Areas and the Related Subsequent Costs by Condominium Corporations			•
PIC Q&A  Application of PFRS 15 "Revenue from Contracts with Customers" on Sale of Residential Properties under Pre-Completion Contracts				,
PIC Q&A 2017-01	Conforming Changes to PIC Q&As - Cycle 2017	-		
PIC Q&A 2017-02	PAS 2 and PAS 16 - Capitalization of operating lease cost as part of construction costs of a building			•
PIC Q&A 2017-03	PAS 28 - Elimination of profits and losses resulting from transactions between associates and/or joint ventures	-		
PIC Q&A 2017-04	PAS 24 - Related party relationships between parents, subsidiary, associate and non-controlling shareholder	*		
PIC Q&A 2017-05	HTT TT [1]			
PIC Q&A 2017-06	PAS 2, 16 and 40 - Accounting for Collector's Items			~
PIC Q&A 2017-07				•
PIC Q&A 2017-08				,
PIC Q&A 2017-09				
PIC Q&A 2017-10	PAS 40 - Separation of property and classification as investment property			*
PIC Q&A 2017-11	PFRS 10 and PAS 32 - Transaction costs incurred to acquire outstanding non-controlling interest or to sell non-controlling interest without a loss of control			,
PIC Q&A 2017-12	Subsequent Treatment of Equity Component Arising from Intercompany Loans			•
PIC Q&A 2018-01	Voluntary changes in accounting policy			•

PHILIPPINE FINANCIAL REPORTING STANDARDS AND INTERPRETATIONS Effective as of December 31, 2018			Not Adopted	Not Applicable
PIC Q&A 2018-02	Non-controlling interests and goodwill impairment test			*
PIC Q&A 2018-03	Fair value of PPE and depreciated replacement cost			•
PIC Q&A 2018-04 Inability to measure fair value reliably for biological assets within the scope of PAS 41				*
PIC Q&A 2018-05				
PIC Q&A 2018-06	Cost of investment in subsidiaries in SFS when pooling is applied			•
PIC Q&A 2018-07	Cost of an associate, joint venture, or subsidiary in separate financial statements	•		
PIC Q&A 2018-08  Accounting for the acquisition of non-wholly owned subsidiary that is not a business				*
PIC Q&A 2018-09	018-09 monetary or non-monetary items			•
PIC Q&A 2018-10	Scope of disclosure of inventory write-down	*		
PIC Q&A 2018-11	Classification of land by real estate developer			*
PIC Q&A 2018-12	PFRS 15 implementation issues affecting the real estate industry			•
PIC Q&A 2018-13	Conforming Changes to PIC Q&As - Cycle 2018			•
PIC Q&A 2018-14	PFRS 15 - Accounting for Cancellation of Real Estate Sales			•
PIC Q&A PAS 1- Classification of Advances to Contractors in the Nature of Prepayments: Current vs. Non-current		*		
PIC Q&A 2018-16  PFRS 13 - Level of fair value hierarchy of government securities using Bloomberg's standard rule on fair value hierarchy				•
PIC Q&A 2019-01	Accounting for service charges under PFRS 15, Revenue from Contracts with Customers			•
PIC Q&A 2019-02	Accounting for cryptographic assets			*

#### Legend:

Adopted - means a particular standard or interpretation is relevant to the operations of the entity (even if it has no effect or no material effect on the financial statements), for which there may be a related particular accounting policy made in the financial statements and/or there are current transactions the amounts or balances of which are disclosed on the face or in the notes of the financial statements.

Not Adopted - means a particular standard or interpretation is effective but the entity did not adopt it due to either of these two reasons: 1) The entity has deviated or departed from the requirements of such standard or interpretation; or 2) The standard provides for an option to early adopt it but the entity decided otherwise.

Not Applicable - means the standard or interpretation is not relevant at all to the operations of the entity.

\*These standards, amendments or interpretations will become effective subsequent to December 31, 2018. The Group will adopt these new and amended standards and interpretations on the respective effective dates.

# Schedule 4

# GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES FINANCIAL SOUNDNESS INDICATORS

The following are the major performance measures that Ginebra San Miguel Inc. and Subsidiaries (the Group) uses. Analyses are employed by comparisons and measurements based on the financial data as of December 31, 2018 and 2017 for liquidity, solvency and profitability ratios and for the periods ending December 31, 2018 and 2017 for operating efficiency ratios.

	Decer	nber 31
	2018	2017
Liquidity:	10.04	
Current Ratio	1.23	0.86
Solvency:		
Debt to Equity Ratio	1.08	1.66
Asset to Equity Ratio	2.07	2.66
Profitability:		
Return on Average Equity	19%	13%
Interest Rate Coverage Ratio	7.98	4.36
Operating Efficiency:		
Volume Growth	13%	10%
Revenue Growth	19%	12%
Operating Margin	7%	7%

The manner by which the Group calculates the key performance indicators is as follows:

KPI	Formula				
Current Ratio	Current Assets Current Liabilities				
Debt to Equity Ratio	Total Liabilities (Current + Noncurrent) Equity				
Asset to Equity Ratio	Total Assets (Current + Noncurrent)  Equity				
Return on Average Equity	Net Income Average Equity				
Interest Rate Coverage Ratio	Earnings Before Interests and Taxes Interest Expense and Other Financing Charges				
Volume Growth	Sum of all Businesses' Volume Prior Period Net Sales				
Revenue Growth	Current Period Net Sales Prior Period Net Sales				
Operating Margin	Income from Operating Activities  Net Sales				

#### GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

## INDEX TO CONSOLIDATED FINANCIAL STATEMENTS AND SUPPLEMENTARY SCHEDULES FORM 17-A, Item 7

#### December 31, 2018

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#### **Consolidated Financial Statements**

Statement of Management's Responsibility for Financial Statements
Report of Independent Auditors
Consolidated Statements of Financial Position
for the years ended December 31, 2018 and 2017
Consolidated Statements of Income
for the years ended December 31, 2018, 2017 and 2016
Consolidated Statements of Comprehensive Income
for the years ended December 31, 2018, 2017 and 2016
Consolidated Statements of Changes in Equity
for the years ended December 31, 2018, 2017 and 2016
Consolidated Statements of Cash Flows
for the years ended December 31, 2018, 2017 and 2016
Notes to the Consolidated Financial Statements

#### Supplementary Schedules

Report of Independent Auditors on Supplementary Schedules

A.	Financial Assets	ANNEX D-1
B.	Amounts Receivable from Directors, Officers, Employees, Related	
	Parties and Principal Stockholders (Other than Related Parties)	Not applicable
C.	Amounts Receivable from Related Parties which are Eliminated during	
	the Consolidation of Financial Assets	ANNEX D-3
	Amounts Payable to Related Parties which are Eliminated during the	
	Consolidation of Financial Liabilities	
D.	Intangible Assets - Other Assets	ANNEX D - 4
E.	Long-term Debt	ANNEX D - 5
F.	Indebtedness to Affiliates and Related Parties (Long-term Loans from	
	Related Companies)	Not applicable
G.	Guarantees of Securities of Other Issuers	Not applicable
H.	Capital Stock	ANNEX D - 8

## GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

Schedule A.

Financial Assets December 31, 2018 (In Thousands)

Name of Issuing Entity / Description of Each Issue		Amount Shown in the Statements of Financial Position		Value Based on Market Quotations at Dec. 31, 2018		Income Received and Accrued
Cash and cash equivalents	P	224,475	P	224,475	P	(3.978)
Trade and other receivables - net		1,743,039		1,743,039		(20,703)
Derivative assets		1,806		1,806		
Financial assets at FVPL		4.				
Available for sale financial assets						-
Noncurrent receivables and deposits - net		1,326		1,326		2.
	₽	1,970,646	₽	1,970,646	₽	(24,681)

GINEBRA SAN MIGUEL INC.

Schedule C. Amounts Receivable from Related Parties which are Eliminated during the Consolidation of Financial Assets

December 31, 2018

(In Thousands)

NAME OF RELATED PARTY	i	BEGINNING	×1	SNOTTIONS	AMOUNTS	AMOUNTS WRITTEN OFF		TOTAL	CURRENT	NONCURREN	RRENT	ENDING	. н
Distileria Bago, Inc.	4	14,905	4	172,415	F (171.398)	i i	2	15 922	15 922	a		0.51	3
East Pacific Star Bottlers Phils Inc.		757,753		3,601	(4,402)			756,952	304	7	756 648	756 957	22
Agricrops Industries, Inc.		13,416		5,222	(3,046)			15.592	4.401		11 191	15.51	6
Healthy Condiments, Inc.		2,985		71		. 1		3,055	71		2 985	3.0	35
Global Beverages Holdings Ltd.		65,784		•				65,784	65.784			65.784	84
Siam Holdings Ltd.		91,512						91,512	91,512			91.5	12
	4	946,355	4	181,309	1 (178,846)		4	948,817	177,994	4	770.823 P	948.8	17

GINEBRA SAN MIGUEL INC.

Amounts Payable to Related Parties which are Eliminated during the Consolidation of Financial Liabilities

December 31, 2018

(In Thousands) Schedule C.

ENDING BALANCE	(443,597) (55,907) (93,750) (593,254)
NONCURRENT	(93,750)
CURRENT	(443,597) P (55,907) (499,504) P
TOTAL	(443,598) P (55,222) (93,750) P
AMOUNTS WRITTEN OFF	
AMOUNTS	3,277,072 280,646 3,557,718
ADDITIONS	(3,360,147) † (311,786) (3,671,933) † (3,671,933)
BEGINNING	(360,523) p (24,082) (93,750) (478,355) p
1	4 4
NAME OF RELATED PARTY	Distileria Bago, Inc. East Pacific Star Bottlers Phils Inc. Crown Royal Distillers Inc.

# GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

Schedule D.

Intangible assets - other assets
December 31, 2018
(In Thousands)

Goodwill and Other Intangible Assets

Description	- 1	Beginning Balance		Additions/ Acquisition of Subsidiaries	Charged to Costs and Expenses		Currency Translation Adjustment		Retirement	Ending Balance
Goodwill Intangibles	_	126,863	4			_		4		126,863
Cost: Computer software Accumulated Americation and Impairment Losses	۵	121,075	۵	11,540 P		4	ř.	4	(8) P	132,607
Computer software	1	81,716	1		18,267	- 1		1	(8)	576,99
Net Book Value;	_	39,359	۵.	11,540 P	(18,267)	4		4		32,632

GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

Schedule | Long-term Debt December 31, 2018 (In Thousands)

	ts Maturity		y 24-Sep-23	
Interest	r ayments		Quarterly	
Number of Periodic	emanum cura		Seventeen (17) Quarterly 24-Sep-23 equal quarterly amortizations commercing on quarter from the initial Drawdown Date	
Interest Rate		on modules.	day prior to the Initial Drawdown Date plus equal quarterly a spread of 90 bps divided by a premium amortizations factor to be set by the Bank on Draw Down commencing on Date or a floor rate of 6% per annum with the fourth (4th) interest setting date of one (1) banking day quarter from the prior to availment, whichever is higher Initial Drawdown Date	
Current and Long-term Debt		D 000 000	277.303	200 200
Amount Shown as Long-term		5 598 d 898 5		331.718
Non Current Transaction Cost				5 50% p
Long-term Noncurrent Portion Debt		882.353 p		P 882.353 P 5 508 D 976.755 n 002.003
Amount Shown as Current		116,148 p		
Fransaction Cost Current		2 1,499 р		ф 6641
Current Transaction Am ing Portion of Cost Sho e Debt Current Cu		1,000,000 P 117,647 P 1,499 P 116,148		117,647 F
Outstanding Balance		1,000,000,1		P 1,000,000 P 117,647 P 1,499 P 116,148
		4		d
Agent / Lender		Union Bank of the Philippines		
litle of Issu		Fixed		

#### GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES

Schedule H. Capital Stock As of December 31, 2018

Title of Issue	Number of shares Authorized	Number of shares issued and outstandin as shown under related balance sheet caption	g Number of shares reserved for options warrants, conversion and other rights		Directors, officers and employees	Others
Preferred shares	100,000,000	32,786,885	-	32,786,885	4	-
Common shares	460,000,000	286,327,841		226,915,285	233,000	59,179,556
	560,000,000	319,114,726		259,702,170	233,000	59,179,556

#### GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES AGING OF ACCOUNTS RECEIVABLES AS OF DECEMBER 31, 2018

Audited

TYPE OF ACCOUNTS RECEIVABLE	TOTAL	Current	< 30 days past due	30 - 60 days past due	60 - 90 days past due	Over 90 days past due
a). Trade Receivables Less: Allowance for Doubtful Accounts	931,591 (247,050)	537,312	136,951	7,956	742	248,630 (247,050)
NET TRADE RECEIVABLES	684,541	537,312	136,951	7,956	742	1,580
b). Non-Trade Receivables Less: Allowance for Doubtful Accounts	1,200,038 (141,540)	219,541	41,482	69,668	30,093	839,254 (141,540)
NET NON-TRADE RECEIVABLES	1,058,498	219,541	41,482	69,668	30,093	697,714
NET RECEIVABLES	1,743,039	756,853	178,433	77,624	30,835	699,294



## GINEBRA SAN MIGUEL INC.

# MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL POSITION AND FINANCIAL PERFORMANCE

This discussion summarizes the significant factors affecting the consolidated financial performance, financial position and cash flows of Ginebra San Miguel Inc. ("the Parent Company") and its subsidiaries (collectively referred to as the "Group") for the three-year period ended December 31, 2018. The following discussion should be read in conjunction with the attached audited consolidated statements of financial position of the Group as of December 31, 2018 and 2017, and the related consolidated statements of income, comprehensive income, changes in equity and cash flows for each of the three years in the period ended December 31, 2018. All necessary adjustments to present fairly the Group's consolidated financial position as of December 31, 2018 and the financial performance and cash flows for the year ended December 31, 2018 and for all the other periods presented, have been made.

#### I. BASIS OF PREPARATION

#### Statement of Compliance

The accompanying consolidated financial statements have been prepared in compliance with Philippine Financial Reporting Standards (PFRS). PFRS are based on International Financial Reporting Standards issued by the International Accounting Standards Board. PFRS consist of PFRS, Philippine Accounting Standards (PAS) and Philippine Interpretations issued by the Philippine Financial Reporting Standards Council (FRSC).

#### Basis of Measurement

The consolidated financial statements of the Group have been prepared on a historical cost basis of accounting except for the following items which are measured on an alternative basis at each reporting date:

Items	Measurement Basis
Derivative financial instruments Defined benefit retirement asset (liability)	Fair value  Fair value of the plan assets less the present value of the defined benefit retirement obligation

#### Functional and Presentation Currency

The consolidated financial statements are presented in Philippine peso, which is the functional currency of the Company. All financial information are rounded off to the nearest thousand (000), except when otherwise indicated.

#### Significant Accounting Policies

The accounting policies set out below have been applied consistently to all periods presented in the consolidated financial statements, except for the changes in accounting policies as explained below.

Adoption of New and Amended Standards and Interpretation

The FRSC approved the adoption of a number of new and amended standards and interpretation as part of PFRS.

The Group has adopted the following PFRS starting January 1, 2018 and accordingly, changed its accounting policies in the following areas:

PFRS 9 (2014), Financial Instruments, replaces PAS 39, Financial Instruments: Recognition and Measurement, and supersedes the previously published versions of PFRS 9 that introduced new classification and measurement requirements (in 2009 and 2010) and a new hedge accounting model (in 2013). PFRS 9 includes revised guidance on the classification and measurement of financial assets that reflects the business model in which assets are managed and their cash flow characteristics, including a new forward-looking expected credit loss (ECL) model for calculating impairment, and guidance on own credit risk on financial liabilities measured at fair value. PFRS 9 incorporates new hedge accounting requirements that represent a major overhaul of hedge accounting and introduces significant improvements by aligning the accounting more closely with risk management.

The Group adopted PFRS 9 using the cumulative effect method. The cumulative effect of applying the new standard is recognized at the beginning of the year of initial application, with no restatement of comparative period. The adoption of PFRS 9 has no significant effect on the classification and measurement of financial assets and financial liabilities of the Group. The adoption of ECL model for calculating impairment has no significant impact on the carrying amounts of the Group's financial assets.

Financial Assets. The Group continued to measure at fair value, all financial assets previously held at fair value under PAS 39.

The Group's cash and cash equivalents, trade and other receivables and noncurrent receivables and deposits previously classified as loans and receivables are held to collect contractual cash flows and give rise to cash flows representing solely payments of principal and interest. These are now classified and measured as financial assets at amortized cost beginning January 1, 2018.

Financial Liabilities. There are no changes in the classification and measurement of the Group's financial liabilities.

PFRS 15, Revenue from Contracts with Customers, replaces PAS 11, Construction Contracts, PAS 18, Revenue, IFRIC 13, Customer Loyalty Programmes, IFRIC 18, Transfer of Assets from Customers and Standard Interpretation Committee 31, Revenue -Barter Transactions Involving Advertising Services. The new standard introduces a new and more comprehensive revenue recognition model for contracts with customers which specifies that revenue should be recognized when (or as) the Group transfers control of goods or services to a customer at the amount to which the Group expects to be entitled. PFRS 15 requires a contract with a customer to be legally enforceable and to meet certain criteria to be within the scope of the standard and for the general model to apply. It introduces detailed guidance on identifying performance obligations which requires entities to determine whether promised goods or services are distinct. It also introduces detailed guidance on determining transaction price, including guidance on variable consideration and consideration payable to customers. The transaction price will then be generally allocated to each performance obligation in proportion to its stand-alone selling price. Depending on whether certain criteria are met, revenue is recognized over time, in a manner that best reflects the entity's performance, or at a point in time, when control of the goods or services is transferred to the customer.

The standard does not apply to insurance contracts, financial instruments or lease contracts, which fall in the scope of other PFRS. It also does not apply if two companies in the same line of business exchange non-monetary assets to facilitate sales to other parties. Furthermore, if a contract with a customer is partly in the scope of another PFRS, then the

guidance on separation and measurement contained in the other PFRS takes precedence.

The Group has adopted PFRS 15 using the cumulative effect method. The adoption of PFRS 15 has no significant effect on the Group's method of recognizing revenue from its contracts with customers. Additional disclosures were included in the financial statements, as applicable.

- Philippine Interpretation IFRIC 22, Foreign Currency Transactions and Advance Consideration. The interpretation clarifies that the transaction date to be used for translation of foreign currency transactions involving an advance payment or receipt is the date on which the entity initially recognizes the prepayment or deferred income arising from the advance consideration. For transactions involving multiple payments or receipts, each payment or receipt gives rise to a separate transaction date. The interpretation applies when an entity pays or receives consideration in a foreign currency and recognizes a non-monetary asset or liability before recognizing the related item.
- Annual Improvements to PFRS Cycles 2014 2016 contain changes to three standards, of which only the Amendments to PAS 28, Investments in Associates and Joint Venture, on measuring an associate or joint venture at fair value is applicable to the Group. The amendments provide that a venture capital organization, or other qualifying entity, may elect to measure its investments in an associate or joint venture at (fair value through profit or loss) FVPL. This election can be made on an investment-by-investment basis. The amendments also provide that a non-investment entity investor may elect to retain the fair value accounting applied by an investment entity associate or investment entity joint venture to its subsidiaries. This election can be made separately for each investment entity associate or joint venture.

Except as otherwise indicated, the adoption of the new and amended standards and interpretation did not have a material effect on the consolidated financial statements.

#### II. FINANCIAL PERFORMANCE

#### 2018 vs. 2017

Focused execution on strengthening brand equity, improving distribution, cost containment and extracting more efficiency throughout our supply chain resulted to a strong overall growth for the company, resulting to P1,053 million net income, 75% better than last year.

Revenue of P24,835 million was 19% better than the year before due to the volume improvements of its flagship brand coupled with the sustained growth of other core brands. Increase in cost of sales is at 18% due to the increase in sales volume.

The combined additional spending in advertising and promotion programs, distribution costs and personnel expenses brought the 20% increase in selling and marketing expense. On the other hand, general and administrative expenses increased by 14% on account of higher personnel expenses, outside services and taxes.

Interest expense dropped by 20% due to payment of notes payable and long-term loans. Meanwhile, the 56% reduction in equity in net loss of joint venture was due to a better operating result of its Thailand joint venture entities in 2018.

Sale of various transportation vehicles raised the gain on sale by 130% coming from a loss in prior year. On the contrary, other income decreased by 87% as a result of fair value differences recognized in 2018

Income tax expense increased by 48% from year ago due to the net income before taxes of P1,564 million which is 65% higher than 2017.

#### 2017 vs. 2016

With the continuous endeavor to strengthen the market position in the hard liquor industry, the Group reported a 67% improvement in net income.

Revenue growth maintained at 12% in 2017, equivalent to P20,892 million, due to the consistent increase in sales volume of its core brand Ginebra San Miguel and Vino Kulafu. Coupled with various programs on cost improvement to cushion increase in costs of key inputs, the Group was able to generate a proportionate increase in gross profit of 12%.

Selling and marketing expenses increased by 11% on account of additional spending in advertising and promotion programs to support the continuous growth in sales volume.

With the regained strength on its cash position, the Group continually decreased short term loan availments, resulting to a 32% decline in interest expenses, net of interest income.

Other income increased by 34% to P81 million pesos, due to the Company's tolling operation. On the other hand, equity in joint ventures significantly decreased by 93% as a result of the recognition for possible losses on uncollectible receivables by the Thailand venture.

As a result of the remarkable income growth, income taxes raised by 135% to P346 million.

#### III. FINANCIAL POSITION

#### 2018 vs. 2017

Cash and cash equivalents increased by 13% on account of the continuous improvement in cash collection, through the shift of majority of customers to cash payment terms.

Higher purchases of bunker fuel and alcohol to support increase in production volume raised inventory by 17%. On the other hand, 24% decrease in prepaid taxes and other current assets pertains to taxes expensed during the year.

Investment in joint ventures declined by 19% mainly due to Thailand joint ventures entity losses net of effect of exchange rate fluctuation within the year. This has in turn caused equity's cumulative translation adjustment to increase by 67% versus last year.

The decrease in deferred tax asset by 10% is mainly due to the tax expense from the increase in reserve for retirement plan, which raised by 43% on account of actuarial gains recognized during the year.

Other noncurrent assets declined by 28% due to expenses recorded for fair market value differences.

Notes payable reduced by 55% as the company continued to settle its short-term obligations. Portion of the company's notes payable was also converted to long term loan, causing the increase in its noncurrent liabilities. On the other hand, retirement liabilities decreased by 55% on account of higher actuarial gains offset by the decrease in return on plan assets.

#### 2017 vs. 2016

Cash and cash equivalents were significantly reduced by 74% to pay off short term and long term obligations. As a result, short term loans decreased by P2,465 million or 31% and long term loans by P114 million or 50%.

Continuous improvement in collection and effective management of the Group's receivables reduced trade and other receivables by 30%. These collections supported the purchase and build-up of inventories with a rise of 10% against last year.

Prepaid taxes and other current assets and deferred tax assets were reduced by a total of P224 million due to the utilization of accumulated prior year tax credits.

Investment in joint ventures decreased by 26% on account of translation adjustments which increased by P67 million, offset by the current year equity in net losses of P186 million.

Retirement liabilities and reserve for retirement plan increased to 24% and 26%, respectively, as a result of actuarial valuation for the net defined benefit retirement liability.

#### Equity

The increase in equity for the period ended December 31, 2018 and 2017 is due to:

	December 31	
	2018	2017
	(In Milli	ons)
Income during the period	P1,053	P602
Other comprehensive income (loss)	197	(19)
	P1,250	P583

#### IV. Sources and Uses of Cash

A brief summary of cash flow movements is shown below:

	December 31	
	2018	2017
	(In Mil	lions)
Net cash flows provided by operating activities	P2,502	P2,219
Net cash flows used in investing activities	(300)	(217)
Net cash flows used in financing activities	(2,178)	(2,580)

Net cash flows provided by operating activities consist of income before income tax for the period and the effect of changes in current assets and certain current liabilities, including net movement in inventory level.

Net cash flows used in investing activities include the following:

	December 31	
	2018	2017
	(In Millions)	
Additions to property, plant and equipment	(P274)	(P218)
Decrease in other non current assets	(29)	(0)

Major components of net cash flows used in financing activities are as follows:

	Dece	ember 31
	2018	2017
	(In Mi	llions)
Proceeds from:		
Short-term borrowings	P38,230	P64,909
Long-term borrowings	993	. 9
Payments of:		
Short-term borrowings	(41,287)	(67,374)
Long-term borrowings	(114)	(114)

The effect of exchange rate changes on cash and cash equivalents amounted to P1.4 million and (P0.33) million for the periods ended December 31, 2018 and 2017, respectively.

#### V. KEY PERFORMANCE INDICATORS

The following are the major performance measures used by the Group. Analyses are employed by comparisons and measurements based on the financial data of the current period against the same period of previous year. Please refer to Item II, "Financial Performance" of the Management Discussion and Analysis (MD&A), for the discussion of certain computed Key Performance Indicators.

KPI	December 31, 2018	December 31, 2017
Liquidity: Current Ratio	1.23	0.86
Solvency:  Debt to Equity Ratio  Asset to Equity Ratio	1.08 2.07	1.66 2.66
Profitability: Return on Average Equity Interest Rate Coverage Ratio	19% 7.98	13% 4.36

5024	Period Ended December 31		
KPI	2018	2017	
Operating Efficiency: Volume Growth Revenue Growth Operating Margin	13% 19% 7%	10% 12% 7%	

The manner by which the Group calculates the above indicators is as follows:

KPI	Formula				
Current Ratio	Current Assets				
	Current Liabilities				
Debt to Equity Ratio	Total Liabilities (Current + Noncurrent)				
	Equity				
Asset to Equity Ratio	Total Assets (Current + Noncurrent)				
	Equity				
Return on Average Equity	Net Income				
Return on Average Equity	Average Equity				
	Earnings Before Interests and Taxes				
Interest Rate Coverage Ratio	Interest Expense and Other Financing Charges				
Volume Growth	Sum of All Businesses' ( Volume ) - 1				
	Prior Period Volume				
Revenue Growth	( Current Period Net Sales ) - 1				
W 0 50 80 70 70 70 10 00 00	Prior Period Net Sales				
Operating Margin	Income from Operating Activities				
oporating margin	Net Sales				

#### VI. OTHER MATTERS

#### a. Commitments

The outstanding purchase commitments of the Group amounted to US\$100,737 (P5,296,605) as of December 31, 2018.

#### b. Contingencies

The Company is a party to certain lawsuits or claims (mostly labor related cases) filed by third parties which are either pending decision by the courts or are subject to settlement agreements. The outcome of these lawsuits or claims cannot be presently determined. In the opinion of management and its legal counsel, the eventual liability from these lawsuits or claims, if any, will not have a material effect on the separate financial statements. No provision was recognized in 2018 and 2017.

#### · Case Pending with the SEC

Josefina Multi-Ventures Corporation vs. San Miguel Corporation, San Miguel Food and Beverage, Inc. and Ginebra San Miguel Inc. SEC Case No. 05-18-468

Josefina Multi-Ventures Corporation (the "Petitioner"), one of the stockholders of GSMI, filed a petition against SMC, SMFB and GSMI, docketed as SEC Case No. 05-18-468 (the "Petition"), questioning the share swap transaction between SMFB and SMC relative, among others to, the transfer of SMC's common shares in GSMI in exchange of SMFB's common shares.

The Petition sought (i) to declare null and void: (a) the share swap transaction between SMFB and SMC involving the transfer of SMC's common shares in SMB and GSMI and in consideration therefor, the issuance of new SMFB common shares from the increase in SMFB's capital stock; and, (b) SMFB's Certificate of Approval of Increase of Capital Stock and Certificate of Filing of Amended Articles of Incorporation (amending Article VII thereof) issued by the SEC on June 29, 2018; or (ii) in the alternative, for SMFB to be directed to conduct a mandatory tender offer under Section 19 of the Securities Regulation Code for the benefit of the remaining shareholders of GSMI.

- Tax Cases Pending with the Court of Tax Appeals (CTA)
- Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue CTA Case Nos. 8953 and 8954 (Consolidated) CTA - Third Division

These cases pertain to GSMI's Claims for Refund with the BIR, in the amount of P581,708 in Case No. 8953, and P133,551 in Case No. 8954, or in the total amount of P715,259, representing payments of excise tax erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the periods from 1 January 2013 up to 31 May 2013 in Case No. 8953, and from 8 January 2013 up to 31 March 2013 in Case No. 8954.

The aforementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on said ethyl alcohol.

After several hearings and presentation of evidence, both parties filed their respective Formal Offers of Evidence. The CTA admitted all of GSMI's evidence while the BIR's Formal Offer of Evidence and GSMI's Comment thereto are still under consideration of the CTA.

These cases are still pending resolution with the CTA.

 Ginebra San Miguel Inc. vs. Commissioner of Internal Revenue CTA Case No. 9059 CTA - Second Division

This case pertains to GSMI's Claims for Refund with the BIR, in the total amount of P26,243, representing payments of excise tax, erroneously, excessively, illegally, and/or wrongfully assessed on and collected from GSMI by the BIR on removals of its distilled spirits or finished products for the period from 1 June 2013 up to 31 July 2013.

The abovementioned assessment and collection arose from the imposition and collection of excise taxes on GSMI's finished products processed and produced exclusively from its inventory of ethyl alcohol, notwithstanding that excise taxes had already been previously paid by GSMI on the said ethyl alcohol.

After presentation of its testimonial and documentary evidence, GSMI filed its Formal Offer of Evidence and Supplemental Offer of Evidence, which were all admitted by the CTA. BIR's presentation of evidence was set to January 23, 2019.

This case is still pending resolution by the CTA.

- Intellectual Property Cases Pending with the Supreme Court (SC)
  - Ginebra San Miguel Inc. vs. Director General of the Intellectual Property Office G.R. No. 196372 SC - En Banc

This case pertains to GSMI's application for the registration of the trademark "GINEBRA" under Class 33 covering gin with the Intellectual Property Office of the Philippines (IPOPHL). The IPOPHL rejected GSMI's application on the ground that "GINEBRA" is a Spanish word for gin, and is a generic term incapable of appropriation.

When the Court of Appeals (CA) affirmed the IPOPHL's ruling, GSMI filed a Petition for Review on Certiorari (the "Petition") with the SC. The SC denied GSMI's Petition. GSMI moved for a reconsideration thereof, and likewise filed a Motion to Refer its Motion for Reconsideration to the SC En Banc. The SC denied GSMI's Motion for Reconsideration with finality, as well as GSMI's Motion to Refer to its Motion for Reconsideration to the SC En Banc.

Subsequently, GSMI filed a Manifestation with Motion for Relief from Judgment (the "Manifestation") and invoked the case of "League of Cities vs. Commission of Elections" (G.R. Nos.176951, 177499 and 178056) to invite the SC En Banc to reexamine the case. The Office of the Solicitor General filed its Comment /Opposition to the Manifestation.

On June 26, 2018, the SC En Banc Issued a Resolution which resolves to: (a) Accept the subject case which was referred to it by the Third Division in the latter's resolution dated August 7, 2017; (b) Treat as a Second Motion for Reconsideration (of the resolution dated June 22, 2011) GSMI's Manifestation with Motion for Relief from Judgment dated November 28, 2011; (c) Reinstate the Petition; and (d) Require the respondents to Comment on the Petition within a non-extendible period of ten (10) days from notice thereof.

Respondents, through the OSG, filed their Comment dated July 31, 2018 while GSMI filed its Reply with Leave on August 20, 2018.

This case is still pending resolution by the SC En Banc.

 Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc. G.R. Nos. 210224 and 219632 SC - Third Division

These cases pertain to GSMI's Complaint for Unfair Competition, Trademark Infringement and Damages against Tanduay Distillers, Inc. (TDI) filed with the Regional Trail Court (RTC), arising from TDI's distribution and sale of its gin product bearing the trademark "Ginebra Kapitan" and use of a bottle design, which general appearance was nearly identical and confusingly similar to GSMI's product. The RTC dismissed GSMI's complaint.

When GSMI elevated the case to the CA due to technicalities, two (2) cases were lodged in the CA: 1) Petition for Review (CA-G.R. SP No. 127255, and 2) Appeal (CA-G.R. SP No. 100332).

Acting on GSMI's Petition for Review, the CA reversed, set aside the RTC's Decision, and ruled that "GINEBRA" is associated by the consuming public with GSMI. Giving probative value to the surveys submitted by GSMI, the CA ruled that TDI's use of "GINEBRA" in "Ginebra Kapitan" produces a likelihood of confusion between GSMI's Ginebra San Miguel" gin product and TDI's "Ginebra Kapitan" gin product. The CA likewise ruled that "TDI knew fully well that GSMI has been using the mark/word "GINEBRA" in its gin products and that GSMI's "Ginebra San Miguel" has already obtained, over the years, a considerable number of loyal customers who associate the mark "GINEBRA" with GSMI.

On the other hand, upon GSMI's Appeal, the CA also set aside the RTC's Decision and ruled that "GINEBRA" is not a generic term there being no evidence to show that an ordinary person in the Philippines would know that "GINEBRA" is a Spanish word for "gin". According to the CA, because of GSMI's use of the term in the Philippines since the 1800s, the term "GINEBRA" now exclusively refers to the GSMI's gin products and to GSMI as a manufacturer. The CA added that "the mere use of the word "GINEBRA" in "Ginebra Kapitan" is sufficient to incite an average person, even a gin drinker, to associate it with GSMI's gin product", and that TDI "has designed its bottle and label to somehow make a colourable similarity with the bottle and label of Ginebra S. Miguel".

TDI filed separate Petitions for Review on Certiorari with the SC, docketed as G.R. Nos. 210224 and 219632, which were eventually consolidated by the SC on April 18, 2016.

On October 26, 2016, GSMI filed its Comment on TDI's Petition for Review on Certiorari.

These consolidated cases are still pending resolution by the SC.

Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.
 R. No. 216104
 SC – Third Division

This case pertains to TDI's application for the registration of the trademark "GINEBRA KAPITAN" for Class 33 covering gin with the IPOPHL.

GSMI opposed TDI's application, alleging that it would be damaged by the registration of "GINEBRA KAPITAN" because the term "GINEBRA" has acquired a secondary meaning and is now exclusively associated with GSMI's gin products. GSMI argued that the registration of "GINEBRA KAPITAN" for use in TDI's gin products will confuse the public and cause damage to GSMI. TDI countered that "GINEBRA" is generic and incapable of exclusive appropriation, and that "GINEBRA KAPITAN" is not identical or confusingly similar to GSMI's mark.

The IPOPHL ruled in favor of TDI and held that: (a) "GINEBRA" is generic for "gin"; (b) GSMI's products are too well known for the purchasing public to be deceived by a new product like "GINEBRA KAPITAN"; and (c) TDI's use of "GINEBRA" would supposedly stimulate market competition.

On July 23, 2014, the CA reversed and set aside the IPOPHL's ruling and disapproved the registration of "GINEBRA KAPITAN". The CA ruled that "GINEBRA" could not be considered as a generic word in the Philippines considering that, to the Filipino gin-drinking public, it does not relate to a class of liquor/alcohol but rather has come to refer specifically and exclusively to the gin products of GSMI.

TDI filed a Petition for Review on Certiorari with the SC, which was subsequently consolidated with the case of "Tanduay Distillers, Inc. vs. Ginebra San Miguel Inc.", docketed as G. R. No. 210224 on August 5, 2015.

On October 26, 2016, GSMI filed its Comment on TDI's Petition for Review on Certiorari.

This case is still pending resolution by the SC.

#### c. Foreign Exchange Rates

The foreign exchange rates used in translating the Thai Baht accounts of foreign joint ventures to Philippine peso were closing rates of P1.61 and P1.53 in 2018 and 2017, respectively, for consolidated statements of financial position accounts; and average rates of P1.61, P1.54 and P1.39 in 2018, 2017 and 2016, respectively, for income and expense accounts.

d. Certain accounts in prior years have been reclassified for consistency with the current period presentation. These reclassifications had no effect on the reported financial performance for any period.

## Annex "D"

#### MINUTES OF THE REGULAR STOCKHOLDERS' MEETING OF GINEBRA SAN MIGUEL INC.

May 31, 2018 at 2:00 P.M. Executive Dining Room, SMC Head Office Complex 40 San Miguel Ave., Mandaluyong City

#### **Directors Present:**

Eduardo M. Cojuangco, Jr. Ramon S. Ang
Francisco S. Alejo III
Aurora T. Calderon
Leo S. Alvez
Gabriel S. Claudio
Mario K. Surio
Minita V. Chico-Nazario
Aurora S. Lagman

#### In attendance:

Ferdinand K. Constantino, SMC Senior Vice President and Chief Finance Officer
Virgilio S. Jacinto, GSMI Corporate Secretary and Compliance Officer
Emmanuel B. Macalalag, GSMI General Manager
Cynthia M. Baroy, GSMI Chief Finance Officer
Conchita P. Jamora, GSMI General Counsel and Asst. Corporate Secretary
Reyna-Beth D. De Guzman, Investor Relations Officer
Noel A. Baladiang, Engagement Partner, R.G. Manabat & Co.

#### Management Committee Members:

Noel T. Callanta Charity Anne A. Chiong Allan P. Mercado Roxanne Angela B. Millan Ronald Rudolf C. Molina Saturnino G. Pajarillo, Jr.

#### I. NATIONAL ANTHEM AND INVOCATION

The Corporate Secretary, Atty. Virgilio S. Jacinto, requested everyone to rise for the singing of the National Anthem and to remain standing for the Invocation to be led by Ms. Cynthia M. Baroy, Chief Finance Officer of the Company.

#### II. CALL TO ORDER/CERTIFICATION ON NOTICE AND QUORUM

The Chairman, Mr. Eduardo M. Cojuangco, Jr., presided and called the meeting to order. Atty. Jacinto recorded the minutes of the proceedings.

Atty. Jacinto confirmed that notices were duly sent to the stockholders of record of the Company and that there was a quorum for the meeting. He notified the assembly that there were present in the meeting, in person or by

proxy, about 85.2% of the common shares of stocks and 100.0% of the preferred shares of stocks of the Company, or about 86.7% of the outstanding capital stock of the Company. Further, he added that proxies covering 78.7% of the outstanding shares of the Company, common and preferred, were issued in favor of and held by the Chairman, authorizing him to vote for the approval of all corporate acts that required the conformity of the stockholders. Finally, he stated that voting shall be made in accordance with the procedure set forth in the Information Statement that was distributed to the stockholders prior to the meeting.

Atty. Jacinto also advised the stockholders that an open forum will follow the presentation of the Annual Report for 2017 and, in order to give them a chance to ask their questions, the stockholders were requested to submit their questions in writing. He added that question forms were available from the ushers and usherettes and that the stockholders should identify themselves in the form. Finally, he said that in answering the questions, written questions submitted in advance would be given preference.

# III. APPROVAL OF THE MINUTES OF THE REGULAR STOCKHOLDERS' MEETING ON MAY 25, 2017

The Chairman presented the first item in the agenda which was the approval of the Minutes of the Regular Stockholders' Meeting held on May 25, 2017. He informed the stockholders that a copy of the draft Minutes is posted in the Company's website and is available for viewing at the registration area.

On motion duly made and seconded and there being no objection, the following resolution was approved by the stockholders present and/or represented:

#### Resolution No. 2018-05-31-01

"RESOLVED, that the Minutes of the Regular Stockholders' Meeting of Ginebra San Miguel Inc. held on May 25, 2017, be approved."

#### IV. PRESENTATION OF THE ANNUAL REPORT

The Chairman proceeded to the next item in the agenda. He requested the General Manager of the Company, Mr. Emmanuel B. Macalalag, to present the Annual Report for 2017.

Mr. Macalalag presented to the stockholders the Company's Annual Report for 2017. A copy of his report is attached as Annex "A".

After the report, Atty. Jacinto reiterated that for the open forum, written questions submitted in advance will be given priority.

During the open forum, questions from three (3) stockholders were raised and answered by Mr. Macalalag as follows:

# 1. Alma Mombay from Calamba, Laguna "To what do you attribute GSMI's good 2017 performance?"

The Company's performance in 2017 is attributed to two (2) main factors: (1) closer brand affinity with the consumers and (2) tighter management of the Company's supply chain. The Company intensified its bottle retrieval program and improved the yield of its distillery in Negros, which somehow levelled-down

the operational costs. Also, the Company strengthened its campaigns for Ginebra San Miguel and Vino Kulafu, which brands greatly contributed to the top line growth of the Company.

2. Monica Gatbunton from Quezon City "Kumikita na po ang Ginebra, kailan po kaya kami magkakaroon ng dibidendo?"

"Malapit na ho, pero pag-aaralan po natin yan ng maiging maigi."

3. Glacie Atencio from Parañaque City "Can the Gin Kings make a comeback this conference?"

With the never-say-die attitude of the team, Management is positive that Gin Kings can keep its standing in the conference especially that Brownlee, the team's import, will be back in the team soon.

Stockholder Mr. Eduard Barja from Binondo manifested that he has three (3) proxies from three (3) stockholders who cannot personally attend the meeting because of old age and illness, and requested that the said stockholders be given giveaways. The Chairman noted the request.

As there were no other questions, a stockholder moved to close the open forum, approve and ratify the Annual Report for 2017, as presented.

On motion duly made and seconded, and there being no objection, the following resolution was approved by the stockholders present and/or represented:

#### Resolution No. 2018-05-31-02

"RESOLVED, that the open forum of stockholders be closed and that the Company's Annual Report for 2017, as presented, be approved and ratified."

# V. RATIFICATION OF ALL ACTS AND PROCEEDINGS OF THE BOARD OF DIRECTORS AND THE CORPORATE OFFICERS

The Chairman proceeded to the next item in the agenda, which was the ratification of all acts and proceedings of the Board of Directors (the "Board") and corporate officers since the Regular Stockholders' Meeting held on May 25, 2017 until the date of this meeting. He informed the assembly that the list of the acts and proceedings for ratification was available for viewing at the registration area and was shown on the screen for reference.

On motion duly made and seconded, and there being no objection, the following resolution was approved by the stockholders present and/or represented:

#### Resolution No. 2018-05-31-03

"RESOLVED, that all acts, resolutions, and proceedings of the Board of Directors and corporate officers of the Company since the Regular Meeting of the Stockholders held on May 25, 2017 until the date of this meeting as reflected in the minutes of the meetings of the Board of Directors, as well as financial statements and records of the Company be approved, confirmed and ratified."

#### VI. ELECTION OF DIRECTORS

The Chairman requested Atty. Jacinto to read the names of the nominees for election to the Board of Directors of the Company for 2018.

Atty. Jacinto informed the assembly that the qualifications of the nominees were evaluated and favorably recommended to the Board by the Corporate Governance Committee during its meeting held on March 14, 2018. He added that the names of the nominees were included in the Information Statement, and are presented on the screen. He then read the names of the nominees, who are as follows, namely:

- 1. Mr. Eduardo M. Cojuangco, Jr.
- 2. Mr. Ramon S. Ang
- 3. Mr. Francisco S. Alejo III
- 4. Ms. Aurora T. Calderon
- 5. Mr. Leo S. Alvez
- 6. Mr. Gabriel S. Claudio
- 7. Mr. Mario K. Surio
- 8. Ms. Minita V. Chico-Nazario Independent Director
- 9. Ms. Aurora S. Lagman Independent Director"

The Chairman informed the stockholders that in compliance with the mandatory requirement of the Securities and Exchange Commission in electing Independent Directors, the nominees for election as Independent Directors, who are Minita V. Chico-Nazario and Aurora S. Lagman, were disclosed in the Information Statement distributed to the stockholders.

A stockholder moved that considering that the number of directors to be elected is nine (9) and there are only nine (9) nominees, the balloting be dispensed with and that all the nine (9) nominees be considered unanimously elected as Directors of the Company, which motion having been duly made and seconded, and there being no objection, was approved by the stockholders present and/or represented. Pursuant thereto, the following resolution was approved:

#### Resolution No. 2018-05-31-04

"RESOLVED, that balloting be dispensed with and the following be considered unanimously elected as Directors of the Company:

Mr. Eduardo M. Cojuangco, Jr.

Mr. Ramon S. Ang

Mr. Francisco S. Alejo III

Ms. Aurora T. Calderon

Mr. Leo S. Alvez

Mr. Gabriel S. Claudio

Mr. Mario K. Surio

Ms. Minita V. Chico-Nazario – Independent Director

Ms. Aurora S. Lagman – Independent Director"

The Chairman, on behalf of Management, welcomed the newly-elected Directors of the Company. He also thanked the stockholders for their trust and confidence.

#### VII. APPOINTMENT OF EXTERNAL AUDITOR

The Chairman proceeded to the next item in the agenda, which was the appointment of External Auditor and requested Director Minita V. Chico-Nazario, Independent Director and Chairperson of the Audit and Risk Oversight Committee, to present the recommendation of the said Committee on the matter.

Director Chico-Nazario informed the stockholders that after deliberation and evaluation of the Audit and Risk Committee during its meeting on March 14, 2018, the Committee agreed to favorably recommend the reappointment of the auditing firm of R.G Manabat & Co. as the External Auditor of the Company for the fiscal year 2018.

On motion duly made and seconded, and there being no objection, the following resolution was approved by the stockholders present and/or represented:

#### Resolution No. 2018-05-31-05

"RESOLVED, that the auditing firm of R.G. Manabat & Co. be designated as External Auditor of the Company for the fiscal year 2018."

#### VIII. ADJOURNMENT

The Chairman asked if there were any other matters or business that the stockholders intend to present to the assembly.

On motion duly made and seconded and there being no objection, the following resolution was approved by the stockholders present and/or represented:

#### Resolution No. 2018-05-31-06

"RESOLVED, that the 2018 Regular Stockholders' Meeting of the Company be adjourned."

A copy of the voting results is attached as Annex "B".

ATTESTED BY:

EDUARDO M. COJUANGCO, JR.

Chairman

**VIRGILIO S. JACINTO** 

Corporate Secretary

#### 2017 ANNUAL REPORT TO THE STOCKHOLDERS

Fellow stockholders, ladies and gentlemen, good afternoon.

2017 was a very fulfilling year for Ginebra San Miguel Inc. (GSMI). Volumes have grown four years in a row. Net Income was at its highest in the last seven years at ₱602 million—a 67% jump from 2016. Consolidated Revenues rose by 12% to ₱20.9 billion.

As a business, we've recovered from our missteps and regained lost ground in key markets, strengthening our core brands, and further improving our company's overall financial health.

Our recovery can be attributed to two key factors: marketing and selling programs designed to strengthen brand equity, and ongoing efforts to keep a lid on major material costs.

"Ganado sa Buhay", the highly successful campaign of our flagship brand Ginebra San Miguel, continued to resonate with our consumers, resulting in a 12% growth in volumes over the previous year. Volumes for Vino Kulafu—a brand which celebrated its 60<sup>th</sup> anniversary in 2017—likewise grew by 3%, following its "Dosenang Lakas" campaign which highlighted its unique 12-herb formulation.

Helped by these campaigns, our share of the spirits industry continued to grow. Based on Nielsen Retail Audit, GSMI's market share peaked at 32% in August to average 30% for the full year of 2017, a 2% increase from 2016.

Cost efficiency is another area we have worked very hard to improve. With higher operating efficiencies in our distillery and sourcing of cheaper alcohol and molasses, we were able to keep alcohol costs within 2016 levels. In addition, the expansion of our supplier network resulted in higher bottle retrievals, which allowed us to maintain container cost levels at par with the previous year. We see these efforts to control costs as fuel for further brand building that will lead to more consistent top-line growth. As a result of these efforts, we're now back in fighting form and showing the best growth we've seen in recent years.

We have a disciplined, focused growth strategy for our flagship and we are not letting up in our campaign for greater market share. As 2017 drew to a close, we launched a new campaign slogan, "Ginebra Ako!" which will extend Ginebra San Miguel's reach and relevance to a more diverse mix of consumers, by reinforcing the brand's association with positive traits such as resiliency, strength, and tenacity in tough times.

The campaign appears to be gaining traction, as evidenced by our first-quarter 2018 results. From January to March this year, we registered volumes totaling 8.4 million cases, 20% higher than the same period in 2017. Consolidated Revenues grew by 24% to ₱6.4 billion. Profitability also increased across the board, with Operating Income growing by 58%, to ₱478 million, and Net Income nearly doubling, to ₱255 million.

In many ways, our new slogan, "Ginebra Ako!" is also a reflection of our renewed self-confidence and our determination to pull ourselves up by the bootstraps to out-drive value today and into our future.

We would like to thank our Board of Directors for the unwavering support and confidence, our GSMI employees for their unrelenting contributions, and you, our stockholders, for the continued trust and belief in our company.

Maraming salamat po at mabuhay kayong lahat!



# GINEBRA SAN MIGUEL INC. Annual Stockholders Meeting 2018

### I. Election of the Board of Directors

No.	Nominee	FOR	AGAINST	ABSTAIN	TOTAL VOTES
1	EDUARDO M. COJUANGCO, JR.	276,447,170	0	307,300	276,754,470
2	RAMON S. ANG	276,447,170	0	307,300	276,754,470
3	FRANCISCO S. ALEJO III	276,447,170	0	307,300	276,754,470
4	LEO S. ALVEZ	276,447,170	0	307,300	276,754,470
5	AURORA T. CALDERON	276,447,170	0	307,300	276,754,470
6	GABRIEL S. CLAUDIO	276,447,170	0	307,300	276,754,470
7	MARIO K. SURIO	276,447,170	0	307,300	276,754,470
8	MINITA V. CHICO-NAZARIO	276,754,470	0	0	276,754,470
9	AURORA S. LAGMAN	276,754,470	0	0	276,754,470

TOTAL	2,488,639,130	0	2.151.100	2,490,790,230
	2) 100,003,100	_		_, .50,, 50,_50

		Resolution	FOR		AGA	INST	Αl	BSTAIN	TOTAL SH	ARES
		Approval of the Minutes of the 2017 Regular								
		Stockholders' Meeting held on								
Il		May 25, 2017	276,754,470	86.73%	0	0.00%	0	0.00%	276,754,470	86.73%
		Approval of the Annual Report								
		of the Company for the year								
IJ	I.	ended December 31, 2017	276,754,470	86.73%	0	0.00%	0	0.00%	276,754,470	86.73%
		Ratification of Acts and								
		Proceedings of the Board of								
		Directors and Corporate								
		Officers since the 2017								
I	V.	Regular Stockholders' Meeting	276,754,470	<b>8</b> 6.73%	0	0.00%	0	0.00%	276,754,470	86.73%
		Appointment of R.G. Manabat								
		& Co. as External Auditor of								
		the Company for Fiscal Year								
V		2018	<b>276</b> ,447,170	86.63%	307,300	0.10%	0	0.00%	276,754,470	86.73%

		% to Total
	No. of	Outstanding
	Shares	Shares
OUTSTANDING COMMON SHARES	286,327,841	
OUTSTANDING PREFERRED SHARES	32,786,885	
TOTAL OUTSTANDING SHARES AS OF RECORD DATE	319,114,726	100.00%
TOTAL SHARES IN ATTENDANCE		
Attending proxy assignees	251,410,185	
Attending stockholders	25,657,670	
	277,067,855	86.82%
TOTAL SHARES VOTING		
Total shares counted for proxy assignee	251,410,185	
Total shares counted for stockholder	25,344,285	
	276,754,470	86.73%
TOTAL SHARES UNCAST	313,385	0.09%

Annex "E"

# GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF FINANCIAL POSITION MARCH 31, 2019 AND DECEMBER 31, 2018

(In Thousands)

			2019		2018
	Note		Unaudited	ΙΞ	Audited
ASSETS					
Current Assets					
Cash and cash equivalents	6, 7	P	1,052,943	P	224,475
Trade and other receivables - net	4, 6, 7		1,721,639		1,743,039
Inventories			3,245,572		3,897,939
Prepaid expenses and other current assets	4, 6, 7		1,252,486		1,072,699
Total Current Assets			7,272,640	_	6,938,152
Noncurrent Assets					
Investments in joint ventures			237,161		280,413
Property, plant and equipment - net	2		4,538,216		4,661,404
Right-of-use asset - net			217,519		
Goodwill			126,863		126,863
Deferred tax assets - net			595,010		606,005
Other noncurrent assets - net	4, 6, 7		344,795		373,648
Total Noncurrent Assets			6,059,564		6,048,333
		Р	13,332,204	Р	12,986,485
LIABILITIES AND EQUITY		-		=	
Current Liabilities					
Notes payable	4, 6, 7	P	857,000	P	2,476,100
Accounts payable and accrued expenses	4, 6, 7		3,925,968		2,710,947
Lease liability - current			38,280		•
Income and other taxes payable			603,281		299,723
Current maturities of long-term debt - net of					
debt issue costs	3, 6, 7		174,967		116,148
Total Current Liabilities		1	5,599,496		5,602,918
Noncurrent Liabilities					
Long-term debt - net of debt of issue costs	3, 6, 7		818,305		876,755
Retirement liabilities			262,435		243,036
Lease liability - noncurrent			216,824		-
Total Noncurrent Liabilities			1,297,564		1,119,791
Total Liabilities			6,897,060		6,722,709
Equity					
Capital stock			399,063		399,063
Additional paid-in capital			2,539,454		2,539,454
Equity reserves			(191,274	)	(199,197)
Retained earnings:					
Appropriated			2,500,000		2,500,000
Unappropriated			3,857,874		3,694,429
Treasury stock		V	(2,669,973		(2,669,973)
Total Equity		-	6,435,144		6,263,776
		Р	13,332,204	Р	12,986,485

#### GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME FOR THE PERIODS ENDED MARCH 31, 2019 AND 2018

(In Thousands, Except Per Share Data)

			2019	2018
	Note	-	Unaudited	Unaudited
SALES	4	P	8,265,319 P	6,449,117
COST OF SALES		_	6,040,241	4,879,151
GROSS PROFIT			2,225,078	1,569,966
SELLING AND MARKETING EXPENSES			(650,039)	(568,141)
GENERAL AND ADMINISTRATIVE EXPENSES			(588,737)	(557,416)
INTEREST EXPENSE AND OTHER FINANCING CHARGES			(53,132)	(54,826)
EQUITY IN NET LOSSES OF JOINT VENTURES			(51,174)	(34,674)
GAIN ON DISPOSAL / RETIREMENT OF PROPERTY AND EQUIPMENT			692	92
INTEREST INCOME			9,530	5,976
OTHER INCOME - Net		_	42,706	18,797
INCOME BEFORE INCOME TAX			934,924	379,774
INCOME TAX EXPENSE		_	318,997	124,305
NET INCOME		P_	615,927 P	255,469
Basic and diluted earnings per share	5	P	2.11 P	0.85

# GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME FOR THE PERIODS ENDED MARCH 31, 2019 AND 2018 (In Thousands)

	_	2019	-	2018
	4	Unaudited	-	Unaudited
NET INCOME	P_	615,927	P_	255,469
SHARE IN OTHER COMPREHENSIVE INCOME OF JOINT VENTURES THAT MAY BE RECLASSIFIED				
TO PROFIT OR LOSS	-	7,923		13,115
OTHER COMPREHENSIVE INCOME	14	7,923		13,115
TOTAL COMPREHENSIVE INCOME - Net of tax	P_	623,850	P	268,584

# GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY FOR THE PERIODS ENDED MARCH 31, 2019 AND 2018 (In Thousands)

								Equity Reserves	serves							
		Cap	ital S	Capital Stock		Additional Paid-in		Reserve	Cumulative		Retained Earnings	dEar	nings	Treasury Stocks	Stocks	
		Common		Preferred		Capital		Retirement	Adiustment		Appropriated		Unappropriated	Common	Preferred	Total
As of January 1, 2019 (Audited)	۵	345,625		P 53,438	а.	2,539,454	۵	(241,483) P		ď	2,500,000	a.	3,694,429	P (1,947,198)	(222,775)	P 6,263,776
Adjustments due to Philippine Financial Reporting Standards 16									-				(12,044)			(12,044)
As of January 1, 2019, As adjusted		345,625		53,438	-	2,539,454		(241,483)	42,286		2,500,000		3,682,385	(1,947,198)	(722,775)	6,251,732
Share in other comprehensive income of joint ventures		œ				×			7,923		ķ					7,923
Net income		,											615,927			615,927
Total comprehensive income for the period		4							7,923				615,927			623,850
Cash dividends and distributions: Common Preferred		3 3		4 4		7.1		4 10	, ,		e e		(71,585)	* *	2.5	(71,585)
As of March 31, 2019 (Unaudited)	۵	345,625	•	53,438		Р 2,539,454 Р	a.	(241,483) P	50,209	a	2,500,000	a.	3,857,874	Р (1,947,198) Р	(722,775)	P 6,435,144
As of January 1 2018 (Audited)	۵	P 345,625 P	۵		۵	53,438 P 2,539,454 P	۵	(421,344) P	25,343 P	۵	2,500,000	Д	2,641,390	2,641,390 P (1,947,198) P	P (272,727)	5,013,933
Share in other comprehensive income of joint ventures		٠							13,115							13,115
Net income		×			- 1	¥					i		255,469			255,469
Total comprehensive income for the period									13,115				255,469			268,584
As of March 31, 2018 (Unaudited)	۵	345,625 P 53,438	٩	53,438	11	P 2,539,454	a	(421,344) P	38,458	D.	2,500,000	D.	2,896,859	P (1,947,198) P	(722,775)	P 5,282,517

#### GINEBRA SAN MIGUEL INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE PERIODS ENDED MARCH 31, 2019 AND 2018

(In Thousands)

	2019		2018
	Unaudited		Unaudited
CASH FLOWS FROM OPERATING ACTIVITIES			
ncome before income tax	P 934,924	P	379,774
Adjustments for:			
Depreciation and amortization	178,484		165,871
Interest expense and other financing charges	53,132		54,826
Equity in net losses of joint ventures	51,174		34,674
Retirement expense	19,399		18,485
Net unrealized foreign exchange loss (gain)	520		(928)
Provision for impairment losses	380	1	
Gain on disposal / retirement of property		3	3200
and equipment - net	(69:		(92)
Net derivative loss (gain)	(1,13		15,339
Interest income	(9,53)		(5,976)
Operating income before working capital changes	1,226,66	)	661,973
Decrease (increase) in:			
Trade and other receivables	21,01		93,687
Inventories	655,00		458,931
Prepaid taxes and other current assets	(175,64	9)	(123,609)
Increase in:			
Trade and other payables	777,52	)	104,963
Other taxes payable	18,41	2	126,271
Cash generated from operations	2,522,96	2	1,322,216
Interest received	9,49	1	5,860
Income taxes paid	(92	7)	(119)
Interest and other financing charges paid	(50,98	3)	(57,372)
Net cash flows provided by operating activities	2,480,54		1,270,585
CASH FLOWS FROM INVESTING ACTIVITIES			
Additions to property, plant and equipment	(28,08	0)	(34,883)
Decrease in other noncurrent assets	12,70		2
Proceeds from sale of property, plant and equipment	69		745
Net cash flows used in investing activities	(14,68		(34,136)
	1.77		(-,,,
CASH FLOWS FROM FINANCING ACTIVITIES	2 500 00	^	12 020 690
Proceeds from short-term borrowings	2,509,00	U	13,030,680
Payments of:	/4 429 40	0)	(14,044,620)
Short-term borrowings	(4,128,10		(14,044,020
Lease liability	(17,75		2
Cash dividends	(1	3)	/00 E74
Long-term borrowings	44 000 00	C1	(28,571
Net cash flows used in financing activities	(1,636,86	0)	(1,042,511
EFFECT OF EXCHANGE RATE CHANGES ON			
CASH AND CASH EQUIVALENTS	(52	3)	1,185
NET INCREASE IN CASH AND CASH EQUIVALENTS	828,46	8	195,123
CASH AND CASH EQUIVALENTS			
AT BEGINNING OF YEAR	224,47	5	198,767
CARLLAND CARL FOUNTALENTS			
CASH AND CASH EQUIVALENTS	P 1,052,94	13 D	393,890
AT END OF PERIOD	F 1,032,30	- F	333,030